

Absolutely Positively
Wellington City Council

Me Heke Ki Pōneke

Ordinary Meeting of Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee Ngā Meneti | Minutes

9:30 am Rāpare, 7 Hakihea 2023
9:30 am Thursday, 7 December 2023
Ngake (16.09), Level 16, Tahiwī
113 The Terrace
Pōneke | Wellington



PRESENT

Mayor Whanau
Deputy Mayor Foon
Councillor Abdurahman
Councillor Apanowicz (Deputy Chair)
Councillor Brown
Councillor Calvert
Councillor Chung
Councillor Free
Pouiwi Hohaia
Pouiwi Kelly
Councillor Matthews (Chair)
Councillor McNulty
Councillor O'Neill
Councillor Pannett
Councillor Randle
Councillor Wi Neera (via audio-visual link)
Councillor Young

TABLE OF CONTENTS

7 DECEMBER 2023

Business	Page No.
1. Meeting Conduct	5
1.1 Karakia	5
1.2 Apologies	5
1.3 Conflict of Interest Declarations	5
1.4 Confirmation of Minutes	5
1.5 Items not on the Agenda	5
1.6 Public Participation	5
2. General Business	5
2.1 CCO FY22/23 Annual Reports	6
2.2 Statements of Expectation to Council-Controlled Organisations	8
2.3 Rating Policy Review Consultation Outcome & Updated Rating Policy	9
2.4 Investment Policy and Liability Management Policy	17
2.5 The Future By Local Government - Consensus Outcome Paper	18
2.6 Actions Tracking and Forward Programme	18
3. Public Excluded	19
3.1 CCO Board Appointments	19

1. Meeting Conduct

1.1 Karakia

The Chairperson declared the meeting (hui) open at 9.31am and read the following karakia to open the hui.

Whakataka te hau ki te uru,	Cease oh winds of the west
Whakataka te hau ki te tonga.	and of the south
Kia mākinakina ki uta,	Let the bracing breezes flow,
Kia mātaratara ki tai.	over the land and the sea.
E hī ake ana te atākura.	Let the red-tipped dawn come
He tio, he huka, he hauhū.	with a sharpened edge, a touch of frost,
Tihei Mauri Ora!	a promise of a glorious day

1.2 Apologies

Moved Councillor Matthews, seconded Councillor O'Neill

Resolved

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

1. Accept the apologies received from Pouwi Hohaia, Councillor Wi Neera, Councillor Pannett and Councillor Apanowicz for lateness and Pouwi Kelly for early departure.

Carried

1.3 Conflict of Interest Declarations

No conflicts of interest were declared.

1.4 Confirmation of Minutes

Moved Councillor Matthews, seconded Councillor O'Neill

Resolved

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

1. Approves the minutes of the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee Meeting held on 9 November 2023, having been circulated, that they be taken as read and confirmed as an accurate record of that meeting.

Carried

1.5 Items not on the Agenda

There were no items not on the agenda.

1.6 Public Participation

1.5.1 John Swan

John Swan addressed the committee regarding the Council Balance Sheet.

1.5.2 Don McDonald

Don McDonald addressed the committee regarding Council spending.

Attachments

- 1 PP John Swan
- 2 PP Don McDonald
(Councillor Pannett joined the hui at 9.46am)

2. General Business

Secretarial note: The Chair invited representatives from Council Controlled Organisations to present their annual reports in the following order:

Cable Car - Tansy Tompkins (CEO) and David Perks (Chair)

WellingtonNZ - Tracey Bridges (Chair), Heidi Morton and Warrick Dent

Basin Reserve Trust - Lisa Jones (General Manager) and Alan Isaac (Chair)

Experience Wellington - Sarah Rusholme (CEO) and Martin Matthews

Sky Stadium - Shane Harmon (CEO) and Rachel Taulelei (Chair)

Zoo - Karen Fifield (CEO) and Craig Ellison (Chair)

Zealandia - Danielle Shanahan (CEO) and Phillip Meyer (Chair)

(Councillor Apanowicz joined the hui at 10.02am)

(Mayor Whanau left the hui at 10.39am and returned at 10.41am)

(Pouiwi Kelly left the hui at 10.52am and returned at 11.00am)

(Deputy Mayor Foon left the hui at 11.06am and returned at 11.08am)

(Pouiwi Hohaia joined the hui at 11.08am)

(Councillor Wi Neera left the hui at 11.04am and returned at 11.08am)

Secretarial note: The hui adjourned at 11.20am and reconvened at 11.31am with the following members present: Mayor Whanau, Deputy Mayor Foon, Councillor Abdurahman, Councillor Apanowicz, Councillor Brown, Councillor Calvert, Councillor Chung, Councillor Free, Pouiwi Hohaia, Pouiwi Kelly, Councillor Matthews, Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Randle, Councillor Wi Neera, Councillor Young.

2.1 CCO FY22/23 Annual Reports

Moved Councillor O'Neill, seconded Councillor McNulty

Resolved

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

1. **Receive** the information.
2. **Note** the contents of the report.

Carried

Attachments

- 1 Cable Car
- 2 WellingtonNZ
- 3 Basin Reserve Trust
- 4 Experience Wellington

- 5 Sky Stadium
- 6 Wellington Zoo
- 7 Zealandia

2.2 Statements of Expectation to Council-Controlled Organisations

Moved Councillor O'Neill, seconded Councillor Apanowicz

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

- 1) **Receive** the information
- 2) **Agree** that the Statement of Expectations in terms of section 64B of the Local Government Act 2002 will outline Council's strategic direction and its enduring expectations of Council-controlled Organisations.
- 3) **Agree** the individual messages in the Statements of Expectation to the following organisations:
 - a. Basin Reserve Trust
 - b. Karori Sanctuary Trust
 - c. Wellington Cable Car Limited
 - d. Wellington Museums Trust
 - e. Wellington Regional Economic Development Agency Ltd
 - f. Wellington Regional Stadium Trust
 - g. Wellington Zoo Trust
- 4) **Agree** that officers will prepare Statements of Expectation incorporating the directions of Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee for signing by the Chair of the Kōrau Tōtōpū | Long-Term Plan, Finance & Performance Committee.

Amendment

Moved Councillor Free, seconded Councillor Pannett the following amendment:

Resolved

3.a.i Request that the Basin Reserve Trust consider extending the hours of public access from 9pm to 10pm.

Lost

A division was called for, voting on which was as follows:

For:

Councillor Brown, Deputy Mayor Foon, Councillor Free, Councillor Pannett

Against:

Mayor Whanau, Councillor Abdurahman, Councillor Apanowicz (Deputy Chair), Councillor Calvert, Councillor Chung, Holden Hohaia, Liz Kelly, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Randle, Councillor Wi Neera, Councillor Young

Majority Vote: 4:13

Lost

Amendment

Moved Councillor Calvert, seconded Councillor Chung the following amendment:

Resolved

5) Direct officers (in conjunction with Greater Wellington Regional Council) to provide a statement of expectations to Creative HQ, to enable a statement of intent to be prepared in accordance with the Local Government Act 2002, Schedule 8, Part 1, Clause 1 (1) (b)

Lost

A division was called for, voting on which was as follows:

For:

Councillor Brown, Councillor Calvert, Councillor Chung, Councillor Free, Councillor Randle, Councillor Young

Against:

Mayor Whanau, Councillor Abdurahman, Councillor Apanowicz (Deputy Chair), Deputy Mayor Foon, Holden Hohaia, Liz Kelly, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Wi Neera

Majority Vote: 6:11

Lost

2.2 Statements of Expectation to Council-Controlled Organisations

Moved Councillor O'Neill, seconded Councillor Apanowicz

Resolved

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

- 1) **Receive** the information
- 2) **Agree** that the Statement of Expectations in terms of section 64B of the Local Government Act 2002 will outline Council's strategic direction and its enduring expectations of Council-controlled Organisations.
- 3) **Agree** the individual messages in the Statements of Expectation to the following organisations:
 - a. Basin Reserve Trust
 - b. Karori Sanctuary Trust
 - c. Wellington Cable Car Limited
 - d. Wellington Museums Trust
 - e. Wellington Regional Economic Development Agency Ltd
 - f. Wellington Regional Stadium Trust
 - g. Wellington Zoo Trust
- 4) **Agree** that officers will prepare Statements of Expectation incorporating the directions of Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee for signing by the Chair of the Kōrau Tōtōpū | Long-Term Plan, Finance & Performance Committee.

Carried

(Councillor Apanowicz left the hui at 12.51pm and returned at 12.57pm)

2.3 Rating Policy Review Consultation Outcome & Updated Rating Policy

Moved Councillor Matthews, seconded Mayor Whanau

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

- 1) Receive the information.
- 2) Note the outcome of the community consultation.
- 3) Approve in principle the updated draft Rating Policy, including agreeing changes to:
 - a. Decrease the commercial rates differential from 3.70 to 3.25
 - i. Agree that any changes to the commercial rates differential will be phased in over a period of three years.
 - b. Introduce a general rates differential of 4.5:4 5:1 on vacant land & for derelict buildings as defined in paragraph 42 40.
 - c. Increase the value threshold for properties with more than one land use from \$800k to \$1.5m.
 - d. Direct officers to monitor the implementation and impact of the differential for vacant land & derelict buildings and provide advice on the potential to expand its geographic coverage in the next 2-3 years.
- 4) Approve in principle the updated draft Rates Remission & Postponement Policy, including agreeing changes to:
 - a. Remove the rates remission for first home builders because it is not achieving its policy objective.
 - b. Postpone general rates for Earthquake-Prone residential buildings that have body corporates or one-or two-story commercial/mixed use buildings for up to three years prior to the period in which the seismic strengthening is undertaken. After completion of the seismic strengthening work, the postponed rates will be remitted.
 - c. Agree to clarify that the remission of targeted rates for properties under development applies to both commercial and residential buildings that are not 'fit for purpose'.
 - d. Agree to the remission of the vacant land and derelict buildings differential where land is being activated to contributes to central city amenity, such as pop-up shops or art installations. ~~or where Council's actions or inactions have caused a delay in development.~~
- 5) Note that the above resolutions are "in principle" resolutions which will be used to inform the Revenue and Financing Policy, incorporating a Funding Needs Analysis, and Funding Impact Statement. These policies will be consulted on through the long-term plan process and are therefore subject to any changes made through this process.
- 6) Note that we have produced a stand-alone Policy for the Remissions and Postponement of rates on Māori Freehold Land as envisaged by section 108 of the Local Government Act 2002, rather than these policies being part of our other remission & postponement policies.
- 7) Agree to extend rates remissions for Māori freehold land to all types of Māori Land.
- 8) Note the proposed funding of waste collection services via a targeted rate starting from June 2026.

Attachments

- 1 Q&A document - tabled by Deputy Mayor Foon

Secretarial note: The motion was moved with changes marked in red.

The hui adjourned at 1.00pm and reconvened at 2.01pm with the following members present: Mayor Whanau, Councillor Abdurahman, Councillor Apanowicz, Councillor Calvert, Councillor Chung, Councillor Free, Pouwi Hohaia, Councillor Matthews, Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Randle, Councillor Wi Neera, Councillor Young.

(Deputy Mayor Foon joined the hui at 2.04pm)

(Councillor Brown joined the hui at 2.11pm)

Amendment

Moved Councillor McNulty, seconded Councillor Abdurahman the following amendment:

Resolved

- 3) a. ii. Direct officers to investigate writing to all commercial businesses in Wellington to advise on the change to the differential and advise that leaseholders may need to negotiate with their landlord for this relief to be passed on.
- d. Agree to increase the remission for low income ratepayers from a maximum value of \$700 (GST inclusive) to a maximum of \$800 (GST inclusive) to ratepayers who have successfully applied for the New Zealand government rates rebate.

Carried

A division was called for. The motion was taken part for part, voting on which was as follows:

Clause 3a ii

For:

Mayor Whanau, Councillor Abdurahman, Councillor Apanowicz (Deputy Chair), Councillor Brown, Deputy Mayor Foon, Councillor Free, Holden Hohaia, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Wi Neera

Against:

Councillor Calvert, Councillor Chung, Councillor Randle, Councillor Young

Absent:

Liz Kelly

Majority Vote: 12:4

Carried

Clause 3d

For:

Mayor Whanau, Councillor Abdurahman, Deputy Mayor Foon, Holden Hohaia, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Wi Neera

Against:

Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Calvert, Councillor Chung, Councillor Free, Councillor Randle, Councillor Young

Absent:

Liz Kelly

Majority Vote: 9:7

Carried

Amendment

Moved Councillor Free, seconded Councillor Apanowicz the following amendment:

Resolved

- 3) b. Introduce a general rates differential of 4.5:1 ~~5:1~~ on vacant land & for derelict buildings as defined in paragraph 40 ~~42~~

Lost

A division was called for, voting on which was as follows:

For:

Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Chung, Councillor Free, Councillor Randle

Against:

Mayor Whanau, Councillor Abdurahman, Councillor Calvert, Deputy Mayor Foon, Holden Hohaia, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Wi Neera, Councillor Young

Absent:

Liz Kelly

Majority Vote: 5:11

Lost

2.3 Rating Policy Review Consultation Outcome & Updated Rating Policy

Moved Councillor Matthews, seconded Mayor Whanau

Resolved

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

- 1) Receive the information.
- 2) Note the outcome of the community consultation.
- 3) Approve in principle the updated draft Rating Policy, including agreeing changes to:
 - a. Decrease the commercial rates differential from 3.70 to 3.25
 - i. Agree that any changes to the commercial rates differential will be phased in over a period of three years.
 - ii. Direct officers to investigate writing to all commercial businesses in Wellington to advise on the change to the differential and advise that leaseholders may need to negotiate with their landlord for this relief to be passed on.
 - b. Introduce a general rates differential of ~~4.5:1~~ 5:1 on vacant land & for derelict buildings as defined in paragraph ~~42~~ 40.
 - c. Increase the value threshold for properties with more than one land use from \$800k to \$1.5m.
 - d. Direct officers to monitor the implementation and impact of the differential for vacant land & derelict buildings and provide advice on the potential to expand its

geographic coverage in the next 2-3 years.

e. Agree to increase the remission for low income ratepayers from a maximum value of \$700 (GST inclusive) to a maximum of \$800 (GST inclusive) to ratepayers who have successfully applied for the New Zealand government rates rebate.

- 4) Approve in principle the updated draft Rates Remission & Postponement Policy, including agreeing changes to:
 - a. Remove the rates remission for first home builders because it is not achieving its policy objective.
 - b. Postpone general rates for Earthquake-Prone residential buildings that have body corporates or one-or two-story commercial/mixed use buildings for up to three years prior to the period in which the seismic strengthening is undertaken. After completion of the seismic strengthening work, the postponed rates will be remitted.
 - c. Agree to clarify that the remission of targeted rates for properties under development applies to both commercial and residential buildings that are not 'fit for purpose'.
 - d. Agree to the remission of the vacant land and derelict buildings **differential** where land **is being activated to** contributes to central city amenity, **such as pop-up shops or art installations.** ~~or where Council's actions or inactions have caused a delay in development.~~
- 5) Note that the above resolutions are "in principle" resolutions which will be used to inform the Revenue and Financing Policy, incorporating a Funding Needs Analysis, and Funding Impact Statement. These policies will be consulted on through the long-term plan process and are therefore subject to any changes made through this process.
- 6) Note that we have produced a stand-alone Policy for the Remissions and Postponement of rates on Māori Freehold Land as envisaged by section 108 of the Local Government Act 2002, rather than these policies being part of our other remission & postponement policies.
- 7) Agree to extend rates remissions for Māori freehold land to all types of Māori Land.
- 8) Note the proposed funding of waste collection services via a targeted rate starting from June 2026.

Carried

A division was called for. The motion was voted in parts, voting on which was as follows:

Clause 1 and 2

For:

Mayor Whanau, Councillor Abdurahman, Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Calvert, Councillor Chung, Deputy Mayor Foon, Councillor Free, Holden Hohaia, Liz Kelly, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Randle, Councillor Wi Neera, Councillor Young

Against:

Majority Vote: 17:0

Carried

Clause 3a

For:

Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Calvert, Councillor Chung, Councillor Randle, Councillor Young

Against:

Mayor Whanau, Councillor Abdurahman, Deputy Mayor Foon, Councillor Free, Holden Hohaia, Liz Kelly, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Wi Neera

Majority Vote: 6:11

Lost

Clause 3ai

For:

Councillor Apanowicz (Deputy Chair), Councillor Randle

Against:

Mayor Whanau, Councillor Abdurahman, Councillor Brown, Councillor Calvert, Councillor Chung, Deputy Mayor Foon, Councillor Free, Holden Hohaia, Liz Kelly, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Wi Neera, Councillor Young

Majority Vote: 2:15

Lost

Clause 3aii

For:

Councillor Brown, Deputy Mayor Foon

Against:

Mayor Whanau, Councillor Abdurahman, Councillor Apanowicz (Deputy Chair), Councillor Calvert, Councillor Chung, Councillor Free, Holden Hohaia, Liz Kelly, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Randle, Councillor Wi Neera, Councillor Young

Majority Vote: 2:15

Lost

Clause 3b

For:

Mayor Whanau, Councillor Abdurahman, Councillor Apanowicz (Deputy Chair), Deputy Mayor Foon, Councillor Free, Holden Hohaia, Liz Kelly, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Wi Neera

Against:

Councillor Brown, Councillor Calvert, Councillor Chung, Councillor Randle, Councillor Young

Majority Vote: 12:5

Carried

Clause 3c

For:

Mayor Whanau, Councillor Abdurahman, Councillor Calvert, Councillor Chung, Deputy Mayor Foon, Councillor Free, Holden Hohaia, Liz Kelly, Councillor Matthews (Chair),

**KŌRAU TŌTŌPŪ | LONG-TERM PLAN,
FINANCE, AND PERFORMANCE
COMMITTEE
7 DECEMBER 2023**

Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Randle, Councillor Wi Neera

Against:

Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Young

Majority Vote: 14:3

Carried

Clause 3d

For:

Mayor Whanau, Councillor Abdurahman, Councillor Apanowicz (Deputy Chair), Deputy Mayor Foon, Councillor Free, Holden Hohaia, Liz Kelly, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Randle, Councillor Wi Neera

Against:

Councillor Brown, Councillor Calvert, Councillor Chung, Councillor Young

Majority Vote: 13:4

Carried

Clause 3e

For:

Mayor Whanau, Councillor Abdurahman, Deputy Mayor Foon, Holden Hohaia, Liz Kelly, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Wi Neera

Against:

Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Calvert, Councillor Chung, Councillor Free, Councillor Randle, Councillor Young

Majority Vote: 10:7

Carried

Clause 4a:

For:

Mayor Whanau, Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Calvert, Councillor Chung, Deputy Mayor Foon, Councillor Free, Holden Hohaia, Liz Kelly, Councillor Randle, Councillor Wi Neera, Councillor Young

Against:

Councillor Abdurahman, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Pannett

Majority Vote: 12:5

Carried

Clauses 4b and 4c

For:

Mayor Whanau, Councillor Abdurahman, Councillor Apanowicz (Deputy Chair), Councillor Calvert, Councillor Chung, Deputy Mayor Foon, Councillor Free, Holden Hohaia, Liz Kelly, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Randle, Councillor Wi Neera, Councillor Young

Against:

Councillor Brown

Majority Vote: 16:1

Carried

Clause 4d

For:

Mayor Whanau, Councillor Abdurahman, Councillor Apanowicz (Deputy Chair), Councillor Chung, Deputy Mayor Foon, Councillor Free, Holden Hohaia, Liz Kelly, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Randle, Councillor Wi Neera

Against:

Councillor Brown, Councillor Calvert, Councillor Young

Majority Vote: 14:3

Carried

Clause 5

For:

Mayor Whanau, Councillor Abdurahman, Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Calvert, Councillor Chung, Deputy Mayor Foon, Councillor Free, Holden Hohaia, Liz Kelly, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Randle, Councillor Wi Neera, Councillor Young

Against:

Majority Vote: 17:0

Carried

Clauses 6 and 7

For:

Mayor Whanau, Councillor Abdurahman, Councillor Apanowicz (Deputy Chair), Councillor Brown, Deputy Mayor Foon, Councillor Free, Holden Hohaia, Liz Kelly, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Wi Neera

Against:

Councillor Calvert, Councillor Chung, Councillor Randle, Councillor Young

Majority Vote: 13:4

Carried

Clause 8

For:

Mayor Whanau, Councillor Abdurahman, Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Calvert, Councillor Chung, Deputy Mayor Foon, Councillor Free, Holden Hohaia, Liz Kelly, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Randle, Councillor Wi Neera, Councillor Young

Against:

Majority Vote: 17:0

Carried

**2.3 Rating Policy Review Consultation Outcome & Updated Rating Policy
Moved Councillor Matthews, seconded Mayor Whanau
Resolved**

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

- 1) Receive the information.
- 2) Note the outcome of the community consultation.
- 3) Approve in principle the updated draft Rating Policy, including agreeing changes to:
 - a. Introduce a general rates differential of 5:1 on vacant land & for derelict buildings as defined in paragraph 40.
 - b. Increase the value threshold for properties with more than one land use from \$800k to \$1.5m.
 - c. Direct officers to monitor the implementation and impact of the differential for vacant land & derelict buildings and provide advice on the potential to expand its geographic coverage in the next 2-3 years.
 - d. Agree to increase the remission for low income ratepayers from a maximum value of \$700 (GST inclusive) to a maximum of \$800 (GST inclusive) to ratepayers who have successfully applied for the New Zealand government rates rebate.
- 4) Approve in principle the updated draft Rates Remission & Postponement Policy, including agreeing changes to:
 - a. Remove the rates remission for first home builders because it is not achieving its policy objective.
 - b. Postpone general rates for Earthquake-Prone residential buildings that have body corporates or one-or two-story commercial/mixed use buildings for up to three years prior to the period in which the seismic strengthening is undertaken. After completion of the seismic strengthening work, the postponed rates will be remitted.
 - c. Agree to clarify that the remission of targeted rates for properties under development applies to both commercial and residential buildings that are not 'fit for purpose'.
 - d. Agree to the remission of the vacant land and derelict buildings differential where land is being activated to contribute to central city amenity, such as pop-up shops or art installations.
- 5) Note that the above resolutions are "in principle" resolutions which will be used to inform the Revenue and Financing Policy, incorporating a Funding Needs Analysis, and Funding Impact Statement. These policies will be consulted on through the long-term plan process and are therefore subject to any changes made through this process.
- 6) Note that we have produced a stand-alone Policy for the Remissions and Postponement of rates on Māori Freehold Land as envisaged by section 108 of the Local Government Act 2002, rather than these policies being part of our other remission & postponement policies.
- 7) Agree to extend rates remissions for Māori freehold land to all types of Māori Land.
- 8) Note the proposed funding of waste collection services via a targeted rate starting from June 2026.

Carried

(Pouiwi Hohaia left the hui at 2.53pm and returned at 2.56pm)

Secretarial note: The hui adjourned at 3.14pm and reconvened at 3.19pm with the following members present: Mayor Whanau, Deputy Mayor Foon, Councillor Abdurahman, Councillor Apanowicz, Councillor Calvert, Councillor Chung, Councillor Brown, Councillor Free, Pouiwi Hohaia, Councillor Matthews, Councillor McNulty, Councillor O'Neill, Councillor Randle, Councillor Young.

Secretarial note: A procedural motion was raised to extend the meeting beyond six hours, in accordance with standing order 11.7.

(Councillor Pannett joined the hui at 3.20pm)

Moved Councillor Matthews, seconded Deputy Mayor Foon

Resolved

That the Kōrau Tōtōpū | Long-term Plan, Finance and Performance Committee:

1. Extend the meeting beyond six hours, in accordance with standing order 11.7.

Carried

2.4 Investment Policy and Liability Management Policy

Moved Councillor Apanowicz, seconded Councillor Matthews

Resolved

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

- 1) Receive the information presented by Officers and external treasury advisors.
- 2) Adopt the amendments to the Investment Policy.
- 3) Adopt the amendments to the Liability Management Policy.

Carried

2.5 The Future By Local Government - Consensus Outcome Paper

Moved Deputy Mayor Foon, seconded Councillor O'Neill

Resolved

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

1. Receive the information.
2. Note *The Future by Local Government – A consensus outcome paper* will not be presented to the government, rather it will be used to support the direction of conversations with central government.
3. Note endorsing the consensus outcome paper is endorsing the general direction and approach.
4. Note the Local Government New Zealand (LGNZ) special general meeting will **vote on the five sections in the consensus outcome paper separately** ~~take a yes or no vote on the consensus outcome paper,~~ without amendments.
5. Agree to endorse *The Future by Local Government – A consensus outcome paper* as Local Government New Zealand's agreed parameters for further engagement and advocacy with central government on local government system reform at the LGNZ's special general meeting on 11 December 2023:
 - a. **Section 1 - Build a new system of government that's fit for purpose**
 - b. **Section 2 - Rebalance the country's tax take between central and local government**
 - c. **Section 3 - Create stronger, more authentic relationships between local government and iwi, hapū and Māori**
 - d. **Section 4 - Align central, regional and local government priorities**
 - e. **Section 5 - Strengthen local democracy and leadership**

Carried

Secretarial note: The motion was moved with changes marked in red.

2.6 Actions Tracking and Forward Programme

Moved Councillor Matthews, seconded Councillor O'Neill

Resolved

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

1. Receive the information.

Carried

3. Public Excluded

Moved Councillor Matthews, seconded Councillor Young

Resolved

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

1. Pursuant to the provisions of the Local Government Official Information and Meetings Act 1987, exclude the public from the following part of the proceedings of this meeting namely:

General subject of the matter to be considered	Reasons for passing this resolution in relation to each matter	Ground(s) under section 48(1) for the passing of this resolution
3.1 CCO Board Appointments	7(2)(a) The withholding of the information is necessary to protect the privacy of natural persons, including that of a deceased person.	s48(1)(a) That the public conduct of this item would be likely to result in the disclosure of information for which good reason for withholding would exist under Section 7.
2.	Direct officers to publicly release the relevant information in this report once the appointments are complete.	

Carried

The hui went into public-excluded session at 3.33pm.

The hui returned from public-excluded session and concluded at 3.54pm with the reading of the following karakia:

Unuhia, unuhia, unuhia ki te uru tapu nui	Draw on, draw on
Kia wātea, kia māmā, te ngākau, te tinana, te wairua	Draw on the supreme sacredness To clear, to free the heart, the body and the spirit of mankind
I te ara takatū	
Koia rā e Rongo, whakairia ake ki runga	Oh Rongo, above (symbol of peace)
Kia wātea, kia wātea	Let this all be done in unity
Āe rā, kua wātea!	

Authenticated: _____

Chair

Ordinary Meeting of Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee

Minute item attachments

9:30 am Thursday, 7 December 2023
Ngake (16.09), Level 16, Tahiwī
113 The Terrace
Pōneke | Wellington

Business	Page No.
1.6 Public Participation	
1. PP John Swan	2
2. PP Don McDonald	6
2.1 CCO FY22/23 Annual Reports	
1. Cable Car	18
2. WellingtonNZ	34
3. Basin Reserve Trust	45
4. Experience Wellington	52
5. Sky Stadium	68
6. Wellington Zoo	84
7. Zealandia	90
2.3 Rating Policy Review Consultation Outcome & Updated Rating Policy	
1. Q&A document - tabled by Deputy Mayor Foon	102

A realistic approach needs to be taken to the 2023-33 Long-Term Plan

Council Statements

An in-depth cost review could not immediately identify a single item that could be cut
- December 2023

A rates 13.5% in the first year, and an average of 9.9% over the first three years. An average rates increase of 5.3% across the 10 years of the plan
- April 2021

It is likely that higher rates hikes will be needed in the first few years of the long-term plan,
- Nov 2023

The cost pressures that the council faces arise from the need to look after existing infrastructure and assets
- Nov 2023

Council denies financial crisis
- November 2023

Financial Reality

There are opportunities to reduce costs

- WCC spends 54% more per person than the metro council average
- Non-core spending is 64% of total spending
- FTE's are up 13% over the past 5 years

The LTP's consistently underestimate council spend and hence required rate increases

- 23/24 operating expenditure is 23% higher than that included in the 2021 LTP
- 23/24 operating expenditure is 19% higher than that included in the 2021 LTP

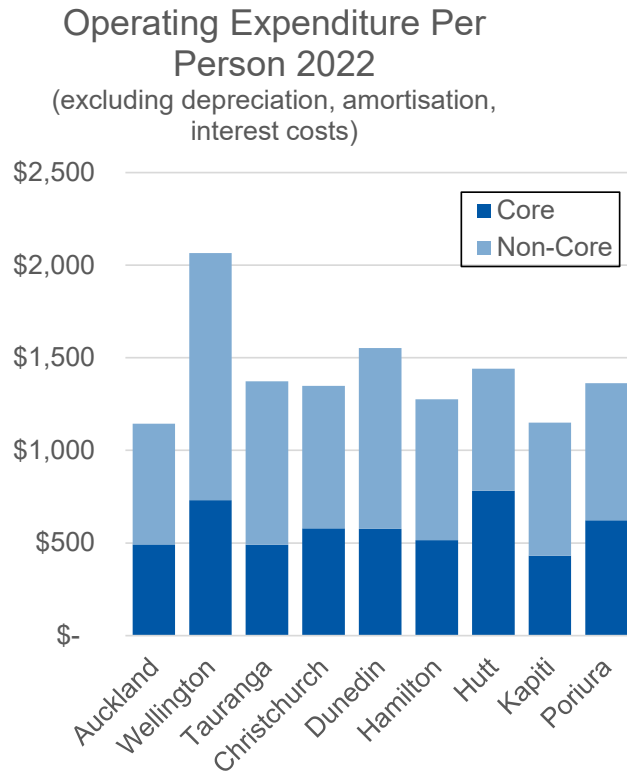
The higher initial 3-year costs in one LTP become the starting point for the next LTP

Rates increases are being driven by investment in new assets, not replacing or repairing existing assets

- 66% of capital expenditure over the last 3 years has been on new assets
- Share of capital expenditure for Wellington Water has declining from 22% to 11%

A \$1b of unfunded capital expenditure will lead to an immediate 20% increase in rates

WCC operating expenditure is substantially higher than other councils and growing much faster than the city



Source: StatsNZ

Wellington City Council's operating expenditure per person higher than the average of other metro councils

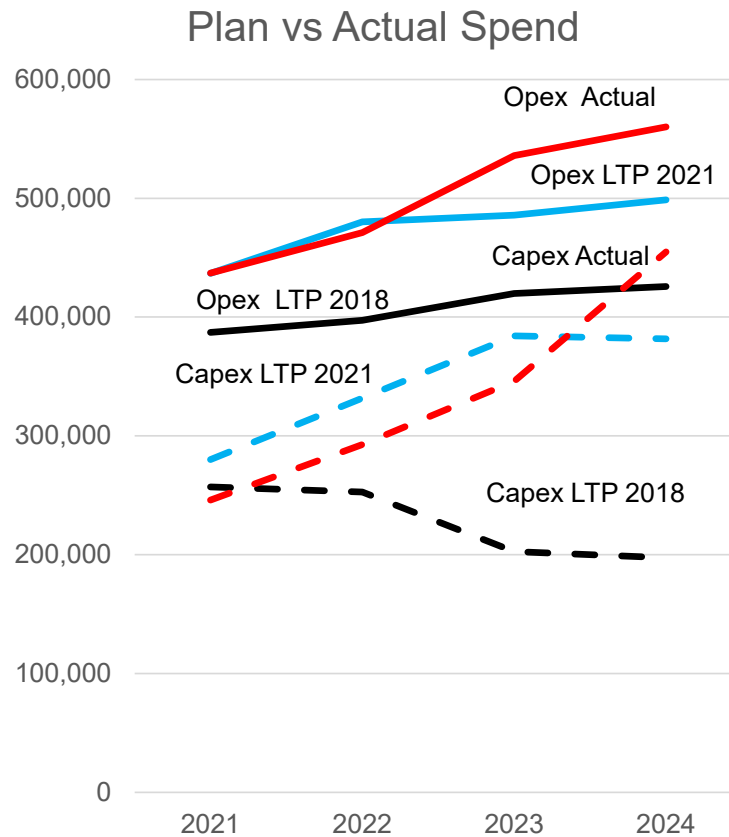
- Total is 54% higher
- Non-core is 65% higher

Non-core expenditure in Wellington is higher than core expenditure in Auckland, Hamilton, Christchurch and Dunedin

Wellington is growing slowly. Over the past five years:

- Residential consents over housing stock grew 1.6% p.a.
- Population grew 0.4% p.a.
- ... but rates grew on average 8.7% p.a

LTP's consistently under-estimate actual spend



2024 Annual Plan Operating expenditure is

- 31% higher than the 2018 LTP
- 23% higher than the 2021 LTP

2024 Annual Plan Capital Expenditure is

- 130% higher than the 2018 LTP
- 19% higher than the 2021 LTP

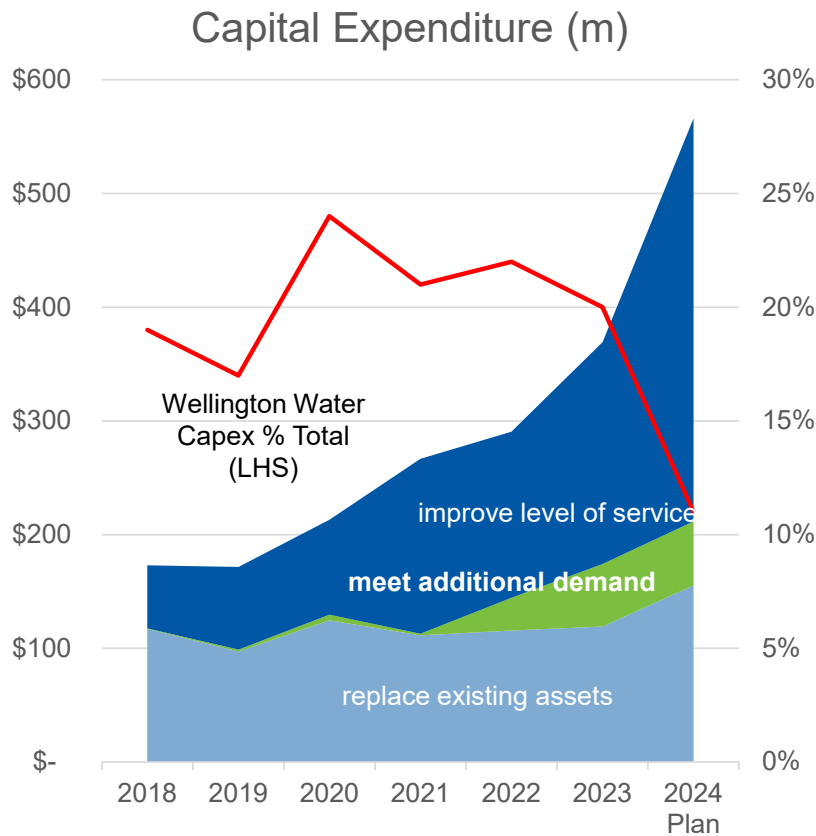
Peak borrowings continue to increase

- LTP 2018 Max Borrowings: \$1.16b
- LTP 2021 Max Borrowings: \$1.97b

Projected peak gross debt is \$2.3b

- 23/24 AP Forecast: \$1.79b
- LTP 21 Growth to '26: \$0.19b
- Known new spend:
 - \$0.2b Sludge MF +0.2b
 - Town Hall +\$.15b

Capital expenditure focused on new services and result in substantial rates increases



Capital expenditure grew 227% since 2018, but not to replace existing assets. Almost all the new expenditure is to improve levels of service

Wellington Water spending as a proportion of capital expenditure has almost halved from 19% to 11%

Capital expenditure, not interest rate increases, is driving an increase in interest cost

- Gross debt is up 144% over the past 3 years and interest costs are up 138%

Every \$100m in additional capital expenditure results in a rate rise of 2% p.a.

- due to interest cost and an increase in depreciation
- operating costs for non-revenue earning assets are additional costs

06/12/2023, 11:23 Yahoo Mail - [RSR-869278]Wcc logjob system dgrace none did bast

[RSR-869278]Wcc logjob system dgrace none did bast

6/12/23
DOWS
Municipal N&WT
WCC office whole
THURS DEC
Rebecca chair
System???

about blank 1/6

06/12/2023, 11:23 Yahoo Mail - [RSR-869278]Wcc logjob system dgrace none did bast

23:55

Teri Oneill Crr Wc...

Hi Don - wich jobs would you like me to follow up on?

Thank teri
5000
All jobs must have a conclusion
What they found answer the reported. Audit. Save money \$\$ learning. Correct process any occurrence. Safety health revenue. This is 101 govt. You know. Correct the corrupt system 25 yrs. Value Igoima research. Donald 6.4 nyt

Will follow up

If you would like there's a committee c...ne

Text message

about blank 1

06/12/2023, 11:23 Yahoo Mail - [RSR-869278]Wcc logjob system dgrace none did bast

23:56

Teri Oneill Crr Wc...

research. Donald 6.4 nyt

Will follow up

If you would like there's a committee of the whole this week - I'm not chairing - Tim is chairing if you would like to talk to something about Rates, Transport, Infrastructure. Thursday 9am. Tim is chairing

21:33

Hello teri
At last delete u older 264 num previous coun.
Yes ctte of whole perhaps apply. Don

21:33 • SMS

Text message

about blank 3/6

Handwritten notes in green:
Very diff the
RECESS
W...
✓
...
...
X

06/12/2023, 11:23 Yahoo Mail - [RSR-869278]Wcc logjob system dgrace none did bast

10:40

Tony tama wgtm crr Teri

offr stealing revenue collexn.
Torment sic govt
Help mcdo logjob u str shx. know char flawed.
No belong planet.
Yours @mcdo nz herald wed. Horrid.

14:27 • SMS mass text

Yesterday • 17:38

Logjob 868823, what d u do. Stupid Angela probably nothing. Satan coun. Sack Angela tangi dgrace. Wat crr greedy me kym.

Hello ton.
Crr chair
Can we base make sure all jobs are

Send individual...

about blank 4

Handwritten notes in green:
✓
y...
...
?

06/12/2023, 11:23 Yahoo Mail - [PSR-869278]Wcc logjob system dgrace none did bast

10:40 Tony tama wgtm crr Teri Donald Tue 3-4 noon

Yesterday - 14:08

590 cars royst illegau
corrupt coun lawless
heaven no care
Too free iona nameless
go there ctry Tues
15.12.23
Torment sic govt
Help mcdo logjob u str
shx know char flawed.

590 cars royst illegau
floo zoo tama corrupt
coun lawless heaven no
care
~~Too usless free iona~~
nameless go there ctry
Tues oo 5.12.23. 100
offr str ↓ ig revenue
collevn...

Send individual... ↓

about:blank 58

06/12/2023, 11:23 Yahoo Mail - [PSR-869278]Wcc logjob system dgrace none did bast

10:41 Tony tama wgtm crr Teri

Nun did. Novem mcdon
manerst whare Pouri
royst do u str. il leagu
about time. shame
assure ombuds. pls
Tues

10:38

Logjob
867319
Wat d u do nothing.
Sack that offr.
Dgrace lazy.
Sign off warrant.
Do again and read.
Audit shx coun.
Shame foo floo leagu
Mcdon
Hopless manage
No care

10:38 • SMS mass text

Send individual... ↓

about:blank 78

06/12/2023, 11:23 Yahoo Mail - [PSR-869278]Wcc logjob system dgrace none did bast

10:41 Tony tama wgtm crr Teri

Can we please make
sure all jobs are
Proper sign off
Complete. Logjob
868823* 5000 neglect.
sack 1 and 50 more.
Sack 60 corrupt coun
iona Angela tangi kym.
Unfit dgrace govt. No
care. Sori I missed you.
Ombuds cab genter
little Grant.
Complete Ff up audit
social ctte.
Follow up. What found.
Nun did. Novem mcdon
manerst whare Pouri
royst do u str. il leagu
about time. shame
assure ombuds. pls
Tues

Send individual... ↓

about:blank 1

06/12/2023, 11:23 Yahoo Mail - [PSR-869278]Wcc logjob system dgrace none did bast

10:41 Tony tama wgtm crr Teri

Logjob 867319
Wat d u do nothing.
Sack that offr.
Dgrace lazy.
Sign off warrant.
Do again and read.
Audit shx coun.
Shame foo floo leagu
Mcdon
Hopless manage
No care

10:38 • SMS mass text

Send individual... ↓

about:blank 78

Handwritten notes:

- DON Mcdonall
- WCC Public partic
- Log job
- All jobs must have a conclusion
- 6-12-23
- maner
- 86 with nothing warrant read audit
- 2

06/12/2023, 11:27

Yahoo Mail - -867319] Ticket Closed logjob - Wgtncs shame toilet bus pRking lazy d fixs foo free iona sack

-867319] Ticket Closed logjob - Wgtncs shame toilet bus pRking lazy d fixs foo free iona sack

From: Don S. McDonald 0277-845 900. (mcdonewt@yahoo.co.nz)

To: customerservice@wellingtoncitycouncil.freshservice.com

Cc: councillors@wcc.govt.nz; public.participation@wcc.govt.nz; mcdonewt@yahoo.co.nz; do.no.gamb@gmail.com; info@wcc.govt.nz; warwick.weatherman@gmail.com; 123martinh@gmail.com; newtownwellington@gmail.com; assurance@wcc.govt.nz; info@ombudsman.govt.nz; newtown@cab.org.nz; julianne.genter@parliament.govt.nz

Date: Wednesday, 6 December 2023 at 10:21 am NZDT

yours go to nzherald satur science.

short•• Donald Newtown @mcdonewt
DS (Don Newt fb) McDonald. B.Sc.

contacts. sunn worship M T.ue
Fri SABB7. =summ nzdt
Dec Dd -12-2023

FIRSTLIGHT TV26
16-181 Daniell St, Newtown, Welgton NZ.
m only, call u back NO messengr
+64 277 845.900 (¼ to 9
talk text data voda. an but their truth?

Dono send this shx none did

Public partic
Wcc

Do logjob
You found
True report

Lazy ctry
Awful shame.

Audit sack

Chinese groc

On Sat, 2 Dec 2023 at 20:03, Wellington City Council Support
<customerservice@wellingtoncitycouncil.freshservice.com> wrote:

Dear Don,

Your ticket - Wgtncs shame toilet bus pRking lazy d fixs foo free iona sack - has been closed.

We hope that the ticket was resolved to your satisfaction. If you feel that the ticket should not have been closed and/or the issue has not been actually resolved yet, please email info@wcc.govt.nz or call us on 04 499 4444.

Please DO NOT reply to this email as this mailbox is not monitored.

Sincerely,

WCC Freshservice Support Team

about:blank

1/

06/12/2023, 11:36 Yahoo Mail - 223 ANY results hello frank Jeremy

733 ANY results hello frank Jeremy
 From: Don S. McDonald [mailto:don@mcdo.net]
 To: frank.jeremy@wcc.govt.nz
 Subject: ANY results hello frank Jeremy

Hi Frank,
 I've been thinking about you and your work.
 I've been thinking about you and your work.
 I've been thinking about you and your work.

Hi Frank,
 I've been thinking about you and your work.
 I've been thinking about you and your work.

Hi Frank,
 I've been thinking about you and your work.
 I've been thinking about you and your work.

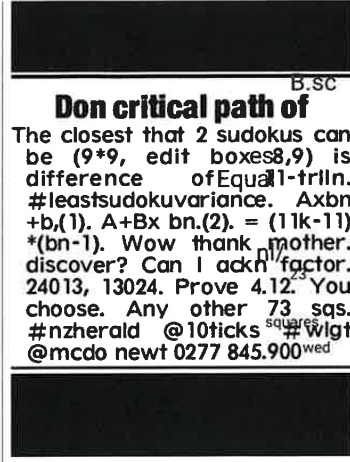
Hi Frank,
 I've been thinking about you and your work.
 I've been thinking about you and your work.

Hi Frank,
 I've been thinking about you and your work.
 I've been thinking about you and your work.

about:blank

1/7

06/12/2023, 11:36 Yahoo Mail - 223 ANY results hello frank Jeremy



06/12/2023, 11:36 Yahoo Mail - 223 ANY results hello frank Jeremy

Don critical path of B.sc
 The closest that 2 sudokus can be (9*9, edit boxes 8,9) is difference of equal 11-trln. #least Sudoku variance. $A \times b_n + b_n(1). A + B \times b_n(2). = (11k - 11) * (b_n - 1)$. Wow thank mother discover? Can I ackn/ factor. 24013, 13024. Prove 4.12.23 You choose. Any other 73 squares. #nzherald @10ticks #wigt @mcdo newt 0277 845.900 Wed

about:blank

3/7

06/12/2023, 11:36 Yahoo Mail - 223 ANY results hello frank Jeremy



4

06/12/2023, 11:36

Yahoo Mail - 223 ANY results hello frank jeremy

06/12/2023, 11:36

Yahoo Mail - 223 ANY results hello frank jeremy



about:blank

06/12/2023, 11:36



57

about:blank

about:blank

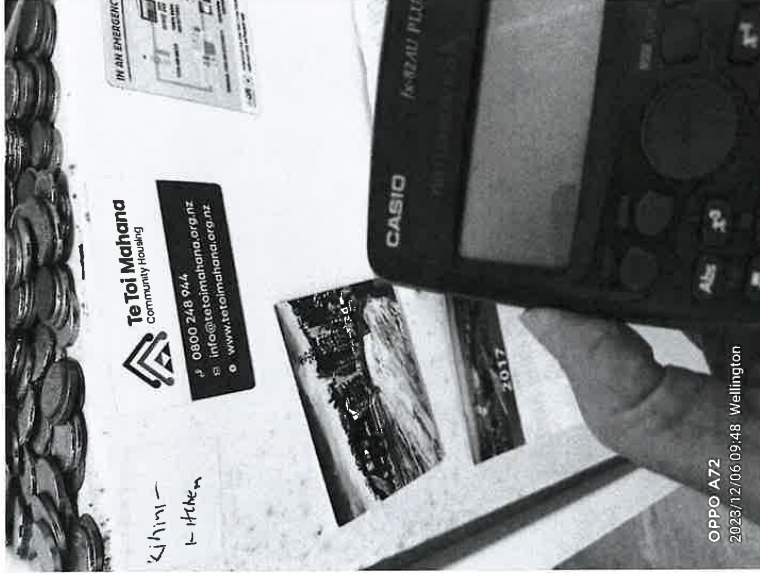
77



Item 1.6 Attachment 2

08/12/2023, 11:30

Yahoo Mail - Seb bishop Teoi housing magnet Donald mc daniel



2/4

about:blank

08/12/2023, 11:30

Yahoo Mail - Seb bishop Teoi housing magnet Donald mc daniel

Seb bishop Teoi housing magnet Donald mc daniel

From: Don S McDonald 0277 845 900 (mcdonrew@yahoo.co.nz)
To: marley.mcd@wcc.govt.nz; mcdonrew@yahoo.co.nz; dring@gmail.com; info@teotimahana.org.nz; seb.bishop@teotimahana.org.nz
Date: Wednesday, 6 December 2023 at 10:06 am NZDT



1/4

about:blank

Item 1.6 Attachment 2

06/12/2023, 11:34
Yahoo Mail - 8690867Public Paritc request Don McDonald cite whole thur 7 dec

23:56
Teri Oneill Crr Wc...
21:33

research. Donald 6.4 nyt

Will follow up

If you would like there's a committee of the whole this week - I'm not chairing - Tim is chairing if you would like to talk to something about Rates, Transport, infrastructure. Thursday 9am. Tim is chairing

*RMS
RATES
% v.*

Hello teri
At last delete u older 264 num previous coun. Yes ctte of whole perhaps apply. Don

21:33 • SMS

Text message

about:blank

4/7

06/12/2023, 11:34
Yahoo Mail - 8690867Public Paritc request Don McDonald cite whole thur 7 dec

23:55
Teri Oneill Crr Wc...
21:33

Hi Don - wich jobs would you like me to follow up on?

Thank teri
5000
All jobs must have a conclusion
What they found answer the reported. Audit. Save money \$\$ learning. Correct process any occurrence. Safety health revenue. This is 101 govt. You know. Correct the corrupt system 25 yrs. Value lgoima research. Donald 6.4 nyt

*X
occurrence
value
going*

Will follow up

If you would like there's a committee chair

Text message

about:blank

3/7

06/12/2023, 11:34

Yahoo Mail - 665088@public.Panick request Don McDonald cite whole blur 7 dec

665088@public.Panick request Don McDonald cite whole blur 7 dec
 Hi Don,
 I've received your request for information under the Official Information Act. I am sorry that I cannot provide you with the information you requested at this time. I will continue to work on your request and will contact you again as soon as I have more information.

Public Park

06/12/2023, 11:34
 include all the
 The original
 I've updated my request
 I'm sorry I couldn't provide you with the information you requested at this time. I will continue to work on your request and will contact you again as soon as I have more information.

Request for Information
 I am sorry that I cannot provide you with the information you requested at this time. I will continue to work on your request and will contact you again as soon as I have more information.
 I will contact you again as soon as I have more information.

Request for Information
 I am sorry that I cannot provide you with the information you requested at this time. I will continue to work on your request and will contact you again as soon as I have more information.
 I will contact you again as soon as I have more information.

Request for Information
 I am sorry that I cannot provide you with the information you requested at this time. I will continue to work on your request and will contact you again as soon as I have more information.
 I will contact you again as soon as I have more information.

Request for Information
 I am sorry that I cannot provide you with the information you requested at this time. I will continue to work on your request and will contact you again as soon as I have more information.
 I will contact you again as soon as I have more information.

about:blank

1/7

about:blank

2/7



06/12/2023, 11:34 Yahoo Mail - 869086@Public.Panicle request Don McDonald cite whole thur 7 dec

← Don S. McDonald
20.6K Tweets

352 Following 558 Followers

Tweets Replies Media Likes

Don S. McDonald @McDONewt · 10m
Big sinkhole #mannerst #wccoffice bus swallow up derilect usiss Ff coun iona foo kindergarten brain. Trust fail adenocoy vote #theirtruth 5 dec @rnz_news @sarahfreenz graffiti

Don S. McDonald @McD... · 18 Nov
Troubles @WgtnCC @wgtngreens @nzherald not always often Nov 23 reptd 4 yrs uslss water arapaki manners no care lazy greedy me



Don's water Arapaki office WCC

Don S. McDonald @McDONewt · 17m
Sink hole manners st wlgf brmpre evil councc out of order floo Laurie @wgtnc ncc nun did shx lazy sack no care crupt parking

Don S. McDonald @McD... · 20 Nov

06/12/2023, 11:34 Yahoo Mail - 869086@Public.Panicle request Don McDonald cite whole thur 7 dec

← Don S. McDonald
20.6K Tweets

Tweets Replies Media Likes

Don S. McDonald @McDONewt · 17m
Sink hole manners st wlgf brmpre evil councc out of order floo Laurie @wgtnc ncc nun did shx lazy sack no care crupt parking

Don S. McDonald @McD... · 20 Nov
Foo waripori Reptd 12 yrs Mmedi8 fixs U logjob Care less...



*mannerst
what now
sink hole*

9

06/12/2023, 11:34

Yahoo Mail - 6690589Public Public request Don McDonald cite whole blur 7.doc



Note:

Report a Contact Request @mcdonalds
Customer Service - Wellington City Council
Contact Requested At: 06/12/2023 11:34
Franchise #: 6690589
Phone: 04-472215, 8172 and

REQUEST FOR
Information - Wellington City Council
in writing, and in both NZ and English
Language. Please contact us if you require
any further information or assistance.

Ngā mihi,

Customer Service, Wellington City Council

This information provided is for your use only and should not be used for any other purpose.

If you are not the intended recipient, please contact the sender to confirm the address. Only
the information provided in this email is for your use only and should not be used for any other purpose.
Wellington City Council
on the phone

aboutdank

7/7

10

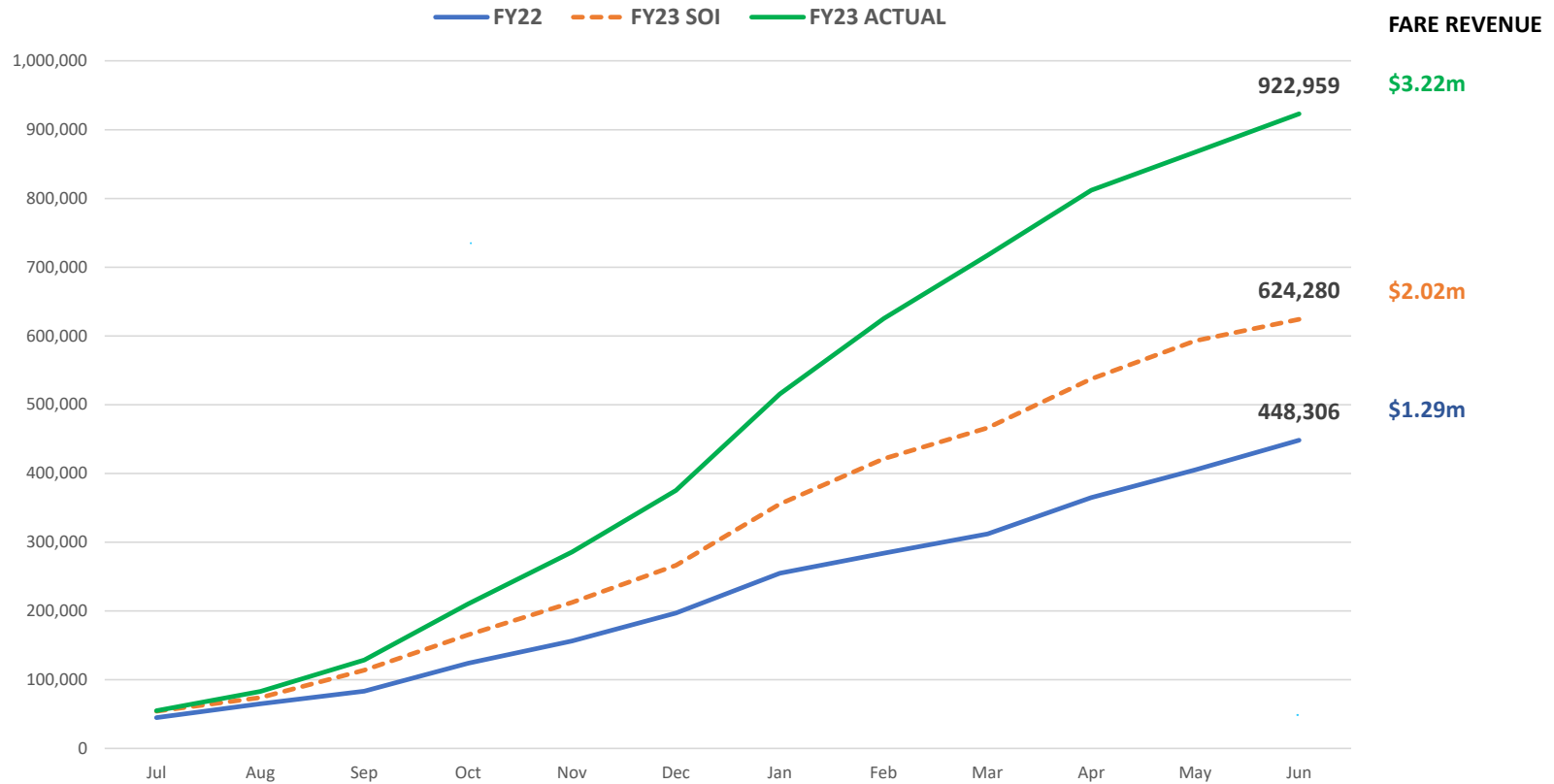


Wellington Cable Car Ltd | FY23 Annual Report
Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee

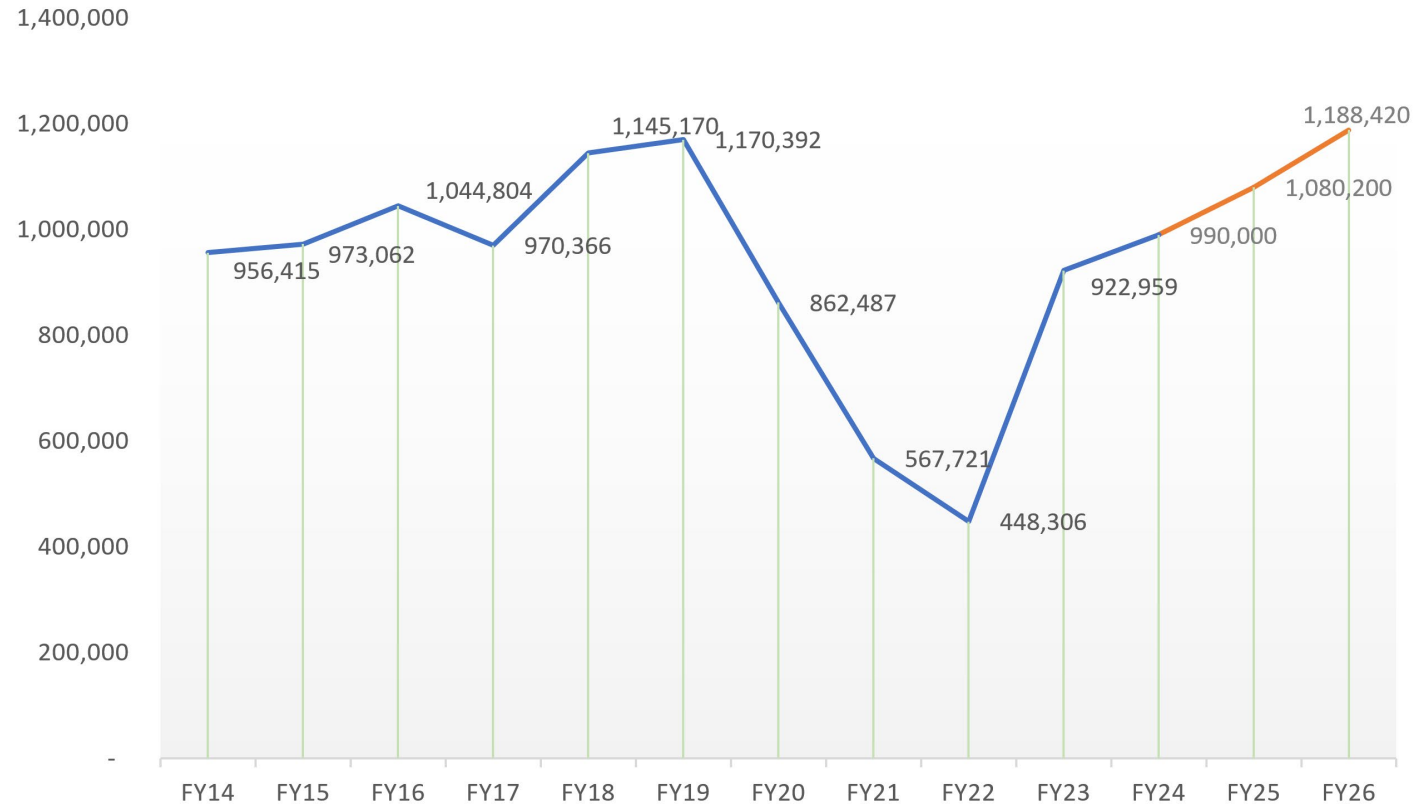
David Perks, Chair | Tansy Tompkins, Chief Executive

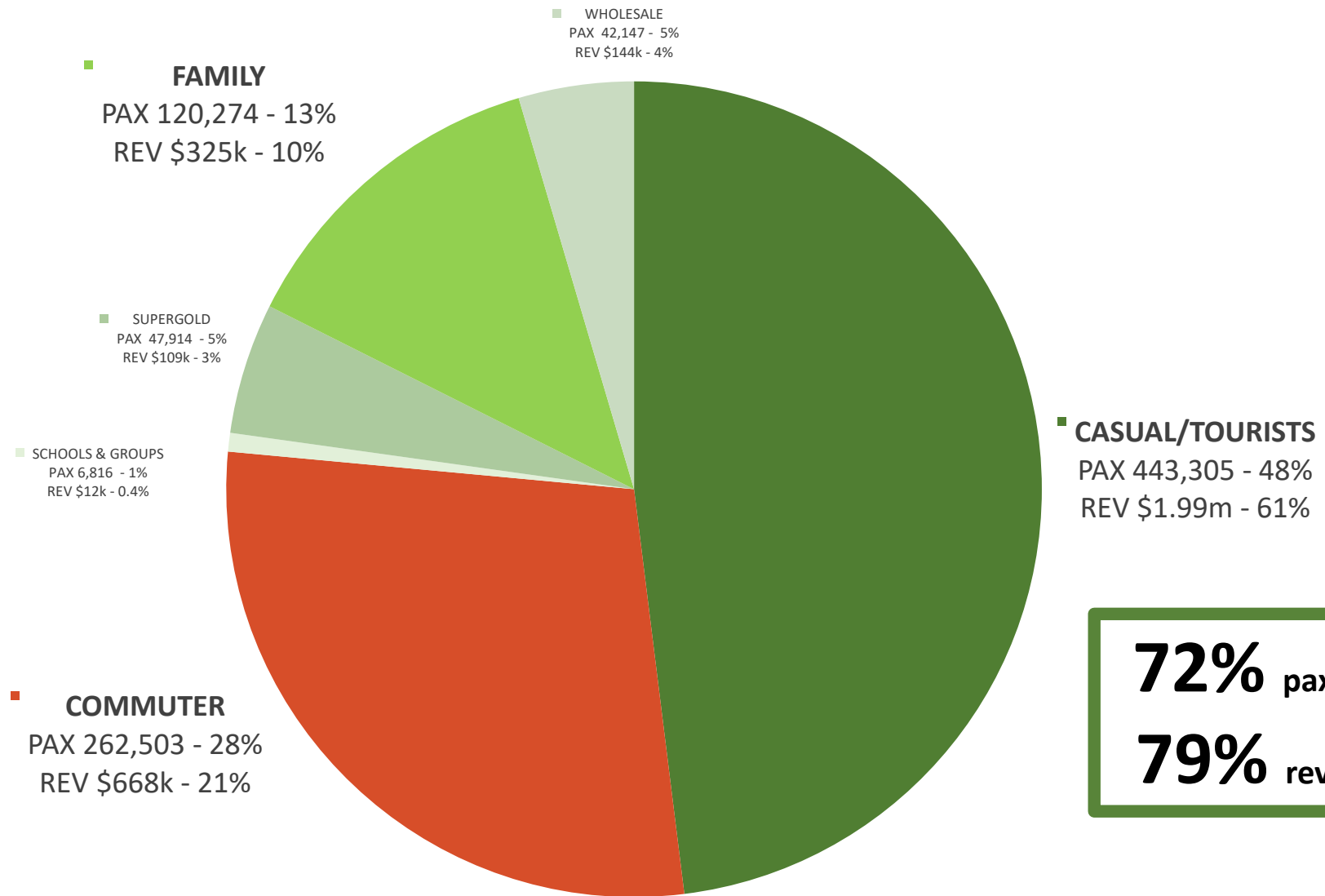
7 December 2023

FY23 Passenger numbers



Passenger trends





Performance

MEASURE	ACTUAL (YTD)	TARGET (YTD)	TRACKING
Achieve Carbon Zero accreditation	Achieved	Achieve	Achieved
Waste minimisation reduction	Not achieved*	5% YOY	Not achieved
Rail Safety Licence	Maintained	Maintain	Achieved
Active management of Health and Safety	Maintained	Maintain	Achieved
NPS equal to or better than CXI benchmark	Maintained	Maintain	Achieved
Google rating	4.6	4.2 or higher	Achieved
TripAdvisor rating	4.6	4.2 or higher	Achieved
Cable Car reliability	99.74%	>99%	Achieved

* Due to the unexpected increase in passengers of 298,676 over SOI targets, the waste reduction target was not achieved.





VISION	The Wellington Cable Car is the most iconic tourist attraction in Wellington and the transport of choice for our local whānau. It is an enduring, carbon positive Wellington experience that connects our people, spaces, places and venues.				
PURPOSE & VALUES	Host uniquely Wellington experiences that locals are proud of, and visitors remember and share. Kaitiakitanga Safe Workplace Guest Centred Pride Team Adaptability				
STRATEGIC FOCUS AREAS	CARE FOR OUR TAONGA	LEVERAGE OUR TOURISM MANA	SUPERCHARGE OUR CX	PARTNER FOR SUCCESS	NURTURE OUR WHANAU
FY24-26 OBJECTIVES	Maintain an asset management plan that meets the needs of future generations.	Become the activity destination of choice in the Wellington region.	Deliver the right products, to the right audience, on the right channel, at the right time.	Align and nurture relationships for future success.	Enable our team to develop their potential.
OUTCOMES	<ul style="list-style-type: none"> Our cultural and historical assets are maintained and cared for The Cable Car has a reputation as a safe, reliable and sustainable business 	<ul style="list-style-type: none"> We are the #1 activity recommendation by travel partners Top of the Cable Car precinct is a destination of choice for visitors and locals 	<ul style="list-style-type: none"> We continually surprise and delight our customers through targeted activations, campaigns and products Focused acquisition and retention of customers 	<ul style="list-style-type: none"> Council, CCOs and wider stakeholders are engaged, aligned and onboard with our vision Work is targeted and leverages wider industry and partner capabilities 	<ul style="list-style-type: none"> Team is enabled with the systems, capabilities and environment they need to deliver outstanding work Projects produce impact and measurable results
FY24 PROJECTS INCLUDE	AMP; seismic resilience work; sustainable merchandise; carbon audit and investigation of solar panel installation.	Top of the Cable Car Precinct project; content and training materials for travel trade; strategy to leverage city-wide and business events; and FIFA activations.	Refreshed marketing and social strategy; cruise lines and schools product development; and wayfinding in collaboration with LGWM other CCOs.	Partnerships with WCC; Kelburn precinct and CCOs; Business Events Wellington; Cruise Lines; Tourism New Zealand; Iwi; Mana whenua; Waka Kotahi and GWRC.	OKR performance framework; software upgrades; and leveraging WCC and other CCO Te Ao Māori training initiatives.

**TUNNEL
PORTAL &
WALL
COMPLETED
APRIL 2023**





SUMMER OPENING HOURS

	OPEN	CLOSE
Monday - Thursday	7:30am	8:00pm
Friday	7:30am	9:00pm
Saturday	8:30am	9:00pm
Sunday & public holidays	8:30am	7:00pm

FARES

	ONE WAY	RETURN
Adult	\$6.00	\$11.00
New Zealand Student	\$3.50	\$6.00
Child (5-15)	\$3.00	\$5.50

If you're not traveling through the bottom Terminal, Lambton Quay, please pay the driver (cash only). Cars leave the terminals every 10 minutes. For our full list of fare options, please see our website.

WELLINGTONCABLECAR.CO.NZ

DECEMBER FARE INCREASE









Item 2.1 Attachment 1





Item 2.1 Attachment 1



NGA



WellingtonNZ

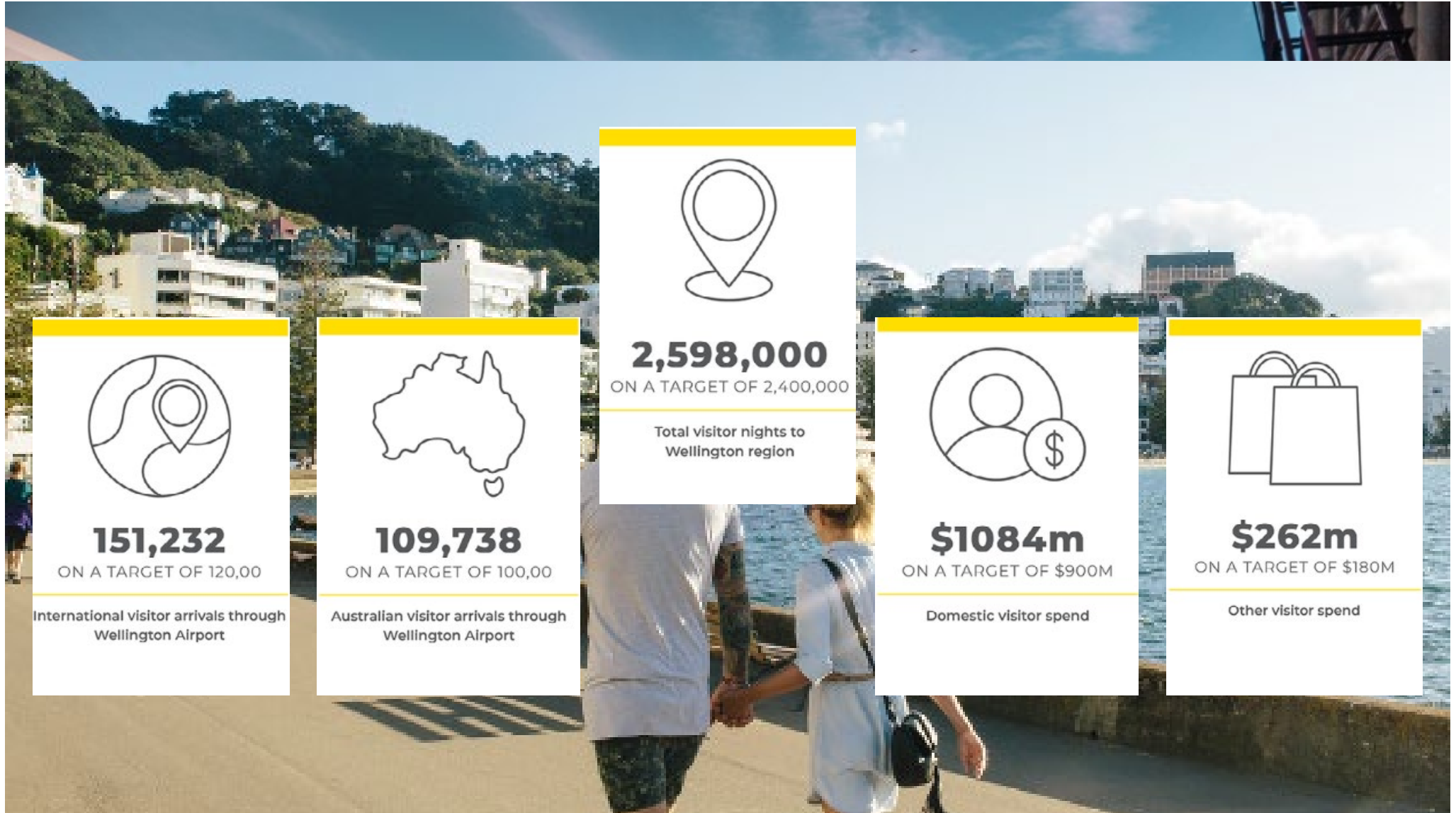
Annual Summary

2022/2023



Our strategy	MISSION Creating a thriving Wellington region for all		
	MORE Businesses succeeding & employing more people	MORE Locals & visitors participating in events & experiences	MORE Collaboration & investment across the region
	JOBS FOR THE FUTURE	PLACEMAKING	COLLABORATION & ENGAGEMENT
	Support businesses to grow, innovate & meet future workforce needs.	Enhance Wellington’s reputation as New Zealand’s creative heart	Work in partnership to support investment in the region to unlock opportunities
Our Rocks ‘guiding priorities’	Technology To drive job growth & build scale in the Tech sector in Wellington (incl Screen, Gaming, Digital, SAS, Advanced Manufacturing)		
	Events & Tākina Enrich the lives of our people & attract visitors to the region		
	Tourists Promoting our region, telling our stories, & developing new attractions to draw visitors & enhance our economy & brand		
	Talent Strengthening resilient businesses & attracting people & companies to live & invest in Wellington		
	The Regional Economic Development Plan Driving the delivery of the REDP		
	Māori & Pacific (<i>Focus across all work</i>) Working with mana whenua to increase their wellbeing & create employment opportunities for Māori & Pacific peoples		





Tourism Promotion



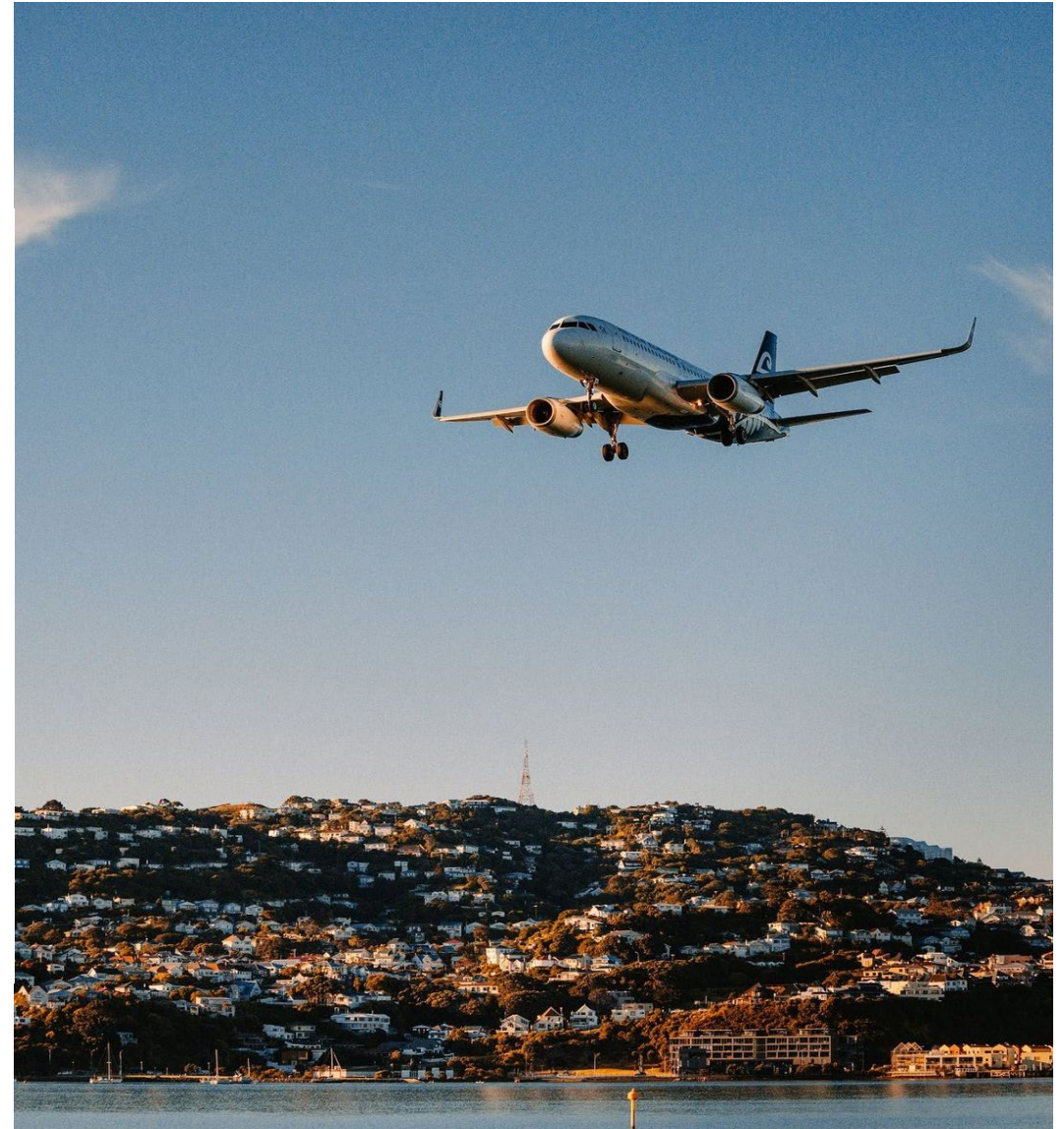
Average length of stay **4.69**
of international visitors nights

\$1.1 Billion

in domestic visitor spending

The largest annual card **+10.2%**
spend to date on the previous year

1/3 More spent by international visitors to
Wellington than the national average





Events & Experience



**486 events through
our venues**

+124%

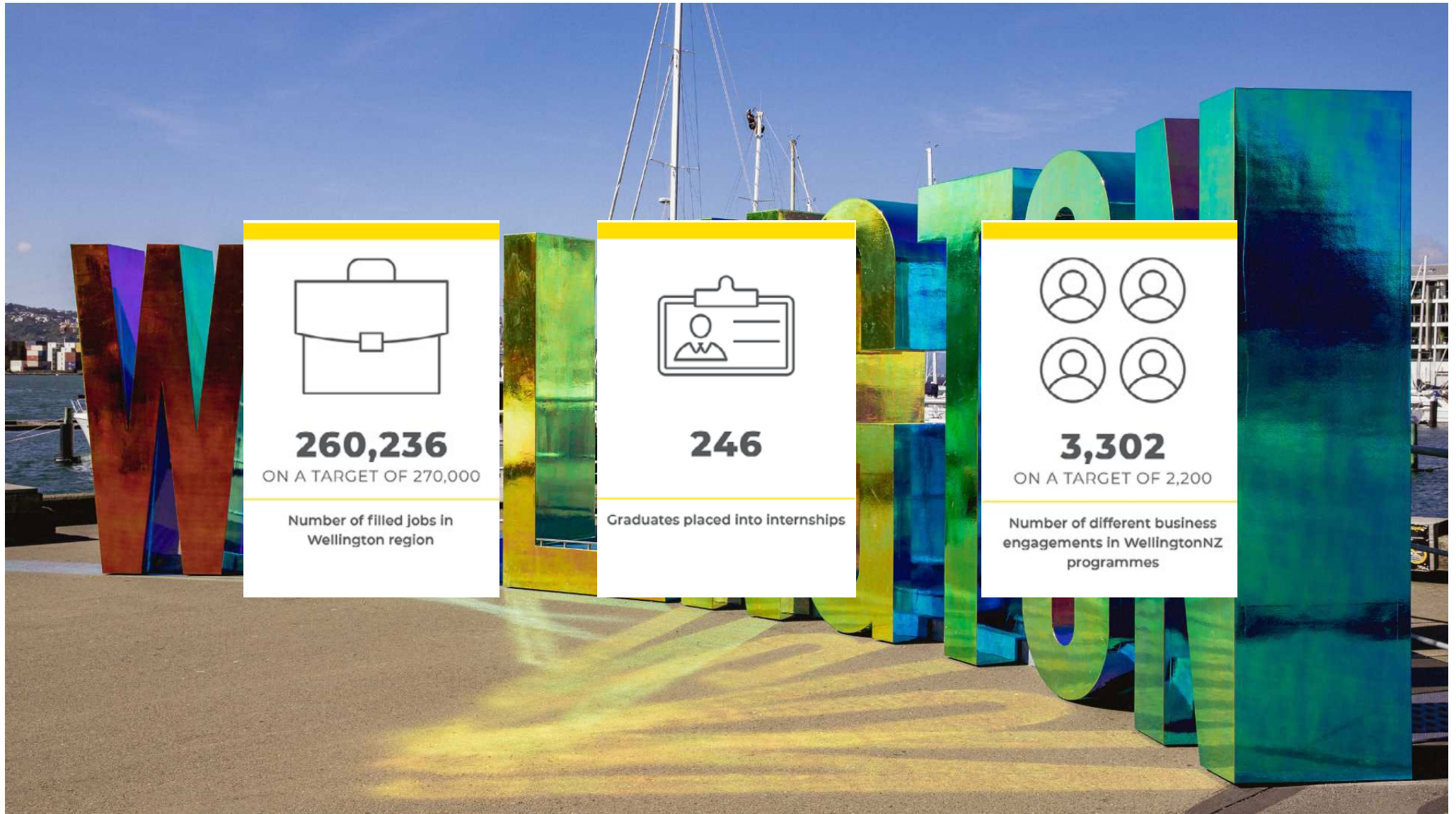
On the previous year

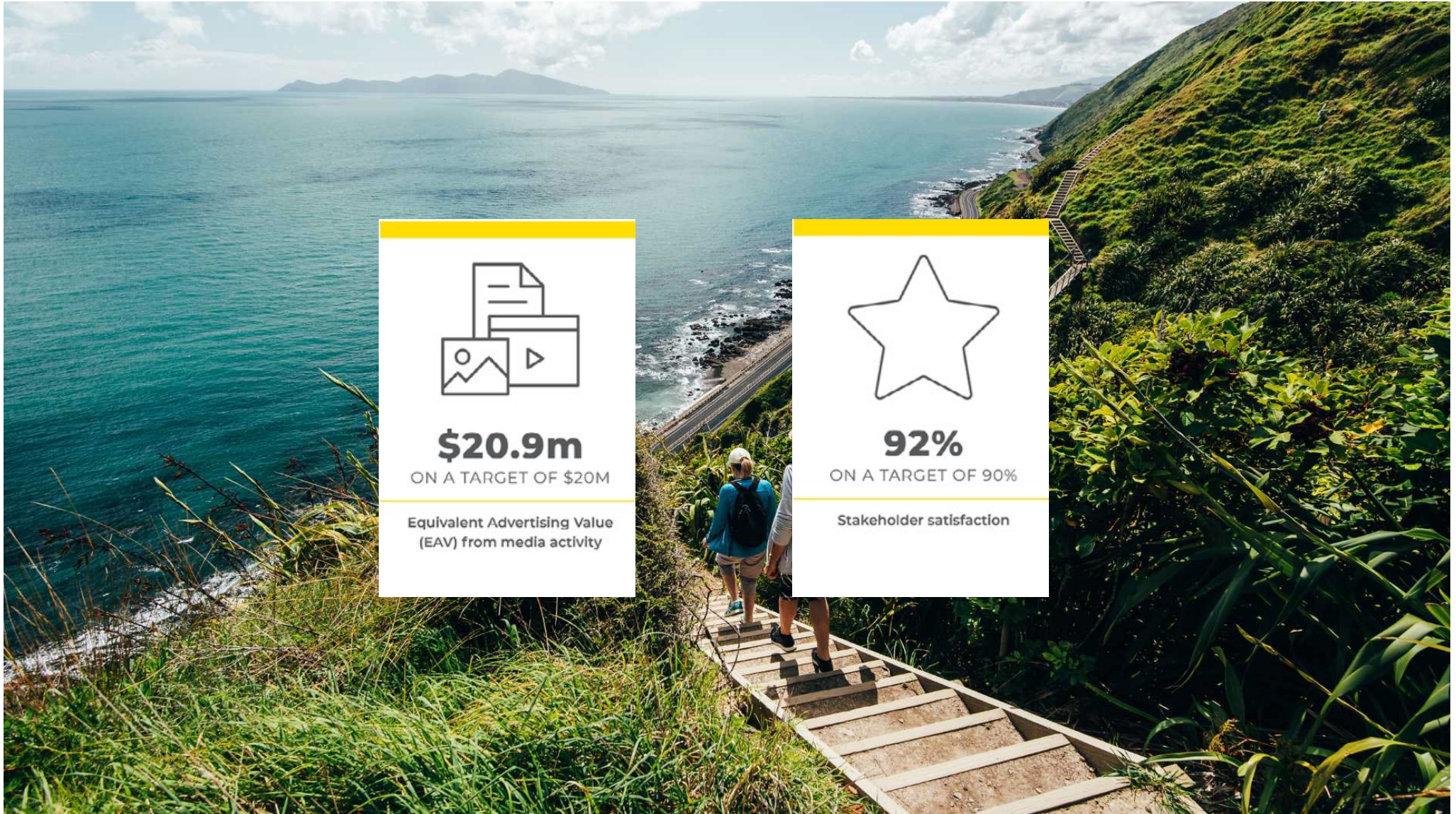
Over 900,000 Venues and Major Event attendees

92% of those attending a major
event said it increased the

Liveability of Wellington







\$20.9m

ON A TARGET OF \$20M

Equivalent Advertising Value
(EAV) from media activity



92%

ON A TARGET OF 90%

Stakeholder satisfaction

Digital Marketing



↑42.58%

increase in users to
WellingtonNZ.com

+4 Million

Page views to WellingtonNZ content




10% gain

In entries to our site through socials



Screen Wellington

↑ Over \$110M
worth of screen permits
with 217 issued
+62% 
on the previous year





BASIN RESERVE TRUST
CCO PRESENTATION – 2022/23 HIGHLIGHTS
December 2023

HIGHLIGHTS

- Blackcaps Epic test match vs England and test vs Sri Lanka
- White Ferns vs Bangladesh One Day Game
- Multi-Cultural festival
- Blind Cricket Event
- Multi Faith Prayer Room open for international games
- Christmas Eve Super Smash game with over 4000 people
- Sold out Beers at the Basin
- Two-year extension to Cello sponsorship



PROJECTS

- Picket Fence project complete
- Outfield sand slit project complete
- Digital signage project with Go Media
- Embankment toilets/blocks finished and in use



CHALLENGES

- Cycleway through the Basin– Health and Safety Issues
- Security of the venue – Security and Lighting upgrade plan
- Increased expectations from New Zealand Cricket around ground infrastructure
- No junior sport during winter 2023 due to picket fence upgrade



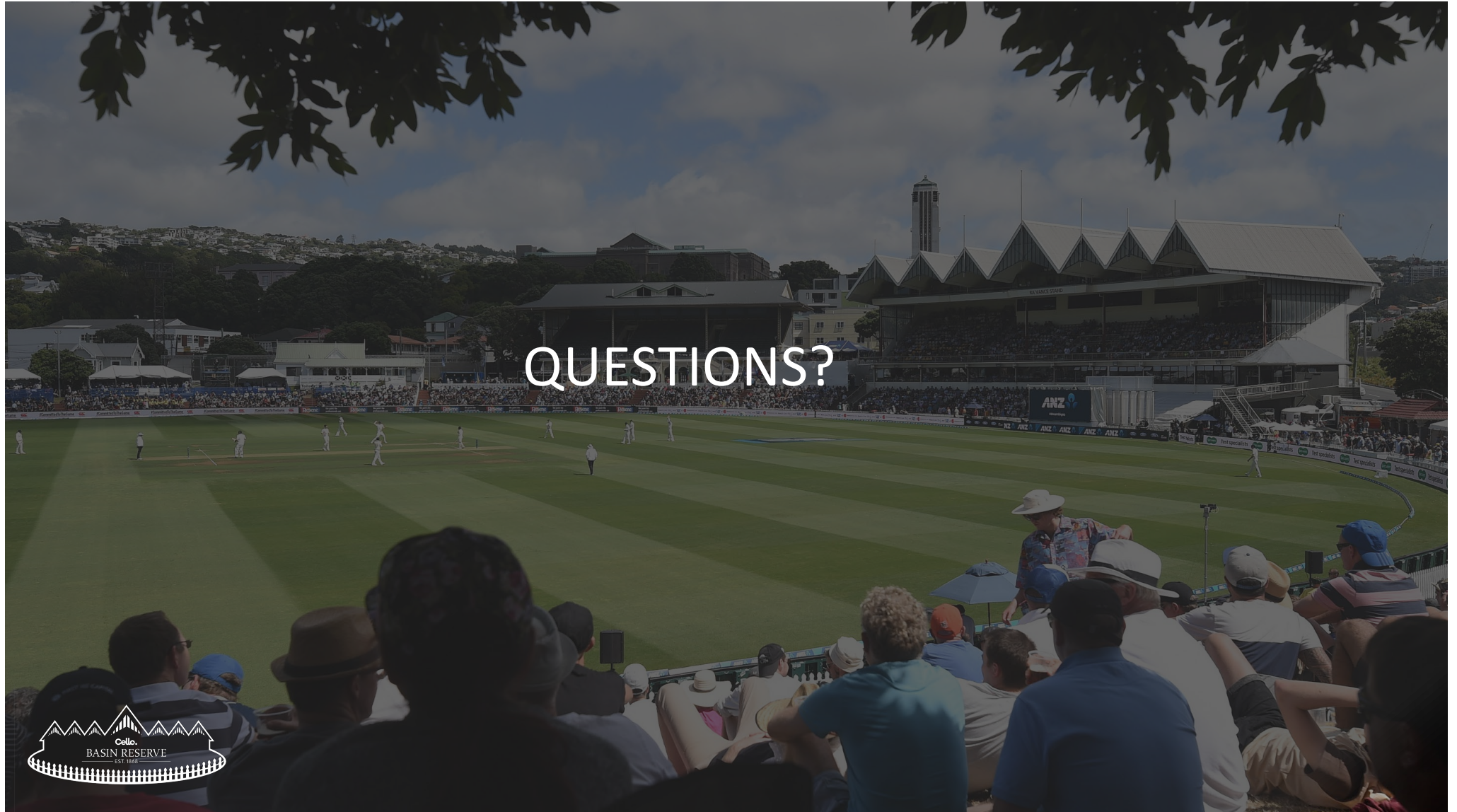
2022/2023

End of Year Summary –Financials

Income	Actual	Budget
	\$1,148,498	\$1,211,160
Expense	\$1,177,302	\$1,251,450
Surplus/(Deficit) for the year	\$(28,804)	\$(40,290)

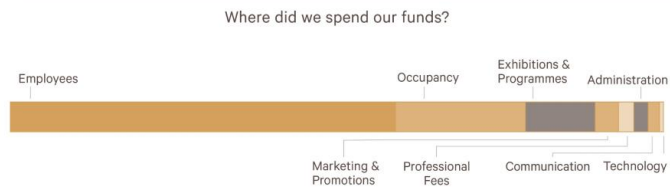
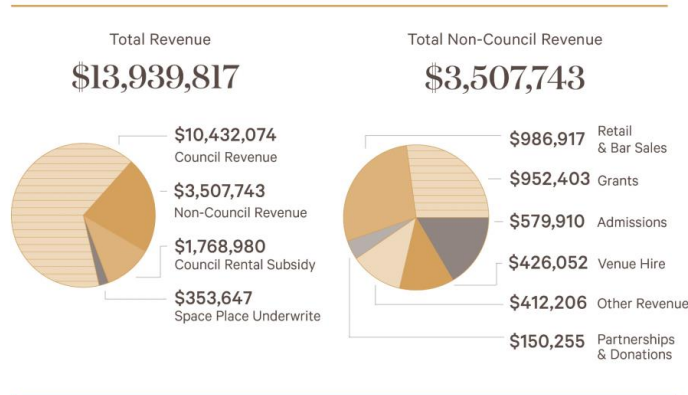








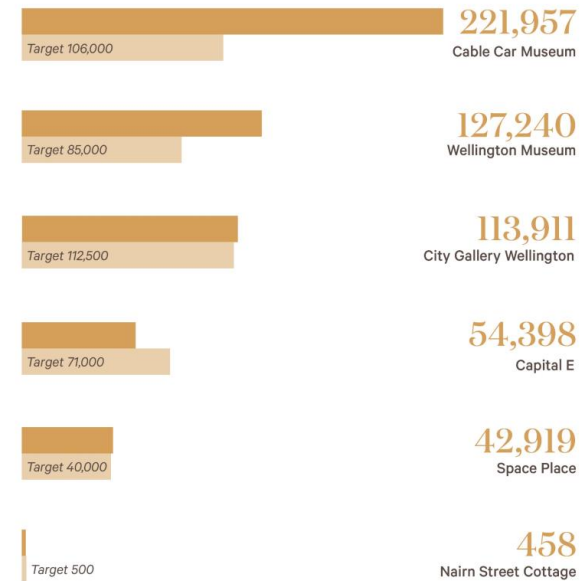




560,883

Visitors through our doors

Exceeds 2022-23 target of 415,000



Quarter 1 Results

Visitation

154,036 Physical Visitors in Q1 achieving **171%** of the Quarterly Target

Virtual visitors

103,748 Q1 / 254,000 Q1 Target – **41%** Annual Target for all sites

Total revenue

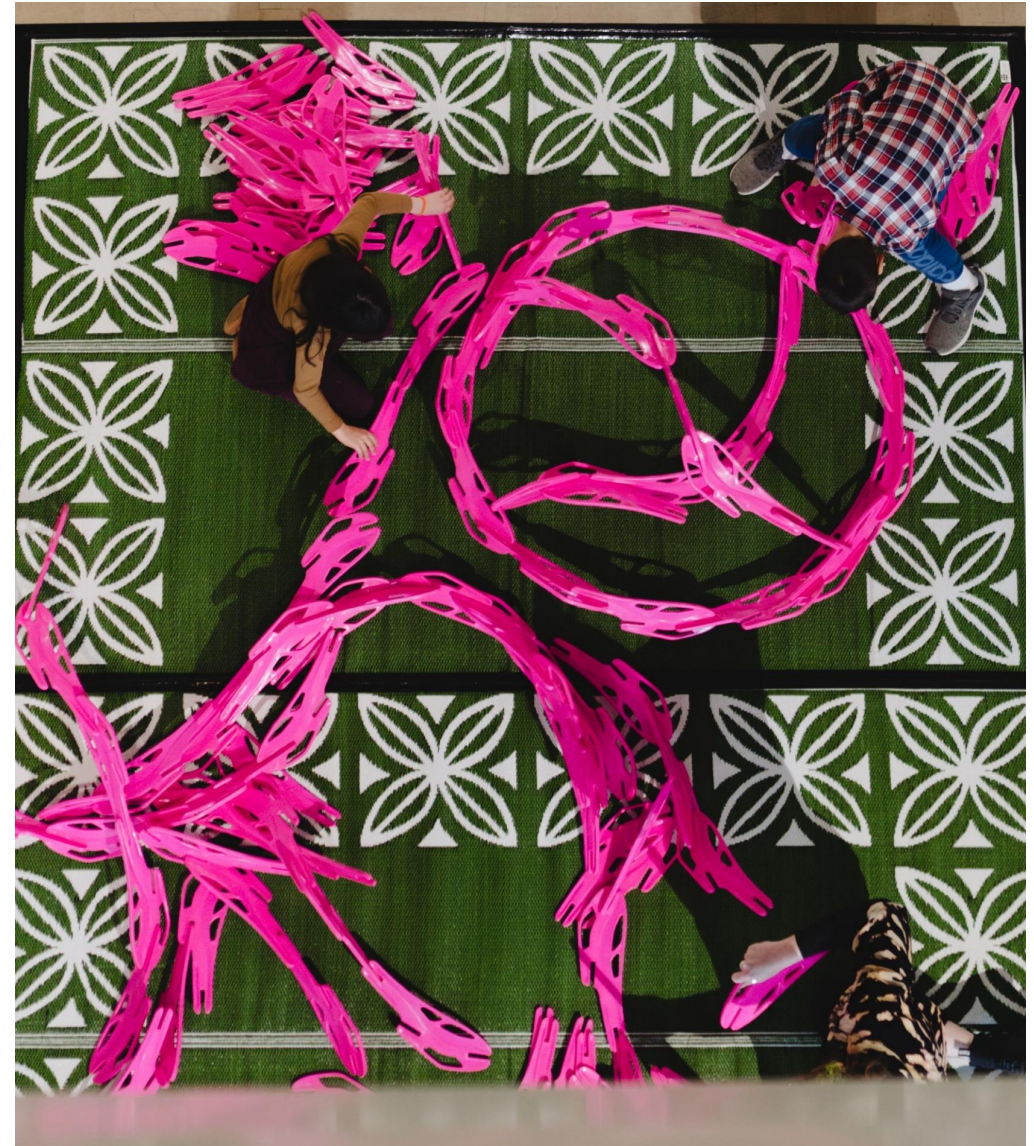
\$3,581,513 YTD / \$3,708,915 Q1 Target– **96%** Q1 Target

Financial Position

\$151,707

Percentage of Non-Council Revenue

23%



Item 2.1 Attachment 4



III The Barbie Effect

47,000 visitors

1,900 retail units sold

Vibrant public programmes

Social media

Fundraising donations

Trade me auction

Media exposure

New visitors engaged



Item 2.1 Attachment 4





Item 2.1 Attachment 4

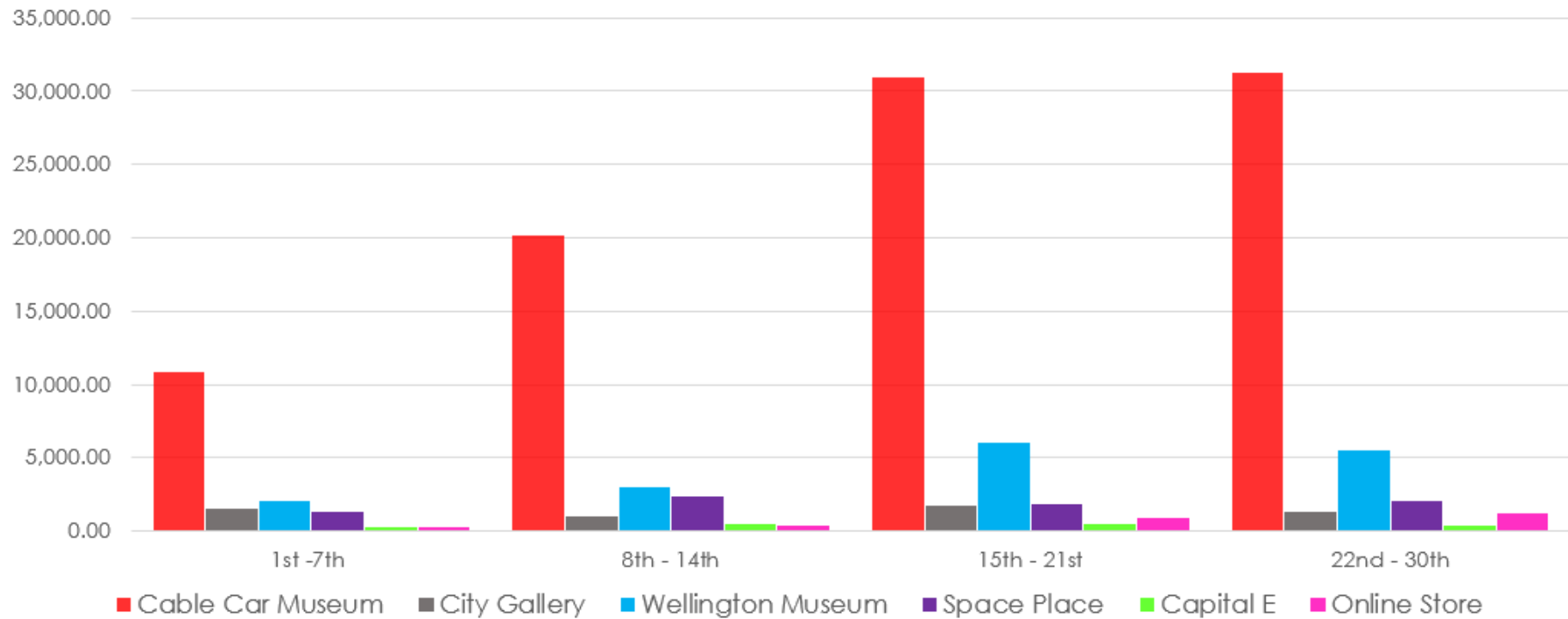


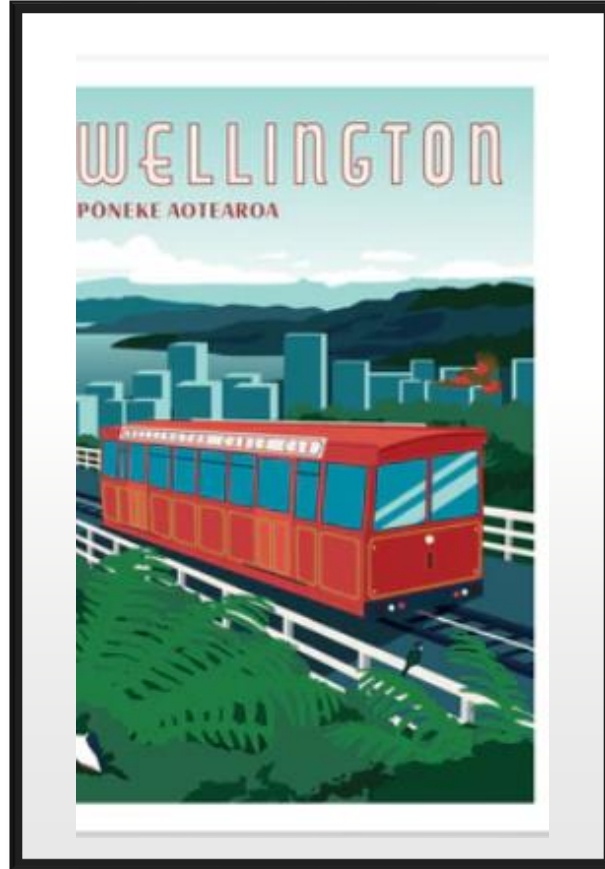
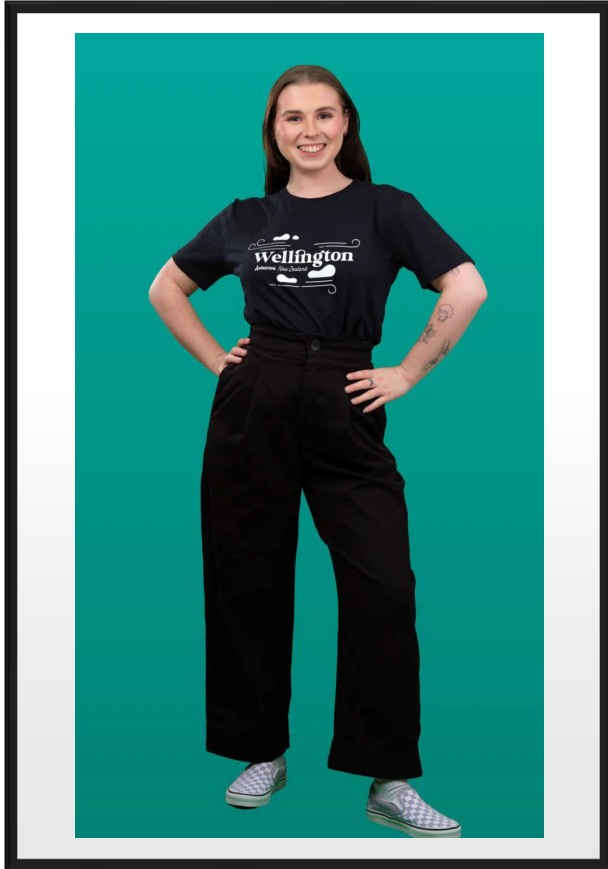






Revenue by site per week – November 2023





Item 2.1 Attachment 4





Item 2.1 Attachment 5



Year at a glance

- 48 major event days. Up from just 12 the prior year.
- 358,00 fans attended these events up from just 77,000 prior year
- A net surplus of \$3.9 million (inc grant income)
- Record breaking events
- We've invested in the building
- Event pipeline is strong, and we've already hosted a fantastic FIFA Women's World Cup this year

skySTADIUM

FINANCIAL PERFORMANCE

	2023 \$000	2022 \$000
Revenues		
<i>From Exchange Transactions</i>		
Event Revenues	8,269	1,371
Corporate Box, Membership & Sponsorship Revenues	4,074	2,526
Sundry income	7,453	2,256
	<u>19,796</u>	<u>6,153</u>
<i>From Non-Exchange Transactions</i>		
Grant income	1,500	1,500
Total Revenue	<u>21,296</u>	<u>7,653</u>
Less Operating Expenses	<u>13,654</u>	<u>8,301</u>
Operating Surplus/(Deficit) before Depreciation & Finance costs	7,642	(648)
Less:		
Depreciation	3,581	3,987
Finance costs	165	65
Total comprehensive revenue & expense	<u>3,896</u>	<u>(4,700)</u>

All Blacks v Ireland





SIX60



Guns 'N Roses



Ed Sheeran





Changeroom Upgrades



Turf Replacement



Turnstile Upgrades



Lighting Upgrades



FIFA Women's World Cup 2023



Foo Fighters





WZT ANNUAL REPORT 2022/23

Item 2.1 Attachment 6



Craig Ellison, Chair
Karen Fifield MNZM, Chief Executive
Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee Meeting
7 December 2023

STRATEGY 2023 - 27

ME TIAKI, KIA ORA!

ORANGA

A HEALTHY ORGANISATION

AS WELLINGTON ZOO TANGATA WE:

- Celebrate and support the diversity of our Zoo whānau
 - Engage with our people to support a happy, healthy and safe workplace
- Commit to outstanding daily visitor care
 - Improve and maintain the physical assets
 - Support the success of our people
- Meet all legal and compliance requirements
 - Integrate Te Ao Māori within the Zoo
 - Model values aligned behaviours
 - Use data driven decision making
 - Sustain financial success



WAIKUA

OUR COMMUNITY

INSPIRED BY RONGO WE STRENGTHEN COMMUNITY SUPPORT AND ACTION BY:

- Maintaining access to the Zoo for all community members through IDEA (Inclusion, Diversity, Equity and Accessibility) initiatives including community partnerships
- Maintain the Zoo's good reputation and engagement with our community through strategic communications, both on and off site
- Engaging, message driven conservation education based visitor experiences to build community action



WHĀNAU

OUR ROLE

INSPIRED BY TĀNE WE PROTECT OUR PLANET BY:

- Setting aspirational sustainability targets based on our chosen SDGs
- Retaining net carbon zero certification through climate action
- Engaging our community and stakeholders with climate impact actions



TINANA

OUR ANIMALS

INSPIRED BY TANGAROA WE CARE FOR OUR ANIMALS BY:

- Science based animal welfare practices so the animals are happy
- World leading animal care so the animals live their best lives
- Strategic species planning for our site and staff expertise



HINENGARO

OUR PURPOSE

INSPIRED BY TŪ WE SAVE WILDLIFE AND WILD PLACES BY:

- Recognition and involvement of the Zoo's conservation expertise
- Effective field partnerships for long term conservation outcomes
- Focused investment in conservation innovations



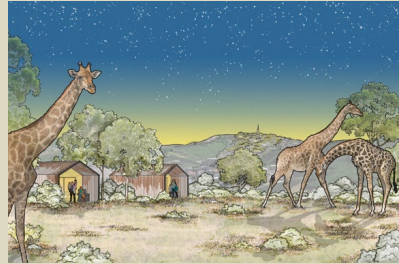
Annual Report 2022/23 Highlights

Item 2.1 Attachment 6



WHĀNAU

- Highest ever visitation of 261,943
- Toitū net carbonzero certification renewed for the 11th year
- Boehringer Ingelheim partnership - \$50k to partner WildCats Conservation Alliance and increased media coverage for Wellington Zoo



ORANGA

- Met 21 of 22 strategic measures for 2022/23
- Master Planning commenced – future planning for the next 20 years
- Started our digital sustainability journey with a website audit for carbon emissions
- Biggest retail sales day ever recorded in April 2023



HINENGARO

- 17 staff took part in our native Gecko monitoring work at Matiu Somes Island
- 336 native animals treated in Te Kōhanga The Nest
- Partnership with Capital Kiwi for veterinary work



WAIRUA

- Over 250 million people reached about Snow Leopards
- Neighbours' Night attendance - 1,357
- Inaugural Wellington Zoo Pride Weekend
- Fully sold-out Welcome Weekend promotion which brought 12,711 visitors to the Zoo.



TINANA

- Snow Leopards Asha and Manju arrived
- Kiwi returned to Te Ao Māhina The Twilight
- Aelina, critically endangered Spider Monkey born at Wellington Zoo, first in 29 years



Quarter One, 2023/24 Highlights

Summary

- Chief Executive – elected President, World Association of Zoos and Aquariums
- Winners of two awards and runner up for Supreme Award at 2023 Rainbow Excellence Awards
- Qualmark Gold in the Sustainable Tourism Business category
- Hosted IZE Conference- 113 delegates from 26 countries
- Pub Charity grant for Giraffe House renovations - \$186,902
- New glass doors on Kamala's

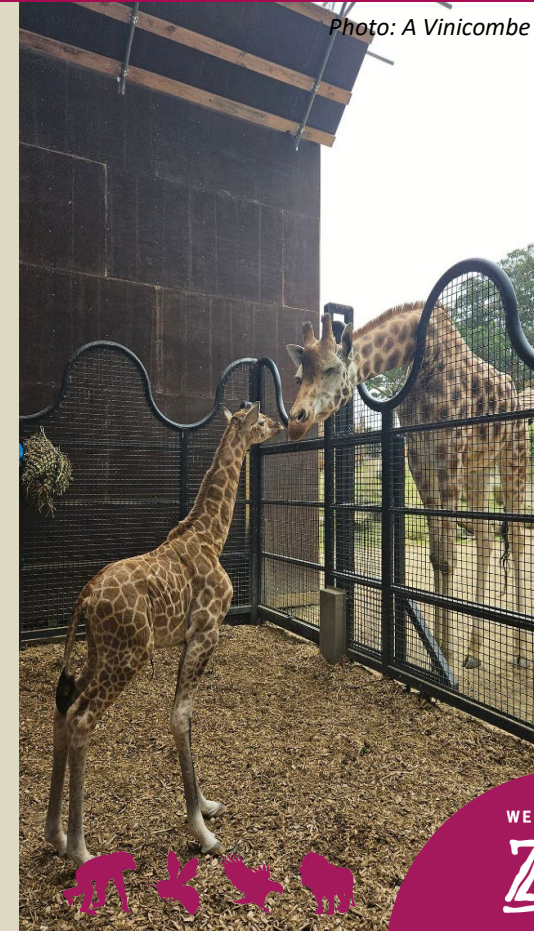


Looking Forward

- Lace Monitor habitat opens in December
- Holiday marketing programme focus on Snow Leopards, baby Giraffe, Lace Monitors & Kiwi



ME TIAKI, KIA ORA!







The headlines...

Total Operating Revenue and Other Revenue \$6.7m (up 27%)

Operating surplus before Depreciation \$318k

\$5 raised for every \$1 contributed by WCC





“

Wellington is one of the only cities in the world where the native bird community is increasing.

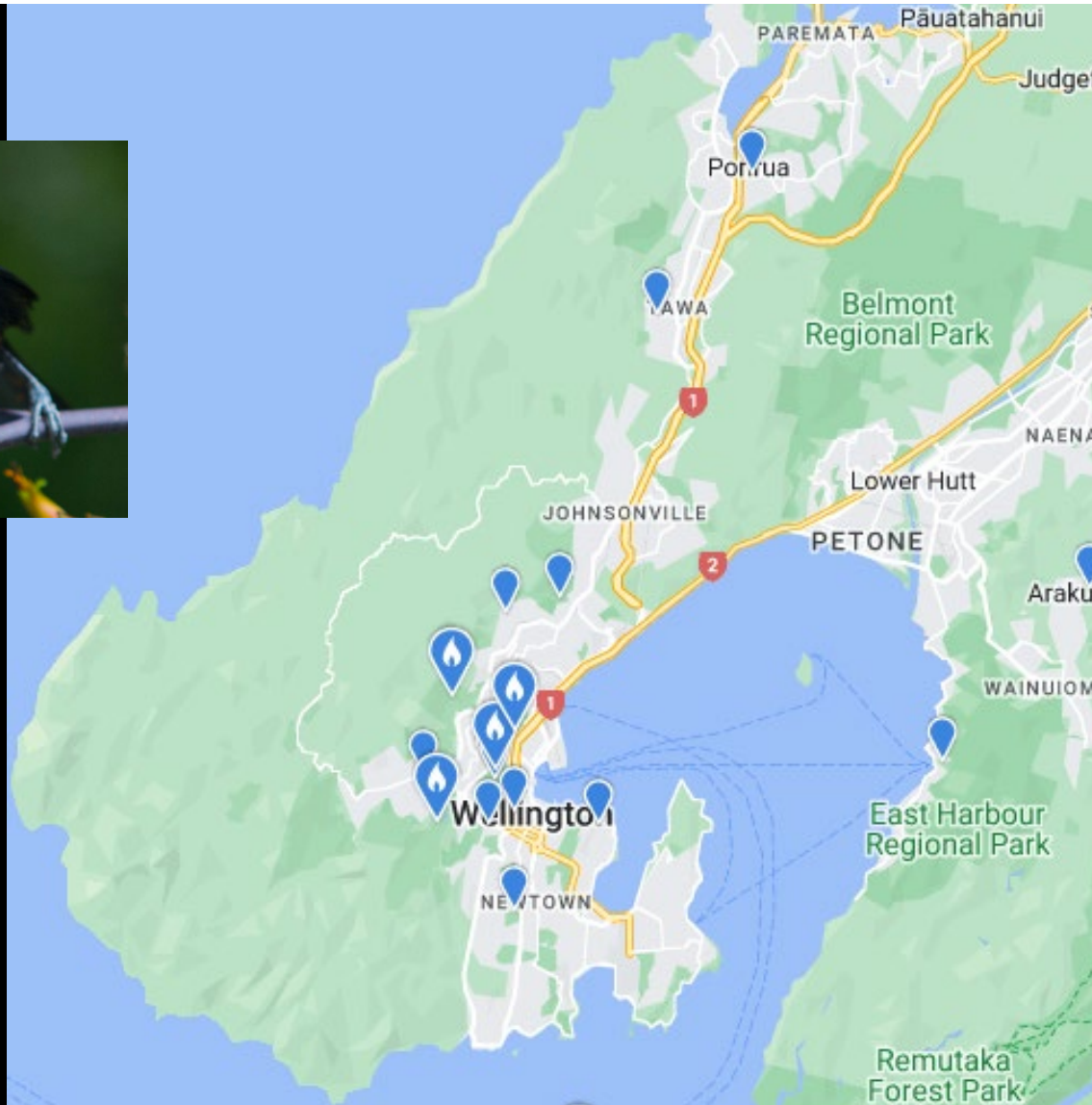
”



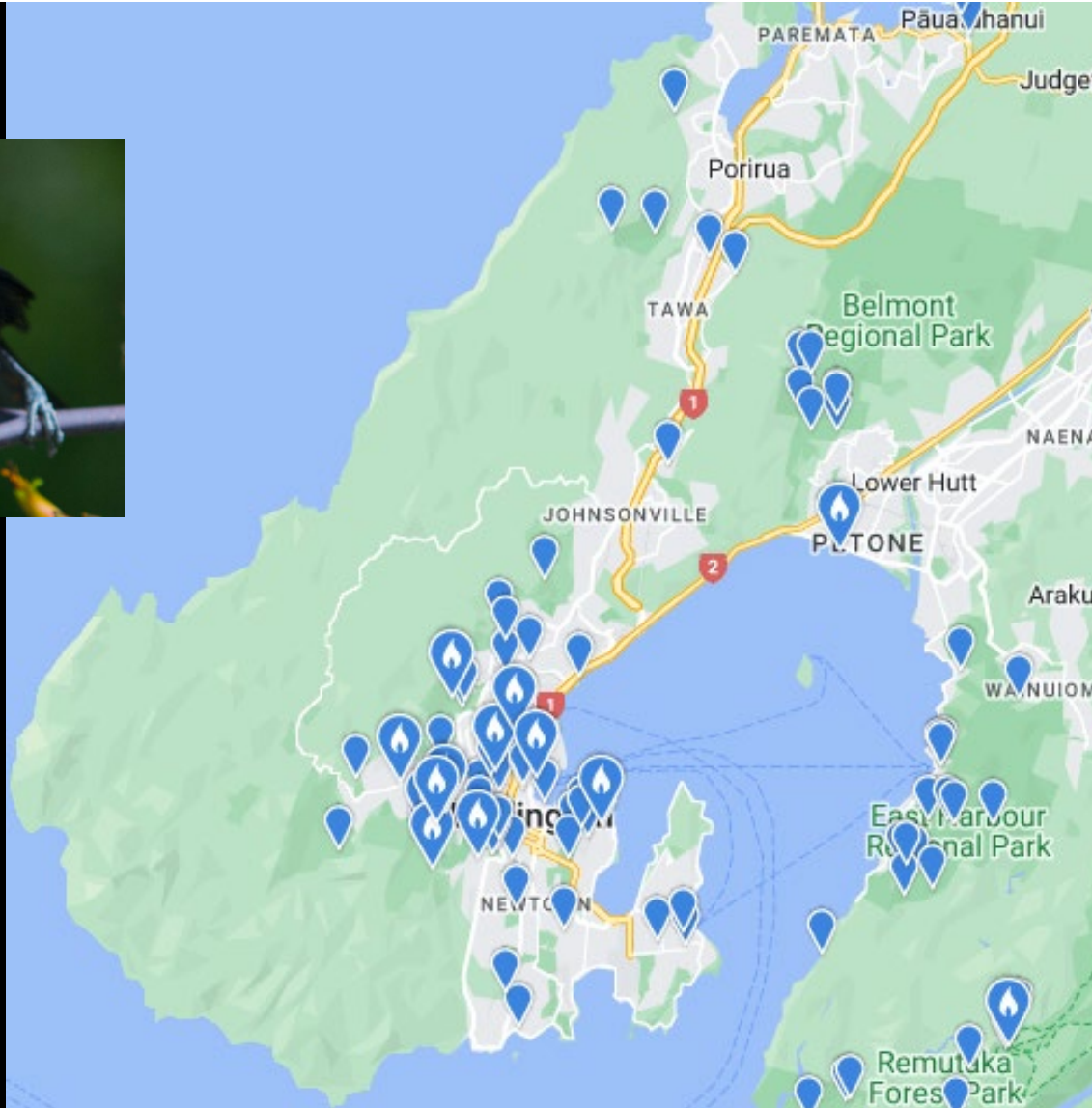
Photo: Judi Lapsley Miller



Pre-2000



2005-2010



2015-2020







SANCTUARY TO SEA

KIA MOURIORA TE KAIWHARAWHARA



mta Radiator
Proudly informing members for over a century
Radiator online: www.mta.org.nz/radiator-magazine

IMMIGRATION

CRIME

COST OF LIVING



KARDORI AUTO SERVICES
476 6547
WOP • SERVICING • REPAIRS • TYRES • BRAKES • EVs

to the Election
It's go!

Photo: Rob Suisted



Photo: Janice McKenna

Opportunities & challenges

National & international impact.
New products & experiences.
Unproductive costs.

ZEALANDIA™

Questions and Answers

Kōrau Tōtōpū | Long-term Plan, Finance and Performance Committee

Thursday 7 December 2023

2.3 Rating Policy Review Consultation Outcome & Updated Rating Policy

1. How much in the different rating types are currently paid by Māori Freehold properties

There are four properties classified as Māori Freehold in Wellington City. Three out of the four are non-rateable (billing category N1). The fourth property pays \$26,112.45 in total WCC rates.

2. How much in rebates did Māori owned properties get due to their status as Māori Freehold properties?

So far, we have not processed any remissions for Māori Freehold properties.

3. Can I please have a list of the 300 Māori Freehold properties in Wellington City?

There is a small misunderstanding here. The approximately 300 properties are an estimate of all Māori Land that falls under the “protected Māori Land definition” as per the Infrastructure and Financing Act 2022. Our Land Info team is still working on identifying the relevant properties.

4. Can I have a copy of the criteria used by the other councils, Hutt City Council and the Greater Wellington Regional Council, to assess whether a property is Māori owned?

Those policies are publicly available.

Greater Wellington: [Greater Wellington Regional Council Annual Report 2018/2019 \(gw.govt.nz\)](https://www.gw.govt.nz/reports-and-accounts/annual-reports/2018-2019/)

Hutt City Council: [Policy \(hccpublicdocs.azurewebsites.net\)](https://www.hcc.govt.nz/assets/Uploads/Policy-hccpublicdocs.azurewebsites.net)

5. **Newtown has quite a few derelict and unused buildings that re holding back the development and vibrancy of Newtown also. Can I have officers’ advice on the process to include Newtown as part of this targeted rate please?**

The vacant land / derelict buildings differential does not necessarily need to be limited to the inner city only.

However, there must be a “rational connection” between the differential that increases the rating liability of vacant and derelict land and relevant considerations in section 101(3) of the Local Government Act 2002. To extend the differential to Newtown (or other geographic areas), we will need to carry out an analysis of applying the differential in the Newtown area and establish that ‘rational connection’. We would also need to consider whether extending the differential has an impact on the definition of vacant land/derelict buildings and amend the definition as required.



Our rationale for setting this rate, apart from encouraging development, is that a) vacant sites decrease vibrancy and b) the benefits that owners receive from our general activities are disproportionate to the rates they pay, as compared to land which is fully developed and utilized. This rationale applies strongest to inner-city properties, and extending the area thereby could come with heightened risk of legal review sought (vibrancy might not be an argument for vacant sides in some less developed suburbs where there are multiple sites).

In setting the amount of the differential, Council must consider the factors in section 101(3) of the Local Government Act. The amount set needs to be rational and reasonable, with consideration given to why it should be the particular amount proposed. It would be proper to ensure the amount is set at a level that ensures an equitable/fair outcome in terms of the services and benefits received and share of cost by landowners. However, if the amount is set at a high level to discourage leaving land vacant then this may be considered a punitive rate, which is not lawful.

6. Can I also have legal advice as to how we could include it as part of this Finance and Revenue policy to include it as part of this LTP?

The Revenue and Financing policy is required to state the Council's policies in respect of funding of operating expenses and capital expenditure. Changes to the rating policy will be incorporated into the Revenue and Financing policy once decisions are made on the rates policy through the LTP process. Any changes to the rates policy that are proposed subsequent to the consultation earlier this year need to be incorporated into the proposed policy that goes out for consultation, which will be completed as part of the LTP process.

7. If we agree to increase the residential rates by 4% or 1.3% over the next three years. How much extra will the average rates increase be for households?

A 4% increase would be equivalent to \$160 – splitting this over 3 years would mean an extra \$53 or slightly more than one Dollar per week.

8. Have officers been including this already this proposed average increase on residential rates projections or is this on top of projected rates for the upcoming LTP?

The proposed change to the commercial differential will change the portion paid by the residential and commercial sectors. The impact of this proposed change will be modelled on the LTP budget early in the new year.

The total amount of rates required will be part of the LTP Budget work currently being undertaken. The projected rates will be the total rates increase which includes both commercial and residential.

9. If the differential rate is decreased, how will we know that landlords have passed this into tenants?

We would not be able to tell whether and how much of the rates decrease would be passed on by landlords to tenants. This might vary heavily on a case-by-case basis.

10. No 34. Why are officers recommending that a moderate decrease is appropriate?

Officers recommend a moderate decrease because of the affordability concerns noted in the consultation survey multiple times and expected rate increases in the near future that make residential affordability an even greater concern.

A larger decrease in the differential would either need to be split out over a substantially longer period (meaning consistent increases on top of annual increases to residential rates over e.g. 10-15 years) or rather large rate increases – which would increase residential affordability concerns.

11. Is there a way property owners could apply for Rates remissions to pass onto tenants if they are smaller local businesses if they are going through hardship.

This is not possible under current remission policies. We note the added complexity of administering such a remission and the fact that it's unclear whether property owners would pass on such a remission.

12. Are there any global examples where local smaller businesses have been able to be supported by rates remissions?

Rates remissions are a rather blunt tool of providing support to small businesses, as its unclear how much the landlord would pass on from the remission. Most global (and also domestic) initiatives focus therefore on other assistance for small retailers, such as low-interest loans or grants to Small Businesses. These initiatives are commonly administered by the central government.

13. I wonder if council has records of how much the largest commercial ratepayers pay and what they would get from commercial rates cut.

Quantifying the “largest” commercial ratepayers is challenging, as commercial ratepayers might own properties using different holding companies. We can, however, provide the 10 commercial properties (excluding Council owned properties) and associated owner that pay the highest general rates – please see the list as answer to question 14 below).

The total general rates paid by the 10 “largest” commercial ratepayers under the current differential is \$15.4 million. Under a 3.25 differential these ratepayers will pay \$14.4 million, \$1.1 million (or 7%) less.

14. Who are the top ten or twenty commercial ratepayers?

The 10 largest ratepayers, in terms of general rates and excluding Council, are:

Wellington International Airport Limited	28 Stewart Duff Drive, Rongotai 6022
Willis St Limited Partnership	50 Willis Street, Wellington Central 6011
Aitken Street Real Estate Netherlands B.V.	19 Aitken Street, Thorndon 6011
Stride Office Property Limited	20 Customhouse Quay, Wellington Central 6011
Precinct Properties Holdings Limited	1 Willis Street, Wellington Central 6011
Bowen Investment Limited Partnership	40 Bowen Street, Pipitea 6011
One Featherston Development Ltd	55 Featherston Street, Pipitea 6011
Kiwi Property Holdings No. 7 Limited	56 The Terrace, Wellington Central 6011
Perpetual Corporate Trust Limited	88 Willis Street, Wellington Central 6011

Precinct Properties Holdings Limited	35 Waring Taylor Street, Wellington Central 6011
--------------------------------------	--

15. How much council pays for all its properties?

A total of \$20.8m was budgeted for internal rates for the 2023/24 Annual Plan.

16. How much was the average residential rates in 2023? \$2,972?

The average residential property (CV of \$1.3m) paid **\$4,465.38** in WCC rates total in 23/24 (this includes GST and all targeted rates including water)

17. How much was the average non-residential rates in 2023? \$32,616?

Average non-residential rates vary depending on the location of the property and whether water is paid via a meter (volumetric charge) or a rate in the dollar.

For comparison to the average residential property above, the average commercial property in the inner-city without water meter (CV of \$2m) pays \$30,558 (including GST and all targeted rates including water. We must note, however, that most inner-city properties are on a water meter, and that there are substantial differences between average rates and median rates.

18. I also wonder if you can provide me the list of the non-ratable properties (84 of them?)?

We are unsure where the 84 non-rateable properties figure from, as there are substantially more fully non-rateable and partly (50%) non-rateable properties in our database.

The below table provides summary statistics by billing category, with billing categories as defined in here: [Rates - Billing categories - Wellington City Council](#). We are happy to provide more detailed info (including a complete list of all partly and fully non-rateable properties with and without access to services) if required.

Billing Category		Number of rating units
A6	50% non-rateable	11
S6	50% non-rateable	63
S2	50% non-rateable	8
D6	50% non-rateable	2
A5	100% non-rateable	281
N1	100% non-rateable	414
Q1	100% non-rateable	0
S5	100% non-rateable	372

19. In what circumstances would we remit rates on vacant land & derelict buildings? What does it mean that we would remit if the land contributed to central city amenity?

The recommendation is for Council to introduce a new general rates differential of 4.5:1 on vacant land & for derelict buildings. The remission proposes that rates on vacant land & for derelict buildings will be remitted if it is being “activated”. Activation refers to the process of identifying unused or underutilized spaces and proposing new uses for them.

The goal of activation is to transform unused spaces into potential spaces that can benefit the community, while enhancing the economic and streetscape vitality of a downtown area. It is a critical part of efforts to revitalise central city areas and often involves community participation and collaboration. This could involve setting up pop-up shops, pocket parks, community activities, creating art installations, or other initiatives that improve the collective well-being and quality of life of the community.