Absolutely Positively **Wellington** City Council

Me Heke Ki Pōneke

# Ordinary Meeting of Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee Ngā Meneti | Minutes

9:30am Rāpare Thursday, 9 Whiringa ā-rangi November 2023 Ngake (16.09), Level 16, Tahiwi 113 The Terrace Pōneke | Wellington



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### **PRESENT**

Mayor Whanau

**Deputy Mayor Foon** 

Councillor Abdurahman

Councillor Apanowicz (Deputy Chair)

Councillor Brown

**Councillor Calvert** 

**Councillor Chung** 

Councillor Free

Pouiwi Hohaia

Pouiwi Kelly

Councillor Matthews (Chair)

Councillor McNulty

Councillor O'Neill

**Councillor Pannett** 

**Councillor Paul** 

Councillor Randle

Councillor Wi Neera

**Councillor Young** 

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## 1. Meeting Conduct

### 1.1 Karakia

The Chairperson declared the meeting (hui) open at 9.31am and read the following karakia to open the hui.

Whakataka te hau ki te uru, Cease oh winds of the west

Whakataka te hau ki te tonga. and of the south

Kia mākinakina ki uta,Let the bracing breezes flow,Kia mātaratara ki tai.over the land and the sea.E hī ake ana te atākura.Let the red-tipped dawn come

**He tio, he huka, he hauhū.** with a sharpened edge, a touch of frost,

Tihei Mauri Ora! a promise of a glorious day

### 1.2 Apologies

### Moved Councillor Matthews, seconded Councillor Paul

### Resolved

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

1. Accept the apologies received from Councillor McNulty, Deputy Mayor Foon, Pouiwi Hohaia, Pouiwi Kelly for early departure and Councillor Calvert for lateness.

Carried

### 1.3 Conflict of Interest Declarations

No conflicts of interest were declared.

### 1.4 Confirmation of Minutes

### Moved Councillor Matthews, seconded Councillor O'Neill

### Resolved

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

 Approves the minutes of the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee Meeting held on 1 November 2023, having been circulated, that they be taken as read and confirmed as an accurate record of that meeting.

Carried

### 1.5 Items not on the Agenda

There were no items not on the agenda.

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Valedictory Speech

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**Secretarial note:** The Chair invited outgoing councillor, Tamatha Paul to deliver a valedictory speech.

Councillor Tamatha Paul: I want to begin by acknowledging Mayor Whanau, the Chair, Councillor Matthews, Pouiwi Hohaia and Pouiwi Kelly, Barbara McKerrow and my colleagues. Tena koutou katoa.

Ngā mihi ki ngā mana whenua o tēnei rohe - Te Atiawa, Taranaki Whānui rātou ko Ngāti Toa hoki. An acknowledgment to the mana whenua of this rohe that we are privileged to serve on. Throughout my time on Council, I have begun my most important kōrero recognising the indigenous people in an attempt to remind us of the history of the land that we live upon, who was here before us and the responsibility we have to future generations. The thing that will always stick with me is the extreme generosity and manaakitanga that your tipuna have extended to all people who call this whenua home - ngā mihi.

I want to dedicate this speech to my own tipuna, my ancestor, Wairaka. Wairaka was the daughter of Toroa who was the captain of the Mataatua waka. When Mataatua arrived in Aotearoa, there were a number of tohu or markers that they were looking for to know where the right place to settle is like a waterfall and a cave. The men got off the waka to explore the land we'd arrived at while the women, children and kaumātua stayed onboard, but they didn't secure the waka properly – typical - before they left and while they were out exploring, a massive storm hit and the waka started heading back out to a really treacherous, turbulent sea with all the women, children, the sick and elderly on board. Wairaka knew that she had to act but back then it was forbidden for women to paddle a waka. She did a karakia and said "kia whakatāne au i ahau" which is how Whakatāne - where my people are from - got the name that it has today and means she was asking the atua to forgive her for breaking tapu to paddle everybody back to safety. Without that courage and that bravery, I may not be standing here today before you. To me, this story has always been one that encouraged me to break conventions and norms with the wellbeing and whakapapa of future generations in, and to be brave when embarking into spaces that weren't necessarily designed for us.

That is how I have often felt having coming into this place especially as a 22 year old fresh out of University as the second Māori woman ever elected to this council. Like perhaps I shouldn't be here, but while I am here, I need to be brave and use the tools available to me to be a good ancestor in every decision that we make. For at least the first year on Council, every time I had to give a speech around this table, I felt a sinking feeling in my stomach because although I didn't always have the most perfect or palatable words to try and persuade the outcome I was seeking, I knew that somebody had to say it because all of the other renters, students and young people in this city were not around the table to debate as we arrived at decisions, I was.

My first interaction with local government was when I was in high school and I applied to my local council for a mayoral scholarship to come down here and study at Victoria University. I was an 18 year old at a decile 1 high school with nobody in my whanau having gone to University before and I needed that scholarship because I knew I wouldn't be able to afford student accommodation in Wellington. Pulling out \$15,000 up front was not something my family could afford to do, despite how hard my parents worked every single day. I had never engaged with my local council before but this experience has stuck with me because over the last four years of serving our city, I've seen a big part of our role as supporting the next

generation to reach their full potential, whether they are grow up in Khandallah or Kilbirnie, and to also inherit a city which is resilient into the future. A city that they can be proud of. Also I did not get that scholarship so I am still feeling pretty jaded about that!

I could list all of the things that I am proud to have played a part in over the last four years but what I will remember most is the people that I achieved those besides. Whether that was expanding the potential supply of housing with Councillor Matthews, getting the Pāneke Pōneke bike network plan fully funded with Deputy Mayor Foon, getting a youth hub in the central city with Councillor O'Neill, historic funding for climate action with Councillor Pannett, setting up the taskforce for council housing tenants with Councillor Calvert, getting mana whenua representation on committees like this so that we could get to know and appreciate the wisdom of Pouiwi Hohaia and Pouiwi Kelly, even seeing Councillor Young on Sunday's at Mt Cook Mobilised meetings - I have appreciated working with you all and thank you for all that you've taught me, either directly or indirectly. Thank you for embracing me as an equal. Thank you for considering my point of view even if it is very different to your own.

To the person who makes it all happen in real time, Barbara McKerrow and your team, I will never forget how you led us through the Covid pandemic but mostly, the fact that the Council we have today is fundamentally different to the Council I entered in 2019. It's a Council that is being recognised internationally for doing our bit to curb the most devastating impacts of climate change and one that tries its best to honour Te Tiriti o Waitangi.

I would like to give a particular thanks to some of the officers that have inspired me over the years, particularly Siobhan Proctor, Moana Mackey, Vida Christeller and Claire Pascoe for being inspirations to a young woman like me who is really interested in urban planning and delivering transformational projects in our city. I also want to acknowledge the living wage movement for making sure that the most important people in this organisation, our cleaners, our security guards, parking wardens and grounds keepers are able to survive in this increasingly unaffordable world.

As I turn my attention towards representing the people of Wellington Central, I want to end by acknowledging our Mayor. One of my proudest moments during my time on Council is seeing you elected as the first wahine Māori Mayor of our capital city. The way that tamariki and rangatahi look at you is so special because they see you and know that they can be anybody that they want to be. I know that you have the commitment, determination and most importantly, the heart to lead us through some challenging times ahead, some of which we will be canvassing today.

To my colleagues, please keep annoying me. Please come to me with anything that I can do because I think we all want the same thing. To the media, thank you for keeping us honest and accountable. To my green whānau, Deputy Mayor Foon and Councillor Wi Neera, kia kaha. I really mean that! To the people, thank you. I now turn my focus towards the systemic change we so desperately need. It has been an honour of a lifetime, ngā mihi.

**Secretarial note:** The Chair invoted members of the Citizens' Assembly, Hinetiwai Marchant and Peter Baille, to address the committee ahead of Item 2.1 Citizens' Assembly.

(Councillor Calvert joined the hui at 9.51am)

### 1.6 Public Participation

### 1.5.1 Rachel Allan

Rachel Allan addressed the committee in relation to Item 2.4 2024-34 LTP – Level of service Recommendations.

### 1.5.2 Heather Baldwin

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Heather Baldwin addressed the committee in relation to Item 2.4 2024-34 LTP – Level of service Recommendations.

### 1.5.3 Michael Chapman

Michael Chapman addressed the committee in relation to Item 2.4 2024-34 LTP – Level of service Recommendations.

### 1.5.4 Georgie Ferrari and David Pearce

Georgie Ferrari addressed the committee in relation to Item 2.4 2024-34 LTP – Level of service Recommendations.

### 1.5.5 Kathy Ombler

Kathy Ombler addressed the committee in relation to Item 2.4 2024-34 LTP – Level of service Recommendations.

# 1.5.6 Tiana Jakicevich, Bethany Mataiti, Mary Moeono-Kolio, Helena Fuluifaga and Michael Poland

Tiana Jakicevich and Bethany Mataiti addressed the committee in relation to Item 2.4 2024-34 LTP – Level of service Recommendations.

### **Attachments**

- 1 Rachel Allan Tawa Community Board
- 2 Georgie Ferrari Sustainability Trust

(Councillor McNulty left the hui at 10.24am and returned at 10.26am) (Pouiwi Kelly left the hui at 10.27am and returned at 10.30am) (Councillor Randle left the hui at 10.28am and returned at 10.33am)

**Secretarial note:** In accordance with standing order 19.1, the chairperson accorded precedence to some items of business and announced that the agenda would be considered in the following order:

- 2. General Business
- 2.1 Citizens' Assembly 2023
- 2.4 2024-34 LTP Level of service Recommendations
- 2.5 Balance Sheet Review
- 2.2 Quarter 1 Performance Report
- 2.3 CCO 23/24 Quarter 1 Report
- 2.6 Council submission on the Draft National Policy

Statement for Natural Hazard Decision-making

- 2.7 Submission on Regional Policy Statement Variation 1
- 2.8 Actions Tracking and Forward Programme
- 3. Public Excluded
- 3.1 CCO Board Appointments

**Secretarial note:** The Chief Executive withdrew Item 3.1 from the agenda, to be considered at the Kōrau Tōtōpū | Long-term Plan, Finance and Performance Committee hui of 7 December 2023.

**Secretarial note:** The hui adjourned at 10.58am and reconvened at 11.30am with all members present.

### 2. General Business

### 2.1 Citizens' Assembly 2023

### **Moved Councillor Matthews, seconded Deputy Mayor Foon**

### Resolved

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

- 1) Receive the information.
- 2) Accept the Report of the Citizens' Assembly.
- 3) Note that officers will incorporate the Assembly's advice into the Long-term Plan throughout the development of the plan.
- 4) Note the Levels of Service paper at this Committee meeting includes items that relate to the advice of the Assembly.
- 5) Agree to report back to the Citizens' Assembly on how their advice is incorporated into the Long-term Plan at key points in the development, including before and after formal consultation, and after adoption of the final plan.
- 6) Note the evaluation of the Citizens' Assembly will be completed by the Council's Research and Evaluation team and reported back to this committee.
  - a. The first phase will look at the process and immediate benefits and impacts
  - b. The second phase will look at the longer-term impact on how the advice is or is not implemented and the impact on the community.

Carried

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(Councillor Paul left the hui 11.36am and returned at 11.40am) (Councillor Pannett left the hui at 12.09pm and returned at 12.11pm)

**Secretarial note:** The hui adjourned at 12.29pm and returned at 1.03pm with all members present.

### 2.4 2024-34 LTP - Level of service Recommendations

### Moved Mayor Whanau, seconded Councillor Matthews

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

1) Receive the information.

- 2) **Note** that this report presents a range of options on levels of service and the capital programme to ensure the proposed programme of work for the next ten years fits within prudent budget parameters.
- 3) **Note** that the financial impacts presented in this report are indicative only and further work will be required to finalise these, and this will be completed as part of the budgeting process in December and February.
- 4) **Note** that the options presented in this paper still results in high projected debt levels for years 1-7 of the 2024-34 LTP, and further work will be required on phasing of the capital programme over the ten years of the plan. This will be completed ahead of the LTP deliberations in February 2024.
- 5) **Note** that the proposed rates limit is an average of between 5-8% over the ten years of the 2024/34 LTP. Based on current planning assumptions it is likely that higher than the average rates increases will be required in the first few years.
- 6) **Note** that the proposed debt to revenue ratio is a self-imposed limit of 225% (this includes \$272m of insurance headroom). Based on the indicative financial impacts of the proposed service level changes in this report, this limit is forecasted to be exceeded in some of the ten years of the 2024-34 LTP. The forecasted debt to revenue ratio operates within the LGFA debt to revenue ratio of 280%. Further work is required to rephase some of the planned capital works programme over the ten years of the plan to remain within the proposed debt to revenue ratio.
- 7) **Note** as the draft budget is developed between November and February further work to review Council operating budgets will be undertaken to identify opportunities to reduce operating costs and increase revenue.
- a) **Agree** the proposed changes to levels of service and the indicative capital programme to be used as the basis for development of a draft LTP and budget for deliberations on 7 February 2024 as outlined in Attachment 1 including with the following amendments:
  - a. Arts and culture
    - i. Amend annex AC2 by removing the \$230 million capex provision for completing strengthening projects in Te Ngākau Civic Square, including Capital E and basement, and include provision of \$65 million to investigate other options including demolition.

- b. City promotions
  - i. CP1: Remove the directive on where the cost savings should be allocated from for WellingtonNZ.
- c. Parks, beaches and open spaces
  - i. Agree to retain funding for Huetepara Park as per the Level of Service agreed at the 2022/23 annual plan.
  - ii. Amend RF8 (Grenada North Sports Field) to commence capital works in year 2.
- d. Recreation facilities and services
  - Reinstate money for new playgrounds (\$1.03m Capex reduction over 10 years).
- e. Community facilities and services
- f. Conservation attractions
- g. Governance and engagement
- h. Transport
- i. Parking
- j. Urban planning
- **9) Note** that further work is being done on options for levels of service for three waters and this will be brought back as part of the budgeting process in December 2023 and February 2024.

Secretarial note: The motion was moved with changes as marked in red.

(Councillor Pannett left the hui at 12.10pm and returned at 12.12pm)

**Secretarial note:** The hui adjourned at 12.30pm and reconvened at 1.03pm with the following members: Mayor Whanau, Deputy Mayor Foon, Councillor Abdurahman, Councillor Apanowicz, Councillor Brown, Councillor Calvert, Councillor Chung, Councillor Free, Pouiwi Hohaia, Pouiwi Kelly, Councillor Matthews, Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Paul, Councillor Randle, Councillor Wi Neera.

(Councillor Young joined the hui at 1.05pm)

### 2.4 Amendment Councillor Pannett

### Moved Councillor Pannett, seconded Councillor McNulty the following amendment:

### Resolved

- 8) **Agree** the proposed changes to levels of service and the indicative capital programme to be used as the basis for development of a draft LTP and budget for deliberations on 7 February 2024 as outlined in Attachment 1 including with the following amendments:
  - a. Arts and culture
    - CO4/AC4: Request officers work with CCO's on how they can drive more revenue and recommend a realistic CPI increase where there is a shortfall after pulling all commercial levers.
  - b. City promotions
  - c. Parks, beaches and open spaces
  - d. Recreation facilities and services
  - e. Community facilities and services
  - f. Conservation attractions
  - g. Governance and engagement
    - i. 3-4 community engagement plans on adaptation rather than 1-2.
    - ii. Reinstate the Home Energy Saver Programme funding (\$300,000) and that officers bring a paper back to Council with proposals to refresh the Programme in the new year.
  - h. Transport
  - i. Parking
  - Urban planning
    - UP3: Include funding in the 2024 LTP for one town or suburban centre upgrade every two years (\$10m capex and \$2.5m opex over ten years).
    - ii. Increase funding to further implement the Green Network Plan over the next 10 years (double the number of trees from 1000 to 2000).
    - iii. Agree to request further work is done before February 2024 on the costs of establishing an Affordable Housing Fund for the purpose of:
      - Construction of affordable housing by Council.
      - Grants or loans to CHPs or private developers for affordable housing projects.
      - Land acquisition for affordable housing development.

- Co-funding, or facilitating, Co-housing developments.
- 10) Instruct officers to work with our Tākai Here partners and Wellington Water to scope a blue network plan for the city to increase the health of our awa and support our storm water network renewal and growth (\$50K).

Carried

**Secretarial Note:** A division was called for. The motion was moved part by part, the divisions for which were as follows:

Clause ai

For:

Mayor Whanau, Councillor Abdurahman, Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Chung, Deputy Mayor Foon, Holden Hohaia, Liz Kelly, Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Paul, Councillor Randle, Councillor Wi Neera

### Against:

Councillor Calvert, Councillor Free, Councillor Matthews (Chair), Councillor Young

Majority Vote: 14:4

Carried

Clause gi

For:

Councillor Abdurahman, Councillor Chung, Councillor Free, Councillor Pannett

### **Against:**

Mayor Whanau, Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Calvert, Deputy Mayor Foon, Holden Hohaia, Liz Kelly, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Paul, Councillor Randle, Councillor Wi Neera, Councillor Young

Majority Vote: 4:14

Lost

Clause gii

For:

Councillor Abdurahman, Councillor Calvert, Deputy Mayor Foon, Councillor Free, Councillor Pannett, Councillor Paul

### **Against:**

Mayor Whanau, Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Chung, Holden Hohaia, Liz Kelly, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Randle, Councillor Wi Neera, Councillor Young

Majority Vote: 6:12

Lost

Clause ji

For:

Mayor Whanau, Councillor Abdurahman, Councillor Brown, Councillor Calvert, Councillor Chung, Deputy Mayor Foon, Councillor Free, Liz Kelly, Councillor O'Neill, Councillor Pannett, Councillor Paul, Councillor Randle, Councillor Wi Neera

### Against:

Councillor Apanowicz (Deputy Chair), Holden Hohaia, Councillor Matthews (Chair), Councillor McNulty, Councillor Young

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Majority Vote: 13:5

Carried

Clause jii

For:

Councillor Chung, Councillor Matthews (Chair), Councillor Pannett, Councillor Wi Neera

### Against:

Mayor Whanau, Councillor Abdurahman, Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Calvert, Deputy Mayor Foon, Councillor Free, Holden Hohaia, Liz Kelly, Councillor McNulty, Councillor O'Neill, Councillor Paul, Councillor Randle, Councillor Young

Majority Vote: 4:14

Lost

Clause jiii

For:

Councillor Abdurahman, Councillor Pannett

### Against:

Mayor Whanau, Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Calvert, Councillor Chung, Deputy Mayor Foon, Councillor Free, Holden Hohaia, Liz Kelly, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Paul, Councillor Randle, Councillor Wi Neera, Councillor Young

Majority Vote: 2:16

Lost

Clause 10

For:

Mayor Whanau, Councillor Abdurahman, Deputy Mayor Foon, Councillor Free, Holden Hohaia, Liz Kelly, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Paul, Councillor Wi Neera

### Against:

Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Calvert, Councillor Chung, Councillor Randle, Councillor Young

Majority Vote: 12:6

Carried

### 2.4 Amendment Councillor Free

### Moved Councillor Free, seconded Councillor Apanowicz the following amendment:

### Resolved

- 8) **Agree** the proposed changes to levels of service and the indicative capital programme to be used as the basis for development of a draft LTP and budget for deliberations on 7 February 2024 as outlined in Attachment 1 including with the following amendments:
  - c. Parks, beaches and open spaces
    - i. Retain sufficient funding to provide at least 2 further off leash fenced dog exercise areas in the 10-year period.

Carried

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### 2.4 Amendment Councillor Randle

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### Moved Councillor Randle, seconded Councillor Young the following amendment:

- 11) Agree to provide information on alternative proposals to the levels of service and the indicative capital programme to inform the development of a draft LTP and budget for deliberations on 7 February 2024 as outlined in the table below. These alternative changes to the level of services are to support a LTP approach that:
  - Retains core service levels; enhances in some areas;
  - Focuses on identifying significant savings for proposed new projects, before considering reductions to community projects based on existing assets and /or previously identified gaps;
  - Focuses on the big issues (housing), not the minor stuff, in the first round of cuts & spending; and increases investment in water infrastructure as a priority, including water meter-based charging.

Service Area	Refer ence	Current Proposal	Alternative Proposal	Funding Impact
Arts and Culture	AC2	Complete projects that have synergy with the Town Hall opening (such as the Basement and Capital E building).	Budget for demolition of Capital E & City-to Sea bridge (investigate replacing bridge with at grade pedestrian crossing). Investigate basement cost but enter a reduced budget of \$75M	Identify the savings from selecting the minimum cost option.
Arts and Culture	AC6	Toi Poneke 2.0: explore alternative venue options and scope the service redesign to operate within existing funding parameters.	Review the Toi Poneke 2.0 costs and benefits in light of the need to find new accommodation.	Identify the benefits of this service, and possible savings from stopping this service.
Arts and Culture	AC7	Grant provision – proposal is to review grant savings opportunities from national organisations that have opportunities for alternative funding elsewhere in order to deliver an increase in funding to help stimulate local arts programmes	National arts organisations – grant funding; retain at existing levels in the meantime, to ensure they remain in Wellington & to protect their role as the spine of the arts sector.	Identify the cost of maintaining the current service

Arts and Culture	AC9	Venues, museums and Te Ngākau programme. A number of venues are earthquake prone (Opera House, the MFC, and the Bond Store (Wellington Museum)). Decisions on these venues is interdependent with the works required across Te Ngākau Civic Square.  Propose pausing to explore various building options, including Te Ngākau's design and planning. This allows us to strategically plan for the square's future.  During this period, we can consider multiple options such as demolition, sale, reconstruction, market testing, and seeking central government or alternative funding.  In the 2027-37 LTP we will provide a clear proposal options, including a preferred option for dealing with the earthquake prone buildings. The proposal will be part of the 2027-37 LTP consultation document for engagement with the community.	Develop a Masterplan for Te Ngākau Civic Square within 12 months including: a. defending CBD from tidal surges b. Demolish old Capital E . c. Demolish City-to-Sea bridge & replace with at-grade pedestrian crossing d. Develop plans for MFC Complete Bond Store strengthening, given work partially complete, Detailed investigation of options for Opera House strengthening	Identify the savings from selecting the minimum cost option.
Arts and Culture	AC – New		Review change management staffing levels Tūpiki Ora	Confirmation that current staffing levels are required for service.
City Promotions	CP2	Review all CCO operating models in time for the 2027 LTP to ensure that Council is maximising the balance sheet benefit of the CCO model.	Include instructing CCOs to look at charging for non-residents (akin to library cards)	Possible savings from charging extra to out of town visitors.

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City Promotions	CP – New		Stop 'Our Wellington' quarterly magazine (Saving \$250K)	Identify the savings from stopping this service.
Parks, Beaches and Open Spaces	PO1	Include additional funding for critical renewals across Parks and Open spaces. This includes the waterfront range of wharfs, seawalls and buildings that have significant asset performance challenges that need to be funded.  New capital pressures for waterfront edge protection and seawalls also included as are safety issues.  Undertake critical works on Begonia House in years 2 & 3, and rephase other upgrades to later years	Begonia House – strategic asset, upgrade is essential and has been paused for too long	Identify the cost of continuing with planned upgrade
Parks, Beaches and Open Spaces	PO4	Removal of planned upgrade spending on: o Dog park upgrades (unless included with revenue assumption through dog licence fees)	Increase dog licence fees to covers the cost of park upgrades	Helps reduce cost effect of park upgrades
Parks, Beaches and Open Spaces	PO12	Manage within existing budget levels through tactical reductions in service levels in some areas.	Core services budget to be inflation adjusted to maintain services	Identify the cost of maintaining the current service

Parks, Beaches and Open Spaces	PO – New		Berhampore golf course a. Return golf course to Town Belt b. Investigate partnership with Miramar Golf Links c. Community to take over clubhouse to reduce need for additional community space in Island Bay /Berhampore	Identify the savings from stopping this service.
Recreation facilities and services	RF4	Invest in Swimming pools decarbonisation through conversion of heating away from gas. To be included, alongside other Emission Reduction actions.	Place on hold swimming pools decarbonisation investment.	Identify the savings from not proceeding with this new Climate Change investment.
Recreation facilities and services	RF5	Removal of planned skate upgrades at lan Galloway and Waitangi Parks and accept current level of service. (Planned Kilbirnie skate park upgrade continues)	Skate Parks: maintain upgrades for existing facilities, no new builds or regional level upgrades (i.e. Kilbirnie).	Identify the savings from not proceeding with Kilbirnie skate park upgrade investment.
Recreation facilities and services	RF7	Remove upgrade funding for Khandallah pool upgrade given increased cost forecast, noting ongoing consultation with Community Reference Group on future of the pool.	Khandallah Pool – retain in LTP to allow review of Quantity Survey & alternatives noting current allocated funds will fund either	Identify the cost of continuing with planned upgrade
Recreation facilities and services	RF8	Grenada North Park sport fields – the planning work is planned for year 2 and the delivery of the project in years 3 and 4. Further rephasing of the capital programme will be required to accommodate it.	Grenada North Park Sports Field planning work to commence in year 1 of the LTP as currently scheduled	Identify the cost of continuing with planned upgrade

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# KŌRAU TŌTŌPŪ | LONG-TERM PLAN, FINANCE, AND PERFORMANCE COMMITTEE

Recreation facilities and services	RF10	Renewal spending – limit size of renewal spending through 'sweating' of non-critical assets (for example extending length of time for playground renewals).	Budget provision for maintaining sports fields and other community spaces to be inflation adjusted.	Identify the cost of maintaining the investment in support of the current service
Community facilities and services	CF1	Te Matapihi (continuing project will involve some significant increases in operating costs not previously budgeted for the building and services within)	Review Te Matapihi project to manage scope creep with a focus on whether retaining current popup libraries instead will be more cost effective.	Identify the savings from not proceeding with Te Matapihi project investment.
Community facilities and services	CF2	Housing Upgrade Programme	Investigate options to sell housing to the Government to reduce liabilities to Council (approx. \$400 million)	Possible relief of the significant cost to maintain a service provided by the government with an improved pipeline of funding.
Community facilities and services	CF3	Complete Community centres that have approved projects underway	Retain budget for the provision of further community centre upgrades	Identify the cost of maintaining the current service
Community facilities and services	CF8	Pause further works on Karori Event Centre (Community Hall) and investigate a potential sale of the facility	Pause further works on Karori Event Centre (Community Hall) until further information on the upgrade costs are available.	Identify the cost of continuing with planned upgrade
Community facilities and services	CF11	Renewal spending – limit size of renewal spending through 'sweating' of non-critical assets	Budget provision for maintaining community facilities to be inflation adjusted.	Identify the cost of maintaining the current service

Conservatio n organisation s	CO3	Review all CCO operating models in time for the 2027 LTP to ensure that Council is maximising the balance sheet benefit of the CCO model.	Consider merging the boards and management of Wellington Zoo and Zealandia as part of CCO operating model review	Identify possible savings in management costs and improved service levels
Conservatio n organisation s	CO5	Direction to CCOs to pursue alternative revenue opportunities in the 2024 Letters of Expectations	POLICY CHANGE: Ticket prices for CCOs: higher prices for non-residents (akin to library card system)	Possible savings from charging visitors more.
Governance and Engagemen t	GE3	Reprioritisation of Te Atakura actions and funding to enable both mitigation and adaptation actions.	a. Defer commencement of Waste Management Project, including organic collection, to year 4 b. Review change management staffing levels - Te Atakura – First to Zero	Identify the savings from postponing this new investment.
Transport	T1	Thorndon Quay and Hutt Road, Golden Mile works and other existing committed projects, such as stage 1 of Evans Bay cycle way continue.	Pause projects pending confirmation of government support, confirmation of the alternate Bus Spine Project (required to enable Golden Mile construction) and Wellington Mass Transit.	Identify the savings from postponing this new investment until the government direction is confirmed.

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Transport	ТЗ	Bike Network: Progressing the full scope of the programme building on the approach taken to deliver the transitional cycleways. This delivers a full network at the same planned pace and with an increased quality of materials (compared to the transitional projects) but will see a reduction in the level of envisioned civil works that would have been needed for the long term street transformations - likely to deliver the network at around 85% of costs.	Cycleways: a. Value engineer Evans Bay Stage 2 or defer b. Focus on completing cycleways to Wellington South c. Cancel cycleway projects that have most submissions against.	Identify savings from only implementing cycleways to areas which are flat and are welcomed.
Transport	Т5	Defer road surface renewals – last year we completed 55 km – we could reduce this to 40km per year and do more chipseal than Asphalt	Maintain the current LTP budget and level of service. Remove saving.	Identify the cost of maintaining the current service
Transport	T7	Reduce Footpath upgrades (existing footpaths)	Maintain the current LTP budget and level of service. Remove saving.	Identify the cost of maintaining the current service
Transport	T - New		Reduce Speed Management programme to meet legislative requirements only (Option 1A \$10.9M saving \$20M)	Identify the savings from selecting the do minimum option.

Parking	P2a	Continue public EV charger roll out	Not a priority over maintaining current core services. Look to central government for funding if roll-out to continue. Reallocate savings to maintenance of council assets.	Identify the savings from stopping further investment in this service.
Parking	P4	Provide more off-street parking options in the central city through the acquisition of additional off-street parking assets	Remove as this is not a priority over maintaining current core services. The market can provide off-street parking.	Identify the savings from stopping further investment in this service.
Parking	P6	Options around applying a rate hourly rate of \$5 across the city – so removing the existing \$3 and \$4 options	Remove flat pricing lower price parking is in the areas with lower parking demand & don't increase costs as we need to encourage people back into the city	Identify the cost of maintaining the current service
Parking	P9	Complete developing 19 Parking Management plans	Prioritise parking management plans to those areas currently facing commuter and residential parking challenges over next three years in line with a reduced bike plan rollout.	Identify the savings from stopping further investment in this service.
Parking	P10	Investigate options for taking enforcement action against private parking areas where the relevant land use consent has lapsed or has been cancelled	Remove the council plans to remove parking and make the city harder to access.	Identify the savings from not investing in this service.

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Urban Planning	UP1	Complete current projects underway, this includes Frederick Street Park and urban design requirements in relation to Golden Mile works (comes with it significant public space upgrades through the CBD).	Pause Golden Mile projects pending confirmation of government support, confirmation of the alternate Bus Spine Project (required to enable GM construction) and Wellington Mass Transit. Support Frederick Street	Identify the savings from postponing this new investment until the government direction is confirmed.
Urban Planning	UP2	Continued delivery of Te Kainga programme and targets	(Te Kainga is affordable Housing not social)  Look to partner with central government for funding options re City Deal	
Urban Planning	UP3	Progress urban development works within existing planned project delivery, particularly through Golden Mile and other LGWM projects.  Deferral of other public space upgrades, accepting ongoing levels of service for an extended period of time.	Pause Golden Mile projects pending confirmation of government support, confirmation of the alternate Bus Spine Project (required to enable GM construction), Wellingt on Mass Transit.  Prioritise resources to enable rejuvenation of a broader Courtenay Precinct plan	Identify the savings from postponing this new investment until the government direction is confirmed.
Urban Planning	UP4	Progressing an urban greening programme in the Central City to commence delivery of the Green Network Plan	Remove as this is not a priority over maintaining current core services. CBD Green spaces to be part of the wider city precinct plans.	Identify the savings from not investing in this service.

Urban Planning	UP - New	Plan for an urban development agency, similar to AKL's Eke Panuku agency for urban regeneration – focusing on Civic Square, waterfront, Adelaide Road and Johnsonville Town	Identify the cost of an Urban Development agency to help the city build better.
		Centre	

**Secretarial note:** The hui adjourned at 2.45pm and returned at 3.24pm with all members present.

### **Meeting Duration**

Moved Councillor Matthews, seconded Councillor Apanowicz

### Resolved

That the Kōrau Tōtōpū | Long-term Plan, Finance and Performance Committee

1. Extend the meeting beyond six hours, in accordance with standing order 11.7.

Carried

**Secretarial note:** With the leave of the meeting, the mover withdrew their original amendment and tabled a new one.

### 2.4 Amendment Councillor Randle

Moved Councillor Randle, seconded Councillor Young the following amendment:

### **Resolved**

**8)** Agree the proposed changes to levels of service and the indicative capital programme to be used as the basis for development of a draft LTP and budget for deliberations on 7 February 2024 with the following amendments:

Service Area	Reference	Alternative Proposal
Arts and Culture	AC7	National arts organisations – grant funding; retain at existing levels in the meantime, to ensure they remain in Wellington & to protect their role as the spine of the arts sector.

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Arts and Culture	AC9	Develop a Masterplan for Te Ngākau Civic Square within 12 months including: a. defending CBD from tidal surges b. Demolish old Capital E. c. Demolish City-to-Sea bridge & replace with at-grade pedestrian crossing d. Develop plans for MFC Complete Bond Store strengthening, given work partially complete, Detailed investigation of options for Opera House strengthening
City Promotions	CP – New	Stop 'Our Wellington' quarterly magazine (Saving \$250K)
Parks, Beaches and Open Spaces	PO1	Begonia House – strategic asset, upgrade is essential and has been paused for too long
Parks, Beaches and Open Spaces	PO3	Reinstate \$3.1 million for development of the Ōtari Landscape Plan.
Parks, Beaches and Open Spaces	PO12	Core services budget to be inflation adjusted to maintain services
Parks, Beaches and Open Spaces	PO – New	Berhampore golf course a. Return golf course to Town Belt b. Investigate partnership with Miramar Golf Links c. Community to take over clubhouse to reduce need for additional community space in Island Bay /Berhampore

Recreation facilities and services	RF4	Place on hold swimming pools decarbonisation investment.
Recreation facilities and services	RF7	Khandallah Pool – retain in LTP to allow review of Quantity Survey & alternatives noting current allocated funds will fund either
Community facilities and services	CF8	Pause further works on Karori Event Centre (Community Hall) until further information on the upgrade costs are available.
Community facilities and services	CF11	Budget provision for maintaining community facilities to be inflation adjusted.
Transport	T5	Maintain the current LTP budget and level of service. Remove saving.
Transport	Т7	Maintain the current LTP budget and level of service. Remove saving.
Transport	T - New	Reduce Speed Management programme to meet legislative requirements only (Option 1A \$10.9M saving \$20M)

### Carried

**Secretarial note:** A division was called for. The motion was moved part for part, the divisions for which were as follows:

### Reference AC7

### For:

Councillor Apanowicz (Deputy Chair), Councillor Calvert, Councillor Chung, Liz Kelly, Councillor Randle, Councillor Young

### Against:

Mayor Whanau, Councillor Abdurahman, Councillor Brown, Deputy Mayor Foon, Councillor Free, Holden Hohaia, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Paul, Councillor Wi Neera

Majority Vote: 6:12

Lost

### Reference AC9

### For:

Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Calvert, Councillor Chung, Councillor Free, Councillor Randle, Councillor Young

### Against:

Mayor Whanau, Councillor Abdurahman, Deputy Mayor Foon, Holden Hohaia, Liz Kelly, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Paul, Councillor Wi Neera

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Majority Vote: 7:11

Lost

### Reference CP-New

### For:

Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Calvert, Councillor Chung, Councillor Free, Councillor Randle, Councillor Young

### **Against:**

Mayor Whanau, Councillor Abdurahman, Deputy Mayor Foon, Holden Hohaia, Liz Kelly, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Paul, Councillor Wi Neera

Majority Vote: 7:11

Lost

### Reference PO1

### For:

Councillor Brown, Councillor Calvert, Councillor Chung, Councillor Pannett, Councillor Paul, Councillor Randle, Councillor Young

### Against:

Mayor Whanau, Councillor Abdurahman, Councillor Apanowicz (Deputy Chair), Deputy Mayor Foon, Councillor Free, Holden Hohaia, Liz Kelly, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Wi Neera

Majority Vote: 7:11

Lost

### Reference PO3

### <u>For:</u>

Mayor Whanau, Councillor Apanowicz (Deputy Chair), Councillor Calvert, Councillor Chung, Deputy Mayor Foon, Councillor Free, Holden Hohaia, Liz Kelly, Councillor O'Neill, Councillor Pannett, Councillor Paul, Councillor Randle, Councillor Wi Neera, Councillor Young

### Against:

Councillor Abdurahman, Councillor Brown, Councillor Matthews (Chair), Councillor McNulty

Majority Vote: 14:4

Carried

### Reference PO12

### For:

Councillor Abdurahman, Councillor Brown, Councillor Calvert, Councillor Chung, Councillor Free, Liz Kelly, Councillor McNulty, Councillor Pannett, Councillor Randle, Councillor Young

### Against:

Mayor Whanau, Councillor Apanowicz (Deputy Chair), Deputy Mayor Foon, Holden Hohaia, Councillor Matthews (Chair), Councillor O'Neill, Councillor Paul, Councillor Wi Neera

Majority Vote: 10:8

Carried

Reference PO - New

A division was called for, voting on which was as follows:

### For:

Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Calvert, Councillor Chung, Councillor Randle, Councillor Young

### Against:

Mayor Whanau, Councillor Abdurahman, Deputy Mayor Foon, Councillor Free, Holden Hohaia, Liz Kelly, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Paul, Councillor Wi Neera

Majority Vote: 6:12

Lost

### Reference RF4

### For:

Councillor Abdurahman, Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Calvert, Councillor Chung, Councillor Free, Liz Kelly, Councillor Pannett, Councillor Randle, Councillor Young

### Against:

Mayor Whanau, Deputy Mayor Foon, Holden Hohaia, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Paul, Councillor Wi Neera

Majority Vote: 10:8

Carried

### Reference RF7

### For:

Councillor Abdurahman, Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Calvert, Councillor Chung, Holden Hohaia, Liz Kelly, Councillor O'Neill, Councillor Paul, Councillor Randle, Councillor Young

### Against:

Mayor Whanau, Deputy Mayor Foon, Councillor Free, Councillor Matthews (Chair), Councillor McNulty, Councillor Pannett, Councillor Wi Neera

Majority Vote: 11:7

Carried

### Reference CF8

### For:

Councillor Abdurahman, Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Calvert, Councillor Chung, Deputy Mayor Foon, Councillor Free, Councillor Matthews (Chair), Councillor Pannett, Councillor Paul, Councillor Randle, Councillor Wi Neera, Councillor Young

### Against:

Mayor Whanau, Holden Hohaia, Liz Kelly, Councillor McNulty, Councillor O'Neill

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Majority Vote: 13:5

Carried

### Reference CF11

### <u>For:</u>

Councillor Abdurahman, Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Calvert, Councillor Chung, Councillor Free, Councillor Pannett, Councillor Randle

### **Against:**

Mayor Whanau, Deputy Mayor Foon, Holden Hohaia, Liz Kelly, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Paul, Councillor Wi Neera, Councillor Young

Majority Vote: 8:10

Lost

### Reference T5

### For:

Councillor Abdurahman, Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Calvert, Councillor Chung, Councillor Free, Councillor Randle, Councillor Young

### Against:

Mayor Whanau, Deputy Mayor Foon, Holden Hohaia, Liz Kelly, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Paul, Councillor Wi Neera

Majority Vote: 8:10

Lost

### Reference T7

A division was called for, voting on which was as follows:

### For:

Councillor Abdurahman, Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Calvert, Councillor Chung, Councillor Pannett, Councillor Randle, Councillor Wi Neera, Councillor Young

### **Against:**

Mayor Whanau, Deputy Mayor Foon, Councillor Free, Holden Hohaia, Liz Kelly, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Paul

Majority Vote: 9:9

Equal

**Secretarial note:** The vote being tied, the chairperson applied their casting vote for the amendment. The amendment was lost by 10 to 9 votes.

Lost

Reference T - New

### For:

Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Calvert, Councillor Chung, Councillor Free, Councillor Randle, Councillor Young

### Against:

Mayor Whanau, Councillor Abdurahman, Deputy Mayor Foon, Holden Hohaia, Liz Kelly, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Paul, Councillor Wi Neera

Majority Vote: 7:11

Lost

(Pouiwi Hohaia left the hui at 3.32pm)

### 2.4 2024-34 LTP - Level of service Recommendations

### Moved Mayor Whanau, seconded Councillor Matthews

### Resolved

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

- 1) Receive the information.
- 2) **Note** that this report presents a range of options on levels of service and the capital programme to ensure the proposed programme of work for the next ten years fits within prudent budget parameters.
- 3) **Note** that the financial impacts presented in this report are indicative only and further work will be required to finalise these, and this will be completed as part of the budgeting process in December and February.
- 4) **Note** that the options presented in this paper still results in high projected debt levels for years 1-7 of the 2024-34 LTP, and further work will be required on phasing of the capital programme over the ten years of the plan. This will be completed ahead of the LTP deliberations in February 2024.
- 5) **Note** that the proposed rates limit is an average of between 5-8% over the ten years of the 2024/34 LTP. Based on current planning assumptions it is likely that higher than the average rates increases will be required in the first few years.
- 6) **Note** that the proposed debt to revenue ratio is a self-imposed limit of 225% (this includes \$272m of insurance headroom). Based on the indicative financial impacts of the proposed service level changes in this report, this limit is forecasted to be exceeded in some of the ten years of the 2024-34 LTP. The forecasted debt to revenue ratio operates within the LGFA debt to revenue ratio of 280%. Further work is required to rephase some of the planned capital works programme over the ten years of the plan to remain within the proposed debt to revenue ratio.
- 7) **Note** as the draft budget is developed between November and February further work to review Council operating budgets will be undertaken to identify opportunities to reduce operating costs and increase revenue.
- **8)** Agree the proposed changes to levels of service and the indicative capital programme to be used as the basis for development of a draft LTP and budget for deliberations on 7 February 2024 as outlined in Attachment 1 with the following amendments:
  - a) Arts and culture

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i. Amend annex AC2 by removing the \$230 million capex provision for completing strengthening projects in Te Ngākau Civic Square, including Capital E and basement, and include provision of \$65

million to investigate other options including demolition.

- ii. CO4/AC4: Request officers work with CCO's on how they can drive more revenue and recommend a realistic CPI increase where there is a shortfall after pulling all commercial levers.
- b) City promotions

- i. CP1: Remove the directive on where the cost savings should be allocated from for WellingtonNZ.
- c) Parks, beaches and open spaces
  - i. Agree to retain funding for Huetepara Park as per the Level of Service agreed at the 2022/23 annual plan.
  - ii. Amend RF8 (Grenada North Sports Field) to commence capital works in year 2.
  - iii. Retain sufficient funding to provide at least 2 further off leash fenced dog exercise areas in the 10-year period.
- d) Recreation facilities and services
  - i. Reinstate money for new playgrounds (\$1.03m Capex reduction over 10 years).
- e) Community facilities and services
- f) Conservation attractions
- g) Governance and engagement
- h) Transport
- i) Parking
- j) Urban planning
  - UP3: Include funding in the 2024 LTP for one town or suburban centre upgrade every two years (\$10m capex and \$2.5m opex over ten years).
- **9)Note** that further work is being done on options for levels of service for three waters and this will be brought back as part of the budgeting process in December 2023 and February 2024.
- **10) Instruct** officers to work with our Tākai Here partners and Wellington Water to scope a blue network plan for the city to increase the health of our awa and support our storm water network renewal and growth (\$50K).
- **11) Agree** the proposed changes to levels of service and the indicative capital programme to be used as the basis for development of a draft LTP and budget for deliberations on 7 February 2024 with the following amendments:

Parks, Beaches and Open Spaces	PO3	Reinstate \$3.1 million for development of the Ōtari Landscape Plan.
Parks, Beaches and Open Spaces	PO12	Core services budget to be inflation adjusted to maintain services
Recreation facilities and services	RF4	Place on hold swimming pools decarbonisation investment.
Recreation facilities and services	RF7	Khandallah Pool – retain in LTP to allow review of Quantity Survey & alternatives noting current allocated funds will fund either
Community facilities and services	CF8	Pause further works on Karori Event Centre (Community Hall) until further information on the upgrade costs are available.

Carried

(Councillor McNulty left the hui at 3.45pm)

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2.5 Balance Sheet Review

**9 NOVEMBER 2023** 

### **Moved Councillor Apanowicz, seconded Councillor Pannett**

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

- 1. Receive the information.
- 2. **Note** that the Council commissioned a review of the balance sheet constraints being experienced by the Council which recommended immediate action to mitigate the constraints. The recommendations for action included:
  - a. Reviewing non-rates revenue, service levels & capex phasing or prioritisation;
  - b. Considering rationalising the WCC investment portfolio; and
  - c. Reviewing insurance & internal covenant settings.
- 3. Note that a review of non-rates revenue, service levels and capital phasing or prioritisation is being considered as part of the preparation of the 2024-34 Long-term plan budgets, with the intent of managing rates affordability; managing the impact of increasing operating costs, such as interest, insurance and depreciation; and keeping debt at prudent and affordable levels.
- 4. **Note** that through the Balance sheet review risks associated with the Council's current investment portfolio were raised, including:
  - a. The lack of diversification;
  - b. Geographic concentration exposing the investments to the same risks and economic cycles as all other Council assets;
  - Exposure to climate change and natural hazards;
  - d. Relatively illiquid and undiversified portfolio; and
  - e. Poor alignment in some cases with the Council's strategic objectives.
- 5. **Note** that through the Balance sheet review, risks associated with the Council's ability to insure its assets were highlighted including:
  - The insurance market is reducing its exposure to Wellington, causing difficulties in obtaining coverage;
  - b. Building and infrastructure revaluations have increased the cost to replace assets, increasing premiums;
  - c. The release of the new National Seismic Hazard Model has further increased the Probable Maximum Loss from a major event for many of the Council's assets; and
  - d. Recent weather events across New Zealand have highlighted the reality of climate issues and increased the implied risk to New Zealand cities and their residents, this is playing out in increased premiums.
- 6. **Agree**, as part of the 2024-34 Long-term plan consultation, to consult with the public, with Council's preferred option being the establishment of a perpetual investment fund, initially funded through asset recycling, to:
  - a. Ensure sufficiently liquid funds are available to mitigate any losses or assist recovery from natural disasters;

- b. Tailor holdings to reflect Council's risk tolerance;
- c. Reduce geographic concentration of assets (meaning not all assets are subject to the same disaster risks);
- d. Introduce new revenue sources;
- e. Better achieve social or environmental outcomes as the Council sets parameters for what the perpetual investment fund will invest in; and
- f. Improve intergenerational wellbeing through the building of investment wealth and reduced reliance on future borrowing.
- 7. **Agree** in order to provide capital to establish a perpetual investment fund, Council's preferred option (for consultation through the 2024-34 Long Term Plan) will be:
  - a. the sale of Council's 34% holding in Wellington International Airport Limited; and
  - b. the sale of some or all of Council's ground lease portfolio.
- 8. **Agree** that the proposal for consultation specifies that the proceeds of any sale of WIAL shares and ground leases would not be used to paydown debt or fund operating expenses as these uses to do not meet the Council's objectives in recommendation 6 above and may simply exacerbate long-term balance sheet issues.
- 9. **Note** that the consultation document for the 2024-34 Long Term Plan will be drafted using these preferred options (together with an analysis of all of the reasonably practicable options), for approval by Council in early 2024.
- 10. Note that other Councils have successfully established perpetual investment funds (e.g., New Plymouth District Council and Dunedin City Council) so the Council can be confident there are good precedents to follow.
- 11. **Note** that, while the Council has recently considered the issue of sale of WIAL shares in 2021, the deterioration of the Council's insurance and wider balance sheet position since then necessitates reconsidering this issue.
- 12. **Note** that if the Council does not decide to establish a perpetual investment fund, for the purposes set out in recommendation 6 above, then the risks identified in recommendations 4 and 5 above would remain and be accepted by the Council.
- 13. **Note** that a detailed plan to undertake any possible sale and investment process would not take place until the Council has received and considered feedback as part of the 2024-34 long-term plan process.
- 14. **Note** that in addition to the above sale and investment process, officers will propose a property acquisition and divestment policy to provide a framework for the future acquisition or disposal of Council property.

(Councillor O'Neill left the hui at 4.11pm and returned at 4.17pm) (Councillor McNulty joined the hui at 4.22pm)

**Absolutely Positively** Wellington City Council Me Heke Ki Pōneke

### 2.5 Amendment Mayor Whanau

### Moved Mayor Whanau, seconded Councillor Wi Neera

### Resolved

**9 NOVEMBER 2023** 

- 15) Direct officers to engage with Takai Here partners and consider their interests through the consultation process and also in preparation of a detailed plan for a sale and divestment process, should Council agree to proceed with sale of WIAL shares and ground leases.
- 16) Agree, that, if created, any investment fund would have strong Environmental, Social and Governance criteria and officers should provide advice on possible criteria for inclusion in the 2024-34 Long-term plan consultation.
- 17) Agree that, should Council decide to set up a perpetual Investment Fund, it will include protections to safeguard from future withdrawals of capital to pay down debt or fund operating expenses in any circumstance unless related to the purpose of providing insurance cover in the event of a natural disaster.

Carried

Secretarial note: A division was called for. The motion was voted on part for part, the division for which was as follows:

Clause 15

### For:

Mayor Whanau, Councillor Apanowicz (Deputy Chair), Councillor Brown, Deputy Mayor Foon, Councillor Free, Liz Kelly, Councillor Matthews (Chair), Councillor O'Neill, Councillor Pannett, Councillor Paul, Councillor Randle, Councillor Wi Neera

### Against:

Councillor Abdurahman, Councillor Calvert, Councillor Chung, Councillor Young

### Absent:

Holden Hohaia, Councillor McNulty

Majority Vote: 12:4

Carried

### Clause 16

### For:

Mayor Whanau, Councillor Apanowicz (Deputy Chair), Councillor Brown, Deputy Mayor Foon, Councillor Free, Liz Kelly, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Paul, Councillor Wi Neera

### **Against:**

Councillor Abdurahman, Councillor Calvert, Councillor Chung, Councillor Randle, Councillor Young

#### Absent:

Holden Hohaia

Majority Vote: 12:5

Carried

#### Clause 17

#### For:

Mayor Whanau, Councillor Abdurahman, Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Calvert, Councillor Chung, Deputy Mayor Foon, Councillor Free, Liz Kelly, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Paul, Councillor Randle, Councillor Wi Neera

#### Against:

Councillor Young

#### Absent:

Holden Hohaia

Majority Vote: 16:1

Carried

#### 2.5 Balance Sheet Review

#### **Moved Councillor Apanowicz, seconded Councillor Pannett**

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

- 1. Receive the information.
- 2. **Note** that the Council commissioned a review of the balance sheet constraints being experienced by the Council which recommended immediate action to mitigate the constraints. The recommendations for action included:
  - a. Reviewing non-rates revenue, service levels & capex phasing or prioritisation;
  - b. Considering rationalising the WCC investment portfolio; and
  - c. Reviewing insurance & internal covenant settings.
- 3. Note that a review of non-rates revenue, service levels and capital phasing or prioritisation is being considered as part of the preparation of the 2024-34 Long-term plan budgets, with the intent of managing rates affordability; managing the impact of increasing operating costs, such as interest, insurance and depreciation; and keeping debt at prudent and affordable levels.
- 4. **Note** that through the Balance sheet review risks associated with the Council's current investment portfolio were raised, including:
  - a. The lack of diversification;
  - b. Geographic concentration exposing the investments to the same risks and economic cycles as all other Council assets;
  - c. Exposure to climate change and natural hazards;
  - d. Relatively illiquid and undiversified portfolio; and
  - e. Poor alignment in some cases with the Council's strategic objectives.

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**9 NOVEMBER 2023** 

- 5. **Note** that through the Balance sheet review, risks associated with the Council's ability to insure its assets were highlighted including:
  - The insurance market is reducing its exposure to Wellington, causing difficulties in obtaining coverage;
  - b. Building and infrastructure revaluations have increased the cost to replace assets, increasing premiums;
  - c. The release of the new National Seismic Hazard Model has further increased the Probable Maximum Loss from a major event for many of the Council's assets; and
  - d. Recent weather events across New Zealand have highlighted the reality of climate issues and increased the implied risk to New Zealand cities and their residents, this is playing out in increased premiums.
- 6. **Agree**, as part of the 2024-34 Long-term plan consultation, to consult with the public, with Council's preferred option being the establishment of a perpetual investment fund, initially funded through asset recycling, to:
  - a. Ensure sufficiently liquid funds are available to mitigate any losses or assist recovery from natural disasters;
  - b. Tailor holdings to reflect Council's risk tolerance;
  - c. Reduce geographic concentration of assets (meaning not all assets are subject to the same disaster risks);
  - d. Introduce new revenue sources;
  - e. Better achieve social or environmental outcomes as the Council sets parameters for what the perpetual investment fund will invest in; and
  - f. Improve intergenerational wellbeing through the building of investment wealth and reduced reliance on future borrowing.
- 7. **Agree** in order to provide capital to establish a perpetual investment fund, Council's preferred option (for consultation through the 2024-34 Long Term Plan) will be:
  - a. the sale of Council's 34% holding in Wellington International Airport Limited; and
  - b. the sale of some or all of Council's ground lease portfolio.
- 8. **Agree** that the proposal for consultation specifies that the proceeds of any sale of WIAL shares and ground leases would not be used to paydown debt or fund operating expenses as these uses to do not meet the Council's objectives in recommendation 6 above and may simply exacerbate long-term balance sheet issues.
- 9. **Note** that the consultation document for the 2024-34 Long Term Plan will be drafted using these preferred options (together with an analysis of all of the reasonably practicable options), for approval by Council in early 2024.
- 10. Note that other Councils have successfully established perpetual investment funds (e.g., New Plymouth District Council and Dunedin City Council) so the Council can be confident there are good precedents to follow.
- 11. **Note** that, while the Council has recently considered the issue of sale of WIAL shares in 2021, the deterioration of the Council's insurance and wider balance sheet position since then necessitates reconsidering this issue.

- 12. **Note** that if the Council does not decide to establish a perpetual investment fund, for the purposes set out in recommendation 6 above, then the risks identified in recommendations 4 and 5 above would remain and be accepted by the Council.
- 13. **Note** that a detailed plan to undertake any possible sale and investment process would not take place until the Council has received and considered feedback as part of the 2024-34 long-term plan process.
- 14. **Note** that in addition to the above sale and investment process, officers will propose a property acquisition and divestment policy to provide a framework for the future acquisition or disposal of Council property.
- 15. Direct officers to engage with Takai Here partners and consider their interests through the consultation process and also in preparation of a detailed plan for a sale and divestment process, should Council agree to proceed with sale of WIAL shares and ground leases.
- 16. Agree, that, if created, any investment fund would have strong Environmental, Social and Governance criteria and officers should provide advice on possible criteria for inclusion in the 2024-34 Long-term plan consultation.
- 17. Agree that, should Council decide to set up a perpetual Investment Fund, it will include protections to safeguard from future withdrawals of capital to pay down debt or fund operating expenses in any circumstance unless related to the purpose of providing insurance cover in the event of a natural disaster.

**Secretarial note:** A division was called for. The motion was voted on part for part, the divisions for which are as follows:

Clause 7a

#### For:

Mayor Whanau, Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Calvert, Councillor Chung, Deputy Mayor Foon, Councillor Free, Liz Kelly, Councillor Pannett, Councillor Paul, Councillor Randle, Councillor Wi Neera, Councillor Young

#### Against:

Councillor Abdurahman, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill

#### Absent:

Holden Hohaia

Majority Vote: 13:4

Carried

#### Clause 7b

#### For:

Mayor Whanau, Councillor Apanowicz (Deputy Chair), Councillor Brown, Deputy Mayor Foon, Councillor Free, Liz Kelly, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Paul, Councillor Randle, Councillor Wi Neera, Councillor Young

#### Against:

Councillor Abdurahman, Councillor Calvert, Councillor Chung

#### Absent:

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Holden Hohaia

**9 NOVEMBER 2023** 

Majority Vote: 14:3

Carried

#### All remaining clauses:

#### For:

Mayor Whanau, Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Calvert, Councillor Chung, Deputy Mayor Foon, Councillor Free, Liz Kelly, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Paul, Councillor Randle, Councillor Wi Neera, Councillor Young

#### Against:

Councillor Abdurahman

#### Absent:

Holden Hohaia

Majority Vote: 16:1

Carried

**Secretarial note:** The hui adjourned at 4.52pm and reconvened at 4.58pm with the following members: Mayor Whanau, Deputy Mayor Foon, Councillor Abdurahman, Councillor Apanowicz, Councillor Brown, Councillor Calvert, Councillor Chung, Councillor Young, Pouiwi Kelly, Councillor Matthews, Councillor O'Neill, Councillor Pannett, Councillor Paul, Councillor Randle, Councillor Wi Neera.

#### 2.2 Quarter 1 Performance Report

#### **Moved Councillor Matthews, seconded Councillor Apanowicz**

#### Resolved

Officers recommend that the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

- 1. **Receive** the Quarter 1 (Q1) Performance Report on the 2021-31 Long-term Plan (LTP) and 2023-24 Annual plan;
- 2. **Note** the key headlines covered in the executive summary and in each section of the report;
- 3. **Approve the** recommended variations (a) (e) below to the 2023-24 Annual Plan Budget:

#### **Wellington Water Limited**

- (a) Increase revenue due to insurance proceeds for Bell Street Tawa and Arlington Street Mt Cook storm water \$2.3m insurance claim.
- **(b)** Increase capital expenditure budget by \$2.3m for 3<sup>rd</sup> party damage done to Storm Water assets at Bell Street Tawa (\$1.406m) & Arlington Street Mt Cook

(\$0.888m). Funded through an insurance recovery with no cash impact.

#### Subsurface Asset Data project plan

(c) Recommend to reduce the exisiting operating expenditure budget for the Subsurface Asset Data Project by \$1.225m. This balance will be moved to capital expenditure and was approved as part of the carry forwards paper. There is no cash impact from this change.

#### **NZTA Capex subsidy reduction:**

(d) Decrease operating revenue budget for NZTA capital expenditure roading subsidies by \$3.357m as a result of reducing the Speed Management Upgrades capital expenditure budget in the 2023/24 financial year and receiving lower NZTA roading Subsidies. The reduced capital expenditure spend in 2023/24 was rephased and increased in the 2024/25 capital expenditure budget by \$6.583m as part of the Capex Carry-forward paper approved by Council. There is no cash impact from this change.

#### **Newtown Community Centre Upgrade**

- (e) Increase capital expenditure budget for activity 5.2 by \$0.3m for the completion of the Newtown Community Centre Upgrade Project. The project had an approved budget of \$2.2m.
- 4. **Note** this report supports the governance and monitoring) oversight of the LTP by the Kōrau Tōtōpū | Long-Term-Plan, Finance and Performance Committee (the LTPF&P Committee).

Carried

(Councillor Free joined the hui at 5.01pm)

#### 2.3 CCO 23/24 Quarter 1 Report

#### **Moved Councillor Matthews, seconded Councillor Apanowicz**

#### Resolved

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

- Receive the information.
- 2. **Note** the contents of the report.

Carried

# 2.6 Council submission on the Draft National Policy Statement for Natural Hazard Decision-making

#### Moved Councillor Matthews, seconded Councillor O'Neill

#### Resolved

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

- 1) Receive the information.
- 2) Approve the attached submission on the draft Proposed National Policy Statement for Natural Hazard Decision-making (Attachment 1).

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**9 NOVEMBER 2023** 

- 3) Note that the closing date for receiving submissions is 13 November 2023.
- 4) Note that Councillors will be briefed on the Independent Hearings Panel recommendations for natural hazard recommendations as part of the Proposed District Plan decisions in February 2024.

Carried

#### 2.7 Submission on Regional Policy Statement Variation 1

#### Moved Councillor Matthews, seconded Councillor Apanowicz

#### Resolved

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

- 1) Receive the information.
- 2) Approve the attached submission on Proposed Variation 1 to the Regional Policy Statement (Attachment 1).
- 3) Note that the closing date for receiving submissions is 13 November 2023.

Carried

A division was called for, voting on which was as follows:

#### For:

Mayor Whanau, Councillor Abdurahman, Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Calvert, Councillor Chung, Deputy Mayor Foon, Councillor Free, Liz Kelly, Councillor Matthews (Chair), Councillor O'Neill, Councillor Paul, Councillor Randle, Councillor Wi Neera, Councillor Young

#### Against:

Councillor Pannett

#### Absent:

Holden Hohaia, Councillor McNulty

Majority Vote: 15:1

Carried

#### 2.8 Actions Tracking and Forward Programme

#### Moved Councillor O'Neill, seconded Councillor Abdurahman

#### Resolved

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

1. Receive the information.

Carried

The hui concluded at 5.11pm with the reading of the following karakia:

Unuhia, unuhia, unuhia ki te uru tapu nui Kia wātea, kia māmā, te ngākau, te tinana, te wairua I te ara takatū Koia rā e Rongo, whakairia ake ki runga Kia wātea, kia wātea Āe rā, kua wātea!

Draw on, draw on Draw on the supreme sacredness To clear, to free the heart, the body and the spirit of mankind Oh Rongo, above (symbol of peace) Let this all be done in unity

Authenticated:_	
	Chair

# Ordinary Meeting of Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee

# Minute item attachments

9:30am Thursday, 9 November 2023 Ngake (16.09), Level 16, Tahiwi 113 The Terrace Pōneke | Wellington

Busines	SS .	Page No.
Valedic	tory Speech	
1.	Rachel Allan - Tawa Community Board	2
2.	Georgie Ferrari - Sustainability Trust	12

Tawa Community Board



Citylife Porirua News

# n on for turf in Tawa

Dani McDonald

Tawa is on the ball and fighting for its turf.

The Tawa Community Board is encouraging residents to sign an e-petition requesting Wellington City Council site one of its all-weather artificial turfs at Tawa.

The council is proposing a number of all-weather turfs in central Wellington.

Northern ward councillor Justin Lester says Tawa is on the bottom of the list.

He says he would like to see Tawa prioritised, rather than having the southern suburbs receive another artificial turf.

Tawa Community Board chairman Malcolm Sparrow believes that Tawa would be an ideal location to build an artificial turf because there are no full-size turfs from Newlands northward.

"We believe there should be other turfs geographically located in the northern suburbs of Wellington," he says.

"In recent years many winter sports fixtures have been cancelled in Tawa due to poor weather.

"An all-weather sports turf would ensure sport can be played all year round for all ages."

He says the turf would be useful for football and rugby, suggesting schools could hire it out for the day, and the turf grounds could be booked.

He started the petition on rebruary 11 and he says it is starting to spread "like wildfire".

After four days 75 people had signed the petition, after five days 162 people had signed up,



TYPE FOR TURF: Tawa Community Board member Margaret Lucas (left) and chairman Malcolm Sparrow get out their laptops to place their signature on 'Turf in Tawa', an e-petition to have an artificial turf in Tawa. Photo Dani McDonald / CCN18021IDMtawaturf

and after just six days 425 people have signed up. At the last count on Friday, seven days after setting up the petition, 693 people have placed their signature. Tawa Community Board member Margaret Lucas says she is "absolutely thrilled" with the response. "(We are] looking forward to more people signing the petition.

"This is a community initiative and in the past Tawa people have been magnificent in show-

ing their support for such initiatives," she says.
So far 77.5 per cent of those who have signed up already are Tawaites, and 13.5 per cent are from the northern suburbs or Porirua.

The support of the

Ms Lucas says there are quite a few young ex-Tawaites on their overseas experience who have also signed the petition. The Tawa Community Board hopes to get 2500 signatures. The petition is open to all

ages.

To sign the e-petition, the direct link is www.wellington.govt.nz/haveyoursay/e-petitions/ep/detalls/154.

Otherwise go to the Wellington City Council website at www.wellington.govt.nz and type in e-petitions in the search box and on tighe next page click on current e-petitions. One of those will be Turf in Tawa. You can also go to Facebook and type Turf in Tawa into "Search".



# **Answers to Wellington** park's turf troubles are as clear as mud

James Paul 19:16, Aug 22 2017

ark inundated with water as games cancelled

Grenada North Park is inundated with water, frustrating sports-mad children as games are cancelled or transferred.

There are some sports fields at Wellington's Grenada North park where ground conditions are so soggy that children can barely run, let alone kick a ball.

Residents in the northern suburb were promised an artificial turf nearly three years ago, but Wellington City Council pulled the funding.

"The grounds' condition is getting exponentially worse," Tawa Junior Football club captain Kathryn Henshaw said this week.



A particularly wet winter has left Grenada North Park almost unusable.

"We now only use three of the five levels because the drainage has become so bad you can't even kick a ball.

#### **More from Stuff:**

- \* New Zealand Cricket appoint first woman chair, announce \$10.7 million surplus
- \* Inside 'the greatest ODI innings ever': Glenn Maxwell's Cricket World Cup unbeaten 201
- \* Cricket World Cup: Black Caps have eye on rain as they seek win over Sri Lanka

"There are parts of those fields where water has been sitting there since about May. So I can understand why the council has been restricting the ground usage there. They have been very careful this year."

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Kathryn Henshaw, of Tawa Junior Football, with photos of Grenada North Park in better condition. Now it is in an "appalling" state, she says.

Grenada North Park has 87,000 square metres of grounds, on multiple levels, and home to sports including football, athletics, cricket, and cross country.

Its large green spaces, easy accessibility, and car parking spaces means the park is a community favourite for initiatives such as holiday programmes, after-school sporting activities, and specific events.

However, its usage is limited to approximately half of the total space, due to grounds being unavailable, principally because of poor drainage.



JAMES PAUL/STUFF

Linesman have tried their best to mark some of the fields, despite the muddy and boggy conditions.

Northern ward councillors Malcolm Sparrow, Jill Day, and Peter Gilberd toured the "appalling" sports grounds earlier this month.

"The reality is, there is a lot of work that needs to be done," Sparrow said.

"The grounds are sodden. Even where there aren't patches of water, it is obviously soggy underfoot. If you're allowed to play there, you're going to turn it into a mudbath."



Games are often cancelled or transferred to other parks throughout Wellington, meaning many of Tawa's junior footballers have had very few home games.

Sparrow does not expect any long-term solution to be found overnight, but wants to get the ball rolling now. It was a matter for the council to find the budget to do what needed to be done, he said.

Installing an artificial turf in the Grenada North/Tawa area between 2014 and 2015 was a key project in the council's Long-Term Plan 2012-22.

Sparrow said that, after synthetic grass surfaces were installed at Alex Moore Park in Johnsonville in early 2014, and one in Porirua's Ascot Park the previous year, councillors decided Grenada's promised pitch would be redundant.



JAMES PAUL/STUFF

"There are parts of those fields where water has been sitting there since about May," Henshaw says.

"The more pressure we can put on now, then we can get provisions for the park as soon as we are able to," he said.

#### **ADVERTISEMENT**

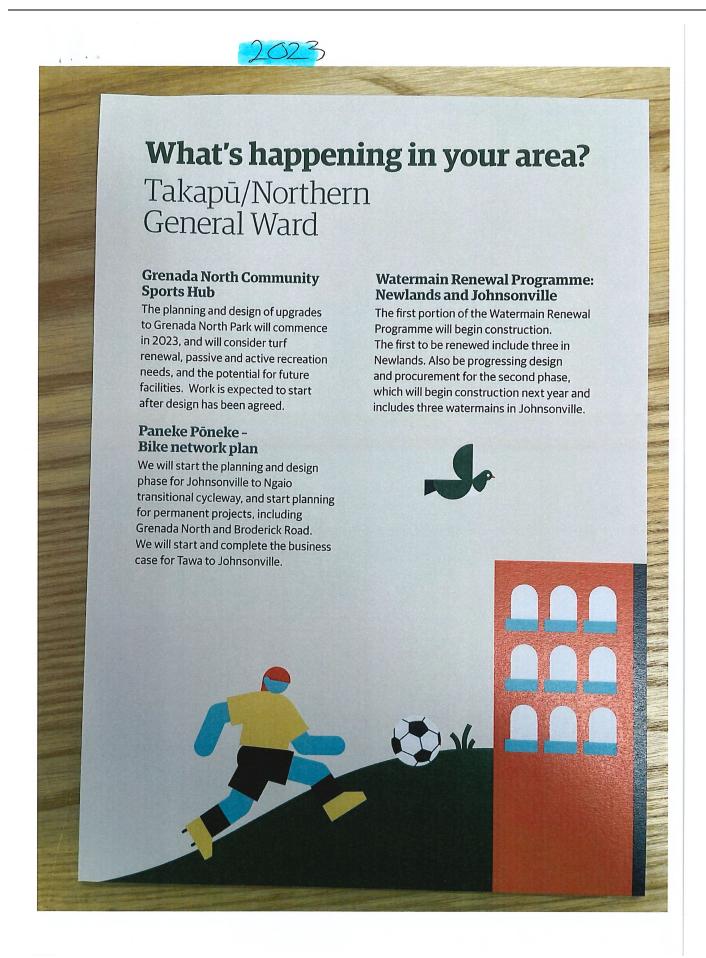
#### Advertise with Stuff

"That might mean a combination of better drainage to some of the Grenada fields and maybe an artificial turf on at least one.

"It would be nice if something could happen within the next winter, or the winter after, or at least within three years."

•

•



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Total home assessments: 289

#### **Breakdown by Council Wards and Suburbs:**

TAKAPŪ/NORTHERN GENERAL WARD (51 households)

- Tawa (14)
- Johnsonville (13)
- Newlands (9)
- Churton Park (6)
- Paparangi (4)
- Woodridge (3)
- Grenada Village (2)

#### WHARANGI/ONSLOW-WESTERN GENERAL WARD (97)

- Karori (35)
- Ngaio (17)
- Northland (14)
- Khandallah (9)
- Wadestown (9)
- Crofton Downs (6)
- Broadmeadows (3)
- Wilton (3)
- Mākara Beach (1)

#### PUKEHĪNAU/LAMBTON GENERAL WARD (29)

- Kelburn (6)
- Mount Victoria (6)
- Mount Cook (5)
- Te Aro (5)
- Aro Valley (4)
- Highbury (1)
- Oriental Bay (1)
- Thorndon (1)

#### MOTUKAIRANGI/EASTERN GENERAL WARD (59)

- Hataitai (10)
- Miramar (9)
- Strathmore Park (8)
- Kilbirnie (7)
- Lyall Bay (7)
- Seatoun (5)
- Karaka Bays (4)
- Maupuia (3)
- Houghton Bay (2)
- Melrose (2)
- Roseneath (2)

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#### PAEKAWAKAWA/SOUTHERN GENERAL WARD (53)

- Brooklyn (15)
- Island Bay (14)
- Berhampore (7)
- Newtown (6)
- Kingston (4)
- Vogeltown (4)
- Owhire Bay (3)

#### Referral Source:

Our website 79%
Word of mouth 5%
Toast Electric\* 5%
EcoShop\*\* 4%
In-bound calls 3%
Existing customer 2%
E-Mail 1%
EECA website 1%

#### Breakdown by Household Income:

Using socio-economic Deprivation Zones as a proxy. Zone 10 = most deprived households

#### Dep Zone / No. of Households

1	=	76
2	=	47
2 3 4 5	=	42
4	=	38
5	=	36
6	=	23
7	=	9
8	=	10
9	=	6
10	=	2

Owner Occupiers in Dep Zones 8 to 10 qualify for EECA subsidies on insulation and heating

#### **Uptake of Home Upgrades via Sustainability Trust:**

Of the households that were quoted for work, 53 accepted guotes:

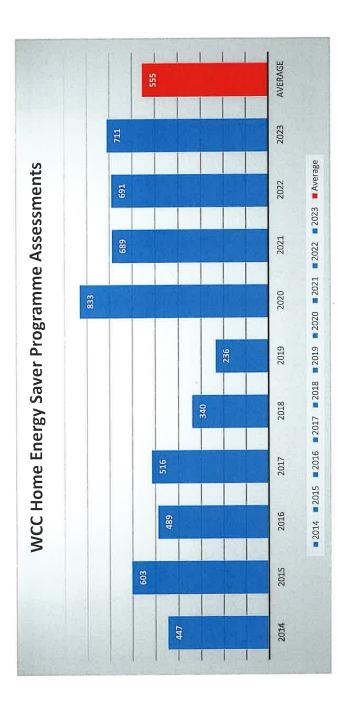
- Insulation ceiling and/or underfloor (37 quotes)
- Heat pump ducted multi outlet (9)
- Heat pump single unit (7)
- Ventilation systems (7)
- Lighting LED conversion (4)
- Heating fixed-panel (1)
- Heat pump service (1)

Many households accepted quotes for multiple items.
All accepted quotes are either booked for install, or completed.

SUSTAINTRUST.ORG.NZ

<sup>\*</sup>Sustainability Trust's energy retailer

<sup>\*</sup>Sustainability Trust's former shop on Forresters Lane



Total of 5,557 homes assessed over 10 years. = 7.4% of all Wellington Housing stock

Total cost to WCC over 10 years: \$922,280 or an average of \$166.00 per house.