

Absolutely Positively
Wellington City Council

Me Heke Ki Pōneke

Ordinary Meeting of Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee Ngā meneti | Minutes

9:30am Thursday Rāpare, 17 August Here-turi-kōkā 2023

Ngake (16.09)

Level 16, Tahiwī

113 The Terrace

Pōneke | Wellington



PRESENT

Mayor Whanau

Deputy Mayor Foon

Councillor Abdurahman

Councillor Apanowicz (Deputy Chair)

Councillor Brown

Councillor Calvert

Councillor Chung

Councillor Free

Pouiwi Hohaia

Pouiwi Kelly

Councillor Matthews (Chair)

Councillor McNulty

Councillor O'Neill

Councillor Pannett

Councillor Paul

Councillor Randle

Councillor Wi Neera

Councillor Young

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1. Meeting Conduct

1.1 Karakia

The Chairperson declared the meeting (hui) open at 9.30am and read the following karakia to open the hui.

**Whakataka te hau ki te uru,
Whakataka te hau ki te tonga.
Kia mākinakina ki uta,
Kia mātaratara ki tai.
E hī ake ana te atākura.
He tio, he huka, he hauhū.
Tihei Mauri Ora!**

Cease oh winds of the west
and of the south
Let the bracing breezes flow,
over the land and the sea.
Let the red-tipped dawn come
with a sharpened edge, a touch of frost,
a promise of a glorious day

1.2 Apologies

No apologies were received.

1.3 Conflict of Interest Declarations

No conflicts of interest were declared.

1.4 Confirmation of Minutes

Moved Councillor Matthews, seconded Deputy Mayor Foon

Resolved

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

1. Approves the minutes of the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee Meeting held on 29 June 2023, having been circulated, that they be taken as read and confirmed as an accurate record of that meeting.

Carried

1.5 Items not on the Agenda

There were no items not on the agenda.

1.6 Public Participation

1.6.1 Ian Austin

Ian Austin addressed the committee regarding Council spending.

Secretarial note: In accordance with standing order 19.1, the chairperson accorded precedence to some items of business and announced that the agenda would be considered in the following order:

- 2.1 Councillor appointments to the Wellington Water Committee
- 2.3 Long-term Plan Engagement - Citizens' Assembly
- 2.4 Proposed Rating Policy changes for consultation to inform the 2024/34 Long Term Plan
- 2.5 Actions Tracking
- 2.6 Forward Programme
- 2.2 2024 LTP Outcomes and Priorities

2. General Business

2.1 Councillor appointments to the Wellington Water Committee

Moved Deputy Mayor Foon, seconded Councillor Matthews

Resolved

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

- 1) Receive the information.
- 2) Appoint Councillor Tim Brown as the Wellington City Council representative on the Wellington Water Committee.
- 3) Appoint Mayor Tory Whanau as the Wellington City Council alternate representative on the Wellington Water Committee.
- 4) Agree that the councillors appointed to this committee will report back to an appropriate forum on an annual basis.
- 5) Agree that the term of appointments to each of the above positions will commence immediately. The appointments will terminate at the earlier time of the positions being refilled following the 2025-2028 triennial election, or 31 December 2025.

Carried

Attachments

- 1 Wellington Water Committee members and Terms of Reference

Secretarial note: In accordance with Standing Order 16.7, Councillor Calvert tabled a document as Attachment 1.

2.3 Long-term Plan Engagement - Citizens' Assembly

Moved Councillor Matthews, seconded Councillor O'Neill

Resolved

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

- 1) **Receive** the information.
- 2) **Note** that the Citizens' Assembly pilot is phase three of the 2024 Long-term Plan community engagement programme.
- 3) **Note** that a key driver of community confidence in the Citizens' Assembly process is Elected Member commitment to give due consideration to the feedback from the Assembly as part of the development of the LTP.
- 4) **Note** that the feedback from the Citizens' Assembly and report back from Council has the same significance as other LTP community engagement activities.
- 5) **Note** the process for the Citizens' Assembly creation and programme has:
 - Independent CA selection process through Global Research;
 - Independent co-facilitators with content and presenters selected by the Citizens' Assembly;
 - a. Knowledgeable input - Council Officer attendance only if called upon by the Citizens' Assembly; and
 - Independent report prepared by the Citizens' Assembly and presented to Council.
- 6) **Note** the Expression of Interest (Attachment 2) has a wide reach across the Wellington Community with invitations being sent to 10,000 randomly selected Wellingtonians.
- 7) **Note** the outline of the independent selection process independently managed by Global Research as explained in Attachment 3 to this report.
- 8) **Note** that feedback will be provided to the Citizens' Assembly on how their advice was used in the Council's decision-making process.

Carried

2.4 Proposed Rating Policy changes for consultation to inform the 2024/34 Long Term Plan

Taunakitanga | Officers' Recommendations

Officers recommend the following motion

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

- 1) Receive the information.
- 2) Agree to delay the review of the rating base (Land value or Capital value) until after the 2024/34 Long-term Plan. Recommendations following the review of the rating base will be used to inform the 2027/37 Long-term Plan.
- 3) Agree to consult on a change to the commercial, industrial and business differential rate from 3.7:1 to 3.25:1.
- 4) Agree to consult on an increase to the land use division value from \$800k to \$1.5m for the Commercial, industrial and business differential to be included in the funding impact statement.
- 5) Note that the impact of the proposed change to the commercial, industrial and business differential rate from 3.7:1 to 3.25:1 will be modelled and reported back to Committee throughout the preparation of the 2024/34 Long-term plan.
- 6) Agree to consult on a new general rate differential category for vacant land of 4.5:1.
- 7) Note the Zero Waste Programme business case will discuss the future funding of waste services and any changes will be separately consulted on. Any change in funding will be implemented from 1 July 2026.
- 8) Agree to consult on a change to the Rates Remissions and Postponement Policies regarding development, and earthquake strengthening.
- 9) Agree to consult on a change to the Rates Remissions and Postponements Policies regarding Māori freehold land.
- 10) Agree to consult on a change to the Rates Remissions Policy regarding the removal of the first home builders' remission.
- 11) Agree to consider targeted funds for a Golden Mile transition fund and Affordable housing fund as part of the 2024/34 Long-term Plan.

Secretarial note: The hui adjourned at 9.54am and resumed at 10.00am with all members present.

Moved Councillor Pannett, seconded Deputy Mayor Foon the following amendment

Resolved

- 8) Agree to consult on a change to the Rates Remissions and Postponement Policies regarding development, and earthquake strengthening, **including**
- a. **extending rates postponements for owners of earthquake prone buildings that are Base Sector for residential buildings, multi-unit residential buildings and 1-3 storey mixed/commercial buildings for three years prior to strengthening work being undertaken.**

Carried

A division was called for, voting on which was as follows:

For:

Mayor Whanau, Councillor Abdurahman, Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Chung, Deputy Mayor Foon, Councillor Free, Pouiwi Hohaia, Pouiwi Kelly, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Paul, Councillor Wi Neera

Against:

Councillor Calvert, Councillor Randle, Councillor Young

Majority Vote: 15:3

Carried

Secretarial note: The hui adjourned at 10.30am and resumed at 10.46am with all members present.

Moved Councillor Brown, seconded Councillor Paul the following amendment

Resolved

12) **Instruct officers to review the merit of funding development through targeted rates and liaise with the Chair as to whether this should be included in the Statement of Proposal for consultation.**

13) **Agree to consider targeted rates for climate action and resilience as part of the LTP and signal this intent in the Statement of Proposal for consultation.**

Carried

The motion was voted on part by part, for which the division was as follows:

Clause 12

For:

Mayor Whanau, Councillor Abdurahman, Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Calvert, Deputy Mayor Foon, Holden Hohaia, Liz Kelly, Councillor McNulty, Councillor Pannett, Councillor Paul, Councillor Randle, Councillor Wi Neera, Councillor Young

Against:

Councillor Chung, Councillor Free, Councillor Matthews (Chair), Councillor O'Neill

Majority Vote: 14:4

Carried

Clause 13

For:

Mayor Whanau, Councillor Abdurahman, Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Calvert, Councillor Chung, Deputy Mayor Foon, Councillor Free, Liz Kelly, Councillor Matthews (Chair), Councillor O'Neill, Councillor Pannett, Councillor Paul, Councillor Randle, Councillor Wi Neera, Councillor Young

Against:

Holden Hohaia, Councillor McNulty

Majority Vote: 16:2

Carried

Moved Councillor Matthews, seconded Councillor Apanowicz

Resolved

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

- 1) Receive the information.
- 2) Agree to delay the review of the rating base (Land value or Capital value) until after the 2024/34 Long-term Plan. Recommendations following the review of the rating base will be used to inform the 2027/37 Long-term Plan.
- 3) Agree to consult on a change to the commercial, industrial and business differential rate from 3.7:1 to 3.25:1.
- 4) Agree to consult on an increase to the land use division value from \$800k to \$1.5m for the Commercial, industrial and business differential to be included in the funding impact statement.
- 5) Note that the impact of the proposed change to the commercial, industrial and business differential rate from 3.7:1 to 3.25:1 will be modelled and reported back to Committee throughout the preparation of the 2024/34 Long-term plan.
- 6) Agree to consult on a new general rate differential category for vacant land of 4.5:1.
- 7) Note the Zero Waste Programme business case will discuss the future funding of waste services and any changes will be separately consulted on. Any change in funding will be implemented from 1 July 2026.
- 8) Agree to consult on a change to the Rates Remissions and Postponement Policies regarding development, and earthquake strengthening, including
 - a. extending rates postponements for owners of earthquake prone buildings that are Base Sector for residential buildings, multi-unit residential buildings and 1-3 storey mixed/commercial buildings for three years prior to strengthening work being undertaken.
- 9) Agree to consult on a change to the Rates Remissions and Postponements Policies regarding Māori freehold land.
- 10) Agree to consult on a change to the Rates Remissions Policy regarding the removal of the first home builders' remission.

- 11) Agree to consider targeted funds for a Golden Mile transition fund and Affordable housing fund as part of the 2024/34 Long-term Plan.
- 12) Instruct officers to review the merit of funding development through targeted rates and liaise with the Chair as to whether this should be included in the Statement of Proposal for consultation.
- 13) Agree to consider targeted rates for climate action and resilience as part of the LTP and signal this intent in the Statement of Proposal for consultation.

Carried

Secretarial note: The hui adjourned at 11.26am and resumed at 11.31am with the following members present: Mayor Whanau, Deputy Mayor Foon, Councillor Abdurahman, Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Calvert, Councillor Chung, Councillor Free, Pouiwi Hohaia, Pouiwi Kelly, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Paul, Councillor Wi Neera, Councillor Young.

2.5 Actions Tracking

Moved Councillor Matthews, seconded Councillor Apanowicz

Resolved

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

1. Receive the information.

Carried

2.6 Forward Programme

Moved Councillor Matthews, seconded Councillor Apanowicz

Resolved

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

1. Receive the information.

Carried

Secretarial note: The hui adjourned 11.34am and resumed at 12.16pm with the following members present: Mayor Whanau, Deputy Mayor Foon, Councillor Abdurahman, Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Calvert, Councillor Chung, Councillor Free, Pouiwi Hohaia, Pouiwi Kelly, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Paul, Councillor Wi Neera, Councillor Young.

(Councillor Young joined the hui at 12.18pm)
(Councillor McNulty joined the hui at 12.18pm)
(Councillor Chung joined the hui at 12.18pm)
(Councillor Calvert joined the hui at 12.19pm)
(Councillor Randle joined the hui at 12.19pm)

2.2 2024 LTP Outcomes and Priorities

Moved Mayor Whanau, seconded Councillor Matthews

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

- 1) Receive the information.
- 2) Adopt in principle the strategic direction for the 2024 LTP, as per **the amended document tabled at this meeting** Attachment Two including:
 - a. Vision and Commitment
 - b. Five Community Outcomes
 - c. Five Strategic Approaches
 - d. Eight Strategic Priorities
 - e. How we will focus and apply the approaches for each outcome area
- 3) **Delegate to the Chief Executive and the Mayor the authority to make any minor editorial changes.**

Attachments

- 1 Amended 2024 Outcomes and Priorities document

Secretarial note: the motion was moved with changes as marked in red. Attachment 1 is the amended 2024 Outcomes and Priorities document.

Secretarial note: The hui adjourned 12.22pm and resumed at 12.33pm with all members present.

Moved Councillor Randle, seconded Councillor Brown the following amendment

Resolved

2) Adopt in principle the strategic direction for the 2024 LTP, **with the following amendments**
~~Attachment Two~~ including:

- a. Vision and Commitment
- b. Five Community Outcomes
- c. Five Strategic Approaches
- d. Eight Strategic Priorities
- e. How we will focus and apply the approaches for each outcome area

Vision

1. Amend the Vision to read in the first line “Wellington, the creative capital where people and nature thrive” as it is important the city of Wellington is recognised

Community Outcomes

2. Amend the Urban Form outcome to include “reduce transport emissions and improve urban mobility” to align better with the strategic priorities in particular on transport

Strategic Priorities

3. Amend the Housing priority to read “Increase access to good affordable housing”
4. Amend the Economic/Revitalisation priority to read “Revitalise the central city and suburbs to support a thriving and resilient economy & support job growth” to show job growth is essential to our economic growth. The Arts sector should be placed in its own priority to show its importance to the city.
5. Amend the Transport Priority to read “Transform our transport system to move more people with public transport and active modes” to reflect community feedback , highlight the priority and focus on public transport and differentiate the priority from the LGWM’s priority.
6. Amend the Community Facilities priority to read “Invest in sustainable, connected and accessible community and recreation facilities” so as to include recreation facilities (given not all recreation assets are included in the community facilities plan), highlight connectivity across services and suburbs and enable the Arts to have their own priority to show its importance to the city.
7. Add a strategic priority to “Nurture and grow our arts sector” given arts is a cornerstone of the fabric of Wellington and core to what makes Wellington stand out
8. Add a strategic priority to “Achieves a financially sustainable budget/plan that recognises the impacts of rates and fees on our residents and businesses” to show this is a priority for this Council to address affordability in a cost of living crisis and given the current and future financial state of the Council.

Strategic Approaches

9. Amend the Accessibility and Inclusivity approach to read “ We are removing barriers and making it easier for all people to find information, access our services, and participate in social and economic activities. Accessibility is for everyone. Communities that experience discrimination are supported” so as to remove the list of impacted communities in case any are omitted.

Economic Wellbeing Focus

10. Replace “well -resourced” with “efficient and” so as to ensure a streamlined service.

General

11. Note that the Focus section and the strategic framework diagram will need to be adjusted subject to any amendments carried

**KŌRAU TŌTŌPŪ | LONG-TERM PLAN,
FINANCE, AND PERFORMANCE
COMMITTEE
17 AUGUST 2023**

The motion was voted on part by part, the division for which was as follows:

Clause 1

For:

Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Calvert, Councillor Chung, Councillor Randle, Councillor Young

Against:

Mayor Whanau, Councillor Abdurahman, Deputy Mayor Foon, Councillor Free, Holden Hohaia, Liz Kelly, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Paul, Councillor Wi Neera

Majority Vote: 6:12

Lost

Clause 2

For:

Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Calvert, Councillor Chung, Councillor Free, Councillor Randle, Councillor Young

Against:

Mayor Whanau, Councillor Abdurahman, Deputy Mayor Foon, Holden Hohaia, Liz Kelly, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Paul, Councillor Wi Neera

Majority Vote: 7:11

Lost

Clause 3

For:

Mayor Whanau, Councillor Abdurahman, Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Calvert, Councillor Chung, Deputy Mayor Foon, Councillor Free, Holden Hohaia, Liz Kelly, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Paul, Councillor Randle, Councillor Wi Neera, Councillor Young

Against:

Majority Vote: 18:0

Carried

Clause 4

For:

Mayor Whanau, Councillor Abdurahman, Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Calvert, Councillor Chung, Deputy Mayor Foon, Councillor Free, Holden Hohaia, Liz Kelly, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Paul, Councillor Randle, Councillor Wi Neera, Councillor Young

Against:

Majority Vote: 18:0

Carried

Clause 5

For:

Mayor Whanau, Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Calvert, Councillor Chung, Councillor Randle, Councillor Young

Against:

Councillor Abdurahman, Deputy Mayor Foon, Councillor Free, Holden Hohaia, Liz Kelly, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Paul, Councillor Wi Neera

Majority Vote: 7:11

Lost

Clause 6

For:

Councillor Abdurahman, Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Calvert, Councillor Chung, Deputy Mayor Foon, Councillor Free, Holden Hohaia, Liz Kelly, Councillor Matthews (Chair), Councillor O'Neill, Councillor Paul, Councillor Randle, Councillor Young

Against:

Mayor Whanau, Councillor McNulty, Councillor Pannett, Councillor Wi Neera

Majority Vote: 14:4

Carried

Clause 7

For:

Mayor Whanau, Councillor Abdurahman, Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Calvert, Councillor Chung, Deputy Mayor Foon, Councillor Free, Holden Hohaia, Liz Kelly, Councillor Pannett, Councillor Randle, Councillor Wi Neera, Councillor Young

Against:

Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Paul

Majority Vote: 14:4

Carried

Clause 8

For:

Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Calvert, Councillor Chung, Councillor Randle, Councillor Young

Against:

Mayor Whanau, Councillor Abdurahman, Deputy Mayor Foon, Councillor Free, Holden Hohaia, Liz Kelly, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Paul, Councillor Wi Neera

Majority Vote: 6:12

Lost

Clause 9

For:

Councillor Brown, Councillor Calvert, Councillor Chung, Councillor Randle, Councillor Young

Against:

Mayor Whanau, Councillor Abdurahman, Councillor Apanowicz (Deputy Chair), Deputy Mayor Foon, Councillor Free, Holden Hohaia, Liz Kelly, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Paul, Councillor Wi Neera

Majority Vote: 5:13

Lost

Clause 10

For:

Mayor Whanau, Councillor Abdurahman, Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Calvert, Councillor Chung, Deputy Mayor Foon, Councillor Free, Liz Kelly, Councillor McNulty, Councillor Pannett, Councillor Randle, Councillor Young

Against:

Holden Hohaia, Councillor Matthews (Chair), Councillor O'Neill, Councillor Paul, Councillor Wi Neera

Majority Vote: 13:5

Carried

Clause 11

A division was called for, voting on which was as follows:

For:

Mayor Whanau, Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Calvert, Councillor Chung, Councillor Free, Councillor Matthews (Chair), Councillor O'Neill, Councillor Pannett, Councillor Randle, Councillor Young

Against:

Councillor Abdurahman, Deputy Mayor Foon, Holden Hohaia, Liz Kelly, Councillor McNulty, Councillor Paul, Councillor Wi Neera

Majority Vote: 11:7

Carried

Secretarial note: The hui adjourned at 1.26pm and resumed at 1.29pm with the following members present: Mayor Whanau, Councillor Apanowicz (Deputy Chair), Councillor Brown, Councillor Calvert, Councillor Chung, Deputy Mayor Foon, Councillor Free, Holden Hohaia, Liz Kelly, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Paul, Councillor Randle, Councillor Wi Neera, Councillor Young.

(Councillor Abdurahman joined the meeting at 1.30pm)

Moved Mayor Whanau, seconded Councillor Matthews

Resolved

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

- 1) Receive the information.
- 2) Adopt in principle the strategic direction for the 2024 LTP, as per the amended document tabled at this meeting including the following changes:
 - a. Vision and Commitment
 - b. Five Community Outcomes
 - c. Five Strategic Approaches
 - d. Eight Strategic Priorities
 - i. Amend the Housing priority to read “Increase access to good affordable housing”
 - ii. Amend the Economic/Revitalisation priority to read “Revitalise the central city and suburbs to support a thriving and resilient economy & support job growth” to show job growth is essential to our economic growth. The Arts sector should be placed in its own priority to show its importance to the city.
 - iii. Amend the Community Facilities priority to read “Invest in sustainable, connected and accessible community and recreation facilities” so as to include recreation facilities (given not all recreation assets are included in the community facilities plan), highlight connectivity across services and suburbs and enable the Arts to have their own priority to show its importance to the city.
 - iv. Add a strategic priority to “Nurture and grow our arts sector” given arts is a cornerstone of the fabric of Wellington and core to what makes Wellington stand out
 - e. How we will focus and apply the approaches for each outcome area
 - i. Economic Wellbeing Focus: Replace “well -resourced” with “efficient and” so as to ensure a streamlined service.
 - f. Note that the Focus section and the strategic framework diagram will need to be adjusted subject to any amendments carried
- 3) Delegate to the Chief Executive and the Mayor the authority to make any minor editorial changes.

Carried

A division was called for, voting on which was as follows:

For:

Mayor Whanau, Councillor Abdurahman, Councillor Apanowicz (Deputy Chair), Councillor Brown, Deputy Mayor Foon, Councillor Free, Holden Hohaia, Liz Kelly, Councillor Matthews (Chair), Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Paul, Councillor Wi Neera

Against:

Councillor Calvert, Councillor Chung, Councillor Randle, Councillor Young

Majority Vote: 14:4

Carried

The meeting concluded at 1.31pm with the reading of the following karakia:

Unuhia, unuhia, unuhia ki te uru tapu nui	Draw on, draw on
Kia wātea, kia mā mā, te ngākau, te tinana, te wairua	Draw on the supreme sacredness To clear, to free the heart, the body and the spirit of mankind
I te ara takatū	
Koia rā e Rongo, whakairia ake ki runga	Oh Rongo, above (symbol of peace)
Kia wātea, kia wātea	Let this all be done in unity
Āe rā, kua wātea!	

Authenticated: _____

Chair

Ordinary Meeting of Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee

Minute item attachments

9:30am Thursday, 17 August 2023
Ngake (16.09)
Level 16, Tahiwī
113 The Terrace
Wellington

Business

Page No.

2.1 Councillor appointments to the Wellington Water Committee

1. Wellington Water Committee members and Terms of Reference 2

2.2 2024 LTP Outcomes and Priorities

1. Amended 2024 Outcomes and Priorities document 3

Item 2.1 Councillor appointments to the Wellington Water Committee

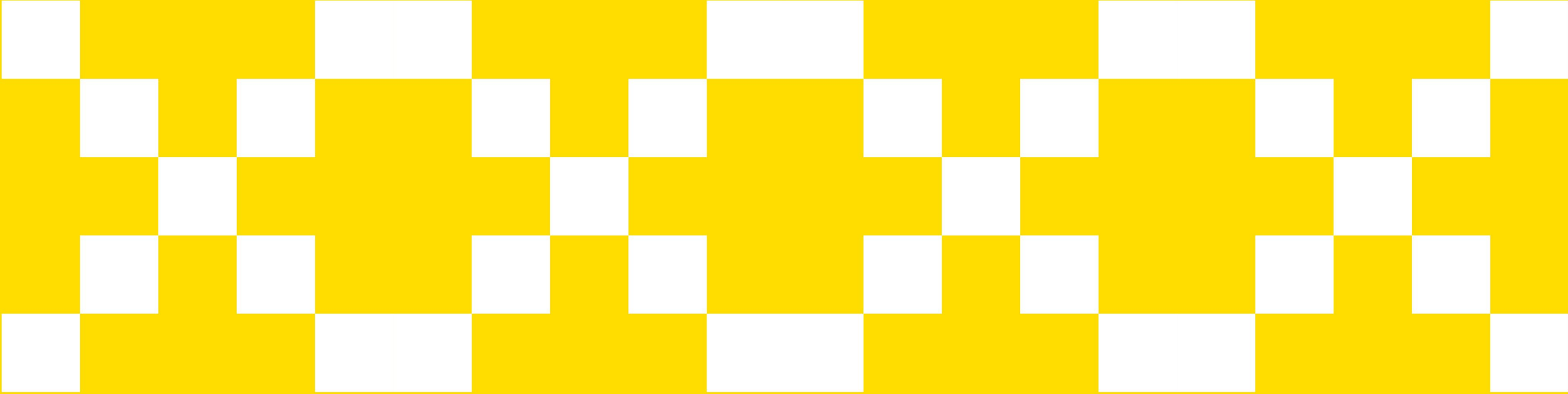
The following people represent the Wellington Water shareholder councils and iwi on the Wellington Water Committee:

Council/ iwi	Representative	Alternate
Greater Wellington Regional Council	Cr R Connelly (Deputy Chair)	Cr C Kirk-Burnnand
Hutt City Council	Mayor C Barry (Chair)	Cr G Tupou
Porirua City Council	Mayor A Baker	Cr R Leggett
Ngāti Kahungunu ki Wairarapa Tamaki Nui a Rua Treaty Settlement Trust	A Rutene	
South Wairarapa District Council	Mayor M Connelly	Deputy Mayor M Sadler-Futter
Taranaki Whānui ki Te Upoko o Te Ika	L Rauhina-August	K Tamanui
Te Rūnanga O Toa Rangatira	H Modlik	R Faulkner
Upper Hutt Council	Mayor W Guppy	Deputy Mayor H Swales
Wellington City Council	Mayor T Whanau	Cr T Brown
South Wairarapa District Council Māori Standing Committee (observer)	N Hooper	

The Terms of Reference can be found on pages 2 to 5 of the minutes of the [24 July 2023 Wellington Water Committee meeting](#).

The proposed appointment of Councillor Brown to the Wellington Water Committee was a request made jointly by Mayor Whanau and Councillor Brown. Councillor Brown has extensive experience in the infrastructure and utilities sector in both management and governance roles, making him an ideal representative for our Council and city on the Wellington Water Committee.

Given Councillor Brown's experience in this sector, his position on the Committee will further support the Mayor and Council in their focus on addressing water infrastructure and reform issues.



Attachment Two: LTP 2024 Strategic Direction (Outcomes and Priorities)

Our 10-Year Plan
2024-2034

Absolutely Positively
Wellington City Council
Me Heke Ki Pōneke

Vision

Pōneke, **the creative capital** where people and nature thrive

Pōneke, te wāhi e whitawhita ai ōna tāngata me tōna taiao

Our Commitment

We are committed to Te Tiriti o Waitangi and strong partnerships with mana whenua. Tākai Here and Te Tiriti o Waitangi lay the foundation for everything that the Council does.



Recommended Outcomes

Cultural Wellbeing



A welcoming, diverse and inclusive **creative** city

- that celebrates and uplifts te ao Māori, and
- **champions the arts**
- embraces **ing heritage**, creativity, curiosity, and expression of our multi-cultural communities and identities

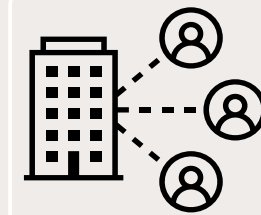
Social Wellbeing



A city of healthy and thriving whānau and communities

- ~~with strong social connections,~~
- **where people feel safe and connected**
- that takes an equity approach to caring for its people and
- provides awesome, vibrant and diverse places to ~~meet and play~~

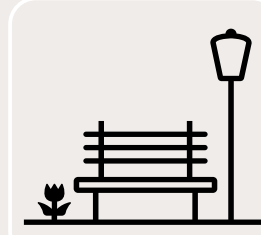
Economic Wellbeing



An innovative business friendly city

- Providing good jobs for people
- successfully operating in a dynamic zero-carbon circular economy
- with **efficient and** fit for purpose regulatory processes

Urban Form



A **liveable and accessible** people friendly, compact city

- with affordable, **warm, dry** housing,
- zero-carbon **accessible** transport choices,
- **with** resilient infrastructure **and buildings fit for growth**, and
- proudly visible te ao Māori and multicultural heritage

Environmental Wellbeing



A city restoring **and protecting** nature the mauri ora of te taiao

- providing easy access to nature,
- **with systems to reduce waste and**
- **thriving biodiversity and nature-based solutions in natural and urban environments**



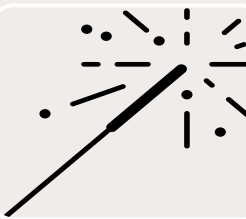
Recommended Strategic Priorities



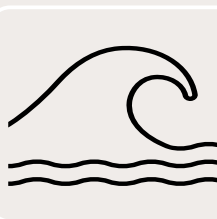
Increase access to affordable housing to improve the wellbeing of our communities



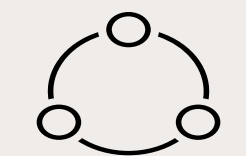
Transform our transport system to move more people with fewer vehicles



Revitalise the central city **and suburbs** to support a thriving and resilient economy **and arts sector**



~~Improve the health and resilience of~~ **Fix** our water infrastructure and **improve the health of** waterways



Transform our waste system to enable a circular economy



Collaborate with our communities to mitigate and adapt to climate change



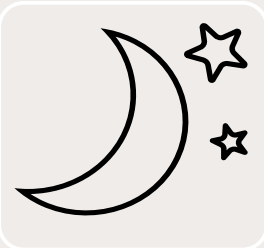
Celebrate and make visible te ao Māori across our city



~~Evolve towards a more sustainable and cohesive community facilities network~~ **Strategically Invest in thriving, sustainable and accessible community facilities**




Recommended Strategic Approaches



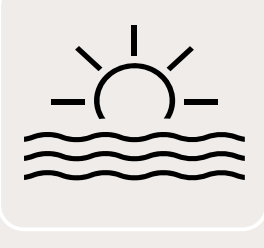
Integrating te ao Māori

- We honour Te Tiriti through strong relationships with mana whenua and Māori. We weave Māori perspectives and thinking into our work at all levels to maximise positive impact for Māori.



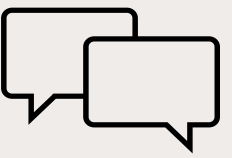
Making our city accessible and inclusive for all

- We are removing barriers and making it easier for all people to find information, access our services, and participate in social and economic activities. Accessibility is for everyone – mobility impaired, neurodiverse, elderly, children, blind and low vision, d/Deaf, people who don't speak English, parents with push chairs, and temporary injuries. Communities that experience discrimination are supported.




Embedding climate action

- We actively mitigate and adapt to the effects of climate change **as a matter of urgency**, and support Wellingtonians to do the same. Our actions will continue to minimise and where possible have a positive impact through biodiversity planning and prevent further harm to the environment, while acknowledging and preparing for the likely climate changes ahead.



Engaging our community

- We tailor engagement with Wellingtonians to our many cultural contexts and will ensure all parts of the community are heard. We work with communities to understand their aspirations for Wellington and use a range of methods to improve the diversity, quality, and accessibility of our engagements.
- **Our decision-making processes will be evidenced based, transparent and always seek to achieve the best outcomes for current and future generations.**



Value for money and effective delivery

- We are efficient and effective with our resources to get the best outcomes possible ~~within a constrained funding environment~~. We will deliver high quality, well managed programmes and projects to maximise value for our residents and the city.
- **We will seek to find additional ways to fund projects and activities, including advocating for central government funding.**
- **We will respect the cost imposed by rates on residents and businesses.**



Cultural Wellbeing - Focus



A welcoming, diverse and inclusive **creative** city

- that celebrates and uplifts te ao Māori, and
- **champions the arts,**
- **embraces**ing creativity, curiosity, and expression of our multi-cultural communities and identities

Arts and cultural activities are a key component of facilitating a sense of identity and belonging, and making a city attractive and vibrant.

We will focus on:

- Bringing the city to life with the possibility of art around every corner, and integrating cultural heritage (past, present and future) into our urban form
- Enabling built heritage to adapt and change to meet the needs of the present and future, such as accessibility, earthquake resilience and climate change
- Supporting the arts, culture and creative sector ecosystem through our activities
- Celebrating our multi-cultural diversity by encouraging and enabling local events and festivals
- Continuing to working with Rainbow and Disabled communities to make their stories and histories visible, and creating safe spaces

We will apply the Strategic Approaches to our mahi.

Integrating te ao Māori

- Making te ao Māori visible and accessible helps to normalise Māori culture and reduce racism and discrimination. In partnership with mana whenua we will identify and enable access, use, learning and exposure to te reo Māori, restore indigenous names within our city, and bring indigenous histories to the forefront. We will support events and celebrations that give expression to a te ao Māori presence.

Making our city accessible and inclusive for all

- Accessibility and inclusion is embedded into how we operate as a city. We think about the information we provide in accessible formats, locations and channels. We listen to and advocate for disabled peoples' needs. We lift the voices of disabled people, rainbow community, and multi-cultural voice in feedback and consultations. We proactively plan for and design inclusive services, facilities, and infrastructure. **Fair and equitable distribution of funding for arts and cultural activities, valuing diversity of artistic expression, traditions and perspectives.**

Embedding climate action

- We partner with the arts, creative, science and innovation sectors to explore complex issues, develop new solutions and show what's possible. The carbon impact plays a significant role in decisions around what activities are supported and prioritised.

Engaging our community

- Engagements increase the visibility and accessibility of te ao Māori, promote arts, culture, and heritage, and celebrate the city's diverse communities. We identify opportunities to co-create and shape initiatives that foster a sense of belonging and support resilient community, creative, and cultural spaces. **We make good governance decisions that respect the strategies and policies we have developed with the community, such as Tūpiki Ora (Māori Wellbeing Strategy) and Aho Tini (Arts, Culture and Creativity Strategy).**

Value for money and effective delivery

- We are making our resources work harder to get the best outcomes possible within a constrained funding environment. We will deliver high quality, well managed programmes and projects to maximise value for our residents and the city. This also means being more strategic with the funding we have available.

Social Wellbeing - Focus

A city of healthy and thriving whānau and communities

- ~~with strong social connections,~~
- where people feel safe and connected
- that takes an equity approach to caring for its people and
- provides awesome, vibrant and diverse places to meet and play



People are what makes the city. They not only want to feel safe and connected, they also want to thrive and have fun.

We will focus on:

- Delivering equitable outcomes for people who need more support and āwhina.
- Creating safe and interesting environments that encourage social connections.
- Evolving towards a more sustainable, resilient and cohesive community facilities network, for people to connect, have fun and belong.
- Delivering a flourishing network of parks and recreation opportunities, interwoven into everyday life, that supports Wellingtonians to live well and connect to nature and each other.
- Improving the systems and processes of our public health and safety regulations and enforcement to make it easier to do business.
- Continuing to support emergency preparedness and response.

We will apply the Strategic Approaches to our mahi.

Integrating te ao Māori

- Whānau wellbeing is important to our communities and supported through Council activities. The Council will ensure the voices and perspectives of mana whenua, mātāwaka Māori, rangatahi, takatāpui and whānau hauā/ tangata whai kaha are listened to, valued and embedded in decision-making.

Making our city accessible and inclusive for all

- Universal design is at the heart of our planning, design and delivery of new services, facilities and spaces. We collaborate with the Council's Advisory Groups, disabled and rainbow people to ensure accessibility and inclusiveness. Existing facilities, services and spaces are progressively improved as we review, maintain and upgrade. **Efforts are made to overcome barriers and address disparities.**

Embedding climate action

- Our actions support a just transition approach to climate change solutions. Climate change mitigation and adaptation are front of mind when investing in and maintaining infrastructure, parks, and open spaces. We support community conversations and planning to mitigate the impacts of climate change.

Engaging our community

- **We utilise inclusive and transparent decision-making processes.** Engagement facilitates input from diverse communities on their needs and preferences of social services and community facilities. This information informs the development and maintenance of these spaces to ensure they meet the needs of all residents. **We develop comprehensive forward-looking plans for community and recreational development that has positive long-term impacts for community wellbeing. We seek community feedback on the effectiveness and satisfaction of our programmes.**

Value for money and effective delivery

- Decisions about community services, facilities, parks and open spaces are made strategically, in context and with sound information and research.

Economic Wellbeing - Focus

An innovative business friendly city



- Providing good jobs for people
- successfully operating in a dynamic zero-carbon circular economy
- with **well-resourced** fit for purpose regulatory processes

Economic activity is a significant contributor to wellbeing. Increasing attractiveness of the city for investors, businesses, residents and tourists will be beneficial for economic and social wellbeing.

We will focus on:

- Building relationships with businesses and fostering collaboration to improve city precincts and foster the night time economy.
- Working with businesses and tertiary education providers, and delivering business capability programmes to support transitioning to a circular economy, job creation, career development and building skills for the future workforce.
- Refocus and redesign regulatory services and interactions to be customer centric.
- Making procurement choices that support local business and employment ecosystems to thrive.
- Upgrading suburban town centres to improve the appeal of shopping and connecting with others locally.

We will apply the Strategic Approaches to our mahi.

Integrating te ao Māori

- Increasing opportunities for Māori businesses, leaders, entrepreneurs, and rangatahi. Supporting Māori-led initiatives that enable greater success for Māori business and employment.

Making our city accessible and inclusive for all

- We actively encourage employers in the city to be socially inclusive and accessible. This includes to hire people with disabilities and adjust workplace environments to meet their needs, paying decent wages and practicing what we preach. We provide website information in accessible formats so that access to information such as building consents, business compliance, and research, reports and knowledge are equally available to all. We encourage safe and inclusive workplace environments. **We involve businesses in economic planning and development processes and support programmes particularly for start-ups and small/medium enterprises.**

Embedding climate action

- We will work with businesses and organisations to better enable the transition to a zero carbon circular economy. We choose to work

with businesses that are working towards these goals and our procurement policy reflects this.

Engaging our community

- We will ensure businesses have early visibility on upcoming projects, and a voice at the table to ensure the disruption from infrastructure transformation is managed well. We will work with affected businesses to ensure they are supported with a direct relationship and opportunity to contribute. **Our economic wellbeing strategy is aligned to the strengths of the city and we will ensure transparent decision-making processes and open communication about economic policies, incentives and development projects. We will ensure our regulations and policies foster a supportive and predictable business environment.**

Value for money and effective delivery

- We will make our resources work harder to get the best outcomes possible within a constrained funding environment. We will deliver high quality, well managed programmes and projects to maximise value for our residents and the city.

Urban Form - Focus



A liveable and accessible ~~people friendly~~, compact city

- with affordable housing,
- zero-carbon transport choices,
- resilient infrastructure **fit for growth**, and
- proudly visible te ao Māori and multicultural heritage

The city's urban form is the most tangible and obvious activity the Council delivers. The way we live is evolving, and we must provide for a city that can continue to thrive, now and into the future. Public transport is a key priority for the community.

We will focus on:

- Working with GWRC to urgently deliver bus priority improvements, that support reduced travel times, and increased reliability of the services.
- Improving accessibility, safety, and resilience when maintaining and improving our roads, cycle lanes and footpaths.
- Working closely with the community in delivery of cycle ways to support non-cyclists with alternative transport choices.
- Utilising the skills of mana whenua and local artists and creators to create a sense of place and identity when investing in infrastructure and placemaking.
- Ensuring lighting and cleanliness of the city supports a high quality experience across the city.
- Improving planning and logistics for emergency responses, including slips
- Addressing earthquake resilience of council owned buildings, and finding creative ways to support private building owners to address their earthquake prone buildings

We will apply the Strategic Approaches to our mahi.

Integrating te ao Māori

- Elevating and celebrating te ao Māori in all spaces, normalising te reo Māori, and creating a sense of community pride for all things Māori within our city. This includes increasing the visual presence of te ao Māori, te reo Māori and mana whenua throughout the city. We seek to identify opportunities for co-design and development of buildings, public space and streetscapes and other projects relating to physical environment, green infrastructure, and waterways.

Making our city accessible and inclusive for all

- As we build new infrastructure and maintain and upgrade existing, we are seeking to make it easy to move between home and work, education, health care and social activities. **We prioritise inclusivity by ensuring urban development benefits all segments of society and address disparities in access to services, housing and infrastructure.** We encourage building owners to make accessibility changes to enable access for all. We seek to identify opportunities for co-design and development of buildings, public space and streetscapes and other projects relating to physical environment.

Embedding climate action

- Climate change is at the heart of all decisions around infrastructure, where investment is made and how we build and

maintain our buildings, streetscapes and parks. The carbon impacts of projects and potential risks from sea-level rise are assessed at the beginning of projects and inform decision making.

Engaging our community

- **We will ensure that public engagement shapes the planning and delivery of the urban environment in conjunction with data and evidence driven decision making.** We conduct targeted engagement efforts that are area or neighbourhood specific to ensure that resident are aware of and understand projects occurring in their communities. We create opportunities for residents to have their say in the development of projects, and tailor our engagement approach to each area and its unique needs. **We provide good governance in urban development by developing long-term urban development plans such as the Spatial Plan, and promote affordable housing options through policies and programmes. These plans are made publicly available, and we hold ourselves accountable by monitoring and reporting on progress.**

Value for money and effective delivery

- We will deliver high quality, well designed, futureproof urban infrastructure and buildings designed to last. Projects will be prioritized based on need and strategic alignment.

Environmental Wellbeing - Focus

A city restoring and protecting nature ~~the mauri ora of te taiao~~

- providing easy access to nature
- with systems to reduce waste and
- thriving biodiversity in natural and urban environments
- ~~furthering our zero-carbon circular economy journey~~



While we have made significant improvement in water network, there are still many visible issues across the city. Our community want to see practical actions now that contribute to adapting to and mitigating climate change.

We will focus on:

- Continuing to regenerate, protect and preserve our native plants and animals. **We have a strong biodiversity plan and** weave biodiversity through our urban landscape.
- Maintaining green spaces, and when investing in infrastructure, parks, and open spaces:
 - Reflecting Te ao Māori, Te Tiriti o Waitangi, and mātauranga Māori
 - Improving access to nature for all ages and abilities
 - Responding to the needs of the community
- Improving the resilience of our roads and other infrastructure to reduce the risk of slips caused by heavy rainfall and climate change, including support the community to do the same.
- Establishing infrastructure and systems to increase resource circularity.

We will apply the Strategic Approaches to our mahi.

Integrating te ao Māori

- Recognising mātauranga Māori and being kaitiaki of the environment, the Council, mana whenua, Māori and community groups will work together to support existing environmental initiatives and ensure there is a considered approach to addressing major environmental challenges for the next 10 years and beyond. We seek opportunities for co-design with our partners on all initiatives that include our environment.

Making our city accessible and inclusive for all

- We provide spaces in nature that are accessible by wheelchair, and pushchair, as well as places to rest. We increase accessible parking spaces, and footpaths that are as smooth and flat as possible. We provide information that is accessible and easy to find and use so that this community know where locations are meet their individual needs.

Embedding climate action

- Climate change mitigation and adaption is embedded in all decisions and actions for our natural environment. We work across the region and with communities to protect and enrich our natural environment - our streams, bush and birds for the wellbeing of our people, our resilience to impacts of climate change and for the

health of te taiao. **We utilise nature-based solutions to address infrastructure resilience and climate issues.**

Engaging our community

- We provide ongoing education and opportunities for residents to participate in climate change mitigation and adaptation efforts, to promote community resilience and engagement in the process. We develop relationships with stakeholders and residents to create and implement place-based solutions that protect and enhance the natural environment, while ensuring that access to nature meets the unique needs of each area. **Good governance means making good decisions for the long term benefit of the community and environment using data and evidence and working in collaboration with local businesses, academic institutions, and community organisations. We have mechanisms for monitoring and reporting on progress of environmental goals and targets.**

Value for money and effective delivery

- The impacts of projects and activities on te taiao and climate change will be prioritised in decisions the Council makes. This will ensure we are making future focused decisions on where, how and why we do what we do for the wellbeing of future generations.