

Absolutely Positively
Wellington City Council

Me Heke Ki Pōneke

Ordinary Meeting of Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee Agenda

9:30am Thursday, 23 February 2023

Ngake (16.09)

Level 16, Tahiwī

113 The Terrace

Wellington



MEMBERSHIP

Mayor Whanau
Deputy Mayor Foon
Councillor Abdurahman
Councillor Apanowicz (Deputy Chair)
Councillor Brown
Councillor Calvert
Councillor Chung
Councillor Free
Pouiwi Holden Hohaia
Pouiwi Liz Kelly
Councillor Matthews (Chair)
Councillor McNulty
Councillor O'Neill
Councillor Pannett
Councillor Paul
Councillor Randle
Councillor Wi Neera
Councillor Young

Have your say!

You can make a short presentation to the Councillors, Committee members, Subcommittee members or Community Board members at this meeting. Please let us know by noon the working day before the meeting. You can do this either by phoning 04-803-8337, emailing public.participation@wcc.govt.nz or writing to Democracy Services, Wellington City Council, PO Box 2199, Wellington, giving your name, phone number, and the issue you would like to talk about. All Council and committee meetings are livestreamed on our YouTube page. This includes any public participation at the meeting.

AREA OF FOCUS

The Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee has responsibility for:

- 1) Long-term planning and annual planning.
- 2) Financial and non-financial performance oversight in relation to the long-term plan and annual plan.
- 3) Financial oversight.
- 4) Procurement policy.
- 5) Non-strategic asset investment and divestment as provided for through the long-term plan (recommending to Council where matters are not provided for in the long-term plan).
- 6) Council-controlled Organisation oversight and performance.
- 7) Council-controlled Organisation director review and appointments.
- 8) WellingtonNZ oversight and performance.
- 9) Approve asset management plans.

To read the full delegations of this committee, please visit wellington.govt.nz/meetings.

Quorum: 9 members

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1. Meeting Conduct

1.1 Karakia

The Chairperson will open the meeting with a karakia.

Whakataka te hau ki te uru,	Cease oh winds of the west
Whakataka te hau ki te tonga.	and of the south
Kia mākinakina ki uta,	Let the bracing breezes flow,
Kia mātaratara ki tai.	over the land and the sea.
E hī ake ana te atākura.	Let the red-tipped dawn come
He tio, he huka, he hauhū.	with a sharpened edge, a touch of frost,
Tihei Mauri Ora!	a promise of a glorious day

At the appropriate time, the following karakia will be read to close the meeting.

Unuhia, unuhia, unuhia ki te uru tapu nui	Draw on, draw on
Kia wātea, kia māmā, te ngākau, te tinana, te wairua	Draw on the supreme sacredness To clear, to free the heart, the body and the spirit of mankind
I te ara takatū	
Koia rā e Rongo, whakairia ake ki runga	Oh Rongo, above (symbol of peace)
Kia wātea, kia wātea	Let this all be done in unity
Āe rā, kua wātea!	

1.2 Apologies

The Chairperson invites notice from members of apologies, including apologies for lateness and early departure from the meeting, where leave of absence has not previously been granted.

1.3 Conflict of Interest Declarations

Members are reminded of the need to be vigilant to stand aside from decision making when a conflict arises between their role as a member and any private or other external interest they might have.

1.4 Confirmation of Minutes

The minutes of the meeting held on 30 June 2022 will be put to the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee for confirmation.

1.5 Items not on the Agenda

The Chairperson will give notice of items not on the agenda as follows.

Matters Requiring Urgent Attention as Determined by Resolution of the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee.

The Chairperson shall state to the meeting:

1. The reason why the item is not on the agenda; and
2. The reason why discussion of the item cannot be delayed until a subsequent meeting.

The item may be allowed onto the agenda by resolution of the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee.

Minor Matters relating to the General Business of the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee.

The Chairperson shall state to the meeting that the item will be discussed, but no resolution, decision, or recommendation may be made in respect of the item except to refer it to a subsequent meeting of the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee for further discussion.

1.6 Public Participation

A maximum of 60 minutes is set aside for public participation at the commencement of any meeting of the Council or committee that is open to the public. Under Standing Order 31.2 a written, oral or electronic application to address the meeting setting forth the subject, is required to be lodged with the Chief Executive by 12.00 noon of the working day prior to the meeting concerned, and subsequently approved by the Chairperson.

Requests for public participation can be sent by email to public.participation@wcc.govt.nz, by post to Democracy Services, Wellington City Council, PO Box 2199, Wellington, or by phone at 04 803 8334, giving the requester's name, phone number and the issue to be raised.

2. General Business

1. CCO 22/23 QUARTER 2 REPORT

Kōrero taunaki | Summary of considerations

Purpose

1. This report to Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee provides the Committee with a review of the 22/23 financial year second quarter reports submitted by Council-controlled Organisations.

Strategic alignment with community wellbeing outcomes and priority areas

Aligns with the following strategies and priority areas:

- Sustainable, natural eco city
 - People friendly, compact, safe and accessible capital city
 - Innovative, inclusive and creative city
 - Dynamic and sustainable economy
- Strategic alignment with priority objective areas from Long-term Plan 2021–2031**
- Functioning, resilient and reliable three waters infrastructure
 - Affordable, resilient and safe place to live
 - Safe, resilient and reliable core transport infrastructure network
 - Fit-for-purpose community, creative and cultural spaces
 - Accelerating zero-carbon and waste-free transition
 - Strong partnerships with mana whenua

Relevant Previous decisions

Financial considerations

- Nil Budgetary provision in Annual Plan / Long-term Plan Unbudgeted \$X

Risk

- Low Medium High Extreme

2. This paper is assessed as low risk using the enterprise risk framework. The paper is not expected to introduce or exacerbate any risks to WCC.

Author	Jamie Crump, Manager CCO Partnerships & Planning
Authoriser	Stephen McArthur, Chief Strategy & Governance Officer

Taunakitanga | Officers' Recommendations

Officers recommend the following motion

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

1. **Receive** the information.
2. **Note** the contents of the report.

Whakarāpopoto | Executive Summary

1. Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee is tasked with monitoring the performance of our Council-controlled Organisations (CCOs). Quarter two (Q2) reports have been received from all our CCOs.
2. Our CCOs performance during Q2 provides a strong window into how Wellington is building back from COVID-19. This is highlighted by a rebound in domestic and international visitation, the return of cruise ships and the return of events.
3. The tracking of CCOs KPI performance is reported on in Wellington City Council's overall Q2 report. In summary CCOs have a total of 15 KPIs, 11 of which are reported quarterly. All met their target this quarter.
4. The ongoing impact of COVID-19 and associated challenges on our CCO whānau's ability to deliver their services has affected each organisation differently. The majority of CCOs managed to adapt and make the necessary adjustments, Experience Wellington however have been limited in their ability to significantly change operations to meet such challenging circumstances and is forecasting an end of year deficit.
5. Highlights from Q2 include:
 - Zealandia visitor numbers up 36% on target during the quarter including a positive increase in tours with most being fully booked
 - Experience Wellington visitor numbers up 56% on target for the quarter
 - Cable Car visitor numbers continuing to exceed target with Q2 passenger numbers 62% above target and revenue 71% above target
 - Core Zoo staff along with their Board participated in Master Planning workshops for the Zoo's future over the next twenty years
 - WellingtonNZ's Venues Wellington financial performance tracking ahead of budget, with solid bookings for both performance and business events in our civic venues
 - Return of major events including the Guns 'n Roses concert at Sky Stadium and a sold-out WOW™ show which attracted a record audience of 63,678.
 - a sold-out Beers at the Basin festival
6. CCO's are now being treated in a similar way to a WCC internal business unit for the Annual Plan and Long-term Plan processes. During the quarter Council Officers worked closely with CCOs on creating strategic activity plans for the Long-Term Plan process.

Takeknga mai | Background

7. Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee is tasked with monitoring the performance of the following entities:
 - Basin Reserve Trust
 - Karori Sanctuary Trust (trading as Zealandia)
 - Wellington Cable Car Limited
 - Wellington Museums Trust (trading as Experience Wellington)
 - Wellington Regional Economic Development Agency Ltd (trading as WellingtonNZ)
 - Wellington Regional Stadium Trust (trading as Sky Stadium)
 - Wellington Zoo Trust
8. Wellington Regional Economic Development Agency Ltd is jointly owned (80%/20%) by the Wellington City Council and the Greater Wellington Regional Council respectively.
9. In terms of a Court Of Appeal Judgement (CA164/04) on 6 September 2005 between the Commissioner of Inland Revenue and the Wellington Regional Stadium Trust, it was established that Sections 5 and 6, Schedules 8 and 9 and Part 5 of the Local Government Act 2002 do not apply to the Wellington Regional Stadium Trust and accordingly the Trust is not a CCO.
10. In recognition of the Council's original investment in the Wellington Regional Stadium Trust and the non-recourse loan from Council to the Trust that was fundamental in the establishment of the Trust and the building of the stadium, the relationship operates as if the Trust was a CCO. This approach is consistent with the Greater Wellington Regional Council's relationship with the Trust. As agreed between the Councils the Trust reports on a six-monthly basis.

Kōrerorero | Discussion

11. Quarterly reports have been received from the following entities for consideration by the Committee and are attached as appendices:
 - Basin Reserve Trust
 - Karori Sanctuary Trust (trading as Zealandia)
 - Wellington Cable Car Limited
 - Wellington Museums Trust (trading as Experience Wellington)
 - Wellington Regional Economic Development Agency Ltd (trading as WellingtonNZ)
 - Wellington Zoo Trust
 - **NB:** Wellington Regional Stadium Trust (trading as Sky Stadium) was not able to meet the timeframe to include their half year report as part of this paper due to the delay of their 2022 FY Audit
12. The Q2 reports have been reviewed by Council Officers to assess any risks or issues and where any significant issues were identified these have been discussed with the relevant entity.

Operating context / trading environment

13. COVID-19 has impacted all CCOs across the board, but some have fared better than others. Off the back of the negative impact from COVID-19 there has also been high inflationary increases which have not been seen in New Zealand for over 30 years.
14. A key cost driver for all CCOs is personnel costs due to the nature of their service operations. The additional challenge in the current environment of low unemployment rates has been the ability to attract and retain staff in such a competitive market. This has added to the costs of salaries and wages over and above the already high inflationary increases.
15. The CCO team commissioned a review of each CCOs current financial state and the relevant operational grant funding received from Council to assess whether it is sufficient to achieve current and future expected service deliverables. The findings for this review will feed into the Long Term Plan (LTP).
16. On the positive side, the return of international visitors and in particular the cruise sector has been a welcome sight for tourism, retail and hospitality operators with 50 vessels and more than 70,000 manuhiri having visited Wellington during the cruise season to date. A sharp uplift in visitors to our tourism related CCOs has occurred with the Cable Car being a notable beneficiary.

CCO 22/23 Q3 Summaries

17. The **Basin Reserve Trust** hosted a sold out Beers at the Basin festival. The quarter also saw the commencement of the domestic cricket season and hosting of the White Ferns vs Bangladesh women's one-day international.
18. **Karori Sanctuary Trust (Zealandia)** welcomed more than 38,000 visitors in Q2 (36% up on target). 31 Waiapu Road has now been demolished to make way for Tanglewood House, a purpose-built office space for staff, volunteers and researchers.
19. **Wellington Museums Trust (Experience Wellington)** had 146,892 visitors during Q2 across its sites (56% up on target). While visitor numbers have rebounded in the recent quarter, a constrained revenue generation environment alongside challenges fundraising, and a failure for revenue to keep up with expenditure over many years prior to the pandemic and COVID-19 has resulted in material financial challenges for Experience Wellington. The significance of the financial challenge and the proposed way forward is outlined in more detail in the covering paper to the WCC Q2 report.
20. **Wellington Cable Car** visitor numbers have continued to exceed targets with Q2 passenger numbers of 246,515 (62% above target) and revenue of \$850,860 (71% above target). A price increase for casual riders was introduced on 15 December with one-way and return tickets increasing from \$5-\$6 and \$9-11 respectively. With local/commuter prices remaining the same, there has been no negative feedback regarding the price increase.
21. **Wellington Regional Economic Development Agency Ltd (WellingtonNZ)** enjoyed a strong quarter in its Venues Wellington business delivering an above budget financial performance as the events sector continues to rebound. Other highlights included the release of a Wellington regional screen showreel illustrating the region's high standard of film production, and the delivery of a significant promotion of Wellington ahead of the summer headlined by the '*A little bit of Wellington*' campaign.

22. **Wellington Regional Stadium Trust (Sky Stadium)** continued to welcome the return of major events during the quarter hosting the Six60 and Guns 'n Roses concerts along with the return of the Wellington Phoenix men's and women's A-League matches.
23. **Wellington Zoo's** core staff along with the Board participated in Master Planning workshops for the Zoo's future over the next twenty years. Other highlights included for the tenth consecutive year, the Zoo passed its annual Toitū net carbonzero audit, and November being an extremely busy month with more than 5,000 school children welcomed, 22 sleepovers held and a full Zoo hire hosted for Victoria University (1,100 people).














CCO & Councillor Engagement

24. Following Council Officer discussions with the Chair and Deputy Chair of the LTP, Finance and Performance Committee and CCOs the decision has been made to streamline CCO quarterly reporting by using a standard template, and streamline the approach to engaging with CCOs in regards to in-person reporting to the LTP, Finance and Performance Committee. Attendance by CCOs at Committee meetings will be exception based only (i.e. CCOs will only attend if Councillors want to discuss an item with them, or if CCOs have a specific item that they would like to discuss with Councillors that is not business as usual).
25. To allow for deeper engagement between Councillors and CCOs two annual briefing sessions will be held – a Statement of Intent (SOI) workshop in April and an End of Year Report briefing during November.

Ngā mahinga e whai ake nei | Next actions

26. Not applicable

Attachments

Attachment 1.	Basin Reserve Trust Q2 Financials_2022-23 ↓ 	Page 14
Attachment 2.	Basin Reserve Trust Q2 Report_2022-23 ↓ 	Page 24
Attachment 3.	Cable Car Q2 Financials_2022-23 ↓ 	Page 26
Attachment 4.	Cable Car Q2 Report_2022-23 ↓ 	Page 30
Attachment 5.	Experience Wellington Q2 Report_2022-23 ↓ 	Page 32
Attachment 6.	Experience Wellington Statement of Financial Performance Q2_2022-23 ↓ 	Page 35
Attachment 7.	Experience Wellington Statement of Financial Position Q2_2022-23 ↓ 	Page 36
Attachment 8.	Karori Sanctuary Trust Balance Sheet Q2_2022-23 ↓ 	Page 37
Attachment 9.	Karori Sanctuary Trust Profit & Loss Q2_2022-23 ↓ 	Page 38
Attachment 10.	Karori Sanctuary Trust Q2 Report_2022-23 ↓ 	Page 39
Attachment 11.	Karori Sanctuary Trust Statement of Cash Flows Q2_2022-23 ↓ 	Page 41
Attachment 12.	Wellington Zoo Q2 Report_2022-23 ↓ 	Page 42
Attachment 13.	WellingtonNZ Q2 Report 2022-23 ↓ 	Page 48

BASIN RESERVE TRUST
STATEMENT OF FINANCIAL PERFORMANCE
For the quarter ended: 31 December 2022

Forecast FYE 30-Jun-23 \$	Actual Qtr to 31-Dec-22 \$	Budget Qtr to 31-Dec-22 \$	Variance Qtr to 31-Dec-22 \$	Budget FYE 30-Jun-23 \$
	Revenue			
753,940	367,571	376,970	(9,399)	753,940
-	-	-	-	-
456,820	158,262	157,510	752	456,820
400	2,570	200	2,370	400
1,211,160	528,403	534,680	(6,277)	1,211,160
	Expenses			
98,900	46,390	48,700	2,310	98,900
981,040	394,593	443,970	49,377	981,040
171,510	81,741	77,725	(4,016)	171,510
1,251,450	522,724	570,395	47,671	1,251,450
(40,290)	5,679	(35,715)	41,394	(40,290)

BASIN RESERVE TRUST
STATEMENT OF FINANCIAL POSITION
As at: 31 December 2022

Forecast As at 30-Jun-23	Actual As at 31-Dec-22	Budget As at 31-Dec-22	Variance As at 31-Dec-22	Budget As at 30-Jun-23
	\$	\$	\$	\$
Assets				
Current Assets				
Bank accounts and cash	368,810	368,019	791	377,149
Debtors and prepayments	64,374	10,000	54,374	50,000
Total Current Assets	433,184	378,019	55,165	427,149
Non-Current Assets				
Property, plant and equipment	420,975	463,300	(42,325)	463,100
Total Non-Current Assets	420,975	463,300	(42,325)	463,100
Total Assets	854,159	841,319	12,840	890,249
Liabilities				
Current Liabilities				
Creditors and accrued expenses	209,566	228,765	19,199	294,560
Income received in advance	34,920	34,920	-	22,630
Total Current Liabilities	244,486	263,685	19,199	317,190
Total Liabilities	244,486	263,685	19,199	317,190

**BASIN RESERVE TRUST
STATEMENT OF FINANCIAL POSITION
As at: 31 December 2022**

	Forecast As at 30-Jun-23 \$	Actual As at 31-Dec-22 \$	Budget As at 31-Dec-22 \$	Variance As at 31-Dec-22 \$	Budget As at 30-Jun-23 \$
Total Assets less Total Liabilities	573,059	609,673	577,634	32,039	573,059
Trust Equity					
Contributed capital	100	100	100	-	100
Accumulated surpluses	613,249	603,894	613,249	(9,355)	613,249
Current period earnings	(40,290)	5,679	(35,715)	41,394	(40,290)
Total Trust Equity	573,059	609,673	577,634	32,039	573,059

BASIN RESERVE TRUST
STATEMENT OF CASH FLOWS
For the quarter ended: 31 December 2022

Forecast FYE 30-Jun-23	Actual Qtr to 31-Dec-22	Budget Qtr to 31-Dec-22	Variance Qtr to 31-Dec-22	Budget FYE 30-Jun-23
	\$	\$	\$	\$
	367,571	376,970	(9,399)	753,940
Cash Flows from Operating Activities				
Receipts of council funding	-	-	-	-
Receipts of grants other	72,888	100,000	(27,112)	270,000
Receipts from sale of goods and services	2,569	200	2,369	400
Interest receipts	(467,070)	(447,700)	(19,370)	(945,740)
Payments to suppliers and employees	42,756	30,000	12,756	40,000
GST (net)	18,714	59,470	(40,756)	118,600
Net Cash Flows from Operating Activities	(37,753)	(50,000)	12,247	(100,000)
Cash Flows from Investing and Financing Activities				
Payments to acquire property, plant and equipment	(37,753)	(50,000)	12,247	(100,000)
Net Cash Flows from Financing Activities	(37,753)	(50,000)	12,247	(100,000)
Net Increase/(Decrease) in Cash for the Year	(19,039)	9,470	(28,509)	18,600
Add opening bank accounts and cash	387,849	358,549	29,300	358,549
377,149	368,810	368,019	791	377,149

**BASIN RESERVE TRUST
STATEMENT OF FINANCIAL PERFORMANCE
FOR THE QUARTER ENDED 31 DECEMBER 2022**

Income	Forecast FYE 30-Jun-23	Actual Qtr to 31-Dec-22	Budget Qtr to 31-Dec-22	Variance Qtr to 31-Dec-22	Budget FYE 30-Jun-23
Grant Income	753,940	367,571	376,970	(9,399)	753,940
Grant Wellington City Council	-	-	-	-	-
Grant Other	<u>753,940</u>	<u>367,571</u>	<u>376,970</u>	<u>(9,399)</u>	<u>753,940</u>
Ground Hire Income	160,000	12,963	10,000	2,983	160,000
Ground Hire International Cricket	72,500	37,500	36,250	1,250	72,500
Ground Hire Domestic Cricket	3,000	900	1,200	(300)	3,000
Ground Hire Winter Sports	81,200	40,952	41,000	(48)	81,200
Ground Hire Other Events	<u>316,700</u>	<u>92,335</u>	<u>88,450</u>	<u>3,885</u>	<u>316,700</u>
Other Income	30,000	15,000	15,000	-	30,000
Concession Income	87,520	43,760	43,760	-	87,520
Sponsorship	10,000	7,167	4,000	3,167	10,000
Rent	2,600	-	1,300	(1,300)	2,600
Picket Fence Income	10,000	-	5,000	(5,000)	10,000
Miscellaneous Income	<u>140,120</u>	<u>65,927</u>	<u>69,060</u>	<u>(3,133)</u>	<u>140,120</u>
Interest Income	400	2,570	200	2,370	400
Interest income					
Total Income	<u>1,211,160</u>	<u>528,403</u>	<u>534,680</u>	<u>(6,277)</u>	<u>1,211,160</u>

**BASIN RESERVE TRUST
STATEMENT OF FINANCIAL PERFORMANCE
FOR THE QUARTER ENDED 31 DECEMBER 2022**

Expenditure	Forecast FYE 30-Jun-23	Actual Qtr to 31-Dec-22	Budget Qtr to 31-Dec-22	Variance Qtr to 31-Dec-22	Budget FYE 30-Jun-23
Building Expenses					
Repairs & Maintenance	38,500	4,350	14,500	10,150	38,500
Cleaning	63,800	21,046	41,200	20,154	63,800
Electrical Services	11,000	3,390	5,500	2,110	11,000
Fire System	13,800	6,448	6,900	452	13,800
Painting	11,000	-	7,000	7,000	11,000
Pest Control	13,600	2,965	6,800	3,835	13,600
Plumbing	5,500	2,405	2,500	95	5,500
Other	600	273	300	27	600
	<u>157,800</u>	<u>40,877</u>	<u>84,700</u>	<u>43,823</u>	<u>157,800</u>
Ground Expenses					
Electrical Services	2,000	3,197	1,000	(2,197)	2,000
Equipment Hire	1,200	77	600	523	1,200
Cleaning	2,200	378	1,100	722	2,200
Irrigation	2,500	-	2,500	2,500	2,500
Painting	3,900	917	1,800	883	3,900
Plumbing	1,600	-	800	800	1,600
Rubbish Removal	50,240	8,543	14,080	5,537	50,240
Structures Repairs & Maintenance	4,000	7,036	2,000	(5,036)	4,000
Turf	430,300	207,080	215,150	8,070	430,300
	<u>497,940</u>	<u>227,228</u>	<u>239,030</u>	<u>11,802</u>	<u>497,940</u>

**BASIN RESERVE TRUST
STATEMENT OF FINANCIAL PERFORMANCE
FOR THE QUARTER ENDED 31 DECEMBER 2022**

	<u>Forecast FYE 30-Jun-23</u>	<u>Actual Qtr to 31-Dec-22</u>	<u>Budget Qtr to 31-Dec-22</u>	<u>Variance Qtr to 31-Dec-22</u>	<u>Budget FYE 30-Jun-23</u>
Occupancy Expenses					
Gas	9,300	5,426	4,200	(1,226)	9,300
Electricity	49,600	21,022	24,800	3,778	49,600
Rates	48,000	26,072	24,000	(2,072)	48,000
Security	18,000	9,478	9,000	(478)	18,000
Telephones & Internet	8,000	2,217	4,000	1,783	8,000
Water Rates	20,000	26,481	10,000	(16,481)	20,000
Television	7,200	3,135	3,600	465	7,200
Insurance	1,300	1,295	640	(655)	1,300
Consumables Laundry & Toilet	33,200	8,836	16,600	7,764	33,200
	<u>194,600</u>	<u>103,962</u>	<u>96,840</u>	<u>(7,122)</u>	<u>194,600</u>
Event Running Expenses					
Event Running	125,500	14,418	20,500	6,082	125,500
	<u>125,500</u>	<u>14,418</u>	<u>20,500</u>	<u>6,082</u>	<u>125,500</u>
Administration Expenses					
Audit	16,000	-	-	-	16,000
Accounting	12,000	9,000	6,000	(3,000)	12,000
Bank Fees	150	44	45	1	150
Consultants	42,960	22,697	21,480	(1,217)	42,960
Management Fee	100,000	50,000	50,000	-	100,000
	<u>171,110</u>	<u>81,741</u>	<u>77,525</u>	<u>(4,216)</u>	<u>171,110</u>

**BASIN RESERVE TRUST
STATEMENT OF FINANCIAL PERFORMANCE
FOR THE QUARTER ENDED 31 DECEMBER 2022**

	<u>Forecast FYE 30-Jun-23</u>	<u>Actual Qtr to 31-Dec-22</u>	<u>Budget Qtr to 31-Dec-22</u>	<u>Variance Qtr to 31-Dec-22</u>	<u>Budget FYE 30-Jun-23</u>
Other Expenses					
Interest Expense	-	-	-	-	-
Marketing	4,600	7,871	2,600	(5,271)	4,600
Miscellaneous	400	-	200	200	400
Picket Fence Expenses	600	237	300	63	600
Grant Wellington City Council	-	-	-	-	-
	<u>5,600</u>	<u>8,108</u>	<u>3,100</u>	<u>(5,008)</u>	<u>5,600</u>
Depreciation Expense					
Depreciation Expense	98,900	46,390	48,700	2,310	98,900
	<u>98,900</u>	<u>46,390</u>	<u>48,700</u>	<u>2,310</u>	<u>98,900</u>
Total Expenditure	<u>1,251,450</u>	<u>522,724</u>	<u>570,395</u>	<u>47,671</u>	<u>1,251,450</u>
Net Surplus (Deficit) for the Period	<u>(40,290)</u>	<u>5,679</u>	<u>(35,715)</u>	<u>41,394</u>	<u>(40,290)</u>

**BASIN RESERVE TRUST
MANAGEMENT ACCOUNTS COMMENTARY
FOR THE QUARTER ENDED 31 DECEMBER 2022**

Income

1. Grant Wellington City Council - Budgeted for a higher Grant for the Trust in this financial year, than is actually to be received.
2. Miscellaneous Income - Budgeted to receive income from the Royalty on the Lawn Seed.

Expenditure

1. Building Repairs & Maintenance - Budgeted to spend more on this in this quarter than was actually spent.
2. Building Cleaning Expense - Budgeted to spend more on this in this quarter than was actually spent.
3. Building Painting Expense - Budgeted to spend more on this in this quarter than was actually spent.
4. Ground Rubbish Removal - Budgeted to spend more on this in this quarter than was actually spent.
5. Ground Structures Repairs & Maintenance - Paid for the removal and reinstalation of the chain hoists in the Scoreboard for maintenance, which wasn't budgeted for.
6. Ground Turf Expense - Budgeted for this to be higher than it has actually cost in this quarter.
7. Occupancy Water Rates - This expense is extremely hard to budget for as it fluctuates widely.
8. Occupancy Consumables Laundry & Toilet - Didn't pay for consumables in August and September and also have now found a cheaper supplier.
9. Event Running Expenses - Budgeted to spend more on this in this quarter than was actually spent.
10. Marketing - Spent more on the marketing package for Cello than was budgeted for.



Basin Reserve Trust
Report to the Wellington City Council LTP, Finance & Performance Committee
Second Quarter ending 31 December 2022

Highlights
<ul style="list-style-type: none"> · Sold out Beers at the Basin festival. · Commencement of the domestic cricket season and hosting of the White Ferns vs Bangladesh women's ODI. · Progression of the Digital Billboards project with Go Media. · Master Plan <ul style="list-style-type: none"> - Completion of stage one of perimeter fencing project - Continuation of planning for capital projects (site screens, picket fence and storage facility) and initial discussions regarding the implementation plan to respond to the recommendations of the site security report

Challenges
<ul style="list-style-type: none"> - Ensuring WCC progress the planning for key remaining capital projects (site screens, picket fence and storage facility) so that works can commence no later than May 2023, utilising the quieter winter months so that the projects are completed in time for the 2023/24 summer events season.

Performance Measures (KPIs) in the SOI 2023/24					
Performance Measures (Quarterly Targets)					
Measure	Annual Target	YTD	Q2 Target	Q2 Actual	Comments
Cricket Events	55	29	25	28	
Other Sports Events	20	4	0	0	
Community Events	31	1	1	1	
Functions	45	60	10	40	
Performance Measures (Annual Targets)					
Measure	Annual Target	YTD	Comments		
Practice Facility Usage	100	57			
Numbers Attending Events	55,000	19,500			



	Event Income	\$465,820	\$158,262	Major income from Q3 international cricket games
	Council Operating Grants	\$735,000	\$367,571	
	Cash Subsidy (per attendance)	13.36	18.84	Major events planned for Q3

Coming Up

- Domestic Super Smash season
- Blackcaps Test Matches vs England and Sri Lanka
- Summer Sessions at the Basin (Food and wine festival)
- Progression of capital works and delivery on the recommendations from the site security report
- Black and Gold Conferences and Events

Compilation Report

Wellington Cable Car Limited
For the 3 months ended 31 December 2022

Compilation Report to the Directors of Wellington Cable Car Limited.

Scope

On the basis of information provided and in accordance with Service Engagement Standard 2 Compilation of Financial Information, we have compiled the quarterly financial statements of Wellington Cable Car Limited for the quarter ended 31 December 2022.

These statements have been prepared in accordance with the notes as detailed in the latest Annual Report.

Responsibilities

The Directors are solely responsible for the information contained in the financial statements and have determined that the Special Purpose Reporting Framework used is appropriate to meet your needs and for the purpose that the financial statements were prepared.

The financial statements were prepared exclusively for your benefit. We do not accept responsibility to any other person for the contents of the financial statements.

No Audit or Review Engagement Undertaken

Our procedures use accounting expertise to undertake the compilation of the financial statements from information you provided. Our procedures do not include verification or validation procedures. No audit or review engagement has been performed and accordingly no assurance is expressed.

Disclaimer

We have compiled these financial statements based on information provided which has not been subject to an audit or review engagement. Accordingly, we do not accept any responsibility for the reliability, accuracy or completeness of the compiled financial information contained in the financial statements. Nor do we accept any liability of any kind whatsoever, including liability by reason of negligence, to any person for losses incurred as a result of placing reliance on these financial statements.



Director
BDO Wellington Limited
Level 1, 50 Customhouse Quay
Wellington

Dated: 25 January 2023

Profit and Loss

Wellington Cable Car Limited

For the 3 months ended 31 December 2022

Account	Actual 2023 - Qtr 2	SOI 2023 - Qtr 2	Variance 2023 - Qtr 2	Actual 2023 - YTD	SOI 2023 - YTD	Variance 2023 - YTD	SOI 2023 - Total
Trading income							
Cable Car Income	850,860	496,961	353,899	1,243,010	861,967	381,043	2,022,940
Total Trading income	850,860	496,961	353,899	1,243,010	861,967	381,043	2,022,940
Cost of Sales							
Cable Car Operations	90,994	70,760	20,234	157,827	154,700	3,127	287,830
Cable Car Maintenance	18,300	106,495	(88,195)	152,623	205,400	(52,777)	272,160
Cable Car Wages	321,603	317,272	4,331	621,943	618,006	3,937	1,239,682
Depreciation	77,918	85,293	(7,375)	155,556	170,586	(15,030)	341,172
Administration expenses	251,224	270,450	(19,226)	506,246	567,900	(61,654)	1,111,300
Total Cost of Sales	760,040	850,270	(90,230)	1,594,194	1,716,592	(122,398)	3,252,144
Operating Surplus/(Loss)	90,820	(353,309)	444,129	(351,184)	(854,625)	503,441	(1,229,204)
Sundry Income							
Grant Income	571,139	685,535	(114,396)	811,006	685,535	125,471	891,026
Interest Income	44,771	0	44,771	73,326	0	73,326	0
Sundry Income	18,431	(750)	19,181	22,467	(1,500)	23,967	(3,000)
Total Sundry Income	634,340	684,785	(50,445)	906,799	684,035	222,764	888,026
Total Operating Surplus/(Loss)	725,160	331,476	393,684	555,615	(170,590)	726,205	(341,178)
Surplus/(Loss) before Tax	725,160	331,476	393,684	555,615	(170,590)	726,205	(341,178)
Surplus/(Loss) after Tax	725,160	331,476	393,684	555,615	(170,590)	726,205	(341,178)

Balance Sheet

Wellington Cable Car Limited
As at 30 September 2022

Account	31-Dec-22	30 Sep 2022
Assets		
Current Assets		
Bank accounts	1,573,097	2,535,326
Term deposits	2,805,753	2,005,753
Inventories	280,128	266,785
Accounts Receivable	35,385	22,928
Sundry debtors & prepayments	455,816	499,616
GST Receivable	0	17,557
Income Tax Receivable	21,649	14,999
Total Current Assets	5,171,828	5,362,964
Non-Current Assets		
Cable car equipment	5,616,088	5,627,297
Cable car tracks & wires	1,792,527	1,331,479
Furniture & fittings	26,659	77,312
Computer equipment	16,527	19,160
Computer software	2,159	3,310
Motor vehicles	0	9,175
Total Non-Current Assets	7,453,960	7,067,734
Total Assets	12,625,788	12,430,698
Liabilities		
Current Liabilities		
Trade & other payables	238,811	305,357
GST Payable	8,306	0
Income in Advance	2,175	2,701
Total Current Liabilities	249,292	308,058
Non-Current Liabilities		
Deferred Tax	653,446	653,446
LTP Funding	930,329	1,401,632
Total Non-Current Liabilities	1,583,775	2,055,078
Total Liabilities	1,833,067	2,363,136
Net Assets	10,792,721	10,067,562
Shareholder's Funds		
Ordinary shares	7,434,846	7,434,846
Retained Earnings	2,802,260	2,802,260
Current year earnings	555,615	(169,545)
Total Shareholder's Funds	10,792,721	10,067,562

Statement of Cash Flows

Wellington Cable Car Limited
For the 3 months ended 31 December 2022

Account	Oct-Dec 2022	Jul-Sep 2022
Operating Activities		
Receipts from grants	0	1,928,752
Receipts from operations	855,337	392,051
Payments to suppliers and employees	(518,745)	(1,207,105)
Income tax refunded/(paid)	(6,650)	(8,406)
Net GST	25,863	(24,724)
Net Cash Flows from Operating Activities	355,805	1,080,568
Investing Activities		
(Payment for)/receipt from property, plant and equipment	(541,783)	(268,549)
(Payment for)/receipt from investments	(776,251)	729,982
Net Cash Flows from Investing Activities	(1,318,034)	461,433
Net Cash Flows	(962,229)	1,542,001
Cash and Cash Equivalents		
Cash and cash equivalents at beginning of period	2,535,326	993,325
Net change in cash for period	(962,229)	1,542,001
Cash and cash equivalents at end of period	1,573,097	2,535,326



WELLINGTON CABLE CAR LTD

Report to the Wellington City Council LTP, Finance & Performance Committee

Second Quarter ending 31 December 2022

Highlights

- Visitor numbers have continued to exceed SOI targets with Q2 passenger numbers of 246,515 (62% above target) and revenue of \$850,860 (71% above target)
- Open borders and the return of cruise passengers have been game-changers for the Cable Car. Based on that significant increase in visitors, we have re-forecast H2, which currently estimates that no WCC support grant will be required in the FY23 year
- A price increase for casual riders was introduced on 15 December with one-way and return tickets increasing from \$5-\$6 and \$9-11 respectively. With local/commuter prices remaining the same, there has been no negative feedback regarding the price increase
- WCCL passed its financial audit with no issues or weaknesses in the systems of internal controls identified
- A new ticketing system was designed and rolled out which can be managed in-house, reduces costs, and allows for 'text customisation' to cross-promote other CCO and city-wide initiatives
- WCCL confirmed the dates for its Annual Maintenance Shutdown (AMS) which will be Monday 14 August for seven days. These dates align with FIFA and other events, and the availability of engineers from Doppelmayr to attend.

Challenges

- The middle tunnel seismic strengthening project has encountered some delays with 'drummy' concrete discovered in the north wall during drilling. Contractors have worked to minimise the impact on timeline with an overall 14 day delay expected. This will see the tunnel project completed at the end of March
- WCCL have been informed by Snapper that the bespoke technology and equipment that WCCL uses will reach end of life by June 2023 when they intend to remove it. Snapper have offered Snapper-on-Rail as a solution. An options paper will be taken to WCCL's February board meeting to discuss investment costs, customer experience and the proposed National Ticketing Solution to enable a decision to be made on the future of Snapper services at WCCL beyond 30 June 2023
- Increased passenger volumes in Q2 required additional staff who were difficult to source, however WCCL is now at a comfortable resourcing level. With a number of our casual staff being students, staffing levels will need to be reassessed once the university term re-starts in February.

Performance Measures (KPIs) in the SOI 2022/23

QUARTERLY MEASURES

MEASURE	ACTUAL (FY23 Q2)	TARGET (FY23 Q2)	ACTUAL (YTD)	TARGET (YTD)	TRACKING
Tickets sold	246k	152k	375k	624k	On track
Fare revenue	\$851k	\$497k	\$1.24m	\$2.02m	On track

ANNUAL MEASURES

MEASURE	ACTUAL (YTD)	TARGET (YTD)	TRACKING
Achieve Carbon Zero accreditation	Achieved	Achieve	Achieved
Waste minimisation reduction		5% YOY	On track
Rail Safety Licence		Maintain	On track
Active management of H&S		Maintain	On track
NPS equal to or better than CXI benchmark		Maintain	On track
Google rating		4.2 or higher	On track
TripAdvisor rating		4.2 or higher	On track
Cable Car reliability		>90%	On track

Coming Up

- Seismic resilience work will continue with initial investigations into our bridges getting underway, plus detailed design work taking place on the Lambton Terminal seismic improvement suggestions from an earlier report
- WCCL will attend Victoria University's O-Week expo with a promotion to encourage students to purchase membership and multi-trip cards on the day
- Given the prohibitive cost for the full replacement of our tunnel lights we will engage a contractor in February to fix the broken elements. This will allow us to keep lighting up for charity and events including purple on 18 March in support of Wellington Pride Festival's Annual Queer Fair
- Plans being developed for how WCCL will work alongside WellingtonNZ for city FIFA activations
- Plans being developed for the opening of Tākina, working with our Kelburn Korero and council stakeholders as to how we can collaborate to enhance the delegate experience
- WCCL meeting with Creative Capital team to discuss how the Cable Car facilities could be utilised to support Aho Whenua
- WCCL will return to winter operating hours on Sunday 2 April.



Experience Wellington

Report to the Wellington City Council

Finance & Performance Committee
Second Quarter ending 31 December 2022

Highlights

- **Delivering Quality Tourism Experiences** - Qualmark endorsement was received for three sites – Gold for City Gallery Wellington and Wellington Museum and Silver for Space Place. Qualmark is a tourism quality assurance qualification that signals we are a first-rate tourism business delivering exceptional experiences. By carrying the gold and silver rating, our sites are seen as trusted and high-quality, a significant factor for tourists and the travel trade in decision-making when they're planning their trip to Pōneke. The rating also builds our visibility with Tourism New Zealand and opens new promotional opportunities.
- **Tūhono Ake Māori Engagement Strategy** was presented internally in November and work programmes are underway to align and develop pathways to achieve success. This was the jumping off point for all-staff engagement in the consultation to develop new organisational values. Copies of the strategy were distributed to stakeholders including at Council's Mataaho Aronui event attended by senior representatives from mana whenua and CCOs. Recent internal highlights include the Space Place learning team delivered their last Matariki schools' session for 2022, and a successful result from a pilot programme delivering Matariki-based learning across the entire year. In addition, all three of the new exhibitions opening at City Gallery in December include Māori artists.
- **Experience Wellington's sites** offered visitors a rich menu of exhibitions and programmes in Q2. At City Gallery we opened three new exhibitions including Māori and Wellington artists and varied thematic topical content including engagement with climate issues. At Wellington Museum we partnered with Tāwhiri to host Wāhine Māori: The Art of Resistance, the Children's Art Exhibition from Sakai, Japan, and several smaller display refreshments. Nairn Street Cottage opened for Summer. The annual Creative Sound Residency at the Thomas King Observatory featured an installation of 'sonifying' solar wind data in real time. All of these exhibitions were accompanied by lively education and public programme activities that were well attended by engaged audiences. Ngā Tohunga Whakatere – The Navigators at Space Place continues to draw audiences including a special viewing by the Governor General Dame Cindy Kiro and Dr Richard Davies. Suffrage in Stiches and Gavin Hipkins: the Homely II, two exhibitions on tour promoting our work and our brand concluded in November.

Challenges

Financial sustainability

- Financial sustainability and in particular cashflow management from early 2023 is a significant challenge following three years of limited reserves, reduced revenue and visitation due to the pandemic. The year-end budget reforecast has seen our projected budget deficit increase. The Council finance team has worked with us on solutions.
- The team worked on Council's core operating grant review for all CCOs. Rising core costs: energy, employment, travel, freight, technology, exhibitions and events costs etc are occurring in a constrained revenue generation environment alongside challenges fundraising in the arts and culture sector.

Te Ngākau construction disruption to the operation of City Gallery

- The Gallery is significantly affected by the construction in Te Ngākau. The Gallery experienced increased construction noise and disruption in Quarter 2. In addition, access to the Gallery is impeded now construction hoardings are in place around the square. The noise, disruption, dust and access implications will increase as demolition of CAB takes place from September 2023 (TBC).

Property challenges

- We are working with Council's Asset Management Team to capture the status of our repairs and maintenance throughout our Council owned buildings so an accurate position can be presented in the next LTP.
- The HVAC system at Space Place has not been functioning this quarter. This has resulted in poor visitor experiences in the planetarium (up to 30 degrees centigrade). The system awaits the arrivals of parts from overseas for Council property team to be able to rectify. This challenge will persist through January.

Performance Measures (KPIs) in the SOI 2023/24

Physical Visitation: The total number of visits to institutions including general public, education and function attendees. The annual target is reviewed each year and benchmarked against the average visitation for the institution during the previous three years

Green = On track or target met
 Orange = At risk of not achieving target
 Red = will not reach target

Visitor Numbers	2022/23 Quarter 2		2022/23 Annual	
	Actual	Target	Actual (YTD)	2022/23 Target
City Gallery Wellington	27,681	30,000	49,713*	112,500
Wellington Museum	34,746	20,000	60,248	85,000
Capital E	10,721	10,500	26,031*	71,000
Cable Car Museum	62,222	23,000	90,783	106,000
Space Place	11,438	10,000	19,835	40,000
Nairn St Cottage	84	100	84	500
Experience Wellington Total	146,892	93,600	246,694	415,000

*City Gallery is anticipating further reduced footfall into Te Ngākau Civil Square due to Te Matapihi and other demolition works
 *Capital E is projecting 35,500 associated with biennial national arts festival for children in Q4, if this project is given the green light to go ahead

Children & Young People Visiting for a Learning Experience: The number of students as part of a booked group visiting institutions for learning experiences. The delivery of ELC (Enriching Local Curriculum) is part-funded by the Ministry of Education

Learning Experience Visitors	2022/23 YTD Result	2022/23 Target
City Gallery Wellington	1,973	3,050
Wellington Museum	2,190	4,500
Capital E	10,904	28,550
Space Place	2,457	5,700
Experience Wellington Total	17,524	41,800

Health and Safety: No preventable serious harm incidents involving workers or visitors as defined by the Health and Safety at Work Act 2015.

Notifiable Health and Safety Incidents	2022/23 YTD Result	2022/23 Target
Experience Wellington	0	0

Social & Virtual Visitation: the numbers are derived from the monthly digital audience summary and includes website and social media activity

Social Media Profile	2022/23 YTD Result	2022/23 Target
City Gallery Wellington	48,337	48,850
Wellington Museum	29,655	16,750
Capital E	10,831	10,500
Space Place	11,589	11,300
Nairn St Cottage	730	720
Experience Wellington Total	88,823	88,120
Virtual Visitation	2022/23 YTD Result	2022/23 Target
City Gallery Wellington	77,871	105,000
Museums Wellington	81,334	105,000
Capital E	28,476	40,000
Experience Wellington Total	161,780	250,000

Financial Performance Measures

Non-Council Revenue: The total amount of revenue generated from non-Council sources

Trading (\$'000)	2022/23 YTD Result	2022/2023 Target FY
City Gallery Wellington	131	250
Wellington Museum (Nairn St & Cable Car Museum)	476	450
Capital E	63	220
Space Place	333	500
Experience Wellington	3	0
Sub Total	1,008	1,420
Sub-letting, Interest & Other	162	30
Experience Wellington Total	1,170	1,450

Non-Council Revenue: The total amount of revenue generated from non-Council sources

Fundraising (\$'000)	2022/23 YTD Result	2022/2023 Target FY
City Gallery Wellington	75	350
Wellington Museum (Nairn St & Cable Car Museum)	96	150
Capital E	331	850
Space Place	40	100
Experience Wellington	37	50
Experience Wellington Total	577	1,500

Spend per visitor: Visitor related revenue (admissions and sales)

Spend per Visitor (\$)	2022/23 YTD Result	2022/2023 Target FY
City Gallery Wellington	2.64	2.22
Wellington Museum (Nairn St & Cable Car Museum)	3.15	2.35
Capital E	2.44	3.10
Space Place	16.81	12.50
Experience Wellington Total	4.07	3.42

Council's subsidy per visitor: The Council subsidy per physical visitor is calculated first by dividing the number of actual visits into the operating grant received from Council. Council's ownership costs such as insurance, maintenance and depreciation are then added to provide an estimate of the full subsidy per visit. The information regarding ownership costs is supplied by Council.

Subsidy per Visit (\$)	2022/23 YTD Result	2022/2023 Target FY
City Gallery Wellington	47.50	20.80
Wellington Museum (Nairn St & Cable Car Museum)	13.90	10.59
Capital E	66.53	24.16
Space Place	26.91	10.05
Experience Wellington Total	27.27	15.63

Coming Up

- **Financial sustainability** remains our priority as we continue to work with budget holders to save as much as we can while generating as much revenue as possible. We are also engaging in modelling for 2023/24 financial year.
- **Te Ara Whānui Ki Te Rangi Space Place Exhibition Renewal Project.** Space Place exhibition renewal is progressing. New planetarium equipment has been ordered and we are working with an American provider (SSIA) on the installation scheduled for February 2023. During February, the Planetarium will close but Space Place will remain open.
- **Values and new te reo name for Experience Wellington** - In 2021 Experience Wellington embarked on a project to review its organisational values with a view to better supporting the attainment of our vision and strategic objectives. Parallel to the values work, the Chief Executive and Tūhono Reo have initiated conversation with Manda Grubner from the Council's Mataaho Aronui Māori Strategic Partnerships Team regarding a te reo name gifted by iwi to Experience Wellington. This process is expected to be completed by April 2023.

For the month ended 31 December 2022

Account	Month Act	Month Bud	Variance	YTD Actual	YTD Budget	Variance	Full Yr Budget	2021/2022 YTD	Forecast
Trading Income									
Trading Income									
204 - Admissions	43,710	60,000	16,290	292,640	360,000	67,360	650,000	426,814	565,000
202 - Bar		2,000	2,000	12,459	12,000	(459)	15,000	4,328	19,000
205 - Membership	906	2,000	1,094	5,600	12,000	6,400	30,000	10,562	20,000
201 - Retail Sales	131,457	53,000	(78,457)	452,796	319,000	(133,796)	615,000	331,526	686,000
207 - Royalty/Production/Tour fees		0	0	3,000	0	(3,000)	0		3,000
200 - Commercial Revenue	(644)	0	644	(4,278)	0	4,278	0	380	49,368
206 - Venue Hire	23,552	30,000	6,448	240,510	180,000	(60,510)	500,000	142,952	500,000
Total Trading Income	198,981	147,000	(51,981)	1,002,727	883,000	(119,727)	1,810,000	916,562	1,842,368
WCC Operating Grant	700,446	683,000	(17,446)	4,202,677	4,100,000	(102,677)	8,200,000	4,020,651	8,200,000
WCC Rental Subsidy	147,415	147,000	(415)	884,490	884,000	(490)	1,768,000	884,490	1,768,000
Sponsorship and Donations									
220 - Sponsorships		7,200	7,200		37,800	37,800	80,000	173,000	60,000
221 - Donations	11,057	19,800	8,743	66,324	102,200	35,876	220,000	155,276	183,600
Sponsorship and Donations	11,057	27,000	15,943	66,324	140,000	73,676	300,000	328,276	243,600
Grants									
215 - Grants - Other	(290)	12,000	12,290	83,501	72,334	(11,167)	356,000	149,271	300,000
210 - Grants - CNZ	44,083	44,000	(83)	264,500	264,249	(251)	574,000	262,500	669,185
209 - Grants-LEOTC	27,139	27,000	(139)	162,832	162,417	(415)	270,000	169,725	325,000
Grants	70,932	83,000	12,068	510,833	499,000	(11,833)	1,200,000	581,496	1,294,185
Investment Income	4,258	0	(4,258)	19,017	3,000	(16,017)	6,000	653	18,258
Other Income	85,920	14,000	(71,920)	147,487	79,000	(68,487)	160,000	47,150	365,484
Total Revenue	1,219,009	1,101,000	(118,009)	6,833,555	6,588,000	(245,555)	13,444,000	6,779,278	13,731,895
Cost of Sales									
Cost of Sales (Trading Income)	123,041	30,000	(93,041)	329,125	180,000	(149,125)	360,000	137,034	470,021
Total Cost of Sales	123,041	30,000	(93,041)	329,125	180,000	(149,125)	360,000	137,034	470,021
Net Revenue	1,095,968	1,071,000	(24,968)	6,504,430	6,408,000	(96,430)	13,084,000	6,642,244	13,261,874
Operating Expenses									
Employee Costs	581,026	638,000	56,974	3,648,669	3,829,000	180,331	7,720,000	3,543,651	7,635,618
Exhibitions & Programmes	120,798	133,000	12,202	765,476	720,000	(45,476)	1,747,000	1,132,460	2,382,548
Marketing & Promotions	34,932	40,000	5,068	191,398	240,000	48,602	485,000	257,890	471,214
Occupancy Costs	229,363	210,000	(19,363)	1,327,975	1,247,000	(80,975)	2,706,000	1,265,495	2,726,241
Communication Costs	7,325	9,000	1,675	44,070	52,000	7,930	104,000	46,541	98,259
Technology Costs	16,431	13,000	(3,431)	127,755	80,000	(47,755)	160,000	155,326	203,336
Professional Fees	44,840	9,000	(35,840)	129,274	54,000	(75,274)	104,000	43,916	119,634
Administration Fees	13,286	24,000	10,714	93,270	148,000	54,730	289,000	112,465	257,646
Depreciation	17,486	27,000	9,514	106,930	158,000	51,070	320,000	137,071	285,000
Total Operating Expenses	1,065,487	1,103,000	37,513	6,434,817	6,528,000	93,183	13,635,000	6,694,815	14,179,496
Net Surplus/(Deficit)	30,481	(32,000)	(62,481)	69,613	(120,000)	(189,613)	(551,000)	(52,571)	(917,622)

Statement of Financial Position

Experience Wellington As at 31 December 2022

	31 DEC 2022	30 JUN 2022
Assets		
Fixed Assets		
Property, plant and equipment	1,068,939	1,100,736
Collections and Artefacts	2,338,816	2,338,816
Intangible assets	2,523	9,196
Total Fixed Assets	3,410,278	3,448,748
Non-Current Asset		
Legacy Investment with Nikau Foundation	274,084	274,084
Total Non-Current Asset	274,084	274,084
Current Assets		
Inventory	187,461	194,271
Trade and other receivables	259,142	841,977
Cash and Cash equivalents	5,805,535	1,133,979
Total Current Assets	6,252,138	2,170,227
Total Assets	9,936,499	5,893,059
Liabilities		
Current Liabilities		
Trade and other payables	5,313,192	1,561,136
Employee benefits	538,503	316,858
Total Current Liabilities	5,851,695	1,877,994
Non-current Liabilities		
Provision for Long Service Leave	38,227	38,227
Suspense	(642)	-
Total Non-current Liabilities	37,585	38,227
Total Liabilities	5,889,279	1,916,221
Net Assets	4,047,220	3,976,838
Equity		
Reserves	2,580,148	2,579,131
Retained earnings	1,467,072	1,397,707
Total Equity	4,047,220	3,976,838

Balance Sheet

Karori Sanctuary Trust Inc.

As at 31 December 2022

31 DEC 2022

Assets

Current Assets

Bank	4,858,526
Accounts Receivable	155,801
Prepayments	96,308
Stock on Hand	96,290
Investments	125,558
Total Current Assets	5,332,483

Fixed Assets	3,004,027
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Total Assets	8,336,509
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Liabilities

Current Liabilities

Accounts Payable and Accruals	293,565
GST	40,607
Holiday Pay Accrued	126,834
Income in Advance	327,621
Total Current Liabilities	788,627

Non-current Liabilities	1,600,000
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Total Liabilities	2,388,627
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Net Assets	5,947,882
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Equity

Accumulated Funds	5,947,882
Total Equity	5,947,882

Profit and Loss

Karori Sanctuary Trust Inc.
For the 6 months ended 31 December 2022

JUL-DEC 2022

Income

Trading Income	
Admissions	477,393
Membership	260,304
Other trading revenue	1,414,772
Unrealised Gain (Loss) on Investments	(466)
Total Trading Income	2,152,003

Other Operating Income	848,625
Non-Operating Income	59,935
Total Income	3,060,563

Operating Expenses

Salaries and Wages	2,026,811
Cost of Goods Sold	362,381
Other Operating Expenses	260,043
Trustee Expenses	158,702
Administration Costs	186,963
Total Operating Expenses	2,994,901

Net Surplus/(Deficit) before Depreciation and Tax 65,662

Other Expenses/(Income)

Depreciation Expense	164,038
Total Other Expenses/(Income)	164,038

Net Profit (98,376)

Zealandia

Report to the Wellington City Council LTP, Finance & Performance Committee

Second Quarter ending 31 December 2022

Highlights

- 31 Waiapu Road has now been demolished to make way for Tanglewood House, a purpose-built office space for staff, volunteers and researchers.
- There has been a positive increase in tours with most being fully booked until January. Night tours remain very popular and additional guides have been trained to meet the demand.
- Internationally leading research has emerged from Zealandia highlighting the uniquely equitable approach that Predator Free Wellington has had to developing and delivering on social and ecological outcomes in Wellington.
- Sanctuary to Sea Kia Mouriora te Kaiwharawhara launched the pilot phase of 'Every Business Restoring Nature'. Six businesses were hosted at Zealandia alongside project partners Taranaki whānui, Department of Conservation, CentrePort and Connective Impact. The pilot aims to co-design ways to inspire and empower businesses to deliver nature outcomes that can be spread throughout the catchment.
- The breeding season is well underway with many chicks already banded and fledged and second nests being incubated. Some species are having more success this year than others. In particular, hihi and toutouwai have lower chick numbers due to a variety of issues that we are keeping a close eye on. Excitingly we are seeing large schools of kōkopu in Te Māhanga and the wetland due to the success of last year's lower lake restoration effort.

Challenges

- Key challenges in the last quarter have been recruitment to roles particularly in hospitality, and also buffering the effect of Covid-19 related absences on our staffing. We are seeing signs this challenge is beginning to resolve.
- The Building Consent process for Tanglewood House was significantly delayed due to the large backlog within Council, though now we are on track for its issuance in January 2023.
- Zealandia's hihi population is struggling due to a combination of factors, including the likely effects of climate change. While we are hoping to see further nests emerge this year which would help the population recover, it is clear our species are facing very real and immediate threats. We are an active part of a collaborative international research programme to help improve outcomes for this species.



Performance Measures (KPIs) in the SOI 2023/24

Non-Financial Performance Measures (Quarterly Targets)

Measure	2022/23 Quarter 2		2022/23 Annual		Tracking
	Actual	Target	Actual (YTD)	Target (YTD)	
Visitation	38,189	28,000	59,893	41,000	On track
Education Visits ¹	1,390	1,300	3,591	2,000	On track

¹ Education sanctuary visits are also included in total visitation numbers above.

Non-Financial Performance Measures (Annual Targets)

Measure	Actual (YTD)	2022/23 Annual Target	Tracking
Individual Members	17,520	16,000	On track
Number of Volunteers	521	>500	On track
Volunteer Satisfaction Survey ²	TBC	>95%	TBC
Percentage of Satisfied Visitors	97%	>95%	On track

² Annual volunteer satisfaction survey due to be completed in quarter four.

Financial Performance Measures

Measure	Actual (YTD)	Annual Target 2022/23	Tracking
Average subsidy per visit (Total WCC operating grant/all visitors)	\$9.37	\$12.47	On track
Average revenue per visitation (excludes Council & Government grants)	\$35.63	\$27.55	On track
Non-Council Donations/Funding	\$287,573	\$200,000	On track
Net surplus/-deficit before depreciation and tax	\$65,662	\$0	On track
Non-WCC grant revenues as a % of overall revenue	\$81.7%	75%	On track
Membership subscription revenue	\$260,304	\$400,00	On track

Coming Up

- **Tanglewood House:** Zealandia has signed a building contract with Kingsbury and Veitch Construction. Once the Building Consent has been issued, we can progress with works rapidly.
- **Toitōi translocation to Zealandia:** We are planning our first ever fish translocation, and one of very few fish translocations that have been undertaken in New Zealand for Conservation purposes. This is a partnership project with Te Rōpu Tiaki, which is a representative group of mana whenua for the Pārangarahu Lakes area that is located along Wellington's south-east Coast.
- Our **summer season** continues to be wonderfully busy, and meeting that demand is currently our top priority. Tours, retail, and general admissions all continue to perform better than expected.
- **Partnership with GHD:** We have just recently signed a partnership agreement with international engineering firm GHD. Over the coming months we will lay the foundations for GHD's support in developing nationally leading efforts to reverse the effects of buried landfills among other issues on the Kaiwharawhara catchment.

Statement of Cash Flows

Karori Sanctuary Trust Inc.
For the 6 months ended 31 December 2022

JUL-DEC 2022

Operating Activities

Receipts from customers	3,205,282
Payments to suppliers and employees	(3,200,915)
Interest received	59,935
Cash receipts from other operating activities	(170,428)
Net Cash Flows from Operating Activities	(106,126)

Investing Activities

Proceeds from sale of property, plant and equipment	14,783
Payment for property, plant and equipment	(364,891)
Other cash items from investing activities	466
Net Cash Flows from Investing Activities	(349,643)

Net Cash Flows	(455,769)
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Cash and Cash Equivalents

Cash and cash equivalents at beginning of period	5,314,294
Cash and cash equivalents at end of period	4,858,526
Net change in cash for period	(455,769)

1



Wellington Zoo Trust
Report to the Wellington City Council LTP, Finance & Performance Committee
Second Quarter ending 31 December 2022

Highlights

- A core group of staff, with the Board, participated in the Master Planning Workshops, planning for Wellington Zoo's future over the next twenty years. These sessions were facilitated by Studio Hanson | Roberts, Kelp Creative and Erna Walraven (Emeritus Curator, Taronga Conservation Society Australia) and will continue to be developed over the first half of 2023.
- In line with our master planning process, an animal welfare review of our walk-through habitats is being undertaken during December and January. We have engaged Dr Hannah Larsen, an Animal Welfare scientist to do this work.
- WZT has entered into a commercial relationship with Boehringer Ingelheim to promote tiger conservation with one of their cat treatment products featuring a tiger in the marketing/packaging. Boehringer Ingelheim will donate money from each package sold and have just confirmed that they will donate \$50k to WildCats Conservation Alliance (WZT Tiger Conservation Partner), regardless of the actual amount raised.
- Wellington Zoo has developed a Sustainable Palm Oil Position Statement which aligns with those of ZAA¹ and WAZA².
- In conjunction with partner Frucor Suntory, a Reverse Vending Machine has been installed at the *banana bar*. This device takes used cans and plastic bottles and shreds them for recycling and people "donating" are rewarded with a discount on products purchased in the shop.
- For the tenth consecutive year, Wellington Zoo has again passed its annual Toitū net carbonzero audit.
- The Holdsworth Trust has re-signed our partnership memorandum of understanding to support the Massey University Masterate students in The Nest Te Kōhanga for a further three years.
- Over the past six months the WZT Rainbow Zoo Group has developed guidelines to support any of our Zoo whānau who may be transitioning, or contemplating transitioning. The guide includes a list of terms and provides information as well as practical advice, for staff considering transitioning and their Managers and work colleagues.
- WZT celebrated thirteen years of contribution to conservation medicine at The Nest Te Kōhanga in December with thousands of indigenous patients being admitted, treated and released back into the wild over this time.
- We launched our revamped Close Encounter marketing programme in November/December.
- November was an extremely busy month as we welcomed 5,000 school children, ran 22 Sleepovers and hosted a full Zoo hire for Victoria University (1,100 people).
- During the quarter WZT complied with various regulations and legislation, that is, Board Trustee evaluations undertaken; signing off the 2021/22 Annual Report and Financial Accounts; reviewing our Risk Matrix; completing our annual ComplyWith survey; and passing our annual MPI Audit.

Challenges

- The resurgence of COVID-19 cases put pressure points on some of the teams, however, due to the recent cross-over training undertaken between teams, we were able to minimise the effect this had on operations within all areas.
- The availability of building contractors will remain a challenge for the second half of the financial year, particularly with some of the works required for the Snow Leopards, Lace Monitor habitat and Otter Dens.

¹ Zoo and Aquarium Association

² World Association of Zoos and Aquarium

Performance Measures (KPIs) in the SOI 2022/23					
WCC Performance Measures	Target 2022.23	Quarter 2 as at 31.12.22		YTD as at 31.12.22	
Visitors	235,540	64,969	●	107,614	●
Student & Education Visits	21,000	8,245	●	13,316	●
Council Operating Grant per Visitor	\$15.93	\$14.44	●	\$17.43	●
Full Cost to Council (annual WCC measure)	\$6.387M	\$1.58M	●	\$3.18M	●
Trading Revenue per Visit (ex. Grants & Interest)	\$18.99	\$21.96	●	\$21.58	●
Non-Council donations and Funding	\$392,500	\$75,963	●	\$227,678	●
Percentage of Operating Costs Generated by Trust	53%	63%	●	52%	●
Trust Generated Income as % of the Council Grant	130%	152%	●	124%	●
Additional WZT Performance Measures	Target 2022.23	YTD as at 31.12.22			
Measure Visitor Feedback and Satisfaction	80%	90% overall visitor experience rating 1Jul-31 Dec 2022		●	
Number of vulnerable, endangered or critically endangered species (IUCN Red List and DOC National List) at the Zoo	25	29		●	
Percentage of native animals released to the wild after triage and treatment by The Nest Te Kōhanga (TNTK)	50%	45% (measure expected to be met for year)		●	
WZT UN SDG targets met	80%	Annual measure		●	
Number of field conservation projects supported for vulnerable, endangered or critically endangered species (IUCN Red List and DOC National List) at the Zoo	12	12		●	
Maintain Zoo and Aquarium Association Animal Welfare Accreditation	Achieved	Achieved		●	
Maintain Toitū net carbonzero certification	Achieved	Awaiting formal re-certification		●	
Implementing <i>Kanohi Kitea</i> culture competency	Achieved	Ongoing planning		●	
Achieve and maintain Rainbow Tick certification	Achieved	Achieved		●	
Health, Safety & Wellbeing Committee meeting attendance	80%	100%		●	
Emergency drill or incident debriefs summary delivered	8	3		●	
Volunteer engagement survey completed	1	Completed closer to year end		●	
Staff recognition initiative complete	1	Annual staff awards event held in September 2022		●	
Staff learning and development initiatives completed	10	8		●	

● On track or target met

● At risk of not achieving target

● Will not reach target

Coming Up

- The Twilight Te Ao Māhina is scheduled to reopen early 2023. The refurbishment included a new lighting system, replacement of the forest floor organic material and extensive replanting of foliage.
- Preparation of operational budget 2023/24 with relevant information provided to WCC for inclusion into the Statement of Intent and the upcoming LTP.
- Neighbours' Night to be held on 26 January 2023.
- Kevin Buley and Dr Baird Fleming, Directors from Auckland and Hamilton Zoos respectively, are visiting Wellington Zoo in late January 2023 to discuss creating a national IUCN Centre for Species Survival.
- An extensive review and update of the WZT's H&S Manual was initiated in December and expected to be completed in January 2023.
- Tāpui Aotearoa (Cryobanking) Governance Hui on 13 February 2023 to be held at Wellington Zoo.
- The Asia Precinct continues to be refreshed to align with the Snow Leopard habitat opening in late March.
- MPI has given approval for the COVID animal vaccine, Zoetis, to be imported which we will be doing in collaboration with Auckland Zoo.

Appendix 1 – Financial Statements

CCO: Wellington Zoo Trust			
Quarter Two 2022/23			
\$NZ000's			
Actual 30-Jun- 22	EARNINGS STATEMENT	Actual 31-Dec-22	Budget 31-Dec-22
	Revenue		
3579	Trading Income	2317	2002
4148	WCC Grants	1876	1876
554	Other Grants	49	56
267	Sponsorships and Donations-Operational	179	140
7	Sponsorships and Donations-Capital	216	0
7	Investment Income	12	2
95	Other Income	35	90
8,657	Total Revenue	4,684	4,166
	Expenditure		
6,245	Employee Costs	3,239	3337
2,497	Other Operating Expenses	1,281	1170
	Depreciation	0	0
	Interest		
43	Vested Assets		
8,785	Total Expenditure	4,520	4,507
(128)	Net Surplus/(Deficit)	164	(341)
(92)	Operating Surplus/(Deficit) <i>(excluding Capital income)</i>	(52)	(341)
-1.1%	Operating Margin	-1.1%	-8.2%

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Actual 30-Jun- 22	STATEMENT OF FINANCIAL POSITION		Actual 31-Dec- 22	Budget 31-Dec-22
	Shareholder/Trust Funds			
1,680	Restricted Funds		1,649	1864
224	Accumulated Funds		417	(118)
1,904	Total Shareholder/Trust Funds		2,066	1,746
	Current Assets			
3,689	Cash and Bank		3,489	2611
1,540	Accounts Receivable		3,841	150
186	Other Current Assets		174	100
5,415	Total Current Assets		7,504	2,861
	Investments			
0	Deposits on Call		0	500
0	Other Investments		0	0
0	Total Investments		0	500
	Non-Current Assets			
0	Fixed Assets		0	0
0	Other Non-current Assets		0	0
0	Total Non-current Assets		0	0
	Total Assets		7,504	3,361
	Current Liabilities			
882	Accounts Payable and Accruals		1,235	700
394	Provisions		436	0
2,235	Other Current Liabilities		3,767	915
3,511	Total Current Liabilities		5,438	1,615
	Non-Current Liabilities			
0	Loans - WCC		0	0
0	Loans - Other		0	0
0	Other Non-Current Liabilities		0	0
0	Total Non-Current Liabilities		0	0
	Net Assets		2,066	1,746
	Current Ratio		1.4	1.8
	Equity Ratio		27.5%	52.0%

WZT Report to WCC – Second Quarter ending 31 December 2022

Actual 30-Jun-22	STATEMENT OF CASH FLOWS	Actual Dec-22	Budget Dec-22
	<i>Cash provided from:</i>		
8,938	Operating Revenue	3,445	3,929
7	Interest Received	12	2
345	Net GST Cashflow	130	0
9,290		3,587	3,931
	<i>Cash applied to:</i>		
(6,062)	Payments to Employees	(3,167)	(3,337)
(3,198)	Payments to Suppliers	(620)	(1,170)
(9,260)		(3,787)	(4,507)
30	Movement	(200)	(576)
3,659	Cash balance at beginning	3,689	3,187
3,689	Cash balance at end	3,489	2,611

WellingtonNZ

WellingtonNZ (Wellington Regional Economic Development Agency Ltd)
Report to the Wellington City Council LTP, Finance & Performance Committee
Second Quarter ending 31 December 2022

MISSION Creating a thriving Wellington region for all		
MORE Businesses succeeding & employing more people	MORE Locals & visitors participating in events & experiences	MORE Collaboration & investment across the region
JOBS FOR THE FUTURE	PLACEMAKING	COLLABORATION & ENGAGEMENT
Support businesses to grow, innovate & meet future workforce needs.	Enhance Wellington's reputation as New Zealand's creative heart	Work in partnership to support investment in the region to unlock opportunities

Highlights
<p>JOBS FOR THE FUTURE – support business to grow, innovate and meet future workforce needs</p> <ul style="list-style-type: none"> In conjunction with the industry, we released a Wellington regional screen showreel to illustrate the high standard of film production and capability in the Wellington region. The reel will be used to attract more productions to the Capital - It's all here in Wellington UNESCO City of Film - YouTube (As of 26 Jan 2023 the showreel has been viewed over 4,600 times, much higher than the Auckland equivalent of 545 in a year). Ten students accepted internships in the Wellington region through the pilot Summer of Engineering programme that we instigated with the successful Summer of Tech programme. The Engineering programme will be expanded to the wider engineering sector next summer and 263 interns have been placed in Wellington for the Summer in Tech programme, many resulting in offers of permanent employment. 6 start up sessions were held for early stage founders by CreativeHQ. 616 tickets were sold to these events. CreativeHQ's public certificate courses are growing in popularity. During the quarter, Certificates in Applied Innovation, Innovation Facilitation and Online Delivery were delivered. <p>PLACEMAKING – enhance Wellington's reputation as New Zealand's creative heart</p> <ul style="list-style-type: none"> We undertook significant promotion of Wellington ahead of the summer season headlined by the 'A little bit of Wellington' campaign. The campaign had several layers including extensive promotion of Wellington Regional Trails as well as the blockbuster line up of summer events. With almost 7m impressions, 2.7m completed video views and over 190 cinema views The digital 'Wellington Advent Calendar' also made its annual appearance, with over 270k downloads of vouchers and extended to a physical kiosk for the public to enjoy gifts and vouchers from local businesses.

WellingtonNZ

- The return of the **cruise** sector to Wellington has been a welcome sight for tourism, retail, and hospitality operators with 50 vessels and 70,000-plus manuhiri having visited Wellington during the cruise season to date. **A sharp uplift in visitors** to both our tourism attractions and through our tourism, hospitality and WellingtonNZ-operated isite has occurred with Wellington Cable Car a notable beneficiary.
- In Major Events we welcomed the return of the **World of WearableArt**, after the show was cancelled the previous two years, with a record cumulative audience of 63,678 over the show season bringing visitors from across the country and beyond. The quarter also saw the return of international **touring concerts** to Sky Stadium, with Guns 'n Roses taking the stage.
- We enjoyed a strong quarter in our **Venues Wellington** business, as we were again busy as the events sector continued to rebound, delivering a strong and above budget financial result across each month in the quarter. We had several sold out shows in the performance space, with over 90,000 coming through the doors for ticketed events in the quarter (excluding WOW). **Business events** had a strong quarter, with a wide variety of events.

COLLABORATION AND ENGAGEMENT – work in partnership to support investment in the region to unlock opportunities

- In this period a second cohort of Wellington tourism operators completed the **sustainability programme** implemented by WellingtonNZ in association with TIA, continuing to build regional capability in support of transitioning to a zero carbon city by 2050.
- CreativeHQ ran its successful GovTech Programme with 14 government projects, NGO's and Statups joining them focusing on social and environmental challenges that are facing Aotearoa. A showcase was held in December at Parliament with a large turnout of interested parties and potential investors in some of the projects.

Challenges – summary of the key quarter challenges

- The operating model for the Tākina exhibition floor has not been finalised or yet contracted. We are working with WCC and Te Papa to finalise arrangements for the operating model for this.
- Central Government funding for Covid recovery programmes is nearing being fully utilised. To continue to deliver impactful programmes of work we must ensure both that our funding continues to keep up with inflation, that other sources of funding are sought and that we receive appropriate funding to deliver programmes of work and impact that we are tasked with.

WellingtonNZ

Performance Measures (KPIs) in the SOI 2022/23

A. WellingtonNZ is delivering direct value / ROI on our shareholder investment

KPI: Direct Economic Impact of WellingtonNZ's activities and interventions

Target 22/23	Q2 (YTD)	Q1
\$150m	\$65.476m	\$6.466m

Significant data sources are only available at year end. The above represents available data only, data lag in data used for above which is updated as year progresses and finalized after year end.

B. WellingtonNZ is shaping and amplifying the regional destination/brand story

KPI: Equivalent Advertising Value (EAV) from media activity

Target 22/23	Q2 (YTD)	Q1
\$20m	N/A	N/A

EAV data is now only available yearly, Q1/Q2 data for H1 not yet available. Based on historic versus what we know our EAV should be there is no current risk of this not being achieved.

KPI: Value of Expenditure generated by events

Target 22/23	Q2 (YTD)	Q1
\$75m	\$52.493m	\$13.625m

Timing of reporting by events lags quarterly reporting deadlines. Anticipated number rising as year progresses with more availability of data for previous quarter's events.

KPI: The number of Wellington Region Residents that attend events

Target 22/23	Q2 (YTD)	Q1
500,000	256,389	106,783

Timing of reporting by events lags quarterly reporting deadlines. Anticipated number rising as year progresses with more availability of data for previous quarter's events.

C. WellingtonNZ is supporting businesses to upskill and grow

KPI: Number of different business engagements in WellingtonNZ Programmes

Target 22/23	Q2 (YTD)	Q1
2,200	1,073	618

D. Internal – Financial Health

KPI: Budget on track – income, expenditure, and surplus

Target 22/23	Q2 (YTD)	Q1
To budget	To budget	To budget

WellingtonNZ

KPI: % of revenue from non-council funding and commercial activity (WellingtonNZ group)		
Target 22/23	Q2 (YTD)	Q1
32%	29%	36%

WellingtonNZ holds some income in advance from external sources on their balance sheet released as matching expenditure occurs. This is currently higher than pre Covid levels and is likely to be released in the second half of the financial year, improving this calculation. Additionally, our subsidiary, Creative HQ, has experienced some delays in pipelined sales revenue which also affects this calculation. There are positive signs for this to improve in the second half of the financial year. We therefore do not anticipate this KPI is at risk.

E. Internal – Employee Health

KPI: Employee Engagement		
Target 22/23	Q2 (YTD)	Q1
70%	Annual Measure	Annual Measure

F. Internal – Stakeholder Relation Health

KPI: Stakeholder Satisfaction		
Target 22/23	Q2 (YTD)	Q1
90%	Annual Measure	Annual Measure

Coming Up – priority on delivering key programmes in WCC's Economic Wellbeing Plan, Destination Poneke Plans and The Regional Economic Development Plan
<ul style="list-style-type: none"> • Delivery of the Wellington Region Screen Sector Strategy (development together with the industry) including investment attraction and an in-market ambassador on the East Coast of the USA. • Project planning to co-design and support iwi and hapū reclaim their storytelling through augmented realities. This project will contribute to becoming a UNESCO bi-cultural city of film with submissions for resources due on Feb 26. • Māori Development continues to progress in the Regional ED Plan such as planning for Tipu pakihi ED Event (Previously known as Hui Taumata) in June, Feasibility study with the Otaki Porirua Māori Trust Board for whenua development and supporting social procurement initiatives, including Te Upoko o te Ika a Māui accord. • Work continues towards the successful delivery of Host City obligations for FIFA WWC 2023 continue with key city operations and city leverage plans well advanced, along with upgrade work to key training ground and match venue infrastructure. Ford Football Ferns versus USA team occurred in Wellington in January with a record crowd for the Football Ferns in NZ.

WellingtonNZ

- We are working with WCC on the Venues review, including asset renewal plans. There is a strong line up of live performance and business events within the Venues, albeit the post Covid rush of promoters placing events in the first 6 months of the year is now returning to the slightly smaller volume seen pre Covid. We are still experiencing a shorter lead in time for business events and conferences than historically seen.
- The countdown to the opening of Tākina continues with an upcoming announcement near of the major opening exhibition, with an excellent pipeline of quality exhibitions to follow. WellingtonNZ's Business Events Wellington team, currently on secondment to WCC, are assisting in ensuring strong confirmed and pipeline bookings.
- CreativeHQ and WellingtonNZ are planning a Tech Careers event with industry for the 17 May. This is subject to funding being sourced.

Financials YTD 31 December 2022

STATEMENT OF FINANCIAL PERFORMANCE				
	YTD DEC Actual	YTD DEC Budget	Full Year Budget	Full Year SOI 22/23
REVENUE				
Revenue from Shareholders	10,911,005	12,152,008	23,533,973	18,729,637
Other Revenue	4,757,267	8,363,271	13,702,087	12,922,387
TOTAL REVENUE	15,668,272	20,515,279	37,236,060	31,652,024
EXPENDITURE				
Personnel Costs	7,131,688	7,020,343	15,104,656	13,468,000
Investment in Projects and Events	6,067,896	8,938,072	18,993,871	15,634,108
Other Expenditure	1,246,487	1,701,452	3,378,892	2,449,916
TOTAL EXPENDITURE	14,446,071	17,659,867	37,477,419	31,552,024
SURPLUS	1,222,200	2,855,412	- 241,358	100,000

The 2023 SOI was completed under the assumption that the borders would be closed for longer and that it would take longer for large scale events to be allowed prior to the Government's announcements re these. WellingtonNZ refined their budget after those announcements, and we are reporting on both.

Our subsidiary has experienced a slower pipeline of revenue uptake in this financial year than budgeted, however this is expected to improve. We additionally have more income held in advance on our balance sheet as events and programmes of work are finalised and we anticipate releasing that to the p&l in the second half of the year. There has been a delay in some investment in activity than anticipated but this is expected to increase in the 2nd half of the year, and we are anticipating meeting our bottom-line result for year end.

WellingtonNZ

STATEMENT OF FINANCIAL POSITION				
	YTD DEC Actual	YTD SEP Actual	YTD JUNE Actual	Full Year SOI 22/23
SHAREHOLDER FUNDS	6,069,525	4,130,551	3,936,052	3,749,361
ASSETS				
Current Assets	11,533,608	11,930,545	10,103,422	5,607,040
Investments	1,879,471	1,879,471	1,879,471	1,437,024
Other Non-Current Assets	834,053	734,530	782,539	800,000
TOTAL ASSETS	14,247,132	14,544,547	12,765,432	7,844,064
CURRENT LIABILITIES	8,177,607	10,413,995	8,829,380	4,094,703
NET ASSETS	6,069,525	4,130,551	3,936,052	3,749,361
<p>WellingtonNZ is currently holding high cash reserves on its balance sheet as it holds funds higher than anticipated in income in advance for future programmes of work and events. These funds are from both shareholder and non-shareholder sources.</p>				

2. QUARTER 2 PERFORMANCE REPORT

Kōrero taunaki | Summary of considerations

Purpose

1. This report to Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee provides performance information for Quarter Two.

Strategic alignment with community wellbeing outcomes and priority areas

Aligns with the following strategies and priority areas:

- Sustainable, natural eco city
- People friendly, compact, safe and accessible capital city
- Innovative, inclusive and creative city
- Dynamic and sustainable economy
- Functioning, resilient and reliable three waters infrastructure
- Affordable, resilient and safe place to live
- Safe, resilient and reliable core transport infrastructure network
- Fit-for-purpose community, creative and cultural spaces
- Accelerating zero-carbon and waste-free transition
- Strong partnerships with mana whenua

Strategic alignment with priority objective areas from Long-term Plan 2021–2031

Relevant Previous decisions

1. That the Pūroro Rangaranga | Social, Cultural and Economic committee at their 4 August 2022 meeting:
 1. **Received** the information relating to the application criteria and process for applying for Tranche 1 of the Better off Funding;
 2. **Agreed** that the \$14.42m available to Wellington City Council under Tranche 1 of the Better off Funding should be applied for;
 3. **Agreed** that ~\$4m of the Better off Funding available under Tranche 1 be applied for in relation to Project 1: *Sub-surface digital twin*;
 4. **Agreed** that up to \$1m of the Better off Funding available under Tranche 1 be applied for in relation to Project 2: *Johnsonville Wastewater upgrade design and project works*;
 5. **Agreed** that \$3m of the Better off Funding available under Tranche 1 be applied for in relation to Project 3: *Scale up community engagement activities* outlined in Te Atakura;
 6. **Agreed** that the balance of the Better off Funding available under Tranche 1 be applied for in relation to Project 4: *Social Housing CHP tenant support fund*;
 7. **Instructed** Officers to complete the Better off Funding Package Funding Proposal in application for the above projects immediately to ensure the application can be completed in time to meet the deadlines set out by DIA
 8. Once review and negotiations had been completed with DIA, **instructed** Officers to execute Better off Funding Package Funding Agreement with DIA with the assistance of Crown Infrastructure Partners; and

9. **Delegated** authority to submit Better Off Funding Package Funding Proposal and sign/authorise Better Off Package Funding Agreement to the Chief Executive

Significance

2. The decision is **rated low significance** in accordance with schedule 1 of the Council's Significance and Engagement Policy.

Financial considerations

- Nil Budgetary provision in Annual Plan / Long-term Plan Unbudgeted \$X

2. This report, and the attached Quarter 2 Performance Report, outlines the year-to-date (YTD) financial and non-financial position of the organisation as at quarter two

Risk

- Low Medium High Extreme

3.

Authors	Jocelyn Anton, Senior Advisor Planning & Reporting Deirdre Reidy, Manager, Finance Business Partnering Lloyd Jowsey, Team Leader, Planning and Reporting
Authoriser	Baz Kaufman, Manager Strategy and Research Stephen McArthur, Chief Strategy & Governance Officer

Taunakitanga | Officers' Recommendations

Officers recommend the following motion

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

1. **Receive** the Quarter 2 (Q2) Performance Report on the 2021-31 Long-term Plan (LTP);
2. **Note** the key headlines covered in the executive summary and in each section of the report;
3. **Note** this report has been brought forward by a month therefore no reporting is available for the LTP strategic work programme this period, however reporting as at 31 January 2023 will be provided to committee at their 23 March meeting. Normal reporting will occur for quarter 3;
4. **Recommend** to Council to approve an operational (opex) budget increase of \$3.3m for Wellington Water Limited in the current financial year relating to reactive maintenance (\$2m) and the Karori treatment plant (\$1.3m);
5. **Note** that as this is an in-year cost increase it cannot be rates funded and will require debt funding;
6. **Recommend** to Council to approve a capital (capex) budget increase of \$5.75m for Tākina (Wellington Convention and Exhibition Centre);
7. **Note** that as this increase relates to capital expenditure for a new investment this will require debt funding;
8. **Note** that the Pūroro Rangaranga | Social, Cultural and Economic committee on 4 August 2022 agreed to apply for Better off Funding totalling \$14.42m available to Wellington City Council;
9. **Note** that in order to provide appropriate delegation to Officers, budgeted expenditure needs to be increased for the projects agreed by Pūroro Rangaranga | Social, Cultural and Economic on 4 August 2022, this expenditure will be funded through the Better off Funding and reflected in the revenue budget;
10. **Recommend** to Council to approve the following budget changes relating to Better off Funding for the 2022/23 financial year:
 - a. Increase operational (opex) budget relating to the Subsurface Digital Twin project by \$600k;
 - b. Increase capital (capex) budget relation to the Subsurface Digital Twin project by \$73k;
 - c. Increase opex budget relating to Climate action focused community engagement by \$300k;
 - d. Note that a further budget adjustment relating to the Social Housing CHP tenant support fund will be requested through the Quarter 3 report, once the CHP establishment has been finalised; and
11. **Note** that increased revenue and expense relating to the remainder of this funding which falls outside the 2022/23 financial year will be included in the 2023/24 Annual Plan;
12. **Note** that Wellington Museums Trust (Experience Wellington) faces a significant financial challenge in the current financial year, and it is expected that Council will need to provide additional financial support for operational (opex) costs;

13. **Note** that any requirement for additional budget relating to Wellington Museums Trust (Experience Wellington) will be addressed at this Committee through the Quarter Three (Q3) report, when there is greater clarity on the overall year-end forecast position; and
14. **Note** this report supports the governance and monitoring oversight of the LTP by the Kōrau Tōtōpū | Long-Term-Plan, Finance and Performance Committee (the LTPF&P Committee)

Whakarāpopoto | Executive Summary

3. The purpose of the Quarterly report is to provide governance and monitoring oversight of the delivery of the current LTP. Oversight covers the:
 - LTP strategic direction and risks to overall progress;
 - tracking the delivery of key programmes supporting LTP priorities;
 - monitoring the performance of service delivery key performance indicators; and
 - narrative-based oversight of key work programmes or areas of interest
4. The Quarterly report content is as follows:
 - Executive summary
 - Featured update – a narrative-based update on key work programmes or an area of interest: Q2 is Te Atakura and Council Controlled Organisations
 - Section 1 – LTP strategic priority work programmes (not reported this period)
 - Section 2 – LTP significant projects portfolio (not reported this period)
 - Section 3 – Financial and non-financial performance by strategic activity area
 - Section 4 – Strategic activity financial performance including Treasury report
 - Section 5 – Community wellbeing outcomes
5. The key performance headline for this quarter is an improvement in the number of service delivery KPIs meeting their target (72% this quarter in comparison to 53% as at YTD 2021/22) however performance challenges remain, for example: resource availability and its impact on timeliness for Wellington Water fault attendance and water quality, waste diversion, consenting and code of compliance, food registrations, alcohol licences, noise control and public toilets. Changing work and life patterns impacted parking occupancy.
6. The Net Operating Expenditure for the first half of the year shows a positive variance of \$3m, with a deficit of \$41m versus a budgeted deficit of \$44m. The forecasted year end Net Operating Expenditure shows an expected negative outcome versus budget (a deficit of \$83m versus a budgeted deficit of \$75m). Note: the forecast includes the additional waters related spend of \$3.3m whereas the reported budget does not. The capital spend shows a 14% underspend for the first half of the year (\$169m spend versus a budget of \$197m).

Takenga mai | Background

7. The quarterly report is a governance focused report on the the Council's and CCO's overall performance. Performance information is generally reported as year-to-date (YTD) and with key changes to KPI performance recorded on an exception basis in keeping with best practice performance reporting. This includes a focus on the 'so what this change means' to support an informed understanding of key aspects of organisational performance.
8. Normally this report shares information from the Programme Management Office (PMO) on the LTP core work programme. Due to the out-of-cycle timing of this report PMO information is not included for this period. Normal reporting will resume for quarter 3.

Kōrerorero | Discussion

9. The key performance headlines from the Q2 report are:

Strategic Priority Work Programmes: (for details see pages 11-12 of the Q2 report)

- Not reported this period. This report has been brought forward by a month therefore no reporting is available for the LTP strategic work programme this period, however reporting as at 31 January 2023 will be provided to committee at their 23 March meeting. Normal work programme reporting will occur for quarter 3.

Service Delivery KPIs: (for details see pages 13-28 of the Q2 report)

- Of the 95 service delivery KPIs in the LTP, 38 report annually (40%). The balance of 57 KPIs (60%) report quarterly and their performance is contained in this report.
- 72% = 41 of 57 KPIs (reporting quarterly) met their target (where met is considered within +/-10% of target), this compares to 53% = 31 of 58 at year end 2021/22. No reporting in quarter one means there is no comparison to the first period.
- Wellington Water met 16 of 23 KPIs however continues to struggle to meet performance targets for callouts for water network faults (3 KPIs) and meeting water quality targets (3 KPIs). Average drinking water consumption was approximately 6.6% greater than target.
- Areas with performance challenges are similar as at YTD last financial year – resource availability and its impact on timeliness: Wellington Water fault attendance and water quality (7), waste diversion (1), consenting and code of compliance (3), food registrations (1), alcohol licences (1), noise control (1) and public toilets (1); consequences of changing work and life patterns: parking occupancy (1)
- Council Controlled Organisations (CCOs) have seen a return to positive performance with the rebound in visitor and tourist numbers, for example: visitor numbers are up for Experience Wellington (40%); Cable Car (62%) and Zealandia (46%).
- CCOs have a total of 15 KPIs, 11 reporting quarterly of which all met their target this quarter.

- Recruiting remains challenging, in particular for our contractors. For example: a 30% shortage of staff across the security industry affecting recruitment of noise control officers

Budget Performance: (for details see page 13-28 and 29-33 of the Q2 report)

- The reported Net Operating Expenditure for the first half of the year shows a deficit of \$41m versus a budgeted deficit of \$44m, this is a positive variance of \$3m.
- The forecasted year end Net Operating Expenditure is a deficit of \$83m versus a budgeted deficit of \$75m, this shows an expected negative outcome versus budget. However, the forecast includes the additional waters related spend of \$3.3m and the reported budget does not.
- The capital spend for the first half of the year was \$169m, versus a budget of \$197m, a 14% underspend.

Budget change requests:

- Budgets are required to be set through the Annual Plan or Long-term Plan, this allows for appropriate funding to be made available for each area of spend, in line with Councils Revenue and Financing Policy. Approved budgets provide staff with the delegation to spend.
- However, on occasion expenses arise that have not been included through the annual planning process. When this happens, this Committee is requested to recommend to Council to approve additional funding (outlined on page 12 of the Terms of Reference for the 2022-25 Triennium).
- Where possible, any such requests will be made through the quarterly reporting process to allow Committee to consider the request in relation to the overall financial reporting.
- **Better off Funding related projects** – at Pūroro Rangaranga | Social, Cultural and Economic on 4 August 2022 agreed to apply for Better off Funding totalling \$14.42m available to Wellington City Council. The application for this funding is being progressed. To correctly represent both the revenue and expense transactions for the related projects Committee is being requested to recommend budget changes to Council. There is no additional funding requirement for this expenditure as it will be funded through the Better off Funding.
- **Wellington Water** - due to significant cost pressures in the current inflationary environment Wellington Water Limited has requested an increase in their current OPEX budget of \$2m to enable their continued reactive maintenance relating to leaks. This is to maintain current levels of service and not an uplift in service. An additional \$1.3m has also been requested to cover the risks associated with the failure of the wastewater long outfall from the Karori treatment plant. As this request is an in-year cost pressure it will need to be funded through debt.
- **Tākina** - this major capital project is nearing completion and due to open at the beginning of June this financial year, which is slightly earlier than initially planned.

This project has been delivered over four financial years in an extremely challenging environment including a global pandemic, constrained supply chains and high inflation rates particularly in the construction sector, and can be seen as a great success for Council.

The project is forecasting a \$5.75m overspend which equates to 3.5% on the overall budget of \$163.1m. This due to a number of costs pressures that have now materialised and Committee is being asked to recommend a budget increase to Council.

The overspend is driven by a wide range of factors, with the material elements falling in the following areas:

- \$1.5m - Escalation on the construction contingency and fit-out costs,
 - \$0.5m - Covid-19,
 - \$0.4m - Value engineering targets not met,
 - \$1.0m - Scope changes (hvac, wifi and security), and
 - \$2.4m - changes to the mix and scope of fit-out items (kitchens, AV, furnishings, signage)
- **Experience Wellington** – Wellington Museums Trust (Experience Wellington) has been significantly impacted by the pandemic. Visitor numbers have recovered, however costs have continued to increase above achievable revenue. Increasing costs were impacting the Trust prior to the pandemic and retained earnings were depleted as a result. Wellington City Council (WCC) acknowledges the position and expects to provide additional support to the Trust for opex relating expenditure in the current financial year. Work will continue between WCC and the Trust over the coming quarter to confirm the expected year-end support requirement. Mitigations within other areas of the current budget will also be looked for.

Community Outcomes (Wellbeing) Indicator Trends: (for details see page 34)

- The Q2 report also contains the published community outcome indicator trends to June 2022. Further longer-term trend data will be included in the 2022-23 Annual Report.

Kōwhiringa | Options

10. Committee has the option to accept the Officer Recommendations included and discussed throughout this report.

Whai whakaaro ki ngā whakataunga | Considerations for decision-making

Alignment with Council's strategies and policies

11. The Quarterly performance report is a key governance tool for monitoring performance and progress against Council's strategies and policies.

Engagement and Consultation

12. No impact

Implications for Māori

13. Strong partnerships with Mana Whenua is an LTP strategic priority that is monitored via this quarterly report

Financial implications

14. The financial implications of the additional budget request are outlined in the discussion section of this report

Legal considerations

15. No impact

Risks and mitigations

16. No impact

Disability and accessibility impact

17. No impact

Climate Change impact and considerations

18. An accelerating zero carbon and waste free transition is another LTP strategic priority that is monitored via this quarterly report

Communications Plan

19. No impact



Health and Safety Impact considered

20. No impact

Ngā mahinga e whai ake nei | Next actions

21. The next quarter performance report (Q3) will be as at 31 March 2023 and presented to committee at their meeting on 31 May 2023

Attachments

Attachment 1. [Quarter 2 Performance Report](#)  

Page 63

Quarterly Performance Report Te Pūrongo ā-Hauwhā

Quarter 2 2022/23

(YTD 01-07-2022 to 31-12-2022)

Nau mai haere mai | Welcome

This report provides governance oversight of Wellington City Council's quarterly year to date performance against its current Long-term Plan.

The Council's Long-Term Plan is published on the Council's website (www.wcc.govt.nz) with details on our outcome indicators, service delivery key performance indicators, strategic priorities and supporting priority projects.



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3. Financial and non-financial performance by strategic activity area 13

4. Strategic activity financial performance including Treasury report 29

5. Community Wellbeing outcomes 34

Introduction

Purpose

The information in this report supports governance oversight and service delivery performance monitoring of the current Long-term Plan (LTP).

Oversight includes:

- LTP strategic direction and risks to overall progress
- Programmes supporting LTP priorities, strategies, action plans and key projects; and
- Monitoring of service delivery key performance indicators

The report informs three key questions:

- Is the LTP progressing as expected
- Are the responses to risks sufficient to mitigate undesirable impacts, and;
- Is service performance on track

The Quarterly report is provided to the Council’s Kōrau Tōtōpū | Long-Term-Plan, Finance and Performance Committee (the LTPF&P Committee)

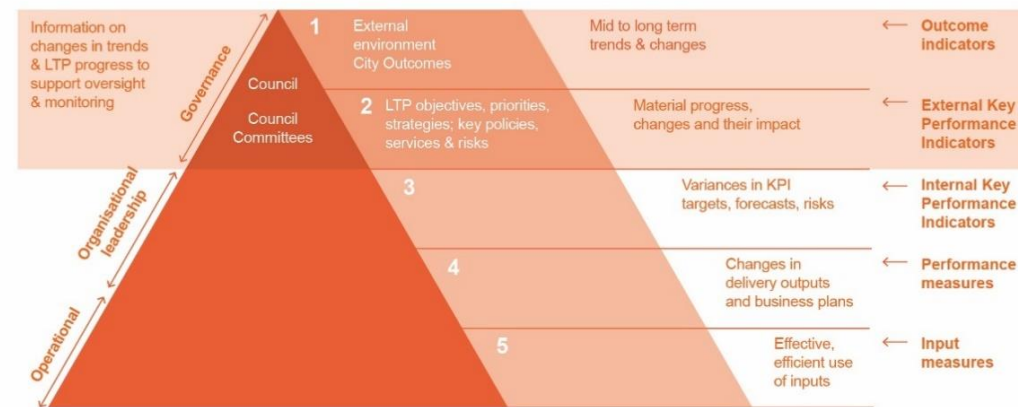
What we report

The Quarterly Report provides a year to date performance story covering progress against LTP objectives, priorities and strategies. This includes progress against the six LTP priority objectives (LTP priorities) and their supporting work programmes.

The report covers the top two tiers of the monitoring and reporting framework as shown in figure 1 below.

The report scope includes LTP amendments and Annual Plan variations.

Figure 1: Monitoring and Reporting framework



How we report

Performance data

Financial and non-financial results are reported quarterly year to date. Results which are reported on an annual basis, for example the annual residents’ monitoring survey, are published in the Council’s Annual Report.

Programme information focuses on overall progress, programme health and risks to progress. Where possible actual and forecast information is provided.

Exception reporting

Only those indicators with a status of red are reported which allows a focus on under performance. Red is used for financial reporting where a variance is >\$500k AND >10% off target. For non-financial reporting red is used where a variance is >10% off target.

Risks are reported using the Council’s Risk and Assurance framework.

Where we get our data

The Information in this report is sourced from the Council’s business units including Finance, Risk and Assurance, the Project Management Office and CCOs.

Overview of report content

Executive summary

Key Strategy update (see table below)

Section 1 – LTP strategic priority work programmes

Section 2 – LTP significant projects portfolio

Section 3 – Financial and non-financial performance by strategic activity area

Section 4 – Strategic activity financial performance including Treasury report

Section 5 – Community wellbeing outcomes

Featured update:

Quarter 1	Quarter 2	Quarter 3
N/A	Te Atakura Council Controlled Organisations (CCOs)	Tūpiki ora Waste

Wellbeing and LTP community outcomes

The LTP makes investment decisions with the goal of raising the wellbeing of our city, local communities and residents. These investment decisions are the strategic objectives and priorities that underpin our activity and service delivery with the intention they connect to community wellbeing outcomes. Often the link between investments made and community wellbeing is indirect and supportive of other changes - external to the Council's operations. So, we use wellbeing outcome indicators to track how the city is trending. The outcome indicators cover Environmental, Social, Economic, and Cultural aspects of city life and which contribute to improving the city, local community and resident wellbeing. See section 5 for more detail on community wellbeing outcomes.

LTP Strategic priorities and supporting work programmes

The Council invests capital in work programmes that support the six LTP strategic priorities as shown below:

- Priority 1:** A functioning, resilient, reliable three waters infrastructure
- Priority 2:** Wellington has affordable, resilient and safe housing
- Priority 3:** The city's core transport infrastructure is a safe, resilient, reliable network
- Priority 4:** The city has resilient and fit-for-purpose community, creative and cultural spaces
- Priority 5:** An accelerating zero-carbon and waste-free transition
- Priority 6:** Strong partnerships with mana whenua

The work programmes contain the individual projects that deliver the LTP. The expected impact or urgency of some of the projects means that they are classified as significant projects. There is a total of 52 work programmes with 114 supporting projects. Of the 114 supporting projects, 24 are classified as significant projects.

This quarterly report (in section two) provides overall performance information on the portfolio of LTP work programmes. The Project Management Office provides detailed individual project monitoring reports for the high priority projects to the Kōrau Totopo | Long-Term Plan, Finance and Performance Committee.

The following tables provide an overview of the alignment of community wellbeing outcomes and the LTP strategic priorities, work programme objectives and work programme descriptions. The last table indicates how two LTP strategic priorities, their objectives and work programmes align with all four community wellbeing outcomes

Community Wellbeing Outcome	LTP Strategic priorities	LTP Work Programme Objectives	LTP Work Programme Description
Environmental Sustainable, climate friendly eco capital	1. A functioning, resilient & reliable three waters infrastructure	A reliable 3 Waters infrastructure	3 Waters network Stormwater Wastewater Targeted upgrades
		A resilient 3 Waters infrastructure	Drinking Water
		A functioning 3 Waters infrastructure	3 Waters Reform Programme

Community Wellbeing Outcome	LTP Strategic priorities	LTP Work Programme Objectives	LTP Work Programme Description
Social People friendly, compact, safe, accessible capital city	2. Affordable, resilient & safe housing	Urban Planning	Planning for growth
		Safe Housing	Social Housing
		Affordable Housing	Housing Investment Programme (projects) Proactive development (SHIP) - Te Kāinga (projects) Housing Action Plan (projects)
		Resilient Housing	Proactive development (SHIP)

Community Wellbeing Outcome	LTP Strategic priorities	LTP Work Programme Objectives	LTP Work Programme Description
Economic Dynamic, sustainable economy	3. Core transport infrastructure is a safe, resilient & reliable network	Reliable, safe Transport network	Let's Get Wellington Moving Priority Planning Speed management upgrades Bike network
		Resilient, safe Transport network	Carriageway Shelly Bay Network renewals Network access

Community Wellbeing Outcome	LTP Strategic priorities	LTP Work Programme Objectives	LTP Work Programme Description
Cultural Innovative, inclusive, and creative city	4. Resilient and fit-for-purpose community, creative & cultural spaces	Fit-For-Purpose Community, Creative & Cultural Spaces	Aho tini 2030 Public space improvements Waterfront Development Zealandia Zoo upgrades Community centres & halls upgrades Suburban Centres upgrades City Venues Pōneke Promise Te Ngākau Civic Precinct Venues seismic strengthening
		Resilient Community, Creative & Cultural Spaces	Community facilities planning Waterfront facilities Sports fields upgrades EQ Risk Mitigation: Seismic strengthening

All Community Wellbeing Outcomes	LTP Strategic priorities	LTP Work Programme Objectives	LTP Work Programme Description	
	5. An accelerating zero carbon and waste free transition	Te Atakura - first to zero	Climate and sustainability Climate Change response Resource efficiency - energy Seed funding for climate action	Sustainable food (SF) systems Mode shift WCC EV fleet transformation
		Waste Free Transition	Waste Minimisation: Resource efficiency - waste	Waste Minimisation: Resource efficiency - waste Waste Minimisation
6. Strong partnerships with mana whenua	Upholding Te Tiriti o Waitangi, weaving Te Reo Māori and Te Ao Māori into the social, environmental, and economic development of our city, and restoring the city's connection with Papatūānuku (nature)	Our cultures, community diversity and inclusive city life are nurtured celebrated and enriched Iwi and Māori to have leadership roles in the decision-making process for our city. Te Reo Māori and Te Ao Māori policies Sites of significance to mana whenua are preserved and recognised as part of city's identity Māori Partnerships - inspiring meaningful relationships so that our partnerships are mana enhancing Māori Strategy - weaving te ao Māori knowledge and research together so that Māori prosper as Māori Māori Capability and Success - providing Māori organisational leadership so that Māori are empowered to engage with the Council		

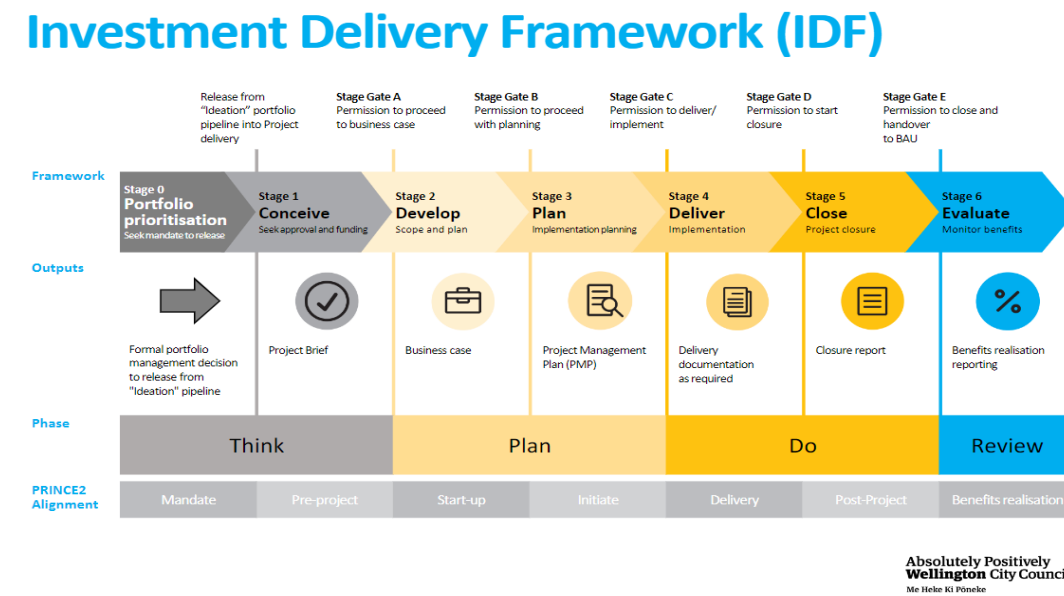
Reporting programme performance

Quarterly [work] programme reporting focuses on progress to programme delivery, changes to budget, overall programme health and risk status against a LTP starting position of 1 July 2021 and over the three years between LTP updates. As a number of programmes have projects that are being planned or start in subsequent years, the first quarterly report will contain programmes that have projects that are in-flight from the previous LTP and are finalising plans to commence in the following quarter. This means that content and programmes covered will likely expand over subsequent reports. The first quarterly report of a financial year sets the baseline position for on-going quarterly programme reporting.

Investment Delivery Framework (IDF)

The Council uses the Investment Delivery Framework (IDF) to provide a structured and logical approach to managing investments for project-based delivery. There are six stages to the IDF with a decision-gate between each stage to ensure structured progression through to completion and benefits realisation. This report includes information on the progress of projects through the IDF. This allows the Council to understand the current state and delivery progress of the portfolio of key projects in the Council's LTP work programme.

Figure 2: Investment Delivery Framework





Executive summary

This quarterly report is earlier than usual as a result of the Council elections in late 2022. The impact of moving the report earlier means that there is no LTP strategic work programme or significant projects portfolio reporting. However these two elements will be presented to committee at their 23 March meeting. The next quarterly report will revert to normal timelines and will be presented to committee at their 31 May meeting.

This section provides an executive summary of year to date non-financial and financial LTP performance for Quarter 2 2022/23.

Overview:

1. LTP strategic work programmes

- Not reported this period. This information will be presented in a separate report to Committee in March

2. LTP significant projects portfolio

- Not reported this period. This information will be presented in a separate report to Committee in March

3. Financial and non-financial performance by strategic activity area

- 72% = 41 of 57 KPIs (reporting quarterly) met their target compared to 53% = 31 of 58 at year end 2021/22
- The year to date financial result shows a \$3.2m positive variance to operating (opex) budget. The full-year forecast at Q2 shows an expected negative variance to budget of \$8.0m (11%), primarily driven by lower than budgeted parking revenue
- The year to date capital (capex) spend is \$169m, 14% lower than budget but 31% higher than the same period last year

4. Strategic activity financial performance including Treasury report

- All Strategy Areas are operating within budgetary constraints in the year to date, with the exception of 7. *Transport*, which shows a negative variance to budget of \$8.7m, this is as a result of lower-than-expected parking revenues (\$4.0m) and higher than expected costs relating to remediation of slips (\$1.6m)
- Treasury Report – All measures are compliant. Net debt is now \$1.04bn an increase of \$79.5m from the 2021/22 Annual Plan.

5. Community wellbeing outcomes

No change since year end 2021/22 reporting

Executive Summary

1. LTP strategic work programmes (full details page 11)
2. LTP significant projects portfolio (full details page 12)

This report has been brought forward by a month therefore no reporting is available for both the LTP strategic work programme and the LTP significant projects portfolio this period, however reporting as at 31 January 2023 will be provided to committee at their 23 March meeting. Normal work programme reporting will occur for quarter 3

3. Financial and non-financial performance by strategic activity area (full details page 13-28)

A summary of non-financial performance by strategic activity area:

Total LTP KPI overview (n=95)

This period		Not reported this period	Last period (quarterly reporting KPIs at year end 2021/22 financial year) *		Reported annually or not reported at year end
41	16	38	31	27	37

* Last financial year results have been provided as comparison as no quarter 1 data available

Comment

- Overall KPI performance has improved on the end of 2021/22 financial year results as the Council emerges from the impact of the pandemic: 72% of KPIs (41 of 57) (reporting quarterly) met their target compared to 53% (31 of 58) at year end 2021/22.
- Wellington Water met 16 of 23 KPIs however continues to struggle to meet performance targets for callouts for water network faults (3 KPIs) and meeting water quality targets (3 KPIs). Average drinking water consumption was approximately 6.6% greater than target.
- Areas with KPI performance challenges are similar as at YTD last financial year – resource availability and its impact on timeliness: Wellington Water fault attendance and water quality (7), waste diversion (1), consenting and code of compliance (3), food registrations (1), alcohol licences (1), noise control (1) and public toilets (1); consequences of changing work and life patterns: parking occupancy (1).
- Council Controlled Organisations (CCOs) have seen a return to positive performance with the rebound in visitor and tourist numbers, for example: visitor numbers are up for Experience Wellington (40%); Cable Car (62%) and Zealandia (46%).
- Recruiting remains challenging, in particular for our contractors. For example: a 30% shortage of staff across the security industry affecting recruitment of noise control officers.

LTP KPI by strategic activity area.

Strategic Activity area	This period		Not reported this period	Last period (quarterly reporting KPIs at year end 2021/22 financial year)*		Reported annually or not reported at year end
Governance	3	0	4	2	1	4
Environment	18	8	10	13	13	10
Economic development	6	0	3	4	3	2
Cultural wellbeing	1	0	2	1	0	2
Social & Recreation	7	3	7	6	4	7
Urban Development	4	4	3	4	4	3
Transport	2	1	9	1	2	9

* Last financial year results have been provided as comparison as no quarter 1 data available

CCOs have a total of 15 KPIs, 11 of which are reported quarterly. All met their target this quarter

A summary of financial performance:

- The year to date opex budget has a deficit of \$44.1m (meaning expenses are higher than revenues) and the actual result is a deficit of \$40.9m which is a \$3.2m positive variance.
- The full-year forecast at Q2 shows an expected unfavourable variance to budget of \$8.0m (11%), primarily driven by lower than budgeted parking revenue

3. *LTP strategic activity financial performance including Treasury report (full details page 29-33)*

- The year to date financial result shows a \$3.2m positive variance to operating (opex) budget. This result is driven by several variances (detailed on page 31) which are mainly from higher than expected revenue of \$6.4m. This result is however partially offset by an overspend in controllable expenses of \$0.6m (1%) and interest expense of \$1.7m (8%).
- The full-year forecast shows a total deficit of \$83.4m versus a budget of \$75.4m, an \$8.0m (11%) adverse variance. The main components of the deficit include a reduction in parking revenue of \$7.0m combined with an expected overspend in areas such as 3 Waters and slip remediation being netted by underspends across the organisation.
- Council net debt is forecast to be below a projected net debt of \$1.2b in-line with capital spend forecasts. Given current debt forecasts, interest rate measures are projected to continue to maintain policy compliance levels.

4. *LTP community wellbeing outcomes (page 34)*

Refer to table on page 34. No updates to outcome data since reported in our 2021-222 Annual Report)

Featured update - Te Atakura First to Zero Strategy

Delivering Wellington’s climate response through Te Atakura – First to Zero

Wellingtonians have consistently told us they want to see more climate action city-wide, and this is reflected in Te Atakura - First to Zero, Council’s strategy to halve the city’s emissions by 2030 and reach net zero by 2050.

Eighteen months after the Long-term Plan decision to fund Te Atakura, the Climate Change Response business unit is fully resourced and working on reshaping our city through policy, partnerships and visible progress. The Proposed District Plan, Let’s Get Wellington Moving, Paneke Pōneke, and the installation of 7 new Council EV chargers through our partnership with Meridian Energy, are providing more options for Wellingtonians to shift to low- and zero-carbon ways of moving around the city.

The new Climate and Sustainability Fund allocated the full \$500,000 budget in its first two years to 12 community-based projects, and we’ve also launched the Environment and Accessibility Performance Fund allocating up to \$20M over seven years to support developers in raising the quality of new and existing buildings.

Reducing council’s emissions

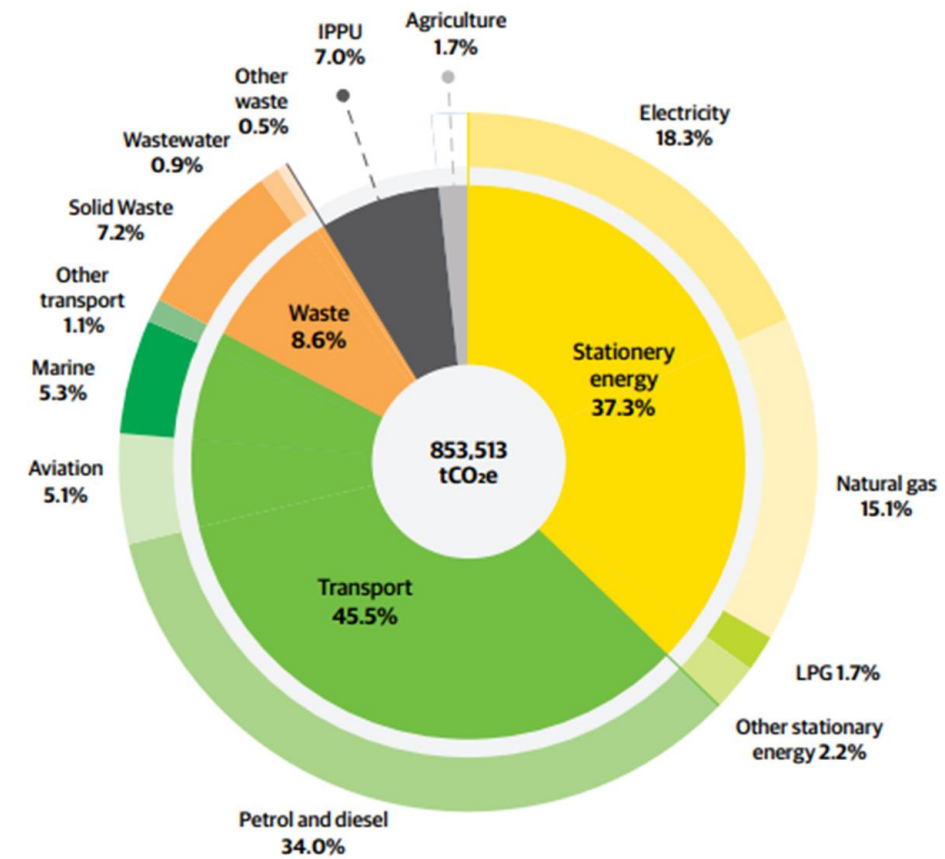
We are continuing to walk the talk internally, by transitioning to electric vehicles for our fleet, a plan for Te Matapihi that removes our reliance on natural gas, and our Climate Smart Buildings and Infrastructure Framework Āhuarangi Whaiwhakaaro that will apply to all our future horizontal and vertical infrastructure projects. In quarter 3 we will be producing our Council Emissions Reduction Plan and setting a science-based reduction target for our organisation to match the ambition of the city’s targets.

What the numbers tell us: our work is having impact

The most recent report on the city’s emissions of greenhouse gases, completed at the end of 2022, showed emissions dropped 9% from 939,309 tonnes of carbon dioxide equivalent in the 2019-20 year to 853,513 tonnes in the 2021-22 year. With the most up to date emissions data for both the city and for Council, we’ll be talking with businesses and communities about what the city’s target means for them. We’ve laid the foundations for this conversation with a new report on zero emissions pathways for key sectors in Wellington’s economy, and the use of local data to build a portrait of the city’s performance on broader social and environmental measures. The following diagram shows the major sources of greenhouse gas emissions for Wellington.

We are continuing to work with our communities to understand the impacts of climate change and in the months ahead we’ll also be launching our new climate action campaign to encourage Wellingtonians to take impactful climate action to protect the people, places and lifestyle they love.

Diagram: 2021-22 emissions snapshot for the city



Featured update – Council Controlled Organisations (CCOs)

Summary

This overview of CCOs outlines how CCOs have bounced back from COVID, and how work is being aligned with council Strategies – with a focus on Tūpiki Ora.



A window into Wellington's bounce back from COVID-19

A major challenge for the Council is to support our city and its economy to recover from the COVID-19 pandemic, enabling businesses and residents to recover financially, culturally and socially.

CCOs provide a strong window into how Wellington is building back from COVID-19. This is highlighted by a rebound in visitation, the return of cruise ships and the return of events.

Strong visitation rebound

- Zealandia visitor numbers up 46% on target YTD including a positive increase in tours with most being fully booked through January. Night tours continue to be very popular with additional guides having been trained to meet demand.
- Experience Wellington visitor numbers up 40% on target YTD.
- Cable Car passenger numbers up 62% on target and revenue up 71% on target
- November was an extremely busy month for the Zoo. They welcomed more than 5,000 school children, ran 22 sleepovers and hosted a full Zoo hire for Victoria University (1,100 people).

Return of Major Events

- All Blacks v Ireland sold out at Sky Stadium with 35% coming from outside the region
- 14,700 attended Beervana with 45% of attendees coming from outside the region
- WOW sold out with approx. total audience of 60,000 and 65% from outside the region
- The quarter also saw the return of international touring concerts to Sky Stadium, with Guns 'n Roses taking the stage in November and the upcoming Ed Sheeran concert on February

- 2nd set to be a record-breaking crowd of 48,000, making it the facility's largest single day event
- WellingtonNZ's Venues Wellington financial performance is tracking ahead of budget, with solid bookings for both performance and business events in our civic venues

Greater Strategic Alignment and Collaboration

A significant step-change in the past 12 months has been the greater collaboration and more deliberate alignment of CCOs with core Council Strategies. This has ranged from the closer involvement of CCOs in the Annual Plan and Long-Term Plan processes through to working collectively as a CCO group on strategic initiatives, with a particular focus this quarter on Tūpiki Ora. In collaboration with the Council's Mataaho Aronui and Economic Wellbeing teams, CCOs have codesigned a CCO Tūpiki Ora Action Plan based around four Pou (Pathways, Capability, Governance and Storytelling).

Building Resilience through COVID-19

The impact of COVID-19 restrictions on our CCO whānau's ability to deliver their services has affected each organisation differently. This included some CCOs requiring financial support from the Council to get through the pandemic. COVID-19 in one sense provided an opportunity to test and grow resilience. The majority of CCOs managed to adapt and make the necessary adjustments, but some have been limited in their ability to significantly change operations to meet such challenging circumstances.

Wellington Museums Trust (Experience Wellington) performance has been challenged by the pandemic. Their current financial situation has resulted from rising costs and a failure for revenue to keep up with expenditure over many years prior to the pandemic. COVID-19 depleted retained earnings, and the absence of reserves have now driven this to a point of significance, which will be exacerbated by the long-term construction work around City Gallery. A review of the Trust's challenges along with a review of its operating and funding model will be undertaken to enable it to thrive and provide the best possible outcome for Wellington.

At the other end of the spectrum, an exemplar for demonstrating resiliency and adapting its services has been Zealandia, who have managed the past turbulent two and half years well, despite the continued impact on tourism. Through prudent financial management in the years prior to the pandemic, including creating a plan for how they would respond to an event that might result in a significant drop in revenue, Zealandia managed to meet its costs including funding depreciation and other non-operating expenses.

Unsurprisingly the ability to do this was negatively impacted by COVID-19. However, due to sound financial management, having the ability to adapt their services to meet the circumstances, and receiving COVID support funding from Central Government, Zealandia managed to continue to operate without requiring any financial assistance from Council.



1. LTP strategic work programme

This section of the quarterly report provides a year to date overview of the strategic work programme delivering the LTP including its financial performance, and an overall health status by strategic priority area.

There are a total of 52 work programmes with 114 supporting projects. Of the 114 supporting projects, 25 are classified as significant projects.

There is no reporting available for the LTP strategic work programme this period however reporting as at January 2023 will be provided to committee at their 23 March meeting. Normal reporting will occur for quarter 3.



2. LTP significant projects portfolio

This section of the quarterly report provides a summary of the LTP significant projects (investments) portfolio including positioning on the Investment Delivery Framework (IDF) and year to date spend as well as health status overview.

The significant projects are a subset of the larger LTP work programme and are considered to be priority pieces of work.

No reporting available for the LTP significant projects portfolio this period however reporting as at 31 January 2023 will be provided to committee at their 23 March meeting. Normal reporting will occur for quarter 3



3. Financial and non-financial performance by strategic activity area

This section of the quarterly report provides a year to date overview of financial and non-financial performance by strategic activity area. In total there are 95 LTP KPIs, of these 57, report quarterly, with the balance reporting annually

Total LTP KPI overview (n=95)

This period		Not reported this period	Last period (quarterly reporting KPIs at year end 2021/22 financial year)*		Reported annually or not reported at year end
41	16	38	31	27	37

* Last financial year results have been provided as comparison as no quarter 1 data available

Summary Non-Financial performance:

- 72% = 41 of 57 KPIs (reporting quarterly) met their target (compared to 53% = 31 of 58 at year end 2021/22)
- Wellington Water met 16 of 23 KPIs however continues to struggle to meet performance targets for callouts for water network faults (3 KPIs) and meet water quality targets (3 KPIs). Average drinking water consumption was approximately 6.6% greater than target.
- Areas with KPI performance challenges are similar as at YTD last financial year – resource availability and its impact on timeliness: Wellington Water fault attendance and water quality (7), waste diversion (1), consenting and code of compliance (3), food registrations (1), alcohol licences (1), noise control (1) and public toilets (1); consequences of changing work and life patterns: parking occupancy (1),
- Council Controlled Organisations (CCOs) have seen a return to positive performance with the rebound in visitor and tourist numbers, for example: visitor numbers are up for Experience Wellington (40%); Cable Car (62%) and Zealandia (46%)
- Recruiting remains challenging, in particular for our contractors. For example: a 30% shortage of staff across the security industry affecting recruitment of noise control officers

Summary financial performance:

- The year to date budget is a deficit of \$44.1m and the actual result is a deficit of \$40.9m which is a \$3.2m positive variance. The full-year forecast at Q2 shows an expected negative variance to budget of \$8.0m (11%), primarily driven by lower than budgeted parking revenue
- The year to date capital (capex) spend is \$169m, 14% lower than budget but 31% higher than the same period last year

3.1 Mana Whakahaere | Governance

Mana Whakahaere is responsible for seven LTP KPIs. Of these KPIs three report quarterly with the balance reporting annually.

Non-financial variance commentary

- 3 out of 3 quarterly KPIs were within 10% of their target this quarter.

Key challenges and highlights for the period

- We delivered an improved election this triennium with six different workstreams and the mahi of more than 10 per cent of Council staff involved. The outcome was 45.41% voter turnout, the largest turnout increase in any non-rural Council and the fourth highest increase in New Zealand. We organised a history-making inauguration at Pipitea Marae following the 2022 election. It was the first time the ceremony was held on a marae, with the inauguration of the first Māori mayor of Wellington, the first councillor in Te-Whanganui-a-Tara Māori ward, the first councillor from an African nation and the appointment of two mana whenua representatives from our Tākai Here partners.
- There has been an increase in streaming uptake with the most watched livestream being the Pūroro Āmua | Planning and Environment Committee meeting of 8 September 2022 – Newtown to City Cycleway Hearings – with 1,741 views.
- We published online 53 LGOIMA responses of wider public interest. Training and education have been ongoing to lift capability and awareness of LGOIMA obligation across the organisation. We are prioritising resource to lift privacy awareness in addition to work on our CCTV governance, while balancing the competing demands of LGOIMAs.

There are no LTP KPI exception reports for this period

LTP Activity area	KPI description	Target	2022/23 YTD Result		2021/22 YE Result	Comment
			This period (Q2)	Last period (Q1)		
Governance	N/A	N/A	N/A	N/A	N/A	N/A

This reporting is by exception only, and the table represents those KPIs which did not meet their target this quarter

Total KPI RAG status (n=7)

This period		Not reported this period	Last period (quarterly reporting KPIs at year end 2021/22 financial year)*		Reported annually or not reported at year end
3	0	4	2	1	4

* Last financial year results have been provided as comparison as no quarter 1 data available

Q2 Financial variance commentary

- *Revenue*: Unfavourable YTD due to Democratic Services - election cost recharges to Greater Wellington Regional Council. Budget phasing does not match when payment is expected. Billing scheduled for Q3
- *Expenditure*: Favourable YTD due to lower-than-expected remuneration costs arising from vacancies and professional costs due to the timing of the work programmes in Māori Initiatives and Climate Change Response
- *Net OPEX*: Favourable YTD due to a continuation of the lower-than-expected remuneration costs arising from vacancies and professional costs due to the timing of the work programmes in Māori Initiatives and Climate Change Response
- *CAPEX*: Under budget due to delays in both the EV Fleet Transformation and Public EV Chargers programmes

Governance	Year to Date (\$000s)			Full Year (\$000s)		
	Actual	Budget	Variance	Forecast	Budget	Variance
Revenue	(239)	(378)	(139)	(683)	(755)	(73)
Expenditure	14,834	16,123	1,289	31,081	31,729	649
Net OPEX Surplus/(Deficit)	14,596	15,746	1,150	30,398	30,974	576
Net CAPEX Surplus/(Deficit)	95	975	879	1,950	1,950	0

3.2 Taiao | Environment

Taiao is responsible for 36 LTP KPIs. Of these KPIs 26 report quarterly with the balance reporting annually. Taiao has responsibility for Wellington Water Ltd, performance for this suite of KPIs is shown on the next page.

Non-financial variance commentary

- In total 19 of 26 KPIs met their target this quarter
- 16 of 23 Wellington Water KPIs met their target this quarter (a subset of those reported above)
- Of the 7 Wellington Water KPIs not meeting target this quarter, 6 similarly failed to meet target at years end 2021/22

Key challenges and highlights for the period

- CCO performance has rebounded with the return of visitor and tourist numbers - Zealandia visitor numbers up 46% on target YTD including a positive increase in tours with most being fully booked through January. Night tours continue to be very popular with additional guides having been trained to meet demand.
- Wellington Water continues to experience performance challenges in meeting targets for callouts for water network faults (3 KPIs) and meeting water quality targets (3 KPIs). Average drinking water consumption was approximately 6.6% greater than target. [

LTP KPI exception report (including Wellington Water)

LTP Activity area	KPI description	Target	2022/23 YTD Result		2021/22 YE Result	Comment
			This period (Q2)	Last period (Q1)		
Environment	Volume of waste diverted from landfill	10,000 tonnes	8308.80 tonnes	N/A	17,179 tonnes	Comparison with the same quarter last year shows that diversion weights are similar. However domestic general waste volumes are slightly lower this quarter than the same quarter last year. This might indicate a reduction in domestic waste overall for this period, or an increase in people seeking private collection. There was an increase in commercial general waste
Environment (WW)	Median response time for attendance for water network non-urgent call outs (hours)*	36 hours	80.5 hours	N/A	66.8 hours	WWL continues to prioritise and fix leaks by targeting high value losses rather than their age, in line with our water conservation strategy. Additionally, the number of leaks now making up the backlog of current works continues to exceed our available resources. Previous years have shown that this trend will naturally continue to grow through the summer peak months.
Environment (WW)	Average drinking water consumption per resident/day*	365litres	401	N/A	389.5litres	Per capita demand has continued to increase in the lead up to the summer months mainly due to increasing network leakage. The leak backlog has increased throughout Q2 and detection and repair work are progressing as quickly as possible with the available funding and resourcing.

LTP Activity area	KPI description	Target	2022/23 YTD Result		2021/22 YE Result	Comment
			This period (Q2)	Last period (Q1)		
Environment (WW)	Dry weather wastewater overflows, expressed per 1000 connections*	0	3.1	N/A	1.72	A target of zero overflows remains unattainable, especially given the poor condition of network assets
Environment (WW)	Compliance with the resource consents for discharge from the sewerage system -total number*	0	2	2	3	Q2 result is zero, however Q1 result was 2 (2 infringement notices and a formal warning) therefore cumulative result has pushed this measure to not achieved for Q2.
Environment (WW)	Median response time for wastewater overflows (attendance time minutes)*	60 minutes	149 minutes	N/A	162 minutes	The Q2 result continues to exceed target due to the increasing work volume and resource constraints. Wellington Water continues to manage this by prioritising the highest risks and the available resources accordingly, which has an impact on the response times.
Environment (WW)	Median response time for wastewater overflows (resolution time hours)*	6 hours	17 hours	N/A	20.5 hours	The Q2 result continues to exceed target due to the increasing work volume and resource constraints. Wellington Water continues to manage this by prioritising the highest risks and the available resources accordingly, which has an impact on the response times.
Environment (WW)	Monitored sites (%) that have a rolling 12 month median value for E.coli (dry weather samples) that do not exceed 1000 cfu/100ml	90%	78%	N/A	79%	The Human Health Mitigation project is underway and targeting environmental health improvements at catchments across Wellington City Council. However not all monitored sites are targeted.

This reporting is by exception only, and the table represents those KPIs which did not meet their target this quarter

* Denotes DIA statutory measure

Total KPI status (including Wellington Water) (n=36)

This period		Not reported this period	Last period (quarterly reporting KPIs at year end 2021/22 financial year)*		Reported annually or not reported at year end
18	8	10	13	13	10

* Last financial year results have been provided as comparison as no quarter 1 data available

Q2 Financial variance commentary

- *Revenue*: Favourable YTD due to higher volumes of contaminated waste received at the landfill. Remainder of the year is forecasted to track close to budget
- *Expenditure*: Unfavourable YTD due to Landfill Cost of Goods Sold, however in line with higher revenue. 3 Waters in line with forecasted full year overspend in leak repairs
- *Net OPEX*: Favourable revenue due to higher volumes of contaminated waste received at the landfill is partially offset by Cost of Goods Sold and 3 Waters overspend in leak repairs forecasted for full year
- *CAPEX*: Sludge Minimisation Project behind schedule. Spend expected to ramp up from February, full year spend forecasted in line with budget.

Environment	Year to Date (\$000s)			Full Year (\$000s)		
	Actual	Budget	Variance	Forecast	Budget	Variance
Revenue	(18,227)	(15,618)	2,608	(34,095)	(31,872)	2,222
Expenditure	139,639	138,090	(1,549)	275,482	276,610	1,128
Net OPEX Surplus/(Deficit)	121,412	122,472	1,059	241,387	244,737	3,350
Net CAPEX Surplus/(Deficit)	47,092	59,865	12,773	139,046	139,046	0

3.2.1 Summary of Wellington Water's performance Quarter 2

Wellington Water Ltd is responsible for 25 LTP KPIs. Of these KPIs 23 report quarterly with the balance reporting annually.

Total KPI Status for Wellington Water (only) (n=25)

This period		Not reported this period	Last period (quarterly reporting KPIs at year end 2021/22 financial year)*		Reported annually or not reported at year end
16	7	2	12	11	2

* Last financial year results have been provided as comparison as no quarter 1 data available

3.3 Whanaketanga ōhanga | Economic Development

Whanaketanga ōhanga is responsible for nine LTP KPIs. Of these KPIs six report quarterly with the balance reporting annually.

Non-financial variance commentary

- 6 of 6 KPIs met their target this period

Key challenges and highlights for the period

- The return of visitors and tourists has had a positive impact with WREDA meeting all its performance targets this period. Other highlights included the release of a Wellington regional screen showreel illustrating the region’s high standard of film production, and the delivery of a significant promotion of Wellington ahead of the summer headlined by the ‘A little bit of Wellington’ campaign.
- In addition, other site attractions exceeded their targets – Karori Sanctuary Trust (Zealandia) welcomed more than 38,000 visitors in Q2, Experience Wellington had 146,892 visitors across its sites, Wellington Cable Car had 246,515 passengers, and the Basin Reserve Trust hosted a sold-out Beers at the Basin festival.

For more information on the Council controlled organizations update, can be found on page 10.

There are no LTP KPI exception reports for this period

LTP Activity area	KPI description	Target	2022/23 YTD Result		2021/22 YE Result	Comment
			This period (Q2)	Last period (Q1)		
Economic Development	N/A	N/A	N/A	N/A	N/A	N/A

This reporting is by exception only, and the table represents those KPIs which did not meet their target this quarter

Total KPI status (n=9)

This period		Not reported this period	Last period (quarterly reporting KPIs at year end 2021/22 financial year)*		Reported annually or not reported at year end
6	0	3	4	3	2

* Last financial year results have been provided as comparison as no quarter 1 data available

Q2 Financial variance commentary

- *Revenue*: Favourable YTD due to increased revenue across Wellington Venues, forecasted to drop back to budget for second half of year
- *Expenditure*: Unfavourable YTD due to higher Cost of Goods sold and service costs as a result of increased revenues from Wellington Venues. Tākina internal rates charges higher than expected and budgeted for. Experience Wellington forecasted overspend due to severe impact of Te Ngākau construction getting underway
- *Net OPEX*: Favourable revenue across Wellington Venues, forecasted to drop back to budget for second half of year, offset by forecasted unfavourable higher Cost of Goods Sold and Services in line with increased Wellington Venues revenues, and forecasted Experience Wellington overspend
- *CAPEX*: Property general renewals slightly behind budget, forecasted to catch up. CCO Venues operational assets budget behind budget

Economic Development	Year to Date (\$000s)			Full Year (\$000s)		
	Actual	Budget	Variance	Forecast	Budget	Variance
Revenue	(10,066)	(5,330)	4,735	(13,380)	(10,661)	2,719
Expenditure	22,789	18,846	(3,943)	41,846	37,712	(4,133)
Net OPEX Surplus/(Deficit)	12,723	13,516	792	28,466	27,052	(1,414)
Net CAPEX Surplus/(Deficit)	941	2,105	1,164	4,253	4,253	0

3.4 Oranga ahurea | Cultural Wellbeing

Oranga ahurea is responsible for three LTP KPIs. Of these KPIs one reports quarterly with the balance reporting annually.

Non-financial variance commentary

- KPI result is 56% up on target

Key challenges and highlights for the period

- Visitor numbers across all Experience Wellington sites combined for the period exceeded the quarterly target with 146,892 visits which is 56% up on the target of 93,600. While visitor numbers have rebounded in the recent quarter, a constrained revenue generation environment alongside challenges fundraising, and a failure for revenue to keep up with expenditure over many years prior to the pandemic and COVID-19 has resulted in material financial challenges for Experience Wellington. The significance of the financial challenge and the proposed way forward is outlined in more detail in the covering paper to this quarterly report.
- In September a new festival, Te Hui Ahūrei Reo Māori o Te Whanganui-a-Tara, the Māori Language Festival of Wellington, celebrated the 50th anniversary of the Māori language petition being delivered to Parliament in September 1972. It featured te reo Māori focused arts and events, including a screening of the te reo Māori version of Disney's The Lion King, and a special Storytime reading of children's books in Te Reo Māori accompanied by the New Zealand Symphony Orchestra.
- In November, we launched Make Visible: Te Whanga-nui-a-Tara, a project with Shannon Novak to support LGBTQI+ communities in Wellington through art installations and other creative projects. Two artworks were installed - one at Turnbull House and the other at the PwC Centre. More will occur throughout the year.
- In December, we commissioned local artists Ariki Brightwell, Rongowhakaata, Raukawa, Te Arawa, Ngati Toa, to paint a mural along a retaining wall on Bowen Street. It marks the installation of the Botanic Garden ki Paekākā to city transitional cycleway. Two other murals have been commissioned but will be completed in Q3.

There are no LTP KPI exception reports for this period

LTP Activity area	KPI description	Target	2022/23 YTD Result		2021/22 YE Result	Comment
			This period (Q2)	Last period (Q1)		
Cultural Wellbeing	N/A	N/A	N/A	N/A	N/A	N/A
This reporting is by exception only, and the table represents those KPIs which did not meet their target this quarter						

Total KPI RAG status (n=3)

This period		Not reported this period	Last period (quarterly reporting KPIs at year end 2021/22 financial year)*		Reported annually or not reported at year end
1	0	2	1	0	2

* Last financial year results have been provided as comparison as no quarter 1 data available

Q2 Financial variance commentary

- *Revenue*: Unfavourable YTD due to lower external funding for City Events and revenue in Toi Poneke arts centre, with this trend continuing for the remainder of the year
- *Expenditure*: Favourable YTD due to lower spending in City Events, offset by higher costs in Toi Poneke arts centre. Spending in City Events is expected to be in-line with budget at the end of the year, however due to placement of Aho Tini budget in Social and Recreation combined with above-budget allocations, the full year is unfavourable to budget
- *Net OPEX*: Favourable YTD due to timing of City Events costs offset by corresponding low events revenue in Toi Poneke arts centre. Low revenue expected to continue for the remainder of the year while event costs will increase
- *CAPEX*: Tākina spend ahead of budget, forecast not reflecting anticipated overspend - approval will go to council before updating forecast

Cultural Wellbeing	Year to Date (\$000s)			Full Year (\$000s)		
	Actual	Budget	Variance	Forecast	Budget	Variance
Revenue	(279)	(491)	(212)	(545)	(981)	(436)
Expenditure	13,185	14,236	1,051	26,117	25,308	(809)
Net OPEX Surplus/(Deficit)	12,906	13,745	839	25,572	24,327	(1,245)
Net CAPEX Surplus/(Deficit)	20,243	18,271	(1,973)	27,673	27,673	0

3.5 Pāpori me te hākinakina | Social and Recreation

Pāpori me te hākinakina is responsible for 17 LTP KPIs. Of these KPIs 10 report quarterly with the balance reporting annually.

Non-financial variance commentary

- 7 of 10 KPIs met their target this quarter
- Resource constraints continue to impact service provision

Key challenges and highlights for the period

- Currently we are developing a system to accurately capture throughput of graffiti actions since moving to a proactive approach with our contractor for removal of graffiti on council properties. The new approach operates on a quick action basis - as soon as it is sighted it's removed. This is coupled with increased engagement with non-council owned building owners for a better collective approach to management of graffiti. We are also working to increase public murals and appreciation of street art as part of Wellington's unique and vibrant arts culture
- During the quarter we continued to support the hospitality industry with \$1 fees for food premise inspections and \$1 annual fees for alcohol licences, along with no charge for pavement permits which also has supported the development of parklets. Our 'let's clear the air Pōneke' signposts the change for outdoor dining areas to become smoke and vape free from March 2023. We launched our Yellow Ribbon campaign encouraging owners to use a yellow ribbon to give their dog social space and flag to others the need for space.
- We moved to fines-free for our public libraries from 1 July 2022 including waiving historical overdue debt. We set up the Kaitiaki Pukapuka Māori Rōpū, and the NZ Libraries Partnership programme Kaitohutohu position to support Kaimahi personal development in Te Ao Māori and Tikanga. Three new programmes were launched (Tinkertime for under-fives; Librarian Unplugged; and the Book Club kete), the Summer Reading Programme was extended and Waitohi Hub celebrated its 3-year anniversary.

LTP KPI exception report

LTP Activity area	KPI description	Target	2022/23 YTD Result		2021/22 YE Result	Comment
			This period (Q2)	Last period (Q1)		
Social and Recreation	Food registrations - premises (%) inspected within Food Act regulation required timeframes (new business and existing businesses)	100%	39%	N/A	39%	The impact of staff shortages and subsequent training of new staff has added to the backlog created last financial year from COVID-19. We expect to see a reduction in the backlog next reporting period
Social and Recreation	Alcohol Licences - premises inspected within target timeframes (%)	100%	11%	N/A	29%	21 high risk premises were inspected at peak time during November and December 2022. There are no <u>very</u> high-risk premises registered in Wellington, therefore no inspections required in this category
Social and Recreation	Public toilets - response timeframes (%) met	95%	65%	N/A	71%	Contractor challenges due to resource availability is continuing to impact performance
This reporting is by exception only, and the table represents those KPIs which did not meet their target this quarter						

Total KPI RAG status (n=17)

This period		Not reported this period	Last period (quarterly reporting KPIs at year end 2021/22 financial year)*		Reported annually or not reported at year end
7	3	7	6	4	7

* Last financial year results have been provided as comparison as no quarter 1 data available

Q2 Financial variance commentary

- *Revenue*: Favourable YTD due to Public Health revenues being ahead of plan (Liquor licensing and dog registrations), with the full year result showing an unfavourable offset due to lower revenue in Community Recreation Centres
- *Expenditure*: Unfavourable YTD due to higher maintenance costs for public toilets, electricity costs in Swimming Pool Operations and Personnel costs, partially offset by favourable Allocations and Depreciation. The full year forecast expects the high costs to continue, and also includes the Aho Tini budget which belongs in Cultural Wellbeing
- *Net OPEX*: Favourable YTD due to Public Health revenues being ahead of plan (Liquor licensing and dog registrations) with cost pressures from electricity and personnel expected to create an unfavourable variance at year end
- *CAPEX*: Timing in delivery of City Housing upgrade programme, Community Centres, Aquatic renewals (primarily WRAC) and Sports field upgrades which are all underway and expect to deliver on budget by this year

Social and Recreation	Year to Date (\$000s)			Full Year (\$000s)		
	Actual	Budget	Variance	Forecast	Budget	Variance
Revenue	(22,264)	(21,740)	524	(44,734)	(44,591)	143
Expenditure	79,829	79,554	(275)	155,422	153,958	(1,464)
Net OPEX Surplus/(Deficit)	57,565	57,814	249	110,688	109,367	(1,321)
Net CAPEX Surplus/(Deficit)	18,177	23,326	5,148	43,640	43,640	0

3.6 Tāone tupu ora | Urban Development

Tāone tupu ora is responsible for 11 LTP KPIs. Of these KPIs eight report quarterly with the balance reporting annually.

Non-financial variance commentary

- 4 of 8 KPIs met target this quarter

Key challenges and highlights for the period

- The building control function is grappling with timeliness challenges due both to the addition of a significant number of new processing officers and national level constraints on the availability of engineers to review geotechnical and structural aspects of consent applications. The new officers are being upskilled as quickly as possible, in addition the team have onboarded an in-house engineer and is seeking to recruit a second in-house engineer. These efforts will deliver improvements to timeliness but will take the next two quarters before results become apparent in the quarterly KPIs.

LTP KPI exception report

LTP Activity area	KPI description	Target	2022/23 YTD Result		2021/22 YE Result	Comment
			This period (Q2)	Last period (Q1)		
Urban Development	Building consents (%) issued within 20 workings days	100%	52%	N/A	75%	Staffing challenges (staff exiting and long service leave) have added to ongoing capacity issues of structural engineering firms to review building consents. All conspire to impact consent processing timelines. A suite of interventions is underway including addition of in-house engineers, contracting of a 3rd party provider to increase processing capacity, reciprocal arrangements for processing with other building control authorities. We are expecting a return to historical averages by years end
Urban Development	Code of compliance certificates (%) issued within 20 working days	100%	87%	N/A	75%	Reduction in performance is primarily due to temporary reduced staffing capacity. We expect a return to historical averages by end of quarter 3
Urban Development	Resource consents (non-notified) (%) issued within statutory time frames	100%	62%	N/A	75%	Increase in backlogs have arisen due to delays in advice received from technical advisors and COVID-19 impacting resourcing
Urban Development	Noise control (excessive noise) complaints (%) investigated within 1 hour	90%	71%	N/A	92%	A combination of software issues experienced by our contractor and resourcing issues have impacted performance. Despite active recruitment there is still a 30% shortage of staff across the security industry affecting recruitment of noise control officers
This reporting is by exception only, and the table represents those KPIs which did not meet their target this quarter						

Total KPI status (n=11)

This period		Not reported this period	Last period (quarterly reporting KPIs at year end 2021/22 financial year)		Reported annually or not reported at year end
4	4	3	4	4	3

* Last financial year results have been provided as comparison as no quarter 1 data available

Q2 Financial variance commentary

- *Revenue*: Unfavourable YTD due to a delay in the building pipeline and seasonal tenant demand in the Te Kainga programme. Lower income levels too in the Building and Resource Consent areas where application volumes are down 26% and 27% respectively on last year.
- *Expenditure*: Favourable YTD due to timing around the District Plan hearing costs (commencing in February) and delays on the Te Ngākau MOB/CAB demolition and Earthquake Building Risk projects. There is also an underspend on the Housing Investment Programme (rent) which is expected to continue for the remainder of the year
- *Net OPEX*: Favorable YTD due to timing around the cost of District Plan hearings (commencing in February) and delays on the Te Ngākau (MOB/CAB Demolition) and Earthquake Building Risk projects. Another factor is that delays in the Housing Investment programme have caused reduced rent costs. Those delays have also impacted revenues in that area. Revenues in both Building and Resource consents are also lower than planned due to lower application volumes
- *CAPEX*: Under budget due to delays in the Waterfront area (FKP Playground regarding new contractor and some renewals projects), the Housing Investment programme (Harrison Street) and Earthquake Risk Mitigation work relating to the Town Hall project

Urban Development	Year to Date (\$000s)			Full Year (\$000s)		
	Actual	Budget	Variance	Forecast	Budget	Variance
Revenue	(10,130)	(11,775)	(1,646)	(20,801)	(23,976)	(3,175)
Expenditure	24,273	29,005	4,733	54,467	58,666	4,199
Net OPEX Surplus/(Deficit)	14,143	17,230	3,087	33,666	34,690	1,024
Net CAPEX Surplus/(Deficit)	24,663	29,986	5,323	50,815	50,815	0

3.7 Waka | Transport

Waka is responsible for 12 LTP KPIs. Of these KPIs three report quarterly with the balance reporting annually.

Non-financial variance commentary

- 2 of 3 KPIs met their target this quarter. Parking KPI has made a slight gain in performance (1%) over end of year result

Key challenges and highlights for the period

- The Cable Car Company (CCO) exceeded both its passenger and fare revenue KPIs this quarter (62% and 71% respectively) on the back of visitor resurgence to the Capital
- Peak Parking occupancy rates have not recovered to levels achieved prior to the COVID pandemic. Although there was an expectation that utilisation of on-street parks would rebound, this has not occurred as quickly as originally planned for when the current Annual Plan was finalised. There could be several reasons for this including the ongoing trend of more people working from home more often than was the case prior to the pandemic. Occupancy remains in the range between 50 – 54%. We are working to replace existing parking technology which is coming to the end of its useful life. Once in place the new technology will provide an enhanced experience for customers and ensure that the parking activity continues to support the city and surrounding suburbs as the city evolves to reduce reliance on private vehicles in favour of other transport options and how streets will support a more liveable city in the future.
- August Storm - A very wet winter resulted in substantial challenges, including a large number of slips with tons of material to be removed. A number of the slips are on a program to be addressed in the next year or two. The extent of the rainfall and damage caused to the network from the storm has put pressure on our internal and external resources with the workload substantially increasing and having a flow on effect to our work programme.
- The resource consent for the operation of the Kiwi Point Quarry southern face was attained with capacity to supply 200,000 tonnes of aggregate annually to the Wellington region. New initiatives have potential to supply an additional 100,000 tonnes of recycled concrete products. This highly valued resource is likely to become accessible to the region by 2025. The quarry will also accept a limited type of clean fill thereby providing relief for the region and alleviating the pressure on landfills.
- A tender for a panel of contractors is currently being let on GETS for the delivery of capital transport projects (value of \$30m over three years). This panel contract has a strong focus on smaller contractors, in particular local Māori, and Pasifika contractors, as we seek to establish and build strong relationships with committed contractors that have the experience and capabilities to consistently deliver services on time, achieve value for money, quality and provide reliable productivity – and contribute significantly to the local economy through positive local impact

LTP KPI exception report:

LTP Activity area	KPI description	Target	2022/23 YTD Result		2021/22 YE Result	Comment
			This period (Q2)	Last period (Q1)		
Transport	City parking peak occupancy (% utilisation)	70-80%	54%	N/A	53%	The city is experiencing change in parking demand which is ongoing with more people working from home on a regular basis. Occupancy has remained consistent with that occurring in the previous quarter including through the Christmas season. There has been a slight gain (1%) over performance at end of the last financial year
This reporting is by exception only, and the table represents those KPIs which did not meet their target this quarter						

Total KPI RAG status (n=12)

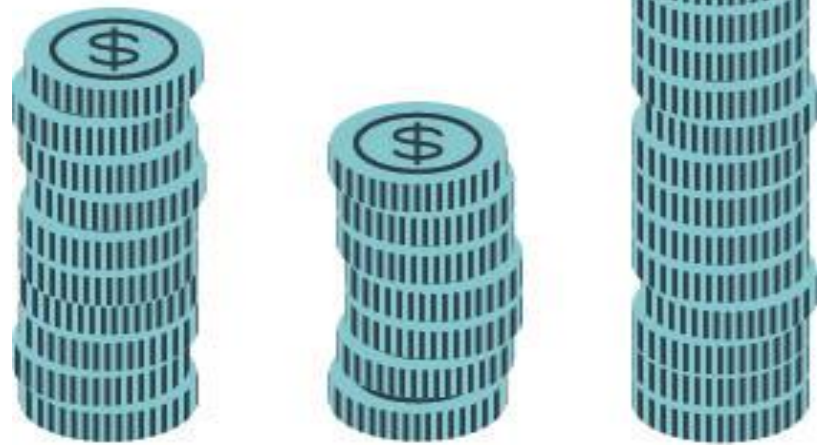
This period		Not reported this period	Last period (quarterly reporting KPIs at year end 2021/22 financial year)		Reported annually or not reported at year end
2	1	9	1	2	9

* Last financial year results have been provided as comparison as no quarter 1 data available

Q2 Financial variance commentary

- *Revenue*: Unfavourable YTD due to low revenue across metering as a result of reduced occupancy of on-street car parks, and in fines due to delayed static camera installation, with the trend expected to continue for the remainder of the year
- *Expenditure*: Unfavourable YTD due to City Transport & Infrastructure spend on slips remediation and higher than budgeted depreciation, with favourable LGWM spend as a result of slower than anticipated start of projects and parking enforcement costs as a result of a high number of staff vacancies, with recruitment progressing to fill these roles
- *Net OPEX*: Unfavourable YTD due to low revenue across metering as a result of reduced occupancy of on-street car parks, and in fines due to delayed static camera installation. City Transport & Infrastructure unfavourable spend on slips remediation, with favourable LGWM spend due to slower than anticipated start of projects, expected to ramp up from Q3
- *CAPEX*: Under budget due to timing on the Cycling programme and Transport BU projects, partially offset by overspend in LGWM early delivery projects. Parking is underspent YTD due to a mismatch between budget phasing and spend, with a significant parking upgrade planned for Q4

Transport	Year to Date (\$000s)			Full Year (\$000s)		
	Actual	Budget	Variance	Forecast	Budget	Variance
Revenue	(20,950)	(25,340)	(4,390)	(44,209)	(51,134)	(6,925)
Expenditure	61,378	57,082	(4,296)	118,309	113,425	(4,884)
Net OPEX Surplus/(Deficit)	40,428	31,742	(8,686)	74,101	62,292	(11,809)
Net CAPEX Surplus/(Deficit)	36,083	37,513	1,430	94,613	94,613	0



4. Strategic activity financial performance including Treasury report

This section of the quarterly report provides a year to date view of the strategic financial performance position as well as the Treasury report.

- The overall deficit for the year to date is \$40.9m, a positive variance to budget of \$3.2m (7%).
- The Council is forecasting a total deficit of \$83.4m versus a budget of \$75.4m, a \$8.0m (11%) adverse variance, with significant variances including a reduction in parking revenue of \$7m combined with an expected overspend in areas such as 3 Waters and slip remediation
- Treasury report details Councils year to date compliance against all risks for interest rate, funding and liquidity, plus investments and counterparty credit limits. Compliance is projected to be achieved over all measures for the final 2 quarters of the year.

4.1 Strategic activity financial performance

Consolidated Performance 1 July 2022 - 31 December 2022

	Year To Date			Full Year		
	Actual \$000's	Budget \$000's	Var \$000's	Forecast \$000's	Budget \$000's	Var \$000's
Rates & Levies Revenue	214,776	213,177	1,599	428,444	426,353	2,091
Revenue from Operating Activities	83,637	82,496	1,142	161,950	167,489	(5,539)
Investment Revenue	6,168	6,147	21	11,968	12,294	(326)
Finance Revenue	2,958	7	2,951	2,352	13	2,339
Other Revenue	19,056	19,831	(775)	41,064	41,269	(205)
Development Contribution Revenue	3,251	1,750	1,501	5,034	3,500	1,534
Total Income	329,846	323,407	6,440	650,811	650,918	(107)
Personnel	81,189	81,353	(163)	163,655	161,219	2,436
Contracts, Services, Materials	122,800	121,029	1,771	235,314	236,426	(1,112)
Professional Costs	7,921	9,973	(2,052)	20,240	19,832	409
General Expenses	47,054	46,192	861	96,890	93,686	3,204
Depreciation and amortisation	95,429	95,177	252	187,477	187,605	(128)
Interest Expense	22,365	20,687	1,678	43,962	41,375	2,587
Internal Recharge and Recoveries	(5,965)	(6,820)	855	(13,372)	(13,832)	460
Total Expenditure	370,793	367,592	3,201	734,166	726,310	7,856
COUNCIL NET SURPLUS/(DEFICIT)	(40,947)	(44,185)	3,238	(83,355)	(75,392)	(7,963)

Year to date commentary

The overall deficit for the year-to-date is \$40.9m which is a positive variance to budget of \$3.2m (7%). Total income is \$6.4m higher than budget, mainly as a result of higher-than-expected revenue in venues, unbudgeted interest income and higher than budgeted development contributions. This benefit is being partially offset by an overspend in controllable expenses of \$0.6m (1%) and interest expense of \$1.7m (8%).

The context for significant deficit variances at the various cost / income categories is:

- Rates and Levies are \$1.6m favourable (1%) due to increased water rates revenue as a result of increased usage from a large rate-payer;
- Revenue from Operating Activities is \$1.4m (1%) favourable which is due to favourable variances in Waste Operations \$2.8m due to higher waste volumes at the landfill in addition to higher revenues at Wellington Venues. These are offset to some extent by lower revenues in Parking of \$4.0m;
- Other Revenue is \$0.7m (4%) unfavourable due to NZTA Capital roading subsidies related to the cycling programme being behind schedule, with a partial offset in NZTA Operating subsidies and to some extent by favourable balances on Government grants;
- Development Contributions are favourable by \$1.5m (86%), due to \$0.7m of increased roading and \$0.6m water contributions;
- Contracts, Services and Materials are \$1.8m (1%) unfavourable. Significant overspends include; Strategy and Governance \$3.8m due to Venues Cost of Goods Sold in line with increased revenue, Infrastructure and Delivery \$2.6m related to Transport projects and slips, with a partial offset due to underspends in Planning and Environment \$1.5m related to LGWM and Customer and Community \$3.1 m across Creative Capital events and Parks, Sport and Recreation;
- Professional Costs are \$2.1m (21%) favourable with a majority of this underspend (\$1.9m) related to consulting and advice in Planning and Environment, made up of District Planning (\$1m), Climate Change (\$0.6m) and City Design (\$0.3m);
- General Expenses are \$0.9m (2%) unfavourable, with an unbudgeted increase of \$1.1m in electricity and External IT services overspending of \$0.4m being offset by favourable Rent expense (mostly in the Te Kainga project) of \$0.6m; and
- Interest Expense is \$1.7m (8%) unfavourable however when Interest revenue is also considered, the net position is \$1.3m (6%) favourable to budget

Forecast (Full Year) commentary

Council is forecasting a full-year total deficit of \$83.4m versus a budget of \$75.4m, a \$8.0m (11%) adverse variance, with significant variances including a reduction in parking revenue of \$7.0m combined with an expected overspend in areas such as 3 Waters and slip remediation.

- Rates and Levies are \$2.1m favourable due to the expectation the increased water rates revenue from a large rate-payer will continue for the remainder of the year
- Revenue from Operating Activities is \$5.5m (3%) unfavourable and is largely due to projected losses in Parking \$7.0m, Housing Development \$2.0m, Building Consents \$0.6m and Resource Consents \$0.4m. Venues are expected to continue the trend of increased revenue however, forecasting to be \$2.9m favourable at year end
- Personnel \$2.4m (2%) unfavourable due to increased Contractor spending for Infrastructure and Delivery of \$1.4m (Strategic Asset Management \$0.6m, Resilience and Sustainability \$0.5m - which will be funded from waste operations revenue surpluses and City Transport \$0.3m) and increased Salaries and Wages in Parks, Sport and Recreation of \$1.2m. City Design and Smart Council are under budget by \$0.7m and \$0.4m respectively across Contractors and Wages
- Contracts, Services and Materials is \$1.1m favourable, with forecasted underspends in LGWM of \$5.0m and Takina of \$1.9m, however this is offset by projected overspends in Venues of \$2.5m (costs associated with increased revenues), and other overspends in Infrastructure and Delivery - 3 Waters \$2.3m, Transport \$1.4m and Waste Operations \$1.4m
- General Expenses over budget \$3.2m due to utility costs unfavourable by \$2.1m (rent and electricity), insurance \$1.0m, furniture and equipment maintenance \$0.6m. Offsetting this to some degree, security costs are expected to be under budget by \$0.8m
- Interest expense is forecast to be unfavourable by \$2.6m (6%) however when considering interest revenue the net position is \$0.2m over budget.

Summary of financial performance by Strategic Activity Area

Financial performance by individual strategic activity areas including financial commentaries are outlined in [Section 3](#)

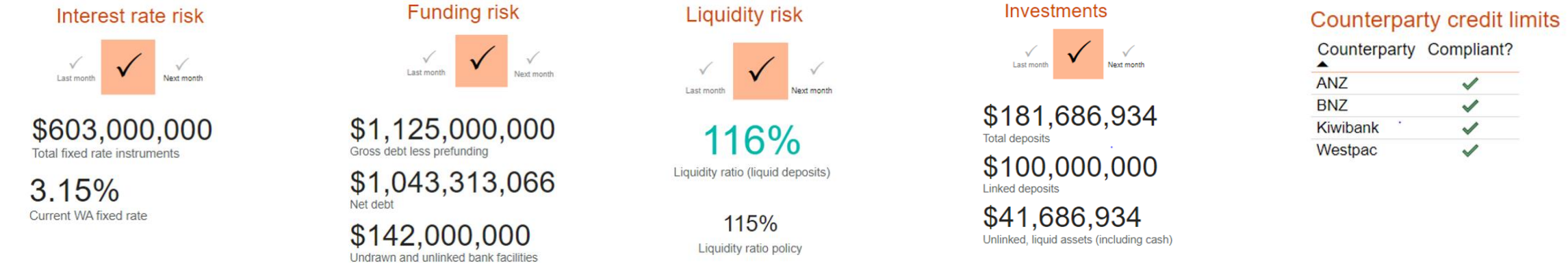
Total All Strategic Activity Areas – Quarter 2 Budget Performance (\$000s)

	Year to Date (\$000s)			Full Year (\$000s)		
	Actual	Budget	Variance	Forecast	Budget	Variance
Revenue	(329,846)	(323,407)	6,440	(650,811)	(650,918)	(107)
Expenditure	370,793	367,592	(3,201)	734,167	726,310	(7,856)
Net Operating Expenditure	40,947	44,185	3,238	83,355	75,392	(7,963)
Net Capital Expenditure	169,020	196,724	27,704	424,811	428,811	0

Summary of financial performance by Strategic Activity area		Year to Date (\$000s)			Full Year (\$000s)		
		Actual	Budget	Variance	Forecast	Budget	Variance
Governance	Revenue	(239)	(378)	(139)	(683)	(755)	(73)
	Expenditure	14,834	16,123	1,289	31,081	31,729	649
	Net Surplus/(Deficit)	14,596	15,746	1,150	30,398	30,974	576
Environment	Revenue	(18,227)	(15,618)	2,608	(34,095)	(31,872)	2,222
	Expenditure	139,639	138,090	(1,549)	275,482	276,610	1,128
	Net Surplus/(Deficit)	121,412	122,472	1,059	241,387	244,737	3,350

Summary of financial performance by Strategic Activity area (contd)		Year to Date (\$000s)			Full Year (\$000s)		
		Actual	Budget	Variance	Forecast	Budget	Variance
Economic Development	Revenue	(10,066)	(5,330)	4,735	(13,380)	(10,661)	2,719
	Expenditure	22,789	18,846	(3,943)	41,846	37,712	(4,133)
	Net Surplus/(Deficit)	12,723	13,516	792	28,466	27,052	(1,414)
Cultural Wellbeing	Revenue	(279)	(491)	(212)	(545)	(981)	(436)
	Expenditure	13,185	14,236	1,051	26,117	25,308	(809)
	Net Surplus/(Deficit)	12,906	13,745	839	25,572	24,327	(1,245)
Social and Recreation	Revenue	(22,264)	(21,740)	524	(44,734)	(44,591)	143
	Expenditure	79,829	79,554	(275)	155,422	153,958	(1,464)
	Net Surplus/(Deficit)	57,565	57,814	249	110,688	109,367	(1,321)
Urban Development	Revenue	(10,130)	(11,775)	(1,646)	(20,801)	(23,976)	(3,175)
	Expenditure	24,273	29,005	4,733	54,466	58,666	4,199
	Net Surplus/(Deficit)	14,143	17,230	3,087	33,666	34,690	1,024
Transport	Revenue	(20,950)	(25,340)	(4,390)	(44,209)	(51,134)	(6,925)
	Expenditure	61,378	57,082	(4,296)	118,309	113,425	(4,884)
	Net Surplus/(Deficit)	40,428	31,742	(8,686)	74,101	62,292	(11,809)

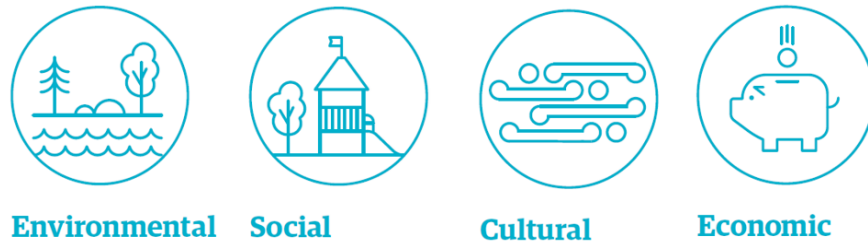
4.2 Treasury report



Orange tick box refers to current period.

Commentary:

- In the current year the Council has entered into one issuance of Green Bonds with the Local Government Funding Authority to the value of \$20million in December 2022. These bonds are specifically to fund the capital requirements of Tākina.
- While the capital revenue to offset debt from the NZTA subsidy is currently under budget – this reflects that the capital spend on qualifying projects will also be marginally behind on budget thus no effect on net council debt.



5. Community Wellbeing outcomes

Council actively monitors our progress towards the community wellbeing outcomes across a range of indicators. Typically, trends emerge over a 3 – 5year period and there may not be a direct one-to-one relationship between monitored indicators and wellbeing outcomes however the information provided helps us understand how the city is changing and informs future investment in developing the city and the Council’s services to the community. Because trends are typically over a longer period, changes are unlikely within the timeframe of this report. Therefore, reporting will show performance as at the last period it was updated, in this context the table below provides a summary of indicator performance as at June 2022.

	Summary of outcome performance	Some city emerging trends
Environmental wellbeing	Our environmental community outcomes were somewhat successful with three out of seven indicators showing trends in the desired direction. Two indicators had a negative trend and two were neutral.	<ul style="list-style-type: none"> ↻ steady increase in capacity of solar as a renewable energy source ↘ perception of air pollution "is a problem" ↻ improvement in waste to landfill per person ↘ perception of water pollution "is a problem" ↻ increase in access to green space
Social wellbeing	While there have been some unfavourable trends emerging in the Social wellbeing area, of the eight outcomes monitored, four trends are neutral or steady with the overall quality of life perception consistently high at average of 89%.	<ul style="list-style-type: none"> ↘ housing becoming more unaffordable ↘ lower confidence in Council's decision making ↘ dropping sense of community (pre COVID-19) ↻ quality of life measure remains high
Cultural wellbeing	The long tail of COVID-19 had an ongoing impact on our Cultural wellbeing, driven by uncertainty about how and when our community would engage with events. Although most indicators in this area have not shown progress in desired direction, a new indicator show Wellington's acceptance of diversity is the highest of all the cities monitored.	<ul style="list-style-type: none"> ↘ slow decline in perception of our rich and diverse arts scene ↻ acceptance and value of identity highest monitored ↘ slump in resident's sense of pride in the area and perception of city ↘ drop in perception of contribution of heritage items to city and community's unique character
Economic wellbeing	This is the largest wellbeing area with sixteen outcomes. Although there are some positive trends, most indicators in this area showed a level of uncertainty. We will continue to monitor the trends closely as the city goes through this period of transition out of pandemic restriction and impacts.	<ul style="list-style-type: none"> ↘ drop in the city's economic diversity ↻ long term growth in GDP per capita ↻ increase in household incomes ↻ uplift in number of houses constructed ↘ less feel it's easy to access the city ↘ drop in perception of public transport: ease of access, affordability (prior to 50% fare reduction) and reliability ↻ gradual lift in active modes and public transport ↻ improvement in number of road crashes

3. 2023/24 ANNUAL PLAN - DRAFT BUDGET

Kōrero taunaki | Summary of considerations

Purpose

1. This report to Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee seeks the committee’s agreement to the draft 2023/24 Annual Plan and budget. This includes the draft budget, proposed rates settings, changes to fees and charges, engagement process and any other outstanding decisions outlined in this paper, leading to the upcoming 2023/24 Annual Plan.

Strategic alignment with community wellbeing outcomes and priority areas

Aligns with the following strategies and priority areas:

- Sustainable, natural eco city
- People friendly, compact, safe and accessible capital city
- Innovative, inclusive and creative city
- Dynamic and sustainable economy
- Functioning, resilient and reliable three waters infrastructure
- Affordable, resilient and safe place to live
- Safe, resilient and reliable core transport infrastructure network
- Fit-for-purpose community, creative and cultural spaces
- Accelerating zero-carbon and waste-free transition
- Strong partnerships with mana whenua

Strategic alignment with priority objective areas from Long-term Plan 2021–2031

Relevant Previous decisions

The body of this report notes the relevant previous committee resolutions to the development of the 2023/24 Annual Plan. It either provides recommendations for those resolutions or noting when those recommendations will be presented as part of the Annual Plan process.

Significance

The decision is High Significance in accordance with schedule 1 of the Council’s Significance and Engagement Policy.

Financial considerations

- Nil Budgetary provision in Annual Plan / Long-term Plan Unbudgeted \$X

Risk

- Low Medium High Extreme

Authors	Matthew Deng, Senior Advisor Kirrilee Mahoney, Principal Advisor Financial Planning Lloyd Jowsey, Team Leader, Planning and Reporting Baz Kaufman, Manager Strategy and Research Raina Kereama, Financial Controller Vincent Kleinbrod, Principal Advisor
Authoriser	Baz Kaufman, Manager Strategy and Research

**KŌRAU TŌTŌPŪ | LONG-TERM PLAN,
FINANCE, AND PERFORMANCE
COMMITTEE
23 FEBRUARY 2023**

**Absolutely Positively
Wellington City Council**
Me Heke Ki Pōneke

	Raina Kereama, Financial Controller Stephen McArthur, Chief Strategy & Governance Officer
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Taunakitanga | Officers' Recommendations

Officers recommend the following motion

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

1. Receive the information.
2. **Note** that the 2023/24 Annual Plan is year three of the 2021-31 Long-term Plan (LTP), and that year three included a rates increase that reflected significant increased investment in the city's infrastructure and services.
3. **Note** that since the 2021-31 LTP was adopted, increases in inflation, the revaluation of assets, cost of borrowing and depreciation costs have resulted in material pressure being placed on the rates starting position for the 2023/24 year.
4. **Note** that the Capital Programme for 2023/24 has already been rescheduled on 8 December 2022 by Kōrau tūāpapa | Environment and Infrastructure committee to reflect market capacity, and that the re-programming of the revised capital works programme has helped reduce the rates impact for the 2023/24 financial year.
5. **Agree** the broad approach to offset these cost pressures on the rates starting position for 2023/24 is to:
 - a) Defer any new additional funding matters to the 2024-34 LTP for consideration
 - b) Delay debt repayments (for covid related borrowing costs)
 - c) Delay leaky homes rates funded provision
 - d) Utilise some prior year accumulated surpluses
 - e) Organisational savings
 - f) Increase user fees and charges for 2023/24 in line with the Revenue and Financing Policy to ensure those that benefit from a service pay an appropriate portion of the costs.
6. In alignment with the above approach, **agree to defer** the following funding cost increase matters to the 2024 Long-term Plan for consideration:
 - a) Additional \$1.1m increase for CCO operating grants (over and above 4% already included in draft 2023/24 budget)
 - b) Additional funding for events (\$320k OPEX)
 - c) Additional funding for grants (\$200k OPEX)
 - d) Additional funding for the Natural Environment Fund (\$100k OPEX)
 - e) Funding for a feasibility study for the Great Harbour Way - Shelly Bay Road
 - f) Funding for the Significant Natural Areas Incentive Programme
 - g) Funding for additional Town Centre Upgrades (beyond what is currently programmed).
7. In alignment with the above approach, **agree to include** the following in the draft 2023/24 Annual Plan budget funded through prior year accumulated surpluses:
 - a) Additional funding of \$2.31m OPEX for Wellington Water Ltd (\$2.0m for response/repair of drinking water leaks and \$310k to accelerate the Condition Assessment Programme)

- b) Circa Theatre support for redevelopment work (\$550k OPEX).
8. **Note** that funding to support more resource at the Linden Community Centre for community development will be funded from within existing budgets for 2023/24.
 9. **Agree** not to fund the bund on Mākara Beach, based on the new evidence regarding the likely ineffectiveness of a bund as outlined in more detail in Attachment 4).
 10. **Agree** the proposed changes to Fees and User Charges for community engagement as outlined in Attachment 2 and 3.
 11. **Note** the draft recommended budget (as outlined in this paper) represents a proposed 12.2 percent rates increase after growth, the broad approach to offset cost pressures (outlined in recommendation 8).
 12. **Note** that the organisation has budgeted and achieved savings of \$17.0m in the previous two years, with further budgeted savings in the current year (2022/23) of \$13.0m, a cumulative total of \$30.0m.
 13. **Note** the projects and programmes budgets as outlined in Attachments 7 and 8. These are draft and will be finalised and presented to Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee on 23 March 2023.
 14. **Note** the community engagement and feedback approach to the draft 2023/24 Annual Plan as outlined in Attachment 5.
 15. **Agree** in principle non-alignment to the Revenue & Finance Policy for activities that do not align. This is where these activities are within variance thresholds or in line with the position accepted during the 2021-31 LTP and 2022/23 Annual Plan.
 16. **Note** that the draft 2022/23 budget and community engagement information will be presented on 23 March 2023 at Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee meeting for consideration.

Whakarāpopoto | Executive Summary

2. This report seeks direction on a number of issues, approach to rates setting, budget variances, changes to fees and charges, changes to revenue and financing policy non-alignment, and previous committee resolutions for funding changes.

Takenga mai | Background

Process

3. 2023/24 is year three of the adopted 2021-31 LTP. The majority of the work programme for the year has already been set through the long-term planning process. In addition, the Committee approved a capital expenditure rephase in December 2022 as a result of construction market pressures, and this has already reset the capital programme for the 2023/24 year. These changes are reflected in the proposed 2023/24 Annual Plan budget.
4. The Annual Plan process is therefore focused on reviewing and approving any other variations from the planned programme of work and budget. Any significant new work

programme that is not outlined in the current work programme and budget is most appropriately raised as part of the 2024 -34 LTP.

5. A number of Council and Committee resolutions have been passed over the previous seven months which are relevant to the Annual Plan 2023/24. These mainly relate to the consideration of additions or changes to the LTP budget, with resolutions requiring that they be considered through the 2023/24 Annual Plan process.

Timeline

6. The timeline for the Annual Plan is outlined in the table below:

Item	Date	Status
<ul style="list-style-type: none"> • Kōrau Tōtōpū Long-term Plan, Finance, and Performance Committee • Workshop 1 - Annual Plan Process & Capital Programme 	5 December	Completed
<ul style="list-style-type: none"> • Kōrau Tōtōpū Long-term Plan, Finance, and Performance Committee • Workshop 2 - Budget and cost pressures 	14 December	Completed
<ul style="list-style-type: none"> • Kōrau Tōtōpū Long-term Plan, Finance, and Performance Committee • Workshop 3 – Annual Plan 	8 February	Completed
<ul style="list-style-type: none"> • Kōrau Tōtōpū Long-term Plan, Finance, and Performance Committee Approval of draft budget and variances 	23 February	
<ul style="list-style-type: none"> • Kōrau Tōtōpū Long-term Plan, Finance, and Performance Committee • Community engagement and feedback approach • Approval of draft that was presented on 23 February 	23 March	
<ul style="list-style-type: none"> • Community engagement and feedback period 	April	
<ul style="list-style-type: none"> • Kōrau Tōtōpū Long-term Plan, Finance, and Performance Committee • Community engagement and feedback deliberations 	31 May	

<ul style="list-style-type: none"> • Te Kaunihera o Pōneke Council • Adoption and rate strike 	29 June	
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Kōrerorero | Discussion

Programme of work

7. There is a material programme of work scheduled for 2023/24. This includes making significant improvements to core infrastructure such as three waters, dealing with the city’s sludge more effectively through the Sludge Minimisation Project, as well as improving the resilience of our facilities such as the Town Hall, Te Matapihi Central Library and the wider Te Ngākau Civic Square area.
8. There is also an extensive programme of work to improve how we move through the city as part of the Paneke Pōneke cycle network improvements and Let’s Get Wellington Moving programmes. In addition to this, council will continue to look after and invest in the city’s ubiquitous range of services – everything from housing, pools, parks, to playgrounds, events, and the city’s biodiversity.
9. The table below outlines key features of the current planned programme of work for the 2023/24 year as agreed through the 2021-31 LTP and December capital rescheduling. Some further information on this table can be found in Attachment 6.

Starting	Continuing	Finishing
<ul style="list-style-type: none"> • Tūpiki Ora Māori Strategy • Kilbirnie Park • Grenada North Community Sports Hub • Shed 5 • Karori Pool • Southern Landfill • Parking Management Plans • Speed Management • Paneke Pōneke - Botanic Gardens to Karori • Paneke Pōneke - Wadestown to Thorndon • Paneke Pōneke - 	<ul style="list-style-type: none"> • Begonia House Precinct • Khandallah Swimming Pool • City Housing – Community Housing Provider • Te Ngākau Civic Square • Town Hall • Te Matapihi Central Library • Te Atakura programme • Sludge Minimisation Project • Waste minimisation • District Plan 	<ul style="list-style-type: none"> • Omāroro Reservoir Area • Taranaki Street New Pump Station • Paneke Pōneke - Island Bay • Paneke Pōneke - Newtown to City • Paneke Pōneke - Botanic Gardens to City • Paneke Pōneke - Aro Connections • Paneke Pōneke - Ngaio Connections

Starting	Continuing	Finishing
<ul style="list-style-type: none"> • Khandallah Connections • Paneke Pōneke - Kelburn Connections • Paneke Pōneke - Eastern Connections • Paneke Pōneke - Newlands Connections • Watermain Renewal Programme – Stage 1: Newlands and Johnsonville • Wastewater Network Renewals - Newtown 	<ul style="list-style-type: none"> • Te Kāinga programme • Venues upgrades • Huetepara Park • Pōneke Promise • Former Workingmen's Bowling Club Newtown • Three Waters Transition • CBD Wastewater Pump Station and Rising Main Programme • City Housing - Upgrade Phase 2 • City Housing - Healthy Homes • Paneke Pōneke - Tawa to Johnsonville • Paneke Pōneke - Berhampore to Newtown • Paneke Pōneke - Kilbirnie Connections • Paneke Pōneke - Thorndon Connections • Town Centre upgrade - Island Bay • Town Centre upgrade - Berhampore • 44 Frederick Street Urban Park • Cuba Street Playground • Blair and Allen Street upgrade • LGWM – Transformational 	<ul style="list-style-type: none"> • Te Whaea/Tawhiri Project • Karori Event Centre • Granville Flats

Starting	Continuing	Finishing
	<p>programme</p> <ul style="list-style-type: none"> • LGWM – Golden Mile • LGWM – People Friendly City Streets • LGWM - Thorndon Quay and Hutt Road 	

Cost pressures

10. The 2023/24 Annual Plan is year three of the 2021-31 LTP. A significant increase in investment into the city’s infrastructure and services was agreed as part of that process and that additional investment had strong community support. This increased investment is reflected in a proposed rates increase of 12.2 percent (after growth) as part of this year’s budget. This was foreshadowed in the current Long Term Plan and in last year’s Annual Plan process.
11. There have also been a number of significant cost pressures since the adoption of the 2021-31 LTP and the more recent 2022/23 Annual Plan. These have been incorporated into the draft rates and debt positions in this budget. The cost pressures are a mix of:
 - Increased inflation rates
 - Increased value of our city assets (from revaluations)
 - Increased depreciation costs
 - Increases in the cost of borrowing
 - Increased insurance costs.
12. The rates increase for 2023/24 as a result of these cost pressures, without intervention, would move the rates increase from 12.2 percent to 16.5 percent (after growth).
13. While cost pressures faced by Council are significant, these same pressures are also faced by households and businesses. As a consequence, a number of options were identified to reduce the rates increase for the 2023/24 year. These are outlined below.

Approach to cost pressures

14. The Council’s overall approach to managing cost pressures for the 2023/24 year is to balance continued investment in the city’s infrastructure and services, with overall rates affordability.
15. The proposed approach includes using a range of levers to mitigate the cost pressures currently driving costs upwards, and return the rates increase back to circa 12 percent,

which balances continued investment in the city with affordability, and also reflects the rates increase position agreed through the previous 2021 LTP and the 2022/23 Annual Plan processes.

16. Council however has limited options to do that. Council has already delivered budgeted savings of approximately \$30.0m over the last three years to 2022/23. The organisation has achieved \$17.0m of these savings in the previous 2 years with a further \$13.0m budgeted for 2022/23. Due to these significant savings already being realised, the organisation is not able to use these again to further reduce costs without impacting Levels of Service. Making significant changes to service levels would require amending the LTP, which is not achievable in the time available to adopt the Annual Plan and set rates by 30 June 2023.
17. The following levers have been used to prepare the draft budget and return the rates increase to 12.2 percent (after growth):
 - a) defer any new additional funding matters to the 2024-34 LTP for consideration unless there is no discretion (legislative/contractual); not funding would cause significant and unacceptable risks; not funding would materially reduce levels of service; or the funding is time sensitive (it would stop a programme of work already underway)
 - b) delay debt repayments for covid related borrowing costs (approx. 2%)
 - c) delay leaky homes rates funded provision (approx. 1%)
 - d) organisational savings (approx. 1%)
 - e) utilise some prior year accumulated surpluses (to fund limited new cost pressures)
 - f) Increased user fees and charges in-line with the Revenue and Financing Policy to ensure those that benefit from a service, pay an appropriate portion of the costs.
18. The use of some of these funding levers will result in a flow on increase to rates for 2024/25, and would impact our borrowings and potentially the organisations credit rating.
19. Council has therefore taken a financially prudent approach to balance the increase in rates, borrowings, and affordability for ratepayers.

Alignment with Financial Strategy / 2023/24 Rates and debt position

20. The proposed rates increase following the changes is 12.2 percent (after growth). This is slightly lower than the forecasted increase in the 2022/23 Annual Plan of 12.3 percent (after growth) due to cost pressures previously mentioned in paragraph 30 to 33.
21. Debt is projected to be \$1.55 billion at 30 June 2024 with a forecasted debt to revenue ratio of 249 percent (including headroom for insurance) or 212 percent (excluding headroom for insurance). This is not a material change from the 2022/23 LTP amendment.

Revenue and Financing and fees and user charges

22. Officers have assessed the fees alignment levels of all activities against their respective Revenue and Financing Polices and decisions made through the Long-term Plan process. Assessments of the level of compliance for all activities are included as Attachment 1.
23. All areas of non-alignment are recommended to be accepted as they are:
 - within the variance threshold; or

- were accepted as non-aligned though the LTP / noted as temporary non-aligned in the 2022/23 Annual Plan.

Fees and User charges

24. Officers have reviewed potential fee and user charge changes. The majority of the proposed changes are due to inflation. This is to ensure that the revenue from user fees and charges increases in line with budgeted operating costs of activities, and with Revenue and Finance policy settings. The full list of proposed changes is included as Attachment 3.
25. There are a number of fee and user charges that are either new or have changed for reasons other than inflation. These are outlined in Attachment 2.
26. A summary of the proposed changes to user fees and charges are as follows:
 - There are 65 recommendations to implement new fees based on either new services offered, taking over services from CentrePort, changes to existing fee structures, as well as implementation of the Trading and Events and Public Places Policy (TEPP). None of the fee increases will have a material effect on revenue but to help recover costs of services.
 - 2 fees were incorrectly excluded from the 2022/23 Annual Plan schedule.
 - Waste minimisation fees increase higher than inflation due to increased ETS costs and Waste Minimisation Act (WMA) levy.
 - Animal control fees decreased due to a simplified monthly fee structure.
27. All proposed changes to fees and user charges are included in the draft 2023/24 Annual Plan budget.

Funding matters for decision making

28. There are a broad range of funding pressures and requests for the 2023/24 year. The next section outlines the recommended way forward on each of them.
29. These funding pressures may have an impact on the proposed rates change, depending on whether it is related to CAPEX or OPEX. This will be outlined in this report. Any further changes to rates from decisions relating to this report will be reflected in the budget presented to the Committee on 23 March 2023 for adoption to be used in community engagement.

Cost pressures that are recommended to be funded for 2023/24

Wellington Water Limited – Three Waters

30. Wellington Water Limited (WWL) has requested additional \$10.0m of funding to assist existing urgent repair works, especially on drinking water leaks. The funding would also be used to help accelerate the 'Condition Assessment' programme and new initiatives.
31. This request is on top of previously agreed operating funding increases for WWL. This includes in 2021 through the 2021-31 LTP process, WWL received an increase of 23.2 percent on operational expenditure and 41.1 percent on capital expenditure above what was allocated through the 2018-28 LTP.

32. In 2022/23 through the Annual Plan process, \$5.0m increase was approved by the Pūroro Maherehere | Annual Plan/Long-Term Plan Committee. A further \$2.0m+ was approved, under the CEO delegation, to repair leaks.
33. Considering these previous increases in operational funding already approved and the financial position of the 2023/24 Annual Plan, it is recommended that additional funding of \$2.31m for reactive maintenance on top of the previous increases be approved. To manage the impact on rates, it is recommended this be funded through accumulated surpluses from previous years so there is no rates impact for 2023/24.
34. Specifically, \$2.0m will be used for response and repair of drinking water leaks, and \$0.31m will be for an accelerated 'Condition Assessment' programme.

Circa Theatre additional funding

35. In June 2022, Circa Theatre requested \$0.75m of funding for the 2022/23 Annual Plan to support their redevelopment work on the theatre. Pūroro Maherehere | Annual Plan/Long-Term Plan Committee agree to set aside \$50K funding in the 2022/23 year for the development of a business case/feasibility study to support Circa Theatre, following further work and discussions between council and Circa Theatre on the proposal.
36. In September 2022, the Kōrau Mātinitini | Social Cultural and Economic Committee recommended to allocate \$0.2m to support the upgrade for 2022/23. This was decided after a business case was presented to the Committee.
37. The Committee also recommend to the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee to decide whether to include the additional \$0.55m OPEX funding into the 2023/24 Annual Plan.
38. It is recommended that the additional \$0.55m be agreed and funded through accumulated surpluses from previous years.

Linden Community Development

39. On 13 September 2022, the Tawa Community Board requested advice on options for staff resourcing to support Linden Community Development.
40. The Linden Community Centre is currently staffed by 1.0 FTE with other support provided through the Libraries and Community Spaces business unit. The centre hosts a variety of events, programmes and services initiated by both the community and the Community Centre Coordinator such as:
 - Health and wellbeing activities including RAT collection, Hepatitis C testing, Māori mental health programmes and food parcels;
 - Community and Connection activities including Neighbours Day, Kai Kitchen, playgroup, provision of Skinny Jump internet services and Take 10.
 - Private groups also hire the Community Centre spaces for non-public events including meetings and birthday parties.
41. Over the last few years, Council have supplemented the permanent onsite staff member at the Linden Community Centre with community development staff at various times.
42. These staff have generally been funded through the Community Services team on a fixed-term basis, as funding has been available. Most recently, a resource was provided at the Centre from October 2021 to August 2022. The funding from

Community Services supported this until 30 June 2022, with an additional two months supported by the Libraries and Community Spaces Business Unit.

43. Additional funding of \$75k would enable a permanent increase in resource available at the centre. This would provide support to the Linden community through community development, leveraging relationships with community agencies, and building stronger support relationships across the suburb.
44. It is recommended that funding be approved and that the additional \$75k be funded by reprioritising resources within the current Council's operating budget.

Funding matters *not* recommended to be funded in 2023/24 but considered further as part of the 2024 Long term Plan process

45. The following cost pressures and funding matters are recommended to be deferred until the 2024-34 LTP.

Council Controlled Organisation (CCOs) additional funding request

46. Council recently conducted a funding review for CCOs and their operating grants to determine if it is still fit for purpose, in order to inform both the Annual Plan and the 2024-34 LTP budgeting processes.
47. The CCO Funding Review outlines that there are various inflationary cost pressures facing the CCO group, in-line with the inflationary pressures being experienced across the rest of Council.
48. The draft budget includes an increase for all CCOs of 4 percent to their Operating Grants (\$1.1m) and this increase will support the management of these cost pressures for the 2023/24 year.
49. Should the increased operating grant not be sufficient to manage the inflationary pressures for any CCO during the 2023/24 year, there is the ability consider budget adjustments under exceptional circumstances at quarterly review/report times.

Council Events

50. Many council-run events are partly funded using external non rates funding sources such as from the New Zealand Community Trust (NZCT). The market for external funding sources is limited and highly competitive, and the council is forecasting a shortfall of \$320k for the 2023/24 year from external sources.
51. Consideration has been given to increasing council funding to fill the shortfall, but this is a matter best considered through the 2024 Long term Plan process. For the 2023/24 year it is recommended that council operate within the existing budget parameters.

Community Grants

52. A number of council grant programmes are contracts for services that include annual CPI adjustment. The draft budget includes inflationary pressure of \$200k relating to those contracts. It is recommended that this increase be funded from within the overall grants pool, noting that this will impact on the discretionary grants for the year, and that overall funding levels for grants be considered as part of the 2024-34 LTP process.

Natural Environment Fund

53. On 31 August 2022, the Grants Subcommittee '*recommend to the LTPF&P committee to seek officers' advice on an increase in the Natural Environment Fund*'.
54. The Natural Environment Fund supports community environmental projects that deliver on Council objectives outlined in 'Our Natural Capital Biodiversity' strategy and action Plan.
55. The current budget for the Natural Environment Fund is \$50k per year. Officers have reviewed the level of funding and potential increase and identified that additional funding is necessary to achieve the objectives outlined in 'Our Natural Capital Biodiversity' strategy and action Plan.
56. It is recommended that this funding be considered as part of the 2024-34 LTP process.

Great Harbour Way - Shelly Bay Road feasibility study

57. In August 2022, Council has requested Officers to explore the long-term opportunities to upgrade Shelly Bay Road in such a way that will enable the road to meet Waka Kotahi design guidance (as a minimum) and the Great Harbour Way plan (as an aspiration), as part of this they requested an initial report be undertaken in time for the 2023/24 Annual Plan to request any necessary feasibility funding, recognising that there would be no progress until funding is available.
58. It is recommended that this funding requirement be considered as part of the 2024-34 LTP process.

Significant Natural Areas incentives programme

59. On 27 June 2022 the Planning and Environment Committee agreed that for Significant Natural Areas (SNAs):
 - *Residentially zoned properties be removed from the notified District Plan until the National Policy Statement on Biodiversity has been gazetted and a SNA incentives programme has been developed;*
 - *An SNAs incentives programme be considered as part of the 2023/24 Annual Plan, to assist affected landowners with the protection of these ecologically important areas; and*
 - *Officers developed advice on the structure of a programme (includes enabling the delivery of pest plant and animal control, restoration planting, fencing and streamlined consenting)*
60. Initial investigations have identified a range of incentives will be needed consisting of: rates relief, financial support for those wanting to complete projects, ecological advice and support for establishing ecological management plans.
61. It is recommended that the additional resourcing to deliver the SNA support package be developed in detail and considered as part of the 2024-34 Long term Plan process. The Natural and Coastal Environment hearing (schedule 8 - 12) for the Proposed District Plan is not scheduled to be considered until February 2024, as we are waiting the findings of the commissioners will help inform how we respond more fulsomely to this issue from a policy perspective.

Town Centre Upgrade

62. Councillors have requested consideration of increased funding be made available for town centre upgrades, and in particular Northland which has not had an upgrade for 25 years.

63. In respect to Northland, initial work was undertaken by the community and a local architect several years ago. The concept was for a better designed “laneway” between the village centre, community centre and local primary school.
64. There was also a small amount of OPEX assigned to engage with the community of Northland around their town centre, but no CAPEX to implement the project. Some engagement has been undertaken, but due to the lack of funding to deliver post engagement.
65. It is recommended that this funding matter best addressed as part of the 2024 Long term Plan process.

Funding matters *not* recommended for 2023/24 Annual Plan or 2024 long-term Plan

Makara Beach Restoration

66. In February 2022, the Pūroro Maherehere | Annual Plan/Long-Term Plan Committee agreed that additional work is required on the detailed design of works in order to provide more certainty on the likely costs, before deciding whether to include in the 2023/24 Annual Plan or 2024-34 LTP.
67. Further work has since been done to investigate the feasibility of the proposed solution to determine whether it will achieve the intended objectives. The assessment has identified that the effectiveness of a bund on Mākara Beach will be very low, and that the risk of another over-topping event like that which led to the original project is much lower than previously thought.
68. Also, the probability of an event like Extra-Tropical Cyclone Gita is every low (1 in 100-year return period). This suggests that it is unlikely that works to increase the beach crest are urgent/required at present.
69. Officers attended the Makara Community Board meeting on 2 February 2022 to present the findings of the eCoast Mākara Bund Review. The meeting was also attended by eCoast Managing Director and review report author Dr Shaw Mead. Dr Mead spoke to the report on the Mākara Bund Review focusing on the historical data and risk of another significant flooding event. The Board noted the report.
70. Full detail on the assessment of the solution can be found in Attachment 4.
71. Based on the new evidence, Officers recommend not to include the project for a new bund in the 2023/24 Annual Plan or 2024-34 LTP, as the likely effectiveness of a bund on Mākara Beach will be very low.

Kōwhiringa | Options

72. Not Applicable

Whai whakaaro ki ngā whakataunga | Considerations for decision-making

Alignment with Council’s strategies and policies

73. The 2023/24 Annual Plan is the third year of the Council’s 2021-31 LTP which outlines the approach to meeting Council strategies and policies

Community Engagement and Feedback

74. While the proposed Annual Plan work programme and budget is substantially in line to what was forecast for year 3 of the LTP (for which there was widespread public consultation and public support), it is proposed that the Council seeks feedback from the community on the proposed budget.
75. Details of the proposed approach community engagement and feedback are contained in Attachment 5.
76. The Community engagement programme focuses on activating community audiences / stakeholders:
- **awareness** of the purpose of the Annual Plan
 - their **understanding** of the content of budget; and
 - to provide **informed feedback** on the key aspects of the proposed AP budget. (Feedback from the community can be provided in-person, in writing, by email or on-line).
77. The engagement programme will reach out to the community through multiple channels including with the community local in-person, social media and on-line events /activities including Councillor participation. The programme of events / activities will be promoted through advertising in print, broadcast (e.g. radio) and digital media leading up to and during the engagement period. Formal hearings are not proposed. There will also be a report back to the community following the final decision on the Annual Plan Budget
78. The communications supporting the engagement programme includes a focus on:
- Raising audience awareness of projects underway / proposed and the rates story in 2023/24;
 - Inform residents about components of the rates story;
 - Encourage community feedback on the Annual Plan from all parts of the community, especially youth and cultural groups such as Pacifica/Māori; and
 - Prepare residents for key LTP issues - residents that are more informed on what drives our budgets/rates.
79. The Community Engagement programme will be delivered over 4+ weeks from late March/early April with the Council's 'Let's Talk' engagement platform being a hub for the community to access information and ask questions. Depending on community demand there will also be time available for forums for those who wish to speak to Council directly.

Implications for Māori

80. The engagement plan for the 2023/24 Annual Plan will consider the appropriate way in which to consult with mana whenua on the relevant proposals. The Annual Plan will be the third year of the 2021-31 LTP which commits to a programme of work and funding to increase the level of partnership with mana whenua.

Financial implications

81. The financial implications related to this annual plan are outlined in the body of this report.

Legal considerations

82. There are specific requirements of the Local Government Act 2002 in relation to the preparation of the 2023/24 Annual Plan. These requirements have informed the approach and content of material for this report and have shaped the process and timeline for decision making.

Risks and mitigations

83. Risks related to this annual plan are outlined in the body of this report. They mainly relate to the level of uncertainty in the Council's operating environment heading into and during the 2023/24 year. These risks will be monitored and be relevant for decision making for final deliberations on the 2023/24 Annual Plan in May and June 2023.

Disability and accessibility impact

84. Accessibility requirements will be considered through the design of the community engagement and feedback approach to the 2023/24 Annual Plan. The likely focus on online engagement methods for this community engagement will offer both opportunities and challenges for ensuring high accessibility of community engagement material.

Climate Change impact and considerations

85. The 2023/24 Annual Plan includes programmes of work to continue Council's implementation of Te Atakura, our First to Zero carbon strategy.

Communications Plan

86. A community engagement and communication plan are outlined in the 'Engagement and Consultation' section above.









Health and Safety Impact considered

87. Not Applicable

Ngā mahinga e whai ake nei | Next actions

88. The full draft budget and community engagement and feedback document will be prepared for this committee's deliberations on 23 March 2023.

Attachments

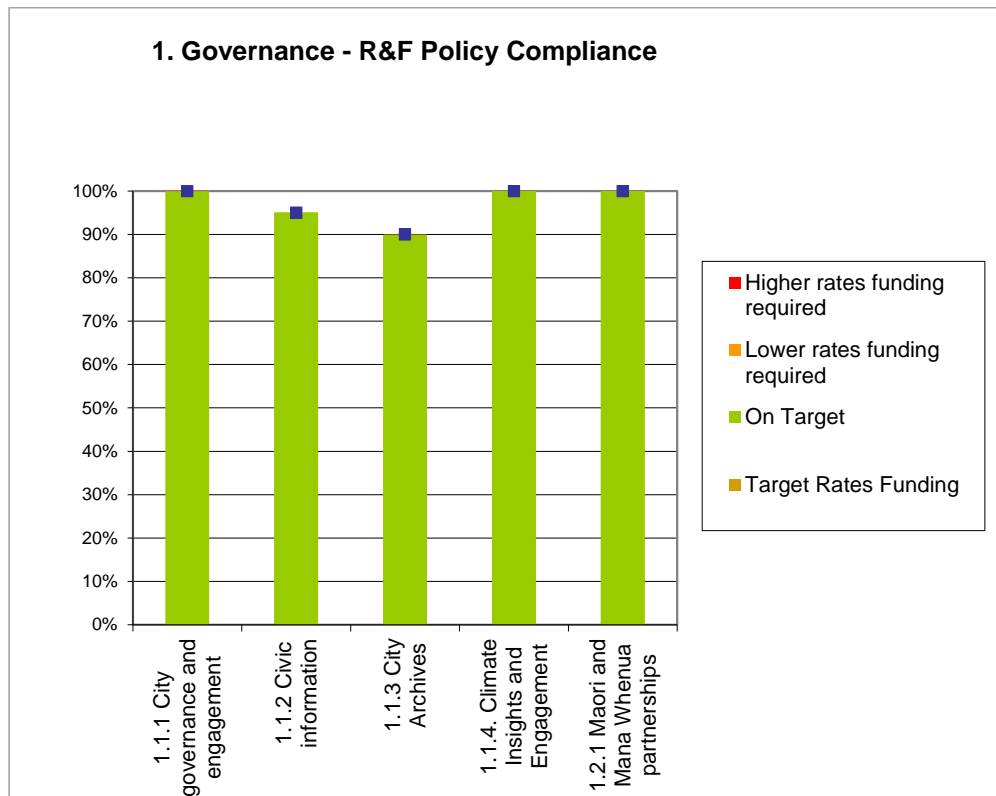
Attachment 1.	Revenue and Finance Policy Alignment ↓ 	Page 114
Attachment 2.	2023-24 Recommended New Fees ↓ 	Page 118
Attachment 3.	2023-24 Recommended Fee Changes ↓ 	Page 128
Attachment 4.	Mākara Beach Bund Review 171122 eCoast ↓ 	Page 176
Attachment 5.	Overview of Community Engagement Approach ↓ 	Page 199
Attachment 6.	2023/24 Significant Projects ↓ 	Page 203
Attachment 7.	2023/24 Capital Projects and Programmes ↓ 	Page 208
Attachment 8.	2023/24 Operating Projects and Programmes ↓ 	Page 214

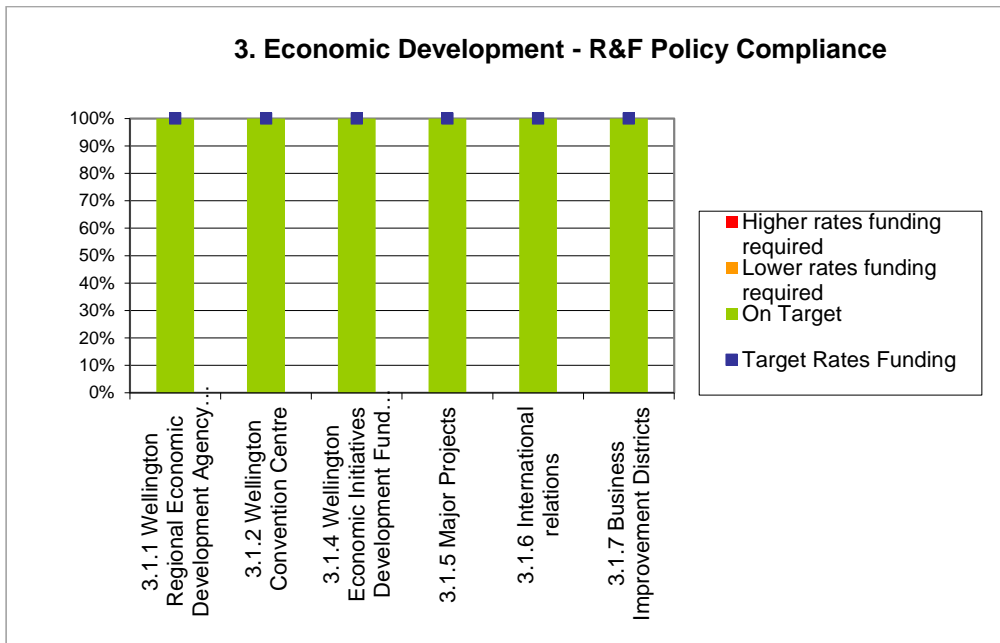
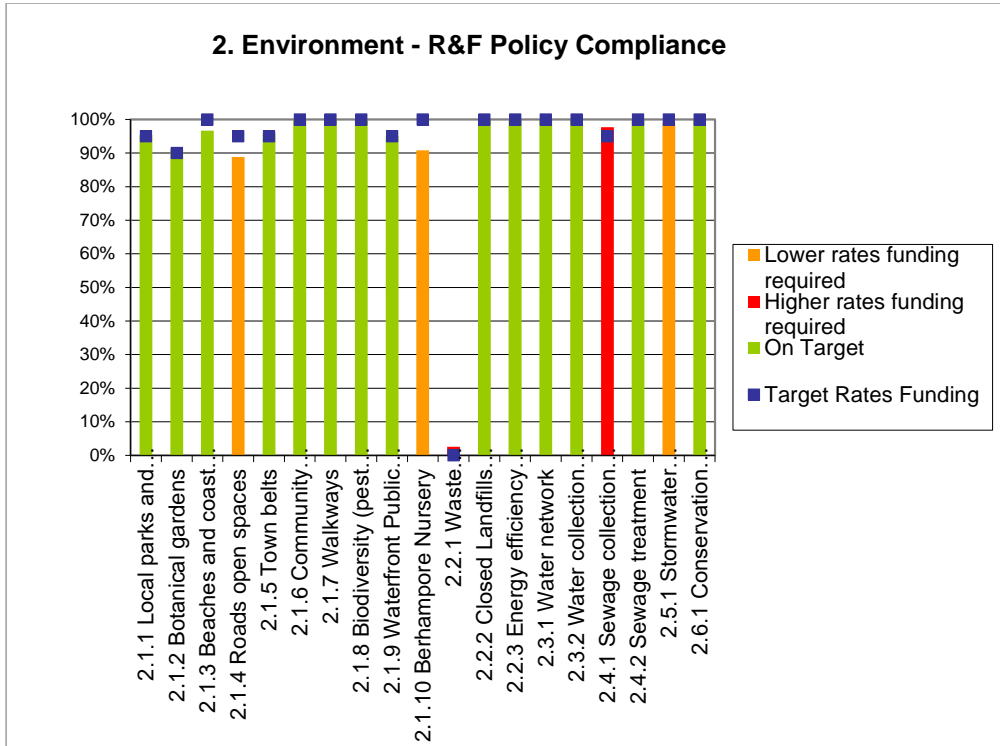
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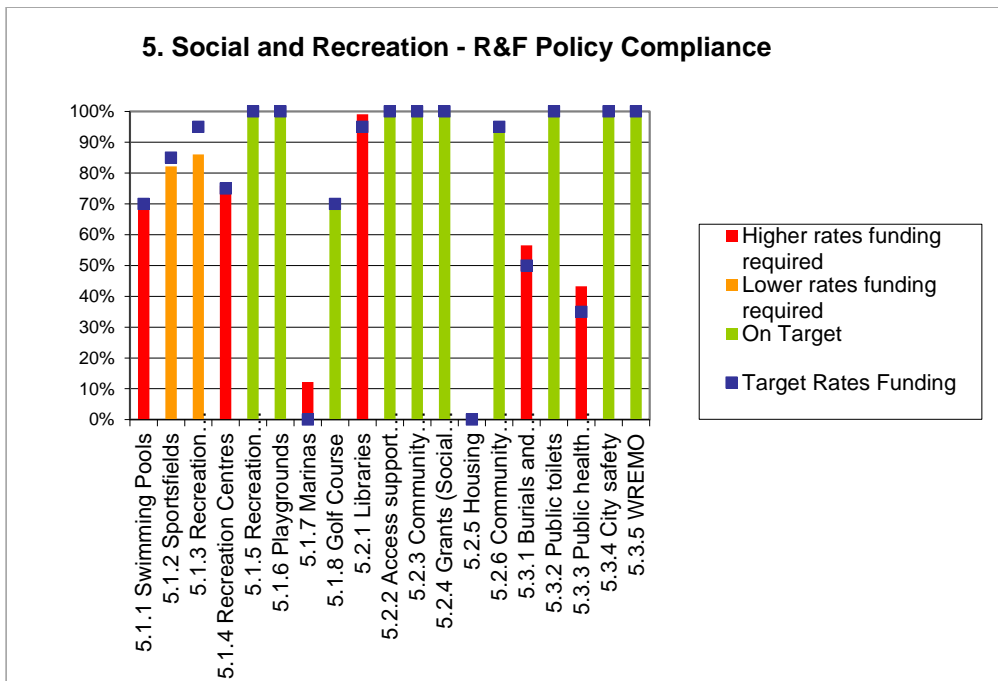
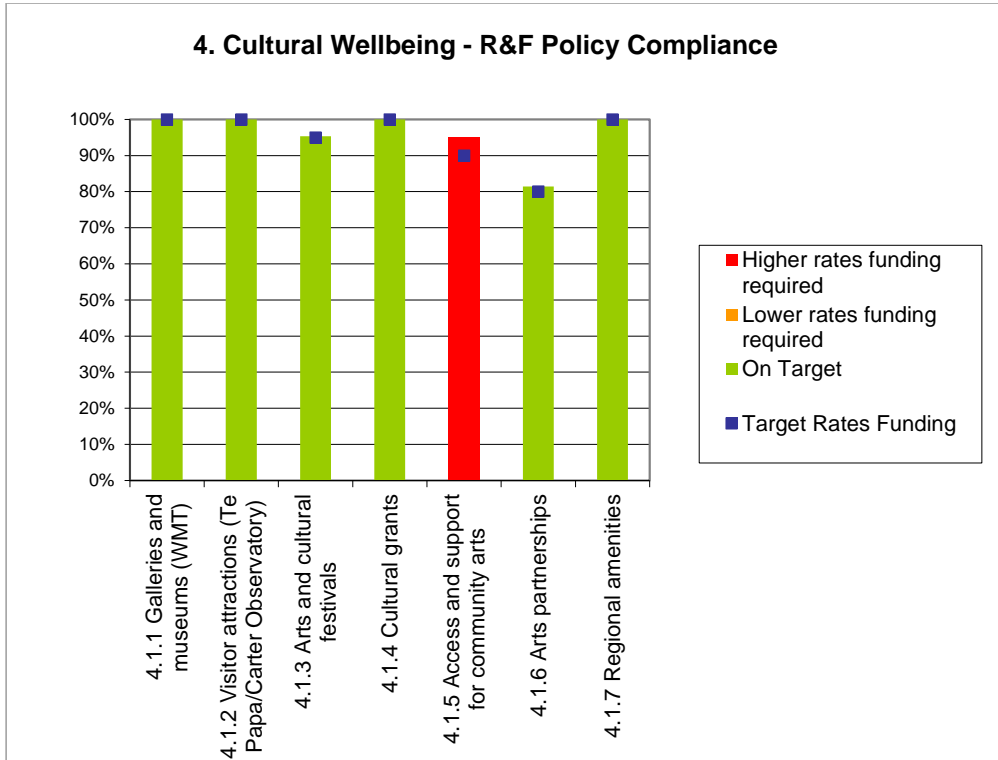
Revenue and Financing – levels of alignment with policy

1. Officers have assessed alignment levels of all activities against their respective Revenue and Financing Polices with a summary of levels of compliance included in the charts below.

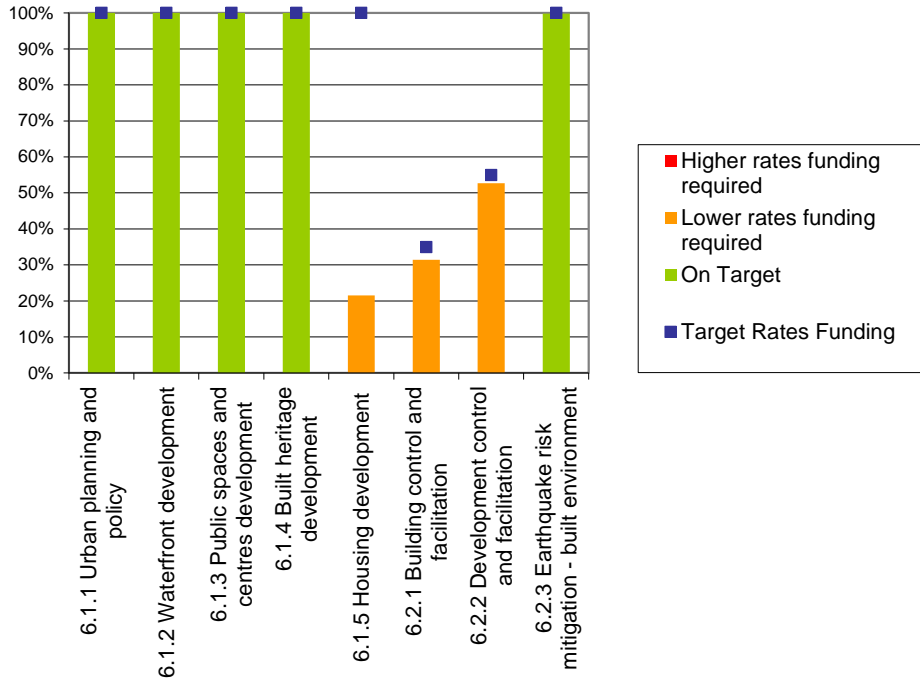
2. Some activities are showing non-alignment but have not been highlighted as an alignment issue for this Annual Plan. These activities are where non-alignment was noted in the adoption of the 2021-31 Long-Term Plan or 22-23 Annual Plan.



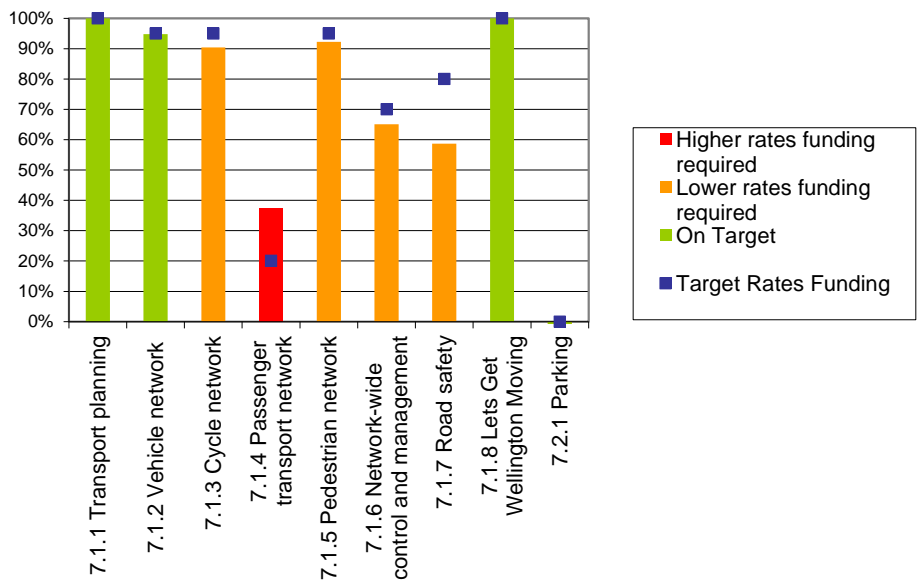




6. Urban Development - R&F Policy Compliance



7. Transport - R&F Policy Compliance



List of new fees and fee changes (other than for inflation)

Activity Group	Name of Fee	AP 22/23 Fee	Proposed fees change through AP 23/24	Reason for fee change
2.1.2 Botanical Gardens	Picnic kit		\$20.00	New service offering
	Team building activity PP fee		\$4.00	New service offering
	Bolton Cottage (hourly rate)		\$42.00	New service offering
	Bolton Cottage (weekly hire)		\$500.00	New service offering
2.1.5 Town Belts & Reserves	Application fee for Activities (all Activities under the TEPPP)	\$0.00	\$191.50	Implementation of Trading & Events In Public Places Policy
	Commercial activities at sites (not listed in the TEPPP)	\$0.00	\$1,500.00	Implementation of Trading & Events In Public Places Policy
	Annual license/permit renewal fee	\$0.00	\$100.00	Implementation of Trading & Events In Public Places Policy
	Officer time hourly charge (as needed)	\$0.00	\$130.00	Implementation of Trading & Events In Public Places Policy
	Ranger/Officer assistance above normal duties per hour	\$0.00	\$100.00	Implementation of Trading & Events In Public Places Policy
	late notice applications (less than 20 working days prior to an activity)	\$0.00	\$300.00	Implementation of Trading & Events In Public Places Policy
	Park/Reserve or Open Space booking fee/day	\$0.00	\$60.00	Implementation of Trading & Events In Public Places Policy
	temporary trading site (powered)/day	\$0.00	\$40.00	Implementation of Trading & Events In Public Places Policy
	temporary trading site (non-powered)/day	\$0.00	\$35.00	Implementation of Trading &

				Events In Public Places Policy
	Group fitness classes/day	\$0.00	\$50.00	Implementation of Trading & Events In Public Places Policy
	Commercial Filming half day	\$0.00	\$280.00	Implementation of Trading & Events In Public Places Policy
	Commercial Filming full day	\$0.00	\$430.00	Implementation of Trading & Events In Public Places Policy
	Commercial Photography/day	\$0.00	\$150.00	Implementation of Trading & Events In Public Places Policy
	Commercial Photography (landscape only) annual fee	\$0.00	\$800.00	Implementation of Trading & Events In Public Places Policy
	Per person fee - Commercial tours & guiding, Lessons & Coaching, Race events	\$0.00	\$2.50-\$5.00pp	Implementation of Trading & Events in Public Places Policy
	Commercial or private events under 150 people	\$0.00	\$350.00	Implementation of Trading & Events In Public Places Policy
	Commercial or private events 150 to 1000 people	\$0.00	\$640.00	Implementation of Trading & Events In Public Places Policy
	Commercial or private events over 1000 people	\$0.00	\$1,500.00	Implementation of Trading & Events In Public Places Policy
	Marquee Booking Fee (non-refundable)	\$0.00	\$88.15	Implementation of Trading & Events In Public Places Policy
	Marquee up to 50m2/day	\$0.00	\$380.00	Implementation of Trading & Events In Public Places Policy
	Marquee up to 100m2/day	\$0.00	\$580.00	Implementation of Trading &

				Events In Public Places Policy
	Marquee > 100m2/day	\$0.00	\$900.00	Implementation of Trading & Events In Public Places Policy
2.1.9 Waterfront Public Spaces	Waterfront - Keys/Cards charge	\$0.00	\$100.00	New fee as per TEPPP
	Waterfront - Month - 15 to 20 metres	\$0.00	\$191.50	New fee as per TEPPP
	Waterfront - Month - 20 to 25 metres	\$0.00	\$90.00	New fee due to taking over management from Centreport 21/22
	Waterfront - Month - 25 to 30 metres	\$0.00	\$110.00	New fee due to taking over management from Centreport 21/22
	Waterfront - Month - 30 to 40 metres	\$0.00	\$110.00	New fee due to taking over management from Centreport 21/22
	Waterfront - Month - Over 40 metres	\$0.00	\$120.00	New fee due to taking over management from Centreport 21/22
	Waterfront - Month - Under 15 metres	\$0.00	POA	New fee due to taking over management from Centreport 21/22
	Waterfront - Over 40m & 500 GRT	\$0.00	\$60.00	New fee due to taking over management from Centreport 21/22
	Waterfront - Under 40m & 500 GRT	\$0.00	\$100.00	new fee
	Waterfront - Yearly - 15 - 20 metres	\$0.00	\$25.00	new fee

	Waterfront - Yearly - 20 - 25 metres	\$0.00	\$1,016.50	New fee due to taking over management from Centreport 21/22
	Waterfront - Yearly - 25 - 30 metres	\$0.00	\$1,078.50	New fee due to taking over management from Centreport 21/22
	Waterfront - Yearly - 30 - 40 metres	\$0.00	\$1,366.00	New fee due to taking over management from Centreport 21/22
	Waterfront - Yearly - Over 40 metres	\$0.00	\$2,021.00	New fee due to taking over management from Centreport 21/22
	Waterfront - Yearly - under 15 metres	\$0.00	POA	New fee due to taking over management from Centreport 21/22
2.2.1 Waste Minimisation	Commercial General Rubbish	\$196.07	\$225.98	Increase mainly due to increased ETS costs & WMA levy
	Domestic General Rubbish	\$245.50	\$264.00	Increase mainly due to increased ETS costs & WMA levy
	Green Waste	\$80.50	\$92.00	Increase to bring the price closer to 50% of general waste
	Sewerage Sludge	\$276.00	\$310.50	Increase mainly due to increased ETS costs & WMA levy
	Special waste - asbestos	\$273.70	\$304.75	Increase mainly due to increased ETS costs & WMA levy
	Special waste - other	\$231.15	\$262.20	Increase mainly due to increased ETS costs & WMA levy

	Contaminated Soil	\$196.07	\$225.98	Increase mainly due to increased ETS costs & WMA levy
	Rubbish bags (RRP each)	\$3.29	\$3.50	Cost of per bags increase
5.1.1 Swimming Pools	Pool L1 Party Preschool 1-12 people		\$60.00	New fee offering
	Pool L1 Party Preschool 13-20 people		\$90.00	New fee offering
	Pool L1 Party School-Aged 1-12 people		\$100.00	New fee offering
	Pool L1 Party School-Aged 13-20 people		\$150.00	New fee offering
	Pool L1 Party Preschool (additional person)		\$3.00	New fee offering
	Pool L1 Party School-Aged (additional person)		\$5.00	New fee offering
	Pool L2 Party Preschool 1-12 people		\$80.00	New fee offering
	Pool L2 Party Preschool 13-20 people		\$120.00	New fee offering
	Pool L2 Party School-Aged 1-12 people		\$120.00	New fee offering
	Pool L2 Party School-Aged 13-20 people		\$180.00	New fee offering
	Pool L2 Party Preschool (additional person)		\$5.00	New fee offering
	Pool L2 Party School-Aged (additional person)		\$7.00	New fee offering
	Pool L3 Party 1-12 people		\$200.00	New fee offering
	Pool L3 Party 13-20 people		\$300.00	New fee offering

	Pool L3 Party 21-50 people		\$375.00	New fee offering
	Pool L3 Party 51-100 people		\$450.00	New fee offering
5.1.2 Sports Fields	Groundsman - hourly rate (minimum 2 hours)	\$51.25	\$54.00	Got missed off 22/23 fee schedule
	Sandcourt Hataitai Seasonal fee - hire		\$7.34	New fee sportsfield unique hire
	Sandcourt Hataitai Casual fee		\$15.38	New fee sportsfield unique service
	Additional Litter Bins (per bin)		\$20.00	New fee sportsfield
	Newtown Park Function room (Commercial)	Not previously published	\$65.00	Not previously published
5.1.4 Recreation Centre	Ākau Tangi - School Session 30 min		\$35.00	New Fee
	Ākau Tangi - School Session 40 min		\$45.00	New Fee
5.1.7 Marinas	Boat Pumpout Fee		\$350.00	New service offering
	Officer Time for service outside licence agreement		\$100.00	New service offering
5.3.1. Burials and Cremation	Ash Plot - Makara extension (Beam/Plot/Maintenance)		\$990.00	New fee/new area
5.3.3 Public Health Regulations	Animal Control Registration per animal - Responsible Dog Owner (RDO)	\$64.50	\$132.00	Fee has not changed for several years. The increase is to cover increasing costs of staff, costs associated with registration e.g. Training

	Animal Control Registration per animal - Responsible Dog Owner (RDO) address change only		\$83.00	New fee
	Animal Control - Puppies born March to August	\$130.75	\$108.00	To simplify monthly fee structure
	Animal Control - Puppies born September to February	\$130.75	\$54.00	To simplify monthly fee structure
	Animal Control - Imported Dogs & Puppies - Desexed arrived July to December	\$130.75	\$108.00	To simplify monthly fee structure
	Animal Control - Imported Dogs & Puppies - Desexed arrived January to June	\$130.75	\$41.00	To simplify monthly fee structure
	Animal Control - Imported Dogs & Puppies - Entire arrived July to December	\$180.50	\$148.00	To simplify monthly fee structure
	Animal Control - Imported Dogs & Puppies - Entire arrived January to June	\$180.50	\$56.00	To simplify monthly fee structure
	Animal Control - Adopted dogs and puppies (SPCA and HUHA)	\$64.50	\$37.00	To simplify monthly fee structure
	Parklet Permissions - initial application		\$197.00	New fee
	Parklet Permissions - renewal		\$99.00	New fee
6.2.1 Building control and facilitation	Minor Works - Drainage/Plumbi ng (value less than \$5,000)	\$393.50	\$408.00	To remove residential, commercial difference and change to value
	Minor Works - Drainage/Plumbi	\$1,206.00	\$1,249.00	To remove residential,

	ng (value less than \$10,000)			commercial difference and change to value
	Minor Works - Insulation (value less than \$10,000)		\$1,249.00	New fee
	Minor Works - Structural (value less than \$10,000)		\$1,249.00	New fee
	Demolition Consent - 3 storeys or less		\$702.00	New fee
	Demolition Consent - greater than 3 storeys		\$1,512.00	New fee
	Minor Works - Drainage/Plumbing (value less than \$5,000)	\$393.50	\$408.00	To remove residential, commercial difference and change to value
	Structural Check - Residential 1, 2 and 3 structural work (on plan reviews) Deposit of 1.5 hours	\$373.00	\$582.00	To align engineer time across structural check fees and better reflect what the fees cover
	Structural Check - Commercial 1 structural work (on plan reviews) Deposit of 2 hours	\$508.50	\$776.00	To align engineer time across structural check fees and better reflect what the fees cover
	Structural Check - Commercial 2 and 3 structural work (on plan reviews) Deposit of 2.5 hours	\$929.00	\$970.00	To align engineer time across structural check fees and better reflect what the fees cover
	Structural Check - Residential 1. 2 and 3 structural work (for amended plans) Deposit of 1 hour	\$420.50	\$388.00	To align engineer time across structural check fees and better reflect what the fees cover
	Structural Check - Commercial 1 and 2 structural work (for amended plans)	\$420.50	\$388.00	To align engineer time across structural check fees and better

	Deposit for 1 hours			reflect what the fees cover
	Structural Check - Commercial 3 structural work (for amended plans) Deposit for 1.5 hours	\$555.75	\$582.00	To align engineer time across structural check fees and better reflect what the fees cover
	Structural Check - Hourly Charge for Engineers (including internal overheads), over and above deposit	\$375.00	\$388.00	To align engineer time across structural check fees and better reflect what the fees cover
	Structural Check - Hourly charge for Contract Management, over and above deposit	\$179.00	\$186.00	To align engineer time across structural check fees and better reflect what the fees cover
	Structural Check - An additional deposit of 2.5 hours for all levels of buildings requiring structural checking not supported by a producer statement from a Chartered Professional Engineer	\$929.00	\$970.00	To align engineer time across structural check fees and better reflect what the fees cover
	Consent suspend fee (to review additional information) – per additional hour of Engineer re-assessment time, all property types		\$388.00	New fee
	LIM Fast track fee – multi-residential		\$331.00	New fee

	properties: (case by case)			
	LIM Fast track fee – commercial properties: (case by case)		\$516.00	New fee

Recommended Fee Changes

Activity Group	Name of Fee	AP 22/23 Fee	Proposed fees change through AP 23/24
2.1.2 Botanical Gardens	Begonia House Foyer 4 hours	\$750.00	\$790.00
	Begonia House Foyer 5 hours	\$850.00	\$895.00
	Begonia House Foyer 6 hours	\$950.00	\$1,000.00
	Begonia House Foyer Full Evening	\$1,100.00	\$1,200.00
	Begonia House Foyer - Hourly Rate	\$175.00	\$185.00
	Begonia House Foyer - Sound System	\$150.00	\$160.00
	Begonia House Foyer (staff member support)/hr	\$30.00	\$32.00
	Begonia House Foyer Custodian (Lily House)/hr	\$80.00	\$84.00
	Begonia House Workshop Space/Hr	\$40.00	\$42.00
	Community hire rate - Leonard Cockayne/Treehouse Seminar Room/Discovery Pavilion	\$40.00	\$42.00
	Discovery Garden - Lotions & Potions Space Hourly Rate	\$100.00	\$105.00
	Discovery Garden Pavilion Full day	\$500.00	\$525.00
	Discovery Garden Pavilion Half day	\$300.00	\$315.00
	Discovery Garden Pavilion Hourly rate	\$80.00	\$84.00

Leonard Cockayne Centre Full day	\$500.00	\$525.00
Leonard Cockayne Centre Groups <12 Full day	\$500.00	\$525.00
Leonard Cockayne Centre Groups <12 Half day	\$300.00	\$315.00
Leonard Cockayne Centre Groups >12 Full day	\$600.00	\$630.00
Leonard Cockayne Centre Groups >12 Half day	\$400.00	\$420.00
Leonard Cockayne Centre Half day	\$300.00	\$315.00
Leonard Cockayne Centre Hourly rate	\$80.00	\$84.00
Leonard Cockayne Lawn Hourly rate	\$100.00	\$105.00
Marquee > 100m2	\$1,414.50	\$1,500.00
Marquee Booking Fee (non-refundable)	\$88.15	\$95.00
Marquee up to 100m2	\$881.50	\$970.00
Marquee up to 50m2	\$533.00	\$590.00
Otari-Wilton's Bush Information Centre Hourly rate	\$65.00	\$70.00
Otari-Wilton's Bush Meeting Room Hourly rate	\$50.00	\$55.00
The Dell - Kitchen Access	\$80.00	\$105.00
The Dell (stage with power)	\$100.00	\$105.00

The Dell Marquee (100+sqm)	\$900.00	\$1,000.00
The Dell Marquee (100sqm)	\$580.00	\$640.00
The Dell Marquee (50sqm)	\$380.00	\$420.00
The Soundshell (stage with power)	\$100.00	\$105.00
Treehouse Seminar Room Coffee Machine Full Day	\$7.00	\$7.50
Treehouse Seminar Room Coffee Machine Half Day	\$5.00	\$5.50
Treehouse Seminar Room Groups <12 Full day	\$500.00	\$525.00
Treehouse Seminar Room Groups <12 Half day	\$300.00	\$315.00
Treehouse Seminar Room Groups >12 Full day	\$600.00	\$630.00
Treehouse Seminar Room Groups >12 Half day	\$400.00	\$420.00
Treehouse Seminar Room Hourly rate	\$80.00	\$84.00
Troupe Picnic Lawn (incl. BBQ) Hourly Rate	\$100.00	\$105.00
Wellington Gardens Cleaning Fee	\$100.00	\$105.00
Wellington Gardens Community rate	\$45.00	\$42.00
Wellington Gardens Hourly rate	\$100.00	\$105.00

Wellington Gardens Large Scale Shutting Garden Areas	\$1,000.00	\$1,500.00
Wellington Gardens Commercial Photography 1 - 4 hours	\$280.00	\$300.00
Wellington Gardens Commercial Photography full day 8 hours	\$430.00	\$455.00
Wellington Gardens Commercial Photography up to 1 hour	\$150.00	\$160.00
Wellington Gardens Rose Garden Commercial Photography 1 - 4 hours	\$500.00	\$550.00
Wellington Gardens Rose Garden Commercial Photography full day 8 hours	\$550.00	\$605.00
Wellington Gardens Rose Garden Commercial Photography up to 1 hour	\$200.00	\$220.00
Otari-Wilton's Bush Commercial Photography 1 - 4 hours	\$280.00	\$300.00
Otari-Wilton's Bush Commercial Photography full day 8 hours	\$430.00	\$455.00
Otari-Wilton's Bush Commercial Photography up to 1 hour	\$150.00	\$160.00

	Wellington Gardens Wedding Photos	\$100.00	\$105.00
	Picnics	\$60.00	\$65.00
	Picnic kit	New service	\$20.00
	Team building activity PP fee	New service	\$4.00
	Bolton Cottage (hourly rate)	New service	\$42.00
	Bolton Cottage (weekly hire)	New service	\$500.00
2.1.5 Town Belts & Reserves	Application fee for Activities (all Activities under the TEPPP)	\$0.00	\$191.50
	Commercial activities at sites (not listed in the TEPPP)	\$0.00	\$1,500.00
	Annual license/permit renewal fee	\$0.00	\$100.00
	Officer time hourly charge (as needed)	\$0.00	\$130.00
	Ranger/Officer assistance above normal duties per hour	\$0.00	\$100.00
	late notice applications (less than 20 working days prior to an activity)	\$0.00	\$300.00
	Park/Reserve or Open Space booking fee/day	\$0.00	\$60.00
	temporary trading site (powered)/day	\$0.00	\$40.00
	temporary trading site (non-powered)/day	\$0.00	\$35.00
	Group fitness classes/day	\$0.00	\$50.00
	Commercial Filming half day	\$0.00	\$280.00
	Commercial Filming full day	\$0.00	\$430.00

	Commercial Photography/day	\$0.00	\$150.00
	Commercial Photography (landscape only) annual fee	\$0.00	\$800.00
	Per person fee - Commercial tours & guiding, Lessons & Coaching, Race events	\$0.00	\$2.50-\$5.00pp
	Commercial or private events under 150 people	\$0.00	\$350.00
	Commercial or private events 150 to 1000 people	\$0.00	\$640.00
	Commercial or private events over 1000 people	\$0.00	\$1,500.00
	Marquee Booking Fee (non-refundable)	\$0.00	\$88.15
	Marquee up to 50m2/day	\$0.00	\$380.00
	Marquee up to 100m2/day	\$0.00	\$580.00
	Marquee > 100m2/day	\$0.00	\$900.00
2.1.9 Waterfront Public Spaces	Waterfront - Day - 15 to 20 metres	\$180.00	\$190.00
	Waterfront - Day - 20 to 25 metres	\$255.00	\$265.00
	Waterfront - Day - 25 to 30 metres	\$1,115.00	\$1,130.00
	Waterfront - Day - 30 to 40 metres	\$215.00	\$225.00
	Waterfront - Day - Over 40 metres	\$305.00	\$315.00
	Waterfront - Day - under 15 metres	\$50.00	\$55.00
	Waterfront - Key Bond	\$55.00	\$60.00
	Waterfront - Keys/Cards charge	\$0.00	\$100.00

	Waterfront - Month - 15 to 20 metres	\$0.00	\$191.50
	Waterfront - Month - 20 to 25 metres	\$0.00	\$90.00
	Waterfront - Month - 25 to 30 metres	\$0.00	\$110.00
	Waterfront - Month - 30 to 40 metres	\$0.00	\$110.00
	Waterfront - Month - Over 40 metres	\$0.00	\$120.00
	Waterfront - Month - Under 15 metres	\$0.00	POA
	Waterfront - Over 40m & 500 GRT	\$0.00	\$60.00
	Waterfront - Under 40m & 500 GRT	\$0.00	\$100.00
	Waterfront - Yearly - 15 - 20 metres	\$0.00	\$25.00
	Waterfront - Yearly - 20 - 25 metres	\$0.00	\$1,016.50
	Waterfront - Yearly - 25 - 30 metres	\$0.00	\$1,078.50
	Waterfront - Yearly - 30 - 40 metres	\$0.00	\$1,366.00
	Waterfront - Yearly - Over 40 metres	\$0.00	\$2,021.00
	Waterfront - Yearly - under 15 metres	\$0.00	POA
2.2.1 Waste Minimisation	Commercial General Rubbish	\$196.07	\$225.98
	Domestic General Rubbish	\$245.50	\$264.00
	Green Waste	\$80.50	\$92.00
	Sewerage Sludge	\$276.00	\$310.50

	Special waste - asbestos	\$273.70	\$304.75
	Special waste - other	\$231.15	\$262.20
	Contaminated Soil	\$196.07	\$225.98
	Rubbish bags (RRP each)	\$3.29	\$3.50
5.1.1 Swimming Pools	Adult Swim/Spa/Sauna Combo Concession Pass (10 trip) - WRAC/KSP/Freyberg	\$91.80	\$96.30
	Adult Swim/Spa/Sauna Combo - WRAC/KSP/Freyberg	\$10.20	\$10.70
	Adult Spa/Sauna Top Up - WRAC/KSP/Freyberg	\$3.40	\$3.50
	Tawa Off peak Adult Concession Pass (10 trip)	\$34.00	\$35.00
	Thorndon & Tawa - Spa & Swim Combo Concession Pass (10 Trip)	\$77.40	\$82.80
	Thorndon - 2 hours 0 - 25 people	\$245.00	\$260.00
	WRAC - Spin Concession Pass (10 Trip)	\$117.00	\$153.00
	WRAC - Event Adult Swim	\$6.80	\$7.20
	SwimWell - Adult	\$15.00	\$15.50
	SwimWell - Adapted lessons Holiday Programme	\$20.60	\$21.00
	SwimWell - Adapted lessons	\$20.60	\$21.00
	SwimWell - Infant Holiday Programme	\$12.50	\$13.00

SwimWell - Infant	\$12.50	\$13.00
SwimWell - Preschool Holiday Programme	\$12.50	\$13.00
SwimWell - Preschool	\$12.50	\$13.00
SwimWell - Private Lesson (2nd Additional Child)	\$30.00	\$31.00
SwimWell - Private Lesson (1 child)	\$61.50	\$62.00
SwimWell - School Age Holiday Programme	\$14.50	\$15.00
SwimWell - School Age	\$14.50	\$15.00
Swim Membership Aquatic Club Member Adult - Upfront (Yearly)	\$678.30	\$712.22
Swim Membership Aquatic Club Member Adult - Direct Debit (Monthly)	\$56.53	\$59.35
Swim Membership Aquatic Club Member Adult - Direct Debit (Fortnightly)	\$26.10	\$27.40
Swim Membership Adult - Upfront (Yearly)	\$798.00	\$837.90
Swim Membership Adult - Upfront (3 month)	\$199.50	\$209.48
Swim Membership Adult - Direct Debit (Monthly)	\$66.50	\$69.83

Swim Membership Adult - Direct Debit (Fortnightly)	\$30.70	\$32.24
Spin Class - Casual (Club Active)	\$13.00	\$17.00
Shower Concession Pass (10 trip)	\$27.00	\$28.80
Shower Casual	\$3.00	\$3.20
School Swim Admission	\$1.70	\$1.80
Pools - Tawa Pool whole venue hire	\$55.00	\$60.00
Pools - WRAC Lane Hire 50m	\$18.00	\$20.00
Pools - WRAC Lane Hire 16m	\$5.60	\$6.00
Pools - Lifeguard (per hour)	\$40.00	\$45.00
Schools Instructor (per hour)	\$30.00	\$35.00
Pools - Lane Hire Half 25m	\$4.30	\$5.00
Pools - Lane Hire 25m	\$8.60	\$9.50
Personal Training - 60-minute session (10 trip) Club Active	\$630.00	\$720.00
Personal Training - 60-minute session Club Active	\$70.00	\$80.00
Personal Training - 30-minute session (10 trip) Club Active	\$360.00	\$405.00
Personal Training - 30-minute session Club Active	\$40.00	\$45.00
Concession Pass (10 trip) - NGO Admission	\$61.20	\$63.00
Massage Room Hire	\$11.20	\$11.50

Karori Pool - Spa & Swim Concession Pass (10 Trip)	\$82.80	\$87.30
Karori Pool - Hydroslide entry	\$1.20	\$1.30
Karori Pool - Slide Staff (per hour)	\$40.00	\$45.00
Group Fitness Land Based Concession Pass (10 trip) - Club Active/AquaFitness	\$117.00	\$135.00
Group Fitness Land Based Casual Entry - Club Active/AquaFitness	\$13.00	\$15.00
Freyberg Consulting Room hire (per hr)	\$18.00	\$18.50
Freyberg - Aerobics Room hire - (Non-Commercial)	\$21.30	\$21.50
Family Pass Pool entry	\$17.00	\$18.00
ClubActive Membership Upfront 3 Month	\$270.90	\$310.00
ClubActive Membership Upfront 1 Week	\$30.00	\$35.00
ClubActive Membership Upfront 1 Month	\$100.00	\$115.00
ClubActive Membership Upfront - Student Upfront Yearly	\$740.00	\$840.00
ClubActive Membership Upfront - Contracted Term - Upfront Yearly	\$925.00	\$1,050.00
ClubActive Membership Upfront -	\$740.00	\$840.00

	Corporate Upfront Yearly		
	ClubActive Membership No Term - Weekly	\$21.00	\$23.95
	ClubActive Membership No Term - Monthly	\$90.30	\$103.00
	ClubActive Membership No Term - Fortnightly	\$42.00	\$47.90
	ClubActive Membership Contracted Term - Weekly	\$18.00	\$20.50
	ClubActive Membership Contracted Term - Monthly	\$78.00	\$88.75
	ClubActive Membership Contracted Term - Fortnightly	\$36.00	\$41.00
	ClubActive Membership - Student Weekly	\$16.28	\$19.16
	ClubActive Membership - Student Monthly	\$60.00	\$82.40
	ClubActive Membership - Student Fortnightly	\$32.55	\$38.32
	ClubActive Membership - Corporate Weekly	\$16.28	\$19.16
	ClubActive Membership - Corporate Monthly	\$70.00	\$82.40
	ClubActive Membership - Corporate Fortnightly	\$32.55	\$38.32
	ClubActive Legacy Membership Active 2 Offpeak	\$73.10	\$86.00

- Direct Debit (Monthly)		
ClubActive Legacy 12 Off-peak 12 Months	\$745.70	\$925.00
ClubActive Concession Pass (10 Trip)	\$175.00	\$200.00
Aquatic Activity Instructor (per hour)	\$30.00	\$35.00
Aqua Instructor (per hour)	\$61.50	\$70.00
Adult Swim Concession Pass (10 trip)	\$61.20	\$64.80
Adult Swim & Spa (Tawa/Thorndon Pool)	\$8.60	\$9.20
Adult Swim & Spa (Karori Pool)	\$9.20	\$9.70
Adult Swim Entry	\$6.80	\$7.20
Pool L1 Party Preschool 1-12 people	New service	\$60.00
Pool L1 Party Preschool 13-20 people	New service	\$90.00
Pool L1 Party School-Aged 1-12 people	New service	\$100.00
Pool L1 Party School-Aged 13-20 people	New service	\$150.00
Pool L1 Party Preschool (additional person)	New service	\$3.00
Pool L1 Party School-Aged (additional person)	New service	\$5.00
Pool L2 Party Preschool 1-12 people	New service	\$80.00
Pool L2 Party Preschool 13-20 people	New service	\$120.00

	Pool L2 Party School-Aged 1-12 people	New service	\$120.00
	Pool L2 Party School-Aged 13-20 people	New service	\$180.00
	Pool L2 Party Preschool (additional person)	New service	\$5.00
	Pool L2 Party School-Aged (additional person)	New service	\$7.00
	Pool L3 Party 1-12 people	New service	\$200.00
	Pool L3 Party 13-20 people	New service	\$300.00
	Pool L3 Party 21-50 people	New service	\$375.00
	Pool L3 Party 51-100 people	New service	\$450.00
	Discount rates - Leisurecard, Student, Community Services and Seniors GoldCard	20-50%	20-50%
5.1.2 Sports Fields	Groundsman - hourly rate (minimum 2 hours)	\$51.25	\$54.00
	Sandcourt Hataitai Seasonal fee - hire	New service	\$7.34
	Sandcourt Hataitai Casual fee	New service	\$15.38
	Additional Litter Bins (per bin)	New service	\$20.00
	Newtown Park Function room (Commercial)	Not previously published	\$65.00
	Newtown Park Function room (Non-Commercial)	\$32.50	\$40.00

5.1.4 Recreation Centre	Adult Activity Programmes Admission	\$2.50	\$2.60
	Adult Exercise Programme Admission	\$5.50	\$5.60
	Adult Recreation Exercise Programme Pass 10 Visits	\$55.00	\$56.00
	Birthday Parties Ākau Tangi Big Bounce	\$200.00	\$210.00
	Birthday Parties Ākau Tangi Mini Bounce	\$150.00	\$160.00
	Birthday Parties Ākau Tangi Sporty Kids (13 - 24 children)	\$145.00	\$150.00
	Birthday Parties Ākau Tangi Sporty Kids (up to 12 children)	\$100.00	\$110.00
	Birthday Parties Preschool (Baby Jam) (0 tutors -18 children)	\$80.00	\$90.00
	Birthday Parties Preschool (2 tutors - 12 children)	\$190.00	\$200.00
	Birthday Parties Preschool (3 tutors- 18 children)	\$235.00	\$240.00
	Birthday Parties School Age (1 tutor - 12 children)	\$140.00	\$150.00
	Birthday Parties School Age (2 tutors - 24 children)	\$190.00	\$200.00
	Birthday Parties School Age (3 tutors - 36 children)	\$235.00	\$240.00
	Birthday Parties Kilbirnie Rec Private Hire	\$140.00	\$150.00

Birthday Parties Kilbirnie Rec Tinytown (up to 20 children)	\$140.00	\$150.00
Birthday Parties Kilbirnie Rec Wheels (up to 20 children)	\$150.00	\$160.00
Kilbirnie Rec - Hire p/hour	\$70.00	\$80.00
Kilbirnie Rec - Private Hire & Tinytown	\$280.00	\$300.00
Kilbirnie Rec - Recreation Coordinator (per hour)	\$40.00	\$45.00
Adult on Wheels (Kilbirnie Rec)	\$6.00	\$6.50
Basketball Clinic Programmes - School Age (Karori Rec Centre)	\$9.50	\$10.00
Basketball Clinic Programmes - School Age (Tawa/Nairnville Recreation Centres)	\$8.50	\$9.00
Gym for Fun Programmes - School Age	\$9.50	\$10.00
Karate Programmes - School Age	\$10.50	\$11.00
Parkour Programmes - Adult/Advanced School Age	\$13.50	\$14.00
Parkour Programmes - School Age	\$11.50	\$12.00
Pickleball (Casual) Nairnville Rec	\$4.00	\$4.50
Roller Derby Junior Programmes Own Skates -	\$10.50	\$11.00

School Age (Kilbirnie Rec)		
Rollerblade/Rolle rskate Programmes - School Age Own Skates (Kilbirnie Rec)	\$8.80	\$9.00
Rollerblade/Rolle rskate/Skateboar d Programmes - School Age (Kilbirnie Rec)	\$11.00	\$11.50
Skate Hire (Kilbirnie Rec)	\$4.00	\$4.20
Skate Fit Programmes Casual	\$12.50	\$13.00
Skate Fit Programmes (own skates) Casual	\$10.00	\$10.50
Table Tennis (Nairnville Rec)	\$18.00	\$18.50
Meeting Room Commercial (Rec Centres)	\$45.00	\$50.00
Meeting Room hire Non- Commercial (Rec Centres)	\$20.00	\$25.00
Meeting Room hire Semi Commercial (Rec Centres)	\$30.00	\$35.00
1/4 Gym Hire (Badminton/Voll eyball)	\$18.00	\$18.50
1/2 Gym Hire (Recreation Centres)	\$31.00	\$32.00
Whole Gym Hire (Recreation Centres)	\$55.00	\$60.00
Whole Gym Hire Off Peak (Recreation Centres)	\$33.00	\$35.00
Ākau Tangi Badminton/Pickl	\$18.00	\$18.50

	eball/Spikeball/Table Tennis		
	Ākau Tangi Third Hall Hire	\$128.00	\$130.00
	Ākau Tangi Volleyball	\$41.00	\$42.00
	Ākau Tangi/Nairnville Rec Concession Pass Pickleball (10 trip)	\$36.00	\$45.00
	Ākau Tangi - Equipment hire (Item)	\$1.00	\$1.20
	Ākau Tangi - Extra Staff time/hour	\$40.00	\$45.00
	Ākau Tangi - School admission	\$1.70	\$1.80
	Ākau Tangi - School Session 30 min	New service	\$35.00
	Ākau Tangi - School Session 40 min	New service	\$45.00
	Discount rates - Leisure card, Student, Community Services and Seniors GoldCard	20-50%	20-50%
5.1.7 Marinas	Boat Pumpout Fee	New service	\$350.00
	Officer Time for service outside licence agreement	New service	\$100.00
	Evans Bay Berth	\$3,352.00	\$3,513.00
	Evans Bay Berth (Sea Rescue Jetty)	\$1,970.00	\$2,065.00
	Evans Bay Boat Shed (8 to 11)	\$1,321.00	\$1,384.00
	Evans Bay Boat Shed (1 to 7, 12 to 32)	\$2,638.00	\$2,765.00
	Evans Bay Boat Shed (33 to 46)	\$3,948.00	\$4,138.00

	Evans Bay Dinghy Locker	\$394.00	\$413.00
	Evans Bay Live-Aboard fee	\$1,200.00	\$1,258.00
	Evans Bay Trailer Park	\$150.00	\$157.00
	Evans Bay Visitor Berth Day	\$32.00	\$34.00
	Evans Bay Visitor Berth Month	\$674.00	\$706.00
	Evans Bay Non tenant use of breastwork	\$80.00	\$84.00
	Clyde Quay Mooring	\$1,435.00	\$1,504.00
	Clyde Quay Boat Shed (1 to 13)	\$3,010.00	\$3,154.00
	Clyde Quay Boat Shed (14 to 27)	\$2,710.00	\$2,840.00
	Clyde Quay Boat Shed (28, 29)	\$3,762.00	\$3,943.00
	Clyde Quay Boat Shed (38B)	\$2,172.00	\$2,276.00
	Clyde Quay Boat Shed (38A to 42B, 48A, 48B)	\$3,118.00	\$3,268.00
	Clyde Quay Boat Shed (43A to 47B)	\$3,614.00	\$3,787.00
	Clyde Quay Dinghy Locker	\$251.00	\$263.00
5.3.1 Burials & Cremation	Ash Plot (01/2A)	\$530.00	\$557.00
	Ash Plot Maintenance (01/2A)	\$163.00	\$171.00
	Ash Beam - Plot, Beam, Maintenance	\$624.00	\$632.00
	Ash Scattering	\$78.00	\$80.00
	Beam - Ash Beam & Children	\$166.00	\$171.00
	Beam - Denominational	\$184.00	\$190.00
	Beam - Lawn Makara	\$184.00	\$190.00
	Bronze Cabinet Plaque (Small Chapel)	\$150.00	\$155.00

Bronze Council Engraved Plaque	\$630.00	\$642.60
Bronze Lawn Plaque	\$1,260.00	\$1,265.00
Bronze Memorial Plaque	\$297.00	\$312.00
Bronze Memorial Plaque - Rose Garden	\$430.00	\$452.00
Bronze Memorial Plaque - Seaforth	\$384.00	\$399.00
Bronze Plaque - New Double Niche	\$762.00	\$792.00
Bronze Plaque - New Single Niche	\$494.00	\$513.76
Bronze Plaque - Old Single Niche	\$336.00	\$353.00
Burials After 3.30pm - Makara/Karori	\$215.00	\$226.00
Cancellation Fee	\$105.00	\$110.00
Change of Deed	\$77.00	\$80.00
Chapel Hire - Burials	\$210.00	\$216.00
Chapel Hire - Cremations elsewhere	\$250.00	\$258.00
Chapel Hire - Full	\$390.00	\$410.00
Chapel Hire - Per 1/2 Hour	\$195.00	\$205.00
Chapel Only - Overtime	\$204.00	\$210.00
Cleaning Chapels/Crematorium	\$50.00	\$53.00
Concrete Breaking	\$215.00	\$226.00
Concrete Cutting Floor	\$268.00	\$281.00
Concrete Stand for Plaque	\$50.00	\$53.00
Core Drilling - Ash Interment	\$237.00	\$249.00
Courier Fee	\$10.00	\$15.00
Cremation - 1- 10 years	\$200.00	\$206.00
Cremation - Birth to 1 year	\$73.00	\$75.00

Cremation - Committal Service	\$888.00	\$915.00
Cremation - Full Service	\$947.00	\$975.00
Cremation - Overtime	\$325.00	\$340.00
Cremation - Stillborn	\$67.00	\$70.00
Cremation Certificate	\$52.00	\$55.00
Cremations After 3.30pm	\$215.00	\$226.00
Crem-Bio/Tissue Delivery	\$685.00	\$706.00
Delivery Only	\$762.00	\$800.00
Disinterment - Ashes	\$289.00	\$303.00
Disinterment - Casket	\$2,033.00	\$2,040.00
Embossed Lawn Plaque	\$966.00	\$1,005.00
Excavator Hire	\$808.00	\$828.20
Express Ash	\$209.00	\$215.00
Fee for Damage to Mats	\$250.00	\$258.00
Film on Location Fee	\$100.00	\$110.00
Foetal Tissue	\$67.00	\$70.00
Granite plaque for book	\$368.00	\$383.00
Granite Plaque for Book (taken away by mason)	\$10.00	\$15.00
Granite Top Removal	\$500.00	\$510.00
Interment - 0-12 months	\$115.00	\$118.00
Interment - 10 years and under	\$147.00	\$150.00
Interment - Denominational	\$688.00	\$695.00
Interment - Natural Burial	\$1,052.00	\$1,060.00
Interment - Second (Makara/Karori)	\$1,182.00	\$1,190.00
Interment - Stillborn	\$90.00	\$93.00

Interment Ashes - Makara/Karori	\$173.00	\$178.00
Late Service Fee	\$50.00	\$53.00
Mem Book Entries (per line - up to 4 lines)	\$42.00	\$50.00
Mem Book Entries (per line - up to 8 lines)	\$84.00	\$88.00
Mem Book Entries (two lines - name, date of death, age)	\$95.00	\$100.00
Miscellaneous	\$50.00	\$53.00
Muslim Boards - Adult	\$187.00	\$193.00
Muslim Boards - Infant	\$110.00	\$113.00
Niche - Bronze New Double	\$1,182.00	\$1,217.46
Niche - Bronze New Single	\$1,030.00	\$1,060.90
Niche - Bronze Old Single	\$893.00	\$919.79
Niche - New Double Granite	\$1,613.00	\$1,661.39
Niche - New Single Granite	\$966.00	\$994.98
Niche Placement & Removal (Ash)	\$173.00	\$178.00
Non Compliance - Permit	\$73.00	\$77.00
Outside District - Ash Interment	\$452.00	\$475.00
Outside District - Ash Scatter	\$44.00	\$46.00
Outside District - Casket	\$1,125.00	\$1,181.00
Outside District - Second Interment	\$600.00	\$630.00
Outside District Indigent - Cremation and Burial	\$149.00	\$156.00
Overtime - Ash Collection Express	\$210.00	\$215.00
Overtime - Ash Interment	\$226.00	\$230.00

Overtime - Ash Scatter	\$205.00	\$210.00
Overtime - Burial	\$675.00	\$695.00
Overtime - Chapel Hire (per half hour)	\$214.00	\$220.00
Overtime - Niche Placement	\$126.00	\$140.00
Permit Fee - Babies	\$50.00	\$53.00
Permit Fee - location outside Rose Garden or Seaforth	\$92.00	\$97.00
Permit Fee - Rose Garden or Seaforth	\$53.00	\$56.00
Photo Request	\$10.00	\$15.00
Plaque - Lawn	\$1,082.00	\$1,125.00
Plaque - Polish	\$32.00	\$35.00
Plaque - Subsequent Inscription	\$237.00	\$249.00
Plaque Placement - Makara/Karori	\$84.00	\$88.00
Plaque Removal	\$84.00	\$88.00
Plastic Bud Vase	\$21.00	\$25.00
Plastic Urn	\$23.00	\$25.00
Plot and Maintenance (Makara)	\$668.00	\$700.00
Plot Extra Depth (per 300mm)	\$257.00	\$270.00
Plot Extra Width (per 300mm)	\$195.00	\$205.00
Plot Maintenance - Ash Circle/Ash Beam	\$163.00	\$171.00
Plot Maintenance - Babies	\$265.00	\$273.00
Plot Maintenance - Denominational	\$903.00	\$910.00
Plot Purchase - Ash Beam	\$295.00	\$310.00
Plot Purchase - Denominational Areas	\$1,266.00	\$1,300.00
Plot Purchase - Lawn	\$985.00	\$990.00

Plot Purchase - Lawn Stillborn Area	\$42.00	\$45.00
Plot Purchase - Natural Burial	\$1,500.00	\$1,510.00
Plot Purchase Garden - Memorial	\$530.00	\$557.00
Plot Purchase Seaforth Memorial Only	\$530.00	\$557.00
Plot Search Charge (first 3 free)	\$25.00	\$27.50
Probe Plot for Depth - Makara/Karori	\$53.00	\$56.00
Public Holiday Fee - Ash Interment	\$477.00	\$501.00
Public Holiday Fee - Burial	\$952.00	\$1,000.00
Public Holiday Fee - Cremation	\$652.00	\$685.00
Seaforth Gardens Plot (Ash)	\$990.00	\$1,050.60
Temporary Grave Marker	\$155.00	\$160.00
Vault Placement/Remo val	\$320.00	\$336.00
Viewing Casket Charge	\$90.00	\$95.00
Weekend Cremation	\$359.00	\$377.00
Weekend Fee - Ash Interment	\$226.00	\$237.00
Weekend Fee - Casket Interment	\$678.00	\$712.00
Wooden Urn - Adult	\$100.00	\$105.00
Wooden Urn - Half Adult Size	\$84.00	\$88.00
Wooden Urn - Infant	\$47.00	\$49.00
Ash Plot - Makara extension (Beam/Plot/Main tenance)		\$990.00

5.3.3 Public health regulations	Gambling Permissions - initial application & renewal	\$127.00	\$132.00
	Health Licensing & Inspection - New food premises (1st yr set up)	\$155.00	\$161.00
	Health Licensing & Inspection - Pre-opening inspection (1 hour)	\$155.00	\$161.00
	Health Licensing & Inspection - Additional time per hour	\$155.00	\$161.00
	Health Licensing & Inspection - Food control plan registration renewal fee (every year)	\$77.50	\$81.00
	Health Licensing & Inspection - National programme registration renewal fee (every second year)	\$77.50	\$81.00
	Health Licensing & Inspection - Significant changes	\$155.00	\$161.00
	Health Licensing & Inspection - Minor changes	\$77.50	\$81.00
	Health Licensing & Inspection - Voluntary suspension of operations	\$77.50	\$81.00
	Health Licensing & Inspection - Compliance fees - Issue of enforcement notice	\$155.00	\$161.00

Health Licensing & Inspection - Compliance Fees - Application for review of outcome	\$155.00	\$161.00
Health Licensing & Inspection - Statement of compliance	\$77.50	\$81.00
Health Licensing & Inspection - Compliance Fees - Additional charges for time spent on site (per hour)	\$155.00	\$161.00
Health Licensing & Inspection - Temporary inspection fee for mobile food stalls, food stall fairs	\$150.00	\$156.00
Food Control - Food control plan standard verification	\$620.00	\$642.00
Food Control - Food control plan reduced verification (for some mobile operators only)	\$310.00	\$321.00
Food Control - National programme standard verification	\$310.00	\$321.00
Food Control - Additional time per hour	\$155.00	\$161.00
Annual licence - * Animal boarding	\$265.50	\$275.00
Annual licence - * Camping grounds	\$265.50	\$275.00
Annual licence - * Hairdressers	\$133.50	\$139.00
Annual licence - * Mortuaries/Funeral Directors	\$159.00	\$165.00

Annual licence - *		
Pools: commercial pools/spas	\$256.50	\$266.00
Trade Waste - Annual consent fee ~ High risk	\$1,949.50	\$2,018.00
Trade Waste - Annual consent fee ~ Medium risk	\$974.75	\$1,009.00
Trade Waste - Annual consent fee ~ Low risk	\$323.25	\$335.00
Trade Waste - Annual consent fee ~ Minimal risk	\$141.00	\$146.00
Trade Waste - * Shared grease trap (per premises)	\$71.75	\$75.00
Trade Waste - * Grease converter	\$323.25	\$335.00
Trade Waste - Grease trap: big dripper or passive	\$141.00	\$146.00
Trade Waste - Grease and Grit trap	\$195.00	\$202.00
Collection & Transport of Trade Waste - * Initial Application fee	\$164.25	\$170.00
Collection & Transport of Trade Waste - * charge after first hr (per hr)	\$138.50	\$144.00
Collection & Transport of Trade Waste - * Annual Licence fee	\$195.00	\$202.00
Conveyance and Transport of Trade waste - *Processing fee	\$138.50	\$144.00

	(per hr or part thereof)		
	Trade Waste Volume- Up to 100m3/day	\$0.35	\$0.36
	Trade Waste Volume- Between 100m3/day and 7000m3/day	\$0.15	\$0.16
	Trade Waste Volume- Above 7000m3/day	\$1.07	\$1.11
	Trade Waste Biochemical Oxygen Demand (BOD)- Up to 3150kg/day	\$0.37	\$0.38
	Trade Waste Biochemical Oxygen Demand (BOD)- - Above 3150 kg/day	\$0.81	\$0.84
	Trade Waste - Suspended Solids - Up to 1575kg/day	\$0.36	\$0.37
	Trade Waste - Suspended Solids - Above 1575kg/day	\$0.65	\$0.67
	Animal Control Registration per animal - * Entire	\$180.50	\$187.00
	Animal Control Registration per animal - * Neutered /spayed (with proof)	\$130.75	\$135.00
	Animal Control Registration per animal - * Working dogs	\$55.00	\$57.00
	Animal Control Registration per animal - * Working dogs (puppies)	\$28.75	\$30.00
	Animal Control Registration per	\$64.50	\$132.00

	animal - * Responsible Dog Owner (RDO)		
	Animal Control Registration per animal - * Responsible Dog Owner (RDO) address change only		\$83.00
	Animal Control Registration per animal - Licence for 3 or more dogs	\$38.00	\$39.00
	Animal Control - Replacement of registration tag	\$12.25	\$13.00
	Animal Control - Puppies born March to August	\$130.75	\$108.00
	Animal Control - Puppies born September to February	\$130.75	\$54.00
	Animal Control - Imported Dogs & Puppies - Desexed arrived July to December	\$130.75	\$108.00
	Animal Control - Imported Dogs & Puppies - Desexed arrived January to June	\$130.75	\$41.00
	Animal Control - Imported Dogs & Puppies - Entire arrived July to December	\$180.50	\$148.00
	Animal Control - Imported Dogs & Puppies - Entire arrived January to June	\$180.50	\$56.00
	Animal Control - Adopted dogs and puppies (SPCA and HUHA)	\$64.50	\$37.00
	Animal Control - Puppies desexed	\$130.75	\$136.00

Animal Control - Puppies entire	\$180.50	\$187.00
Animal Control - Imported Dogs & Puppies - Desexed	\$130.75	\$136.00
Animal Control - Imported Dogs & Puppies - Entire	\$180.50	\$187.00
Animal Control - Adopted dogs and puppies (SPCA and HUHA)	\$64.50	\$67.00
Animal Control Impounding - * First per animal (free if registered)	\$106.00	\$110.00
Animal Control Impounding - * Subsequent impounding	\$170.00	\$176.00
Animal Control Impounding - Daily sustenance fee	\$18.50	\$20.00
Animal Control Impounding - After hours callout	\$29.00	\$31.00
Animal Control - Microchipping	\$35.00	\$37.00
Animal Control - Dog euthanasiation - up to 20kg	\$176.00	\$183.00
Animal Control - Dog euthanasiation - between 21kg and 40kg	\$219.00	\$227.00
Animal Control - Dog euthanasiation - over 40kg	\$262.00	\$272.00
Animal Control - New dog walker licence	\$191.50	\$199.00
Animal Control - Dog walker licence renewal	\$61.00	\$64.00

	Pavement Permissions - initial application	\$190.00	\$197.00
	Pavement Permissions - renewal	\$95.00	\$99.00
	Pavement Permissions - central city (per m2)	\$90.00	\$94.00
	Pavement Permissions - suburbs (per m2)	\$58.50	\$61.00
	Parklet Permissions - initial application		\$197.00
	Parklet Permissions - renewal		\$99.00
6.2.1 Building control and facilitation	Monthly report of Issued Building Consents	\$77.50	\$81.00
	Administration Fee (refunds / cancellations)	\$132.00	\$137.00
	Time extension initial fee (30 mins admin, 30 mins inspector). Any time spent over this initial time will be charged at the relevant hourly rate	\$170.50	\$177.00
	Time extension - additional inspectors time, hourly rate	\$209.00	\$217.00
	Administration fee (other) - hourly rate	\$132.00	\$137.00
	Restricted building work check (per notification)	\$66.00	\$69.00
	Minor Works - Drainage/Plumbing (value less than \$5,000)	\$393.50	\$408.00

residential detached		
Minor Works - Drainage/Plumbing (value less than \$5,000) commercial or multi-residential	\$1,206.00	\$1,249.00
Minor Works - Insulation (value less than \$10,000)		\$1,249.00
Minor Works - Structural (value less than \$10,000)		\$1,249.00
Demolition Consent - 3 storeys or less		\$702.00
Demolition Consent - greater than 3 storeys		\$1,512.00
Free Standing Fireplace	\$261.00	\$271.00
In-built fireplace	\$550.50	\$570.00
Additional Inspection fee (per hour)	\$209.00	\$217.00
All applications (except minor works)	\$132.00	\$137.00
Lodging Fee for Building Consents	\$98.50	\$102.00
Plan Check - Less than \$10,000 (Category 1)	\$469.75	\$487.00
Plan Check - Less than \$10,000 (Category 2)	\$730.50	\$757.00
Plan Check - Less than \$10,000 (Category 3)	\$939.50	\$973.00
Plan Check - \$10,001 - \$20,000 (Category 1)	\$1,043.75	\$1,081.00
Plan Check - \$10,001 - \$20,000 (Category 2)	\$1,043.75	\$1,081.00

Plan Check - \$10,001 - \$20,000 (Category 3)	\$1,043.75	\$1,081.00
Plan Check - \$20,001 - \$100,000 (Category 1)	\$1,148.50	\$1,189.00
Plan Check - \$20,001 - \$100,000 (Category 2)	\$1,148.50	\$1,189.00
Plan Check - \$20,001 - \$100,000 (Category 3)	\$1,148.50	\$1,189.00
Plan Check - \$100,001 - \$500,000 (Category 1)	\$1,253.00	\$1,297.00
Plan Check - \$100,001 - \$500,000 (Category 2)	\$1,879.75	\$1,946.00
Plan Check - \$100,001 - \$500,000 (Category 3)	\$1,879.75	\$1,946.00
Plan Check - \$500,001 - \$1,000,000 (Category 1)	\$2,923.25	\$3,026.00
Plan Check - \$500,001 - \$1,000,000 (Category 2)	\$3,340.50	\$3,458.00
Plan Check - \$500,001 - \$1,000,000 (Category 3)	\$3,757.75	\$3,890.00
Plan Check - \$1,000,000 + (Category 1)	\$3,863.00	\$3,999.00
Plan Check - \$1,000,000 + (Category 2)	\$3,863.00	\$3,999.00
Plan Check - \$1,000,000 + (Category 3)	\$3,863.00	\$3,999.00
Plan Check - for each \$500,000 or	\$991.75	\$1,027.00

	part thereof over \$1,000,000		
	Plan Check - Consent Suspend Fee (to review additional information), charge per additional hour of officer re-assessment time.	\$209.00	\$217.00
	Multi-proof Consent - Lodgement fee	\$132.00	\$137.00
	Multi-proof Consent - Plan check	\$627.00	\$649.00
	Multi-proof Consent - Additional time per hour	\$209.00	\$217.00
	Multi-proof Consent - Code Compliance Certificate (for Category 1 applications)	\$132.00	\$137.00
	Multi-proof Consent - Code Compliance Certificate (for Category 2 applications)	\$627.00	\$649.00
	Multi-proof Consent - Code Compliance Certificate (for Category 3 applications)	\$209.00	\$217.00
	Code Compliance Certificate (for Category 1 applications)	\$132.00	\$137.00
	Code Compliance Certificate (for Category 2 applications)	\$132.00	\$137.00
	Code Compliance Certificate (for Category 3 applications)	\$166.00	\$172.00

District Plan Check Fee - Building consents with a project value of less than \$20,000 (Initial charge for 30mins, then additional charges apply per hour of processing time above this)	\$104.00	\$108.00
District Plan Check Fee - Building consents with a project value of \$20,001 or over (Initial charge for 1st hour, then additional charges apply per hour of processing time above this)	\$201.50	\$209.00
District Plan Check Fee - Additional hours - per hour	\$201.50	\$209.00
Building Inspections - Hourly charge: the initial payment is based on estimate of inspections required. The final charges are based on actual time.	\$209.00	\$217.00
Structural Check - Residential 1, 2 and 3 structural work (on plan reviews) Deposit of 1.5 hours	\$373.00	\$582.00
Structural Check - Commercial 1 structural work (on plan reviews)	\$508.50	\$776.00

	Deposit of 2 hours		
	Structural Check - Commercial 2 and 3 structural work (on plan reviews) Deposit of 2.5 hours	\$929.00	\$970.00
	Structural Check - Residential 1. 2 and 3 structural work (for amended plans) Deposit of 1 hour	\$420.50	\$388.00
	Structural Check - Commercial 1 and 2 structural work (for amended plans) Deposit for 1 hours	\$420.50	\$388.00
	Structural Check - Commercial 3 structural work (for amended plans) Deposit for 1.5 hours	\$555.75	\$582.00
	Structural Check - Hourly Charge for Engineers (including internal overheads), over and above deposit	\$375.00	\$388.00
	Structural Check - Hourly charge for Contract Management, over and above deposit	\$179.00	\$186.00
	Structural Check - An additional deposit of 2.5 hours for all levels of buildings requiring structural checking not supported by a	\$929.00	\$970.00

	producer statement from a Chartered Professional Engineer		
	Consent suspend fee (to review additional information) – per additional hour of Engineer re-assessment time, all property types		\$388.00
	Vehicle Access - Plan check linked to a building consent or resource consent	\$403.00	\$418.00
	Vehicle Access - Received independently (small)	\$409.50	\$424.00
	Vehicle Access - Received independently (multiple)	\$689.00	\$714.00
	Vehicle Access - Initial inspection fee	\$201.50	\$209.00
	Vehicle Access - Vehicle crossing inspection fee over 1hr	\$201.50	\$209.00
	Compliance Schedule - New compliance schedule (linked with Building Consent). This is the minimum charge (based on one hour of processing), additional charges will apply for time taken over this, at \$209	\$313.25	\$325.00

	per hour for additional hours		
	Compliance Schedule - Additional charge per hour for new compliance schedule (linked with Building Consent)	\$209.00	\$217.00
	Compliance Schedule - Alterations and amendments to compliance schedule (linked to building consent or application for amendment to CS Form 11) will be charged on a time-taken basis at \$209 per hour of officer time.	\$209.00	\$217.00
	Compliance Schedule - Minor compliance schedule amendments - change of owner/ agent, minor changes to Compliance Schedule requested by owner/ agent. This is the minimum charge (based on 15 min of processing). Additional charges will apply for time taken over this.	\$52.50	\$55.00
	Building consent for food premises - base fee	\$332.75	\$345.00
	Additional charge for processing	\$166.50	\$173.00

	time in excess of two hours		
	Trade Waste Management - Assessment of building consent including trade waste element	\$172.75	\$179.00
	Certificate Lodgement - Processing time per hour	\$209.00	\$217.00
	Certificate Lodgement - Processing time per hour	\$395.00	\$409.00
	Certificate of Public use - Initial fee (includes 1 hour processing time)	\$209.00	\$217.00
	Certificate of Public use - Processing time over 1 hour	\$209.00	\$217.00
	Certificate of Public use - Lodgement fee	\$98.50	\$102.00
	Amended Plan - Initial fee (includes 1 hour processing time)	\$209.00	\$217.00
	Amended Plan - Processing time over 1 hour	\$209.00	\$217.00
	Amended Plan - Lodgement fee	\$98.50	\$102.00
	PIM ONLY - single residential dwelling including accessory buildings	\$522.50	\$541.00
	PIM ONLY - other	\$627.00	\$649.00
	Certificates of Acceptance - Lodgement fee	\$132.00	\$137.00
	Certificates of Acceptance - Less than \$10,000 (Category 1)	\$887.75	\$919.00

Certificates of Acceptance - Less than \$10,000 (Category 2)	\$1,148.50	\$1,189.00
Certificates of Acceptance - Less than \$10,000 (Category 3)	\$1,357.75	\$1,406.00
Certificates of Acceptance - \$10,001 - \$20,000 (Category 1)	\$1,461.75	\$1,513.00
Certificates of Acceptance - \$10,001 - \$20,000 (Category 2)	\$1,461.75	\$1,513.00
Certificates of Acceptance - \$10,001 - \$20,000 (Category 3)	\$1,461.75	\$1,513.00
Certificates of Acceptance - \$20,001 - \$100,000 (Category 1)	\$1,983.75	\$2,054.00
Certificates of Acceptance - \$20,001 - \$100,000 (Category 2)	\$1,983.75	\$2,054.00
Certificates of Acceptance - \$20,001 - \$100,000 (Category 3)	\$1,983.75	\$2,054.00
Certificates of Acceptance - \$100,001 - \$500,000 (Category 1)	\$2,088.25	\$2,162.00
Certificates of Acceptance - \$100,001 - \$500,000 (Category 2)	\$2,714.00	\$2,809.00
Certificates of Acceptance - \$100,001 -	\$2,714.00	\$2,809.00

	\$500,000 (Category 3)		
	Certificates of Acceptance - \$500,001 - \$1,000,000 (Category 1)	\$3,757.75	\$3,890.00
	Certificates of Acceptance - \$500,001 - \$1,000,000 (Category 2)	\$4,175.75	\$4,322.00
	Certificates of Acceptance - \$500,001 - \$1,000,000 (Category 3)	\$4,593.50	\$4,755.00
	Certificates of Acceptance - \$1,000,000 + (Category 1)	\$4,697.50	\$4,862.00
	Certificates of Acceptance - \$1,000,000 + (Category 2)	\$4,697.50	\$4,862.00
	Certificates of Acceptance - \$1,000,000 + (Category 3)	\$4,697.50	\$4,862.00
	Certificates of Acceptance - for each \$500,000 or part thereof over \$1,000,000	\$991.75	\$1,027.00
	Certificates of Acceptance - Consent Suspend Fee (to review additional information), charge per additional hour of officer re- assessment time.	\$209.00	\$217.00
	Building Warrant of Fitness - Independent Qualified Person (IQP) Registration Fee (New & Renewal)	\$209.00	\$217.00

	Building Warrant of Fitness - Additional charge for each new competency registered	\$98.50	\$102.00
	Building Warrant of Fitness - Annual Certificate. This is the base charge for 1 specified system. Additional charges will apply for time over 0.5 hours	\$104.50	\$109.00
	Building Warrant of Fitness - Annual Certificate. This is the base charge for 2 - 10 specified systems. Additional charges will apply for time taken over 1 hour	\$209.00	\$217.00
	Building Warrant of Fitness - Annual Certificate. This is the base charge for 11+ specified systems. Additional charges will apply for time taken over 1.5 hours	\$313.50	\$325.00
	Building Warrant of Fitness - Additional charge per hour for processing Annual Certificate, where processing time exceeds that allowed for	\$209.00	\$217.00

	in the base charge.		
	Building Warrant of Fitness - Building Warrant of Fitness Inspection (per hour)	\$209.00	\$217.00
	Building Warrant of Fitness - BWOFAudit 1 specified system	\$209.00	\$217.00
	Building Warrant of Fitness - BWOFAudit 2-10 specified systems	\$418.00	\$433.00
	Building Warrant of Fitness - BWOFAudit 11+ specified systems	\$627.00	\$649.00
	Swimming Pool - Pool fencing inspection per hour.	\$209.00	\$217.00
	Swimming Pool - Review of IQPI Independently Qualified Pool Inspector audit report	\$66.00	\$69.00
	Special Activity & Monitoring - Hourly charge for officer time considering proposals and monitoring compliance	\$201.50	\$209.00
	LIMs: Residential	\$426.50	\$442.00
	LIMs: Non-residential Base Fee	\$995.50	\$1,031.00
	LIMs: Per hour after 7 hrs	\$132.00	\$137.00
	LIM Fast track fee – single residential properties: (case by case)	\$212.75	\$221.00
	LIM Fast track fee – multi-		\$331.00

	residential properties: (case by case)		
	LIM Fast track fee – commercial properties: (case by case)		\$516.00
	Property Reports: Building Consents	\$199.00	\$206.00
	Property Reports: Multi-residential 3-8 unit property	\$290.50	\$301.00
	Property Reports: Multi-residential 8+ unit property	\$308.50	\$320.00
	Resource Consent Fees - Initial application fee s226	\$806.00	\$835.00
	Resource Consent Fees - Pre-application meetings: planner / expert / compliance officer (charge per hour).	\$201.50	\$209.00
	Resource Consent Fees - Non-notified resource consent: land use	\$2,145.00	\$2,221.00
6.2.2 Development control and facilitation	Resource Consent Application Fees - Boundary activities - deposit fee	\$604.50	\$626.00
	Resource Consent Application Fees - Marginal or temporary activities	\$403.00	\$418.00
	Resource Consent Application Fees - Other Approvals - Existing use	\$1,352.00	\$1,400.00

	certificate (s139A)		
	Resource Consent Fees - Non-notified resource consent: subdivision	\$2,600.00	\$2,691.00
	Resource Consent Fees - Non-notified resource consent: subdivision and land use	\$3,510.00	\$3,633.00
	Resource Consent Fees - Limited notified resource consent: subdivision and/or land use -	\$10,920.00	\$11,303.00
	Resource Consent Fees - Fully notified resource consent: subdivision and/or land use and Notice of Requirements	\$20,800.00	\$21,528.00
	Resource Consent Fees - All other approvals including: - Non-notified consent application for earthworks only; - Outline plan approval; - Certificate of Compliance; - Extension of time (s125); - Change or cancellation of conditions (s127); - Consents	\$1,352.00	\$1,400.00

notices (s221); - Amalgamations (s241); - Easements (s243), Right of Way or similar - up to 6 hrs planner / advisor, 1 hr admin, \$55 disbursements		
Resource Consent Fees - Outline Plan waiver	\$390.00	\$404.00
Resource Consent Fees - Certificates: Town Planning, Sale of Liquor, Overseas Investments, LMVD - up to 2 hrs planner / advisor, 1 hr admin	\$276.25	\$286.00
Additional Charges - All consents: additional processing hours (per hour) - planner/advisor / compliance officer	\$201.50	\$209.00
Additional Charges - All consents: additional processing hours (per hour) - administrative officer	\$117.00	\$122.00
Bylaw Application - Applications relating to signs (eg Commercial Sex Premises) up to six hours	\$1,170.00	\$1,211.00
Compliance Monitoring -	\$201.50	\$209.00

	Monitoring Administration of Resource Consents: subdivision or land use - minimum of one hour then based on actual time after that.		
	Compliance Monitoring - planner / expert / compliance officer	\$201.50	\$209.00
	Compliance Monitoring - administrative officer	\$117.00	\$122.00
	Subdivision Certification - Stage certification: each stage for s223, s224(f), s226 etc - up to 2 hrs,	\$403.00	\$418.00
	Subdivision Certification - Combination of two or more Stage certifications: s223, s224(f), s226 etc - up to 4 hrs,	\$1,170.00	\$1,211.00
	Subdivision Certification - Certification s224 © - up to 4 hrs,	\$1,170.00	\$1,211.00
	Subdivision Certification - All other RMA, Building Act, Unit Titles Act and LGA certificates, legal documents etc - up to two hours (disbursements)	\$403.00	\$418.00

	charged separately)		
	Subdivision Certification - Bonds: each stage of preparation or release - up to 2 hrs	\$403.00	\$418.00

Review of the Efficacy of a Shingle Bund to Protect Mākara Beach from Over- Topping During Extreme Events

Prepared for:

Absolutely Positively
Wellington City Council
Me Heke Ki Pōneke



eCoast
eTakutai

MOHIO - AUHAHA - TAUTOKO
UNDERSTAND - INNOVATE - SUSTAIN

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Review of the Efficacy of a Shingle Bund to Protect Mākara Beach from Over-Topping During Extreme Events

Report Status

Version	Date	Status	Approved by
V1	17 November 2022	Final Draft	SO

It is the responsibility of the reader to verify the version number of this report.

Authors

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Mākara Beach

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1 Background

Mākara Beach experienced significant coastal inundation on the 20th of Feb 2018 as a result of large waves and low pressure associated with ex-Tropical Cyclone (ex-TC) Gita. Following a community-led collaborative climate change adaptation project supported by the Wellington City Council (WCC), some potential solutions to prevent further damage from similar future events have been proposed. The material produced for the Workshops as part of the community-led collaborative climate change adaptation project have been reviewed, while this report aims to review the efficacy of a shingle bund placed at the backshore of Mākara Beach to reduce over-topping impacts.

Mākara Beach is a small town of approximately 100 residents, situated on Wellingtons west coast, northwest of Wellington CBD (Figure 1-1). There is a fetch of ~200 km to the southern side of Cape Taranaki and ~85 km to the northern tip of the Marlborough Sounds leaving narrow swell corridor of ~18° to the northwest for cyclone swells to propagate through (Figure 1-2).



Figure 1-1. Mākara Beach location map.



Mākara Beach

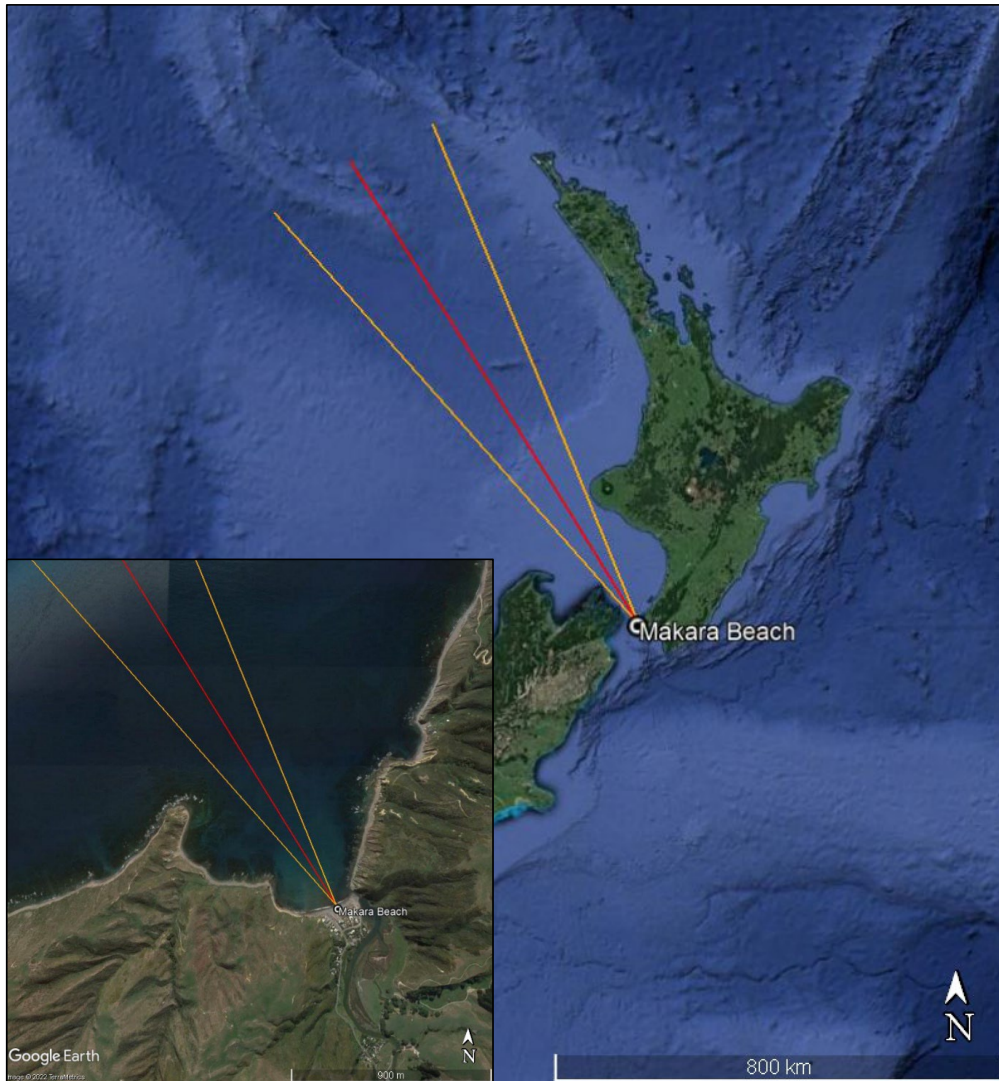


Figure 1-2. Mākara Beach swell northwest corridor.

2 Extra-Tropical Cyclone Gita Swell Characterisation

Figure 2-1 below shows the cyclone tracks that have passed within 500 km of Wellington in the period 1969 – 2022. In total there are 23, however only 12 of these approached from the northwest like extra-TC Gita did. This translates to 0.23 cyclones arriving from the northwest per year on average (i.e., 1 every 4 years). It should be noted that because Gita had downgraded to extra-TC status by the time it was 500 km from Wellington, it is not included as one of these 12 cyclones. So, accounting for extra-TC's, the annual frequency of these types of events is slightly higher.

Also of note is that extra-TC Gita was considered 'unusual' because it maintained its cyclonic identity well south of where TC's usually lose their form. Most of New Zealand lies poleward of 35°S latitude (approximately Kaitiaki, and approximately 700 km from Wellington), so it's difficult for a TC to maintain its identity as it approaches the island nation. Gita was remarkably resilient, and maintained a symmetric warm-core cyclone well south of this boundary and traversed sea surface temperatures of around 25°C; normally too cool to sustain tropical development¹.

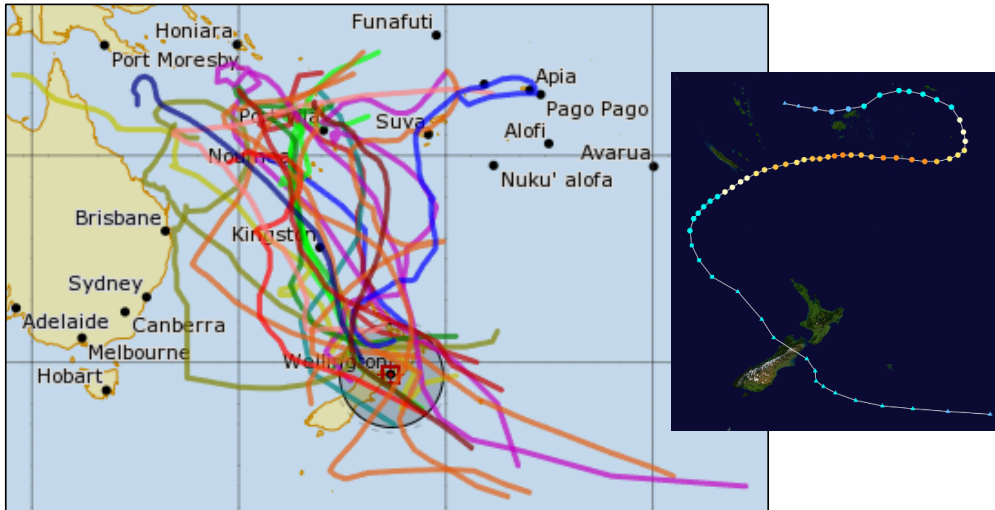


Figure 2-1. (Main) Cyclone tracks that have passed within 500km of Wellington in the period 1969 – 2022. (Right) Cyclone Gita's track (source: Bureau of Meteorology, 2022).

To consider the return period of a TC Gita type event, long-term hindcasted wave data was extracted from the ERA5 Global Wave Model (Hersbach *et al.*, 2018) at the location shown in

¹ <https://www.wunderground.com/cat6/two-unusual-tropical-cyclones-affect-australia-and-new-zealand>



Mākara Beach

Figure 2-2 for the period covering 1979 – 2021, at a temporal resolution of 3-hours. This dataset was filtered to include only waves from the northwest quadrant (with a direction between 270-360°). The return period for metocean events can be considered as simple has the non-direction maximum significant wave height, or consider several factors that are associated with the kind of event. In this case, we are considering wave over-topping, which is a result of the combination of wave height, wave period and still water level (the latter of which is effected by storm surge and wave set-up) with respect to a particular crest height (e.g., Mead, 2014; Mead, 2021). An additional factor in this case is the restricted direction that the event must come from; as described above, there is only an 18° swell corridor).

An extreme value analysis was carried out on the filtered data using the WAFO (2011) toolbox developed by the faculty of Engineering, Mathematical Statistics, Lund University, Sweden, which is a commonly used statistical toolbox for carrying out univariate extreme value analysis. The routines in WAFO were used for fitting a statistical distribution to the occurrence of wave heights. The analysis was carried out using a Peaks over Threshold method and fitting the resultant data to a Generalised Pareto Distribution using a threshold of 4 m to define what constitutes an extreme event. The results of this analysis are shown in Table 2-1.

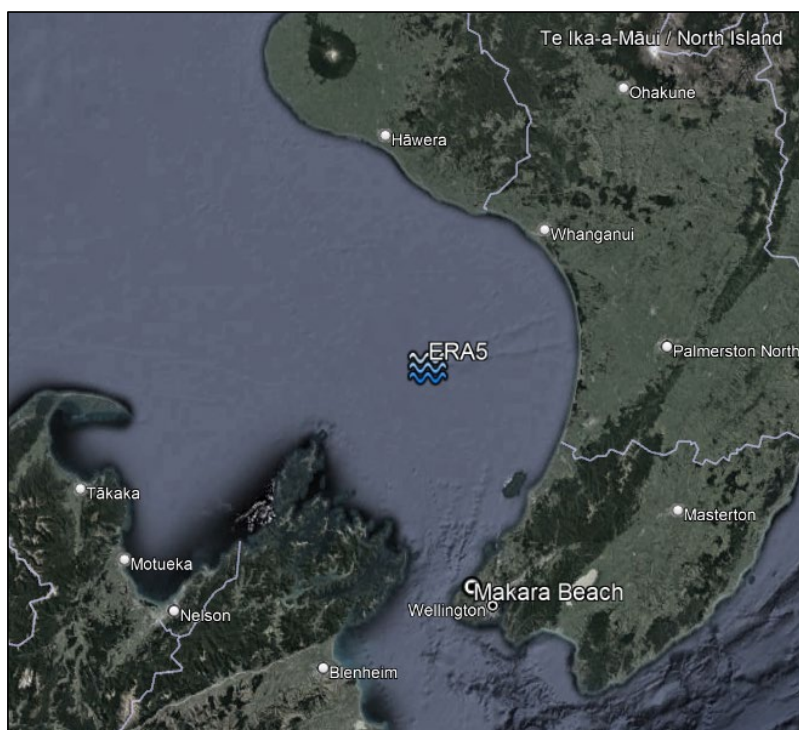


Figure 2-2. Map showing the location of Mākara Beach and the ERA5 wave data extraction location.

Table 2-1. Return Intervals and associated wave heights with a direction between 270-360°.

RI (yrs)	Hs (m)
1	4.836
5	5.652
10	5.961
30	6.404
50	6.592
100	6.831

The ERA5 wave data recorded a peak significant wave height of 6.285 m as extra-TC Gita approached New Zealand. These significant wave heights, from the northwest quadrant, have a Return Interval of 24.62 years. Peak periods at this time (20-Feb-2018 09:00:00 UTC) were 11.7 s with a mean direction of 326°. However, as noted above, the wave height is only one component that leads to extreme over-topping.

When wave direction and wave period are also considered, it becomes clear that the wave conditions generated by extra-TC Gita, which impacted Mākara Beach, were unique in the wave record and can be considered as very rare. To illustrate this, Figure 2-3 below shows that not only was extra-TC Gita the largest wave event from the northwest quadrant, but also the most northerly of the >6 m events. This is a major contributing factor to the damage that was caused in Mākara Beach.

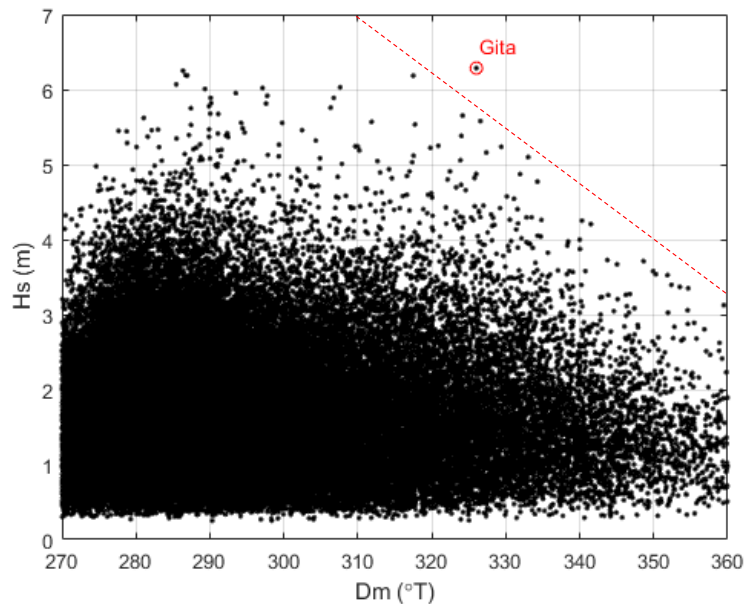


Figure 2-3. Significant wave height (Hs) plotted against mean wave direction (Dm). Ex-TC Gita is circled in red.



Mākara Beach

Additionally, Figure 2-4 shows that Gita produced some of the largest combined wave heights and periods in the entire record (i.e., in the 42 years of data back to 1979). Figure 2-5 is the same plot as Figure 2-4, but displayed as a probability density function, and shows that Gita's wave height and associated period (6.285 m at 11.7 s) has a joint probability of 0.000014084% (i.e., a completely unique event in the wave record). This is equivalent to an approximately 1 in 7 million return period event, which is extremely rare, although to put this into context, there is a 1 in 292.2 million chance of winning lotto with Powerball; very extreme events still occur. It is also important to recognise that extreme events tend towards a horizontal asymptote with increasing return periods (Figure 2-6), since there are physical restrictions in terms of fetch, duration and wind speed that create waves at any location. This means that once you get beyond a few hundred years between return periods, there is little increase in wave height; i.e., there is likely little difference in a 1 in 1,500 year return period and a 1 in 7 million one.

This result indicates that the extreme over-topping event at Mākara Beach was very rare (it had not occurred to this extent previously), and significantly greater than a 1 in 100 year event.

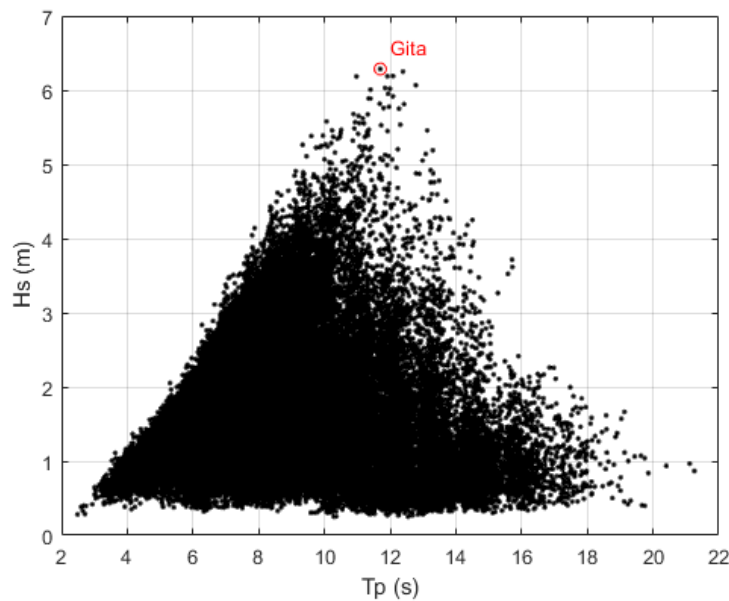


Figure 2-4. Significant wave height (Hs) plotted against peak wave period (Tp). Ex-TC Gita is circled in red.

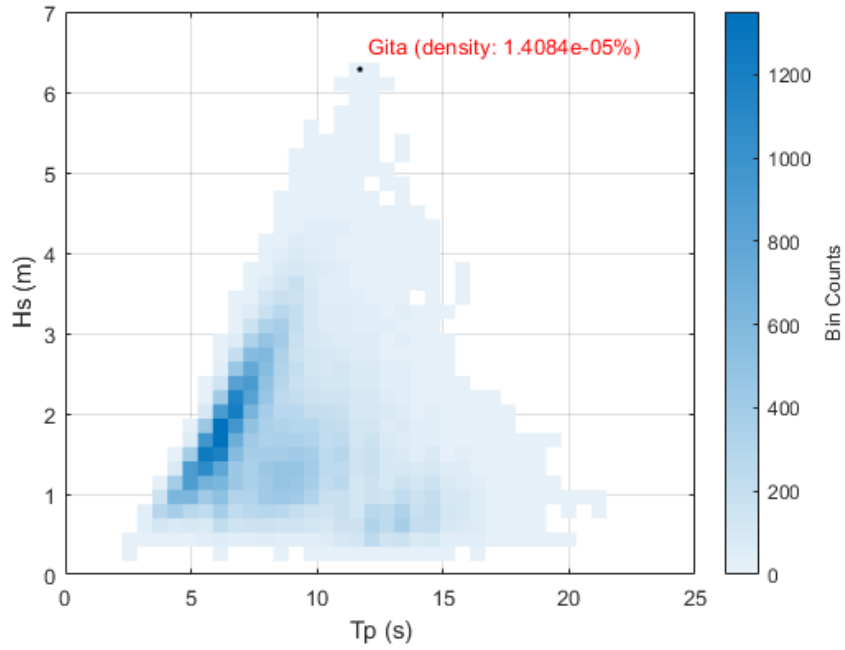


Figure 2-5. Bin plot of significant wave height (Hs) plotted against peak wave period (Tp). Ex-TC Gita shown by black dot.

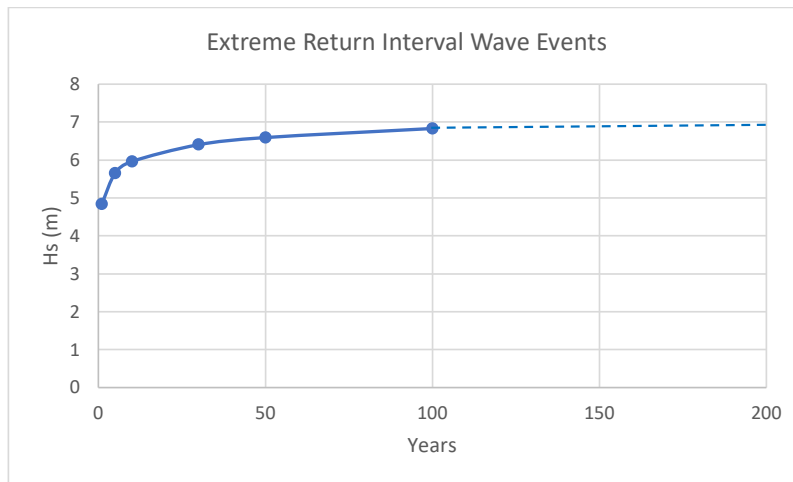


Figure 2-6. Extreme return interval wave events from the north western quarter off the western coast of North Island New Zealand. Extreme events tend towards a horizontal asymptote with increasing return periods, since there are physical restrictions in terms of fetch, duration and wind speed that create waves at any location.



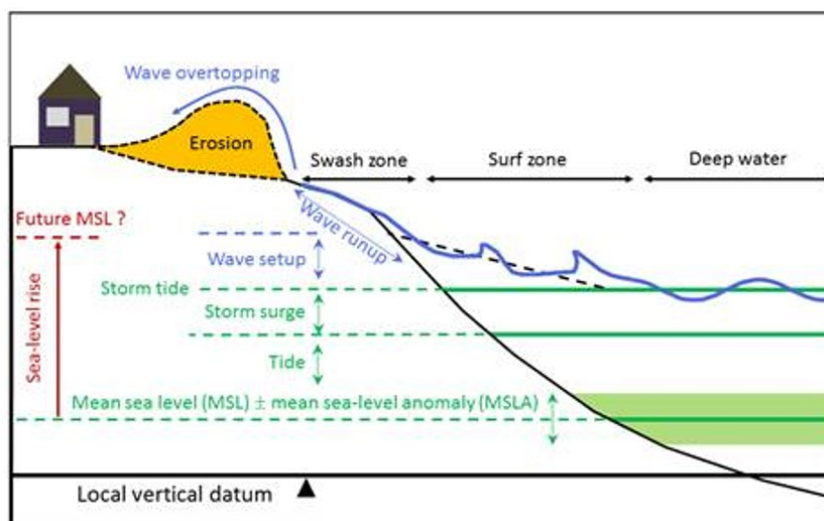
Mākara Beach

3 Over-Topping Analysis, LiDAR Surveys and Vertical Land Movement at Mākara Beach

Over-topping occurs when a series of factors occur coincidentally, usually due to direct hit by a local storm event with strong onshore winds and low barometric pressure resulting in locally elevated water levels, known as storm surge. That is, a combination of:

- Storm surge due to low atmospheric pressure (1 cm of increased water level for every millibar below average pressure) and strong onshore winds causing wind set-up;
- Large waves;
- Large wave set-up, with longer period waves increasing the amount of set-up, and;
- High tide (spring or king tides will exacerbate the event).

When these factors all occur at the same time, the potential for over-topping is increased (Figure 3-1). These factors can be further grouped, as storm tide, which is a combination of the components that represent a major portion of extreme water levels (Figure 3-1). Storm-tide is defined as the sea-level peak reached during a storm event, from a combination of monthly mean sea-level anomaly (e.g., ENSO, seasonal pressure differences, etc.) + tide level + storm surge. Storms lead to storm surges, a short-term water level rise at the coastline. Storm surge combines low barometric pressure (1 hPa fall in pressure results in a 1 cm rise in water level) and onshore wind. The wave components of set-up and run-up also need to be considered along with the storm tide to determine extreme water levels and inundation.



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Figure 3-1. Extreme elevated water level is a combination of metocean factors that when combine have the potential to impact on coastal properties even if setback from the beach.

The still water level (SWL) includes the tidal level, inverse barometric pressure, wind set-up and wave set-up, with wave run-up resulting in over-topping where the SWL is high relative to the beach crest level. During the extra-TC Gita event, the tides were high spring tides, at >1.0 m (0.58 m above MSL) (Figure 3-2). Air pressure was up to 22 millibars below average during the extra-TC Gita event (i.e., increasing storm surge by ~0.2 m) (Figure 3-3). In addition, considering depth-limited wave breaking within the embayment based on the nautical charts (i.e., maximum wave height nearshore of 4.3 m), wave set-up is calculated to be 1.92 m above MSL. In combination, the SWL would have been >2.7 m above MSL (Table 3-1).

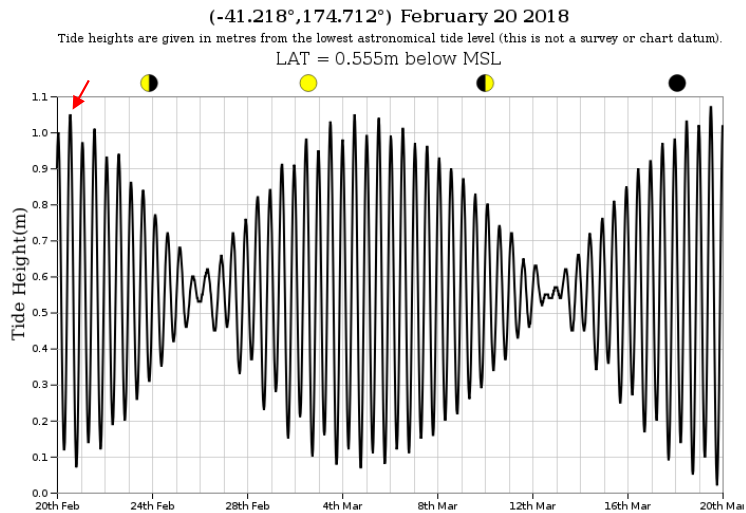


Figure 3-2. The extra-TC Gita event occurred during spring tides (red arrow).

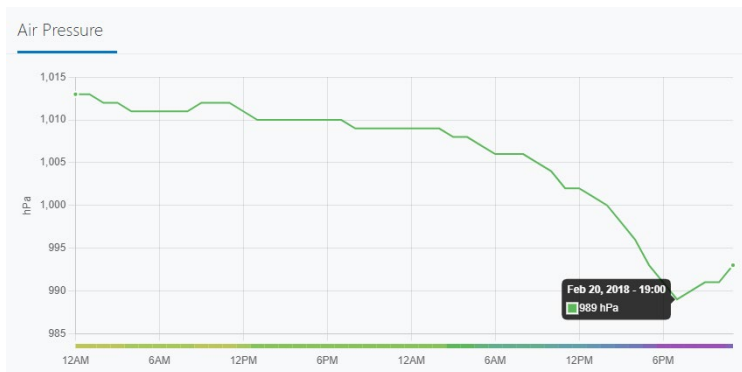


Figure 3-3. Air pressure was up to 22 millibars below average during the extra-TC Gita event (from the Wellington Airport records).



Mākara Beach

Table 3-1. Maximum water level above MSL during the wave event driven by extra-TC Gita.

Component	Increase in height (m)
Storm surge	0.20*
Spring tide (to MSL)	0.58
Wave set-up (max)	1.92
Max SWL	2.7

*this is estimated inverse barometric pressure, without the inclusion of wind set-up, which was likely significant in the Mākara Beach enclosed embayment morphology, and likely close to 0.5 m of total storm surge based on historical extreme storm events in New Zealand.

Similar to the ‘worst-ever recorded’ over-topping event at Ōwhiro Bay on 15th April 2020 (Mead, 2021), and the extreme over-topping at The Rarotongan resort on 13th July 2022, where over-topping had ‘never before occurred’ (Mead *et al.*, 2022), the combination of very large waves from a particular direction with long period, with onshore winds low barometric pressure and a high spring tide resulted in extreme over-topping at Mākara Beach on 20th February 2018. As found in the previous Section, the joint probability particular swell height, period and direction (within a very small swell corridor) was a very rare occurrence, and the impacts were compounded by the combined components of the spring tide and storm surge at the same time.

As noted in Section 2, the volume of over-topping is also impacted by the freeboard, that is, the height between the SWL (i.e., water level minus waves/wave run-up) and the crest of the beach. As indicated by the XBeach modelling undertaken by Tonkin and Taylor, sea level rise (SLR) will exacerbate over-topping events by effectively reducing the freeboard, meaning that return period extreme events will occur with increasing frequency (Figure 3-4).

One aspect of the over-topping assessment is the differences between the topography for Mākara Beach (which includes the beach crest), and the recent topography due to the updated LiDAR survey. When the recent LiDAR survey data is compared to the LiDAR data available at the time of the XBeach modelling, it is clear that there is a shift in the vertical datum of 0.2-0.6 m (Figure 3-5). That is, the crest of the beach (and area behind, etc.) are higher than previously modelled, with repeat modelling with the new LiDAR data resulting in a reduction to the inland extent of inundation and overtopping volumes.

Sea Level Rise

- Example using ETC Gita magnitude event
- Even 0.3m SLR makes a big difference
- Inundation extent and volume more than doubles
- 1.0m SLR drastically increases inundation extent, depths and volumes

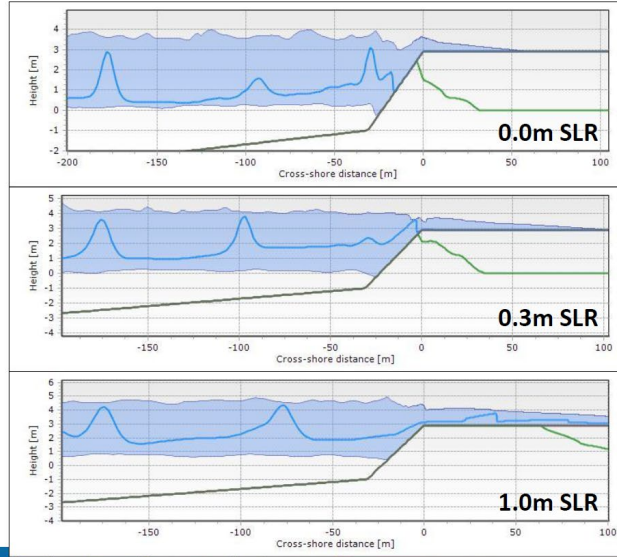


Figure 3-4. XBeach results from the Tonkin_Taylor_Workshop_Three.pdf.

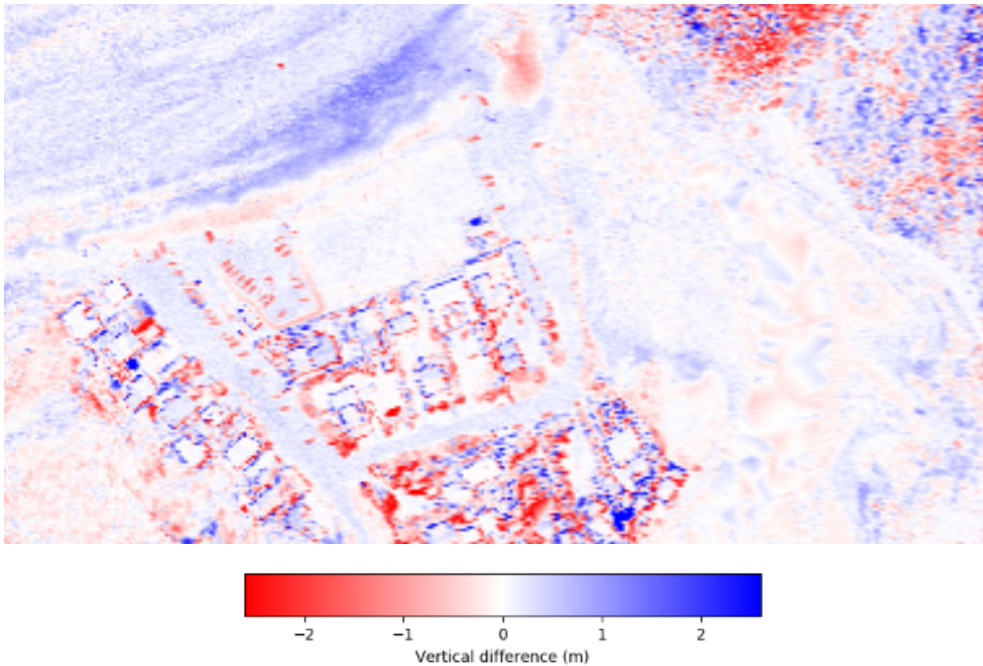


Figure 3-5. This image was calculated by comparing the 2019 LiDAR to the 2013 one. They are both positive up (land values positive) and so red colours on the difference colour scale (negative values) are where the 2019 LiDAR is higher than the 2013 LiDAR and vice versa.



Mākara Beach

Another aspect to consider when assessing over-topping hazards with increasing water level (SLR) resulting in reduced freeboard, is vertical land movement trends, which have recently been assessed for New Zealand (the SeaRise Programme). With SLR projects at around 10 mm/yr, rapid upward VLM can ‘slow’ the impacts of SLR, while rapidly downward VLM can ‘accelerate’ and exacerbate the impacts of SLR.

In the outputs from the SeaRise program, the Mākara Beach VLM is -1.93 mm/yr; i.e., the effects of SLR are being exacerbated by VLM (e.g. by a little over 0.2 m by 2120). The Sea Level Rise projections in the NZ SeaRise program use Shared Socio-economic Pathways (SSP). The SSP’s were not available during the development of the Ministry for Environment’s Coastal Hazard and Climate Change: Guidance for Local Government (Ministry for the Environment, 2017; the guidance), which provides best practice for activities within coastal zone and is in line with the NZCPS. The guidance uses the Representative Concentration Pathway (RCP) approach, which was completed before the Intergovernmental Panel on Climate Change’s (IPCC) Assessment Report on which the climate change scenario in the guidance is based. Figure 4.1 is from the Ministry for the Environment (2022), it provides a comparison between projections of SLR using SSP and RCP scenarios. SSP based projects are generally higher, although not in all cases, and the difference generally increase with time, but not in all cases.

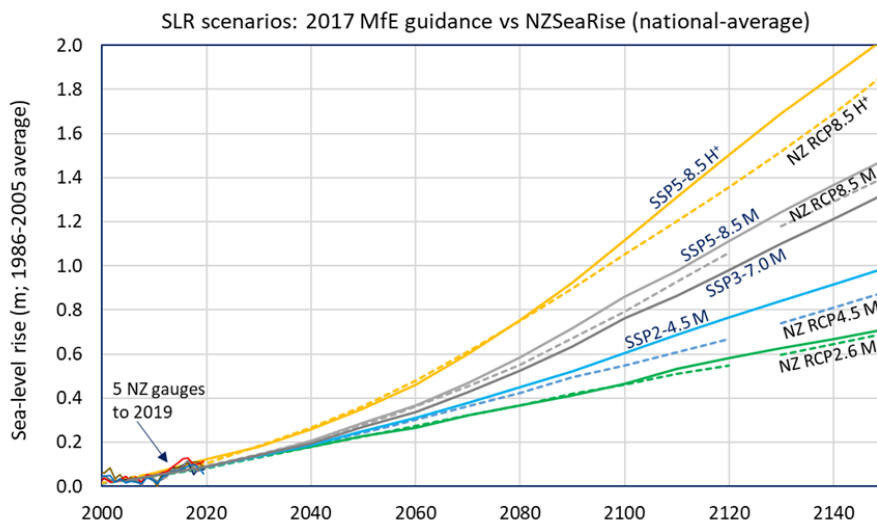


Figure 3-6. Comparison between SSP and RCP SLR projections (Ministry for the Environment, 2022)

In April 2022, Bodeker et al. (2022) released the latest guidance on interpreting IPCC findings, including the SSP scenarios. Bodeker et al. (2022) states that until the regional downscaling is completed, regional climate model projections reported in Ministry for the Environment (2017) can continue to be used with reasonable confidence as new knowledge from AR6 will most likely not fundamentally change the existing projections. In August 2022, the Ministry for the Environment (Ministry for the Environment, 2022) also provided Interim guidance on the use of new SLR projections (i.e., SeaRise) which also states that the *projections detailed in Ministry for the Environment (2017) can therefore likely be used with reasonable confidence that the improved knowledge represented in the AR6 report do not fundamentally change key findings.*

However, Ministry for the Environment (2022) also recommends new transitional values for land use. Categories C and D are considered in the Mākara Beach project, which have increased from 1.0 m and 0.65 m to 1.2 m and 0.7 m, respectively, and both leveraging the SSP5-8.5 M scenario. In addition, the guidance for projects in the later stages of a project approval or resource management plan developments is to stress test the elements related to the SeaRise projects and to make a comparison between SeaRise projection with and without VLM.

Table 4.1 compares the linearly interpolated SeaRise program SSP + VLM values for SLR for the equivalent radiative forcing scenarios with upper and lower bounds (at the 17th and 83rd percentiles) (Figure 3-7 is a graphic example comparing RCP8.5). The Table shows that SSP scenarios including VLM projections for SLR are larger on all time frames and both radiative forcing scenarios when compared to the RCP scenarios. These differences are marginal in the present-day case but become more significant with a longer planning horizon. Projections without VLM are distinctly less and in some cases lower than the projections based on Ministry for the Environment (2017).

Table 4.2. Comparison between interpolated SLR projections from RCP and SSP scenario modelling, with and without VLM. All values in metres.

Year	RCP4.5 M	SSP2-4.5	SSP2-4.5+VLM	RCP8.5 M	SSP5-8.5	SSP5-8.5+VLM
2030	0.12	0.11 (0.08 – 0.14)	0.16 (0.11 – 0.2)	0.13	0.11 (0.08 – 0.15)	0.16 (0.12 – 0.21)
2080	0.42	0.42 (0.32 – 0.56)	0.57 (0.43 – 0.75)	0.55	0.56 (0.44 – 0.72)	0.70 (0.55 – 0.90)
2130	0.75	0.81 (0.58 – 1.13)	1.06 (0.76 – 1.43)	1.18	1.23 (0.91 – 1.67)	1.47 (1.1 – 1.96)

Ministry for the Environment (2022) includes that VLM rates used for the local projections have caveats, as they are derived and extrapolated from a relatively short period (2003–11) of



Mākara Beach

satellite-based measurements and global navigation satellite system (GNSS)/global positioning system (GPS) data. In summary, it should be recognised that long term planning for SLR will be shortened for particular projections for a long-term coastal adaptation plan for Mākara Beach.

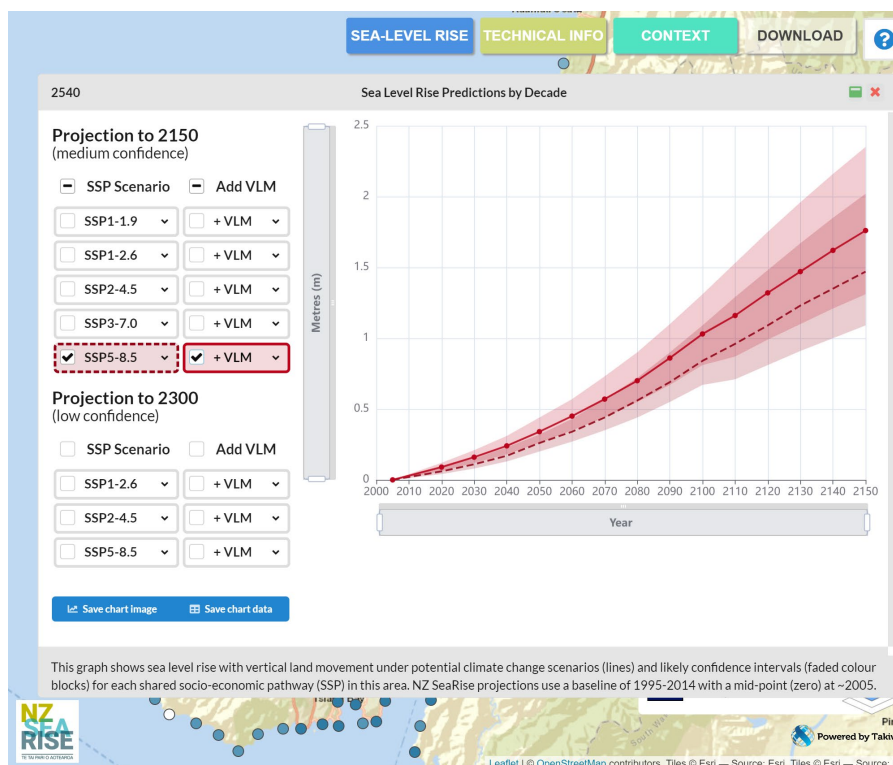


Figure 3-7. Projected SLR with the RCP8.5 “business as usual” projection (dashed red line) and with VLM added (solid red line).

4 Consideration of Shingle Bund Efficacy

One of the suggested over-topping adaptation methods that came out of the Community-led collaborative climate change adaptation project was raising the beach crest with a shingle bund (either using material removed from the entrance channel with the added benefit to improve flow and reduce flooding or importing). This makes good sense, as it increases the freeboard between SWL and the beach crest, which effectively reduces the over-topping volume.

However, it must be recognized that simply elevating the beach crest with placed shingle would provide only a short period at the beginning of an extreme over-topping event before the bund was eroded and transported shoreward and into the carpark area. Waves of the magnitude that caused the severe over-topping during extra-TC Gita have the capacity to transport relatively large boulders landward, with the small size of the shingle easily being eroded and transported landward.

For a crest heightening to be effective, the material needs to be able to withstand the wave forces. This could be in the form of a seawall with the shingle bund placed in front of it/against it so that it remains stable (such as backs Lyall Bay and 'hold' the planted dunes in place (Mead and Phillips, 2016), or the construction of a suitably sized rock revetment with an increased crest height, or some other method to provide a suitably solid protection with an increase crest height/freeboard.

As noting by Tonkin and Taylor in workshop 3, there is a relatively large area of beach and reserve fronting the properties/assets at Mākara Beach, which would also lend itself to other methods of increasing the height of the beach crest. For example, increasing the height of this whole back beach area so that it is not subject to wave attack and failure (as bund would be) could be applied over time.

Of note and in addition, there may be some conflict with removing shingle from the estuary entrance to increase flow and reduce flooding (and the consequent use of the gravel on the beach), since the open/partially closed/closed status of the estuary entrance impacts on whitebait spawning.

From the review of the material produced for the Workshops as part of the community-led collaborative climate change adaptation project, as well as prior experience with the Mākara Estuary, it is clear that the natural hazard exacerbated by climate change (CC) and SLR that will have the greatest impacts on the area is flooding. This hazard has increased in risk over the past 60 years or more due to poor land-management, the Mākara River/Estuary main channel has filled-in significant with terrestrial sediment and is still infilling at very high rates



Mākara Beach

(Mead and Haggitt, 2015); this reduces the capacity for flood waters to be discharged to sea and exacerbates the impacts of floods. Measures such as riparian planting to reduce the continued sedimentation (as well as slowing flood waters running off the land) of the Mākara River and Estuary should be further continued, especially in the upper reaches, as a component of addressing the flood hazard.

5 Summary and Conclusions

1. This report has considered the efficacy of a shingle bund placed at the backshore of Mākara Beach to reduce over-topping impacts.
2. Increasing the beach crest height/freeboard would result in reduced over-topping during events, although ensuring that a bund remains intact during an event would require additional works. A bund itself will likely be ineffective, as well as unrequired at this point in time.
3. The most recent LiDAR survey at the site effectively reduces the current vulnerability to over-topping events.
4. The downward trend of vertical land movement (recently determined as -1.93 mm/yr) increases in the rate of climate-induced SLR (e.g. by slightly more than 0.2 m for a 100-year planning horizon), which means that long term planning for SLR will be shortened for particular projections for a long-term coastal adaptation plan for Mākara Beach.
5. When the extreme over-topping event caused by extra-TC Gita is considered with respect to its likely return period, it is found that it was extremely rare and far in excess of a 1 in 100 year return period event (i.e., beyond a 100-year planning horizon). This suggests that it is unlikely that works to increase the beach crest are urgent/required at present.
6. With respect to natural hazards for the site, the flood hazard is considered to be the most relevant. Due to poor land-management over the past 60 years or more, the Mākara River/Estuary channel has filled-in significantly with terrestrial sediment, and is still infilling at very high rates; this reduces the capacity for flood waters to be discharged to sea and exacerbates the impacts of floods.



Mākara Beach

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2023/24 Annual Plan – Overview of our Approach to Community Engagement and Feedback

2023/24 Annual Plan (AP)						
Process - Key phases	February	March	April	May	June	July
1. Council workshops	LTPF&P Workshop 9 Feb					
2. Council decision on engagement	LTPF&P Workshop 23 Feb					
3. AP Community engagement (online via Lets Talk engagement portal)			Community Engagement & feedback March-May			
4. Final AP deliberations				Deliberations 31 May		
5. Adopt the AP					Adoption 29 June	
6. Publish the AP						By 29 July (Online, printed)



2023/24 Annual Plan Community Engagement - Overview of timelines, tools, messaging, audiences, risks

What we're doing

Project background

- The 2023/24 Annual Plan is year two of Our 10-Year Plan 2021-31.
- The Plan sets out what has changed from the LTP budget, what are the key projects in the work programme and financial information including the rates for the year.

Engagement objectives

- **Aware:** Raise staff and resident awareness of projects and the rates story in 2023/24.
- **Inform:** Inform residents about key projects and the key messages behind the rates story.
- **Engage:** Increase participation in the Annual Plan from all parts of the community, especially youth and cultural groups such as Pacifica/Māori.
- **Prepare** residents for key LTP issues - residents that are more informed on what drives our budgets/rates.

Measures of success

- Increased participation in and awareness of the Annual Plan
- The plan is adopted and the community understand what is changing (rates) and why.

How we'll do it

Engagement tools / channels

- Online Hub on Kōrero Mai | Let's Talk (WCC's engagement portal) including key dates, timelines, Q&A, feedback survey Will provide full analytics of the HUB reach, use, and analysis
- Social media to reach audiences, Facebook Live forum
- Aligned messaging between other connected community engagements on at the same time
- Newsletters, Media Releases, Advertising, Facebook promotion, building projections and promotion in Council facilities.
- Councillor in-person community meetings
- Community feedback on key aspects of the proposed Annual plan

Programme design focus

- Increase audience **awareness** of the purpose of the AP, their **understanding** of the content of budget and **provide** informed feedback.

Community messaging focus

- Message will emphasise what is important to the public - what is in it for them (cost, projects) and the changes to their community/city. Delivered in an concise and easily digestible information that sets realistic expectations.

Messaging themes: Wellington is growing. We need to keep the city moving forward even when development costs are rising. This means continuing to invest in better infrastructure, continuously improving our services and making progress on the big development projects. Together these investments will all help make Wellington a more liveable city – socially economically and culturally.

- **We deliver a big range of core services**
 - It costs about \$X million a year to run these services. This equates to about \$X.X per day per resident. Most years we can continue to deliver all our core services with modest rates increase of about X-X% that reflects inflation. However, we are delivering several improvements to the city in the coming years that will impact rates further.
- **We are investing in a better transport system and improving our resilience**
 - We believe these investments are necessary and will benefit the city and its communities. Over many consultations, the community has told us they want us to do better in these areas.
- **There are also other cost pressures that are out of our control.**
- **We have done a range of things to keep the rates rise as low as possible, including making savings, increased self-insurances etc. We are also proposing increases to fees and user charges to help offset the rates increase.**

Key risks and mitigations

- Concerns with the rates increase
 - Effective messaging on the need for the extra funding and changes in context from the LTP to now (election, LGWM, earthquake).
- Community expectations that the AP process is an opportunity to push for new initiatives and funding.
 - Link to the LTP and refer any requests to the grants process later in the year/early 2024.
- Community may feel that decisions are pre-made and therefore they are not getting their say.
 - Ensure that expectations are clear, non-negotiables are clear and the survey feedback questions are based on things that can be impacted.
- Consultation fatigue – other consultations are happening at the same time may impact AP engagement rates
 - combine resourcing and engagement tools where practicable.
 - Linking content between engagement sites.
 - Where possible present information in an audience relevant language

Summary of Key audiences/stakeholders

- Residents and ratepayers
- Key businesses, groups/partners (eg: Chamber of Commerce, Airport, LGWM)
- Resident Associations and Community Groups
- Advisory groups
- Mana whenua
- Central Government
- Interest groups – Environment, Heritage, Transport, Arts, Youth

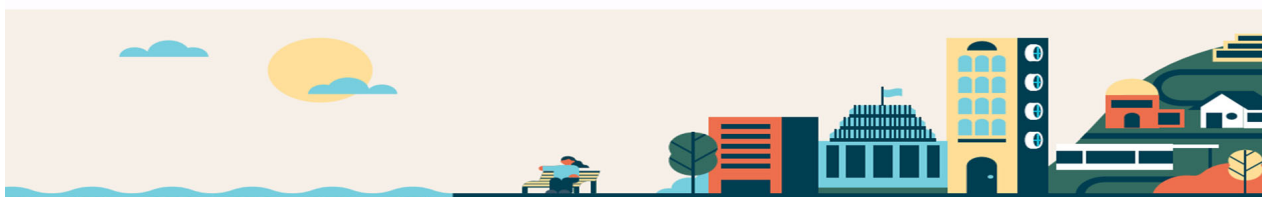
Key project contacts

- Amy Brannigan, Senior Advisor Corporate Planning and Reporting
- Matthew Deng, Senior Advisor Corporate Planning and Reporting
- Lloyd Jowsey, Team Leader Corporate Planning and Reporting

Project Timings	Feb	March	April	May	June	July
Engagement planning	✓	✓	✓			
Let's Talk website live		✓	✓	✓		
Internal engagement	✓	✓	✓	✓	✓	✓
Council decisions				✓	✓	
Drafting of final plan				✓	✓	
Design of plan					✓	✓
Publication of plan						✓

Recap: Significant investment programmes starting

Work programme and project	Description
Huetepara Park	Start development of improved public space, with toilets and improved visitor experience.
Pōneke Promise	Continuing actions for improving central city safety and vibrancy, and reducing harm, Starting on work on the new Te Aro Precinct public toilets on Inglewood Place, upgrading public spaces in the Te Aro Park area, providing inner-city community spaces, improving vibrancy and sexual violence prevention.
Watermain Renewal Programme – Stage 1: Newlands and Johnsonville	The first portion of the WCC Watermain Renewal Programme will begin construction. The first watermains to be renewed include three in Newlands, including Link Road. Also be progressing design and procurement for the second portion of works which will begin construction in the following year and includes 3 watermains in Johnsonville including Broderick Street.
Wastewater Network Renewals - Newtown	The first portion of this programme to renew wastewater assets in Newtown will begin construction in 2023/24. Renewing them will reduce environmental risks, and occurrences of surface water contamination leading to public exposure to untreated wastewater discharging onto land and waterways.



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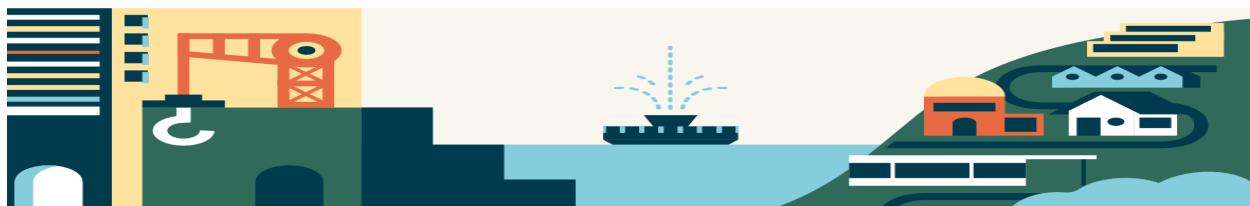
Recap: Significant investment programmes continuing

Work programme	Description
Begonia House Precinct	A major refresh of the building, its infrastructure, plant displays, the café, toilets, accessibility improvements, and the return of the Botanic Garden Shop. Estimated cost \$8m, construction starts mid-2024, takes about 2 years.
Khandallah Swimming Pool	Completing the rebuild design, (using community feedback and site evaluations completed in 2022/23). Next step is a detailed business case including consenting and tendering of work.
City Housing – Community Housing	Completing the transition and establishment of the new Community Housing Provider (CHP). The aim is to have a CHP operational early in the 2023/24 year.
Te Ngākau Civic Square	Consent for Civic Administration Building (CAB) has been submitted for demolition, planned to commence mid-2023. Planned to submit consent for demolition on the Municipal Office Building (MOB) in 2023.
Town Hall	Continuing the earthquake strengthening work of the Town Hall. Due for completion in 2024/25.
Te Matapihi Central Library	Continue construction on the high-level remediation option and taking the opportunity to extend levels 3 and 4 to improve the layout. Construction to be completed in early 2026.
Te Atakura programme	Continuing the: <ul style="list-style-type: none"> • Conversion of the WCC fleet to electric vehicles and the installation of public EV chargers • Adaptation - working on the Wellington Regional Climate Change Impact Assessment - informs the Regional Adaptation Plan due Dec 2024, and the USD\$1m Bloomberg project to use the digital twin to model impacts • Community-led climate action planning both to reduce emissions and adapt to impacts, including a climate action campaign, supporting behaviour change initiatives, the Climate & Sustainability Fund and the Environmental and Accessibility Performance Fund to convert climate anxiety into action. • Continue support for business climate action, and the Home Energy Saver Programme (advice to homeowners on simple changes to reduce energy costs and emissions). • Council emissions reduction plan, including the Climate Smart Buildings & Infrastructure Framework, the energy decarbonisation plan, the EV fleet project, and other initiatives. • Ongoing iwi partnership development to support achievement of Tūpiki Ora and Tākai Here commitments
Sludge Minimisation Project	Site works for a Sludge Minimisation Facility are expected to be underway in 2023 and completed by 2026
Waste Minimisation	July 2023 - Public consultation on Regional Waste Management and Minimisation Plan, Resource recovery network expansion, Organic processing facility and redesign collection (kerbside) Council will make final decision on preferred options and funding, for inclusion on the 2024-34 LTP.
District Plan	November 2023 fast-track the ISPP to be operative. Parts of the proposed District Plan will become operational in 2023/24. The rest of the plan will follow after a process of appeals.



Recap: Significant investment programmes continuing

Work programme	Description
Former Workingmen's Bowling Club Newtown	Engage with the community on the future of the site. Design and construction to follow.
Three Waters Transition	Continue to work on the transition of Three Waters responsibility to new water service entity by 1 July 2024.
CBD Wastewater Pump Station and Rising Main Programme	A new rising main up Taranaki Street is the latter part of the first phase of the major CBD Wastewater Renewals Project to renew and upgrade the central city's wastewater network. Wakefield St and Victoria Street works are forecast to continue into 2023/24.
City Housing - Upgrade Phase 2	The commencement of the second half of the housing portfolio upgrade, approximately 1,000 units across 30 sites.
City Housing - Healthy Homes	Continuing the work to bring all of our social housing up to the new Healthy Homes standards.
Paneke Pōneke - Tawa to Johnsonville	The Tawa to Johnsonville cycleway project will be initiated in 2022/23 with the business case scheduled to be completed in 2023/24.
Paneke Pōneke - Berhampore to Newtown, Kilbirnie Connections, Thorndon Connections	Installation to begin and be completed as well as post installation feedback, data analysis and tweak's to be made.
Town Centre development programme - Island Bay	Public space upgrade to the Island Bay Town Centre. Integration with proposed cycleway and safety upgrade works. Detailed design will be completed, and construction begun.
Town Centre development programme - Berhampore	Public space upgrade to the Berhampore Town Centre. Design will continue to be developed with working group. Detailed design to commence. Construction expects to be coordinated with the Transitional Project.
44 Frederick Street Urban Park	Develop design the park with key stakeholders.



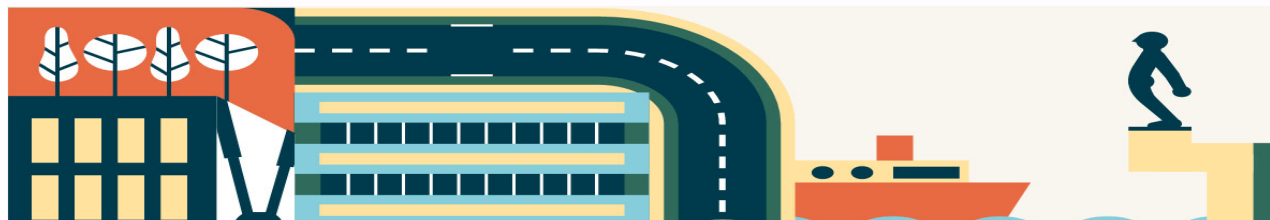
Recap: Significant investment programmes continuing

Work programme	Description
Te Kāinga programme	Continue to deliver Te Kāinga rentals. (This is year 3 of the programme).
Venues upgrades	Seismic assessments and concept strengthening (if needed) are continuing to be procured and delivered across our Venues buildings.
Cuba Street Playground	Upgrading the Cuba Street Playground delivery in early 2023/24.
Blair and Allen Street upgrade	Delivery of permanent public space improvements early 2023/24.
LGWM – Transformational programme	Development of detailed business case for mass rapid transit, basin reserve, and second Mt Victoria tunnel.
LGWM – Golden Mile	Finalise the design and begin construction in 2023.
LGWM – People Friendly City Streets	Better walking, cycling, and public transport provision to create safer and more convenient connections between Wellington City and suburban centres. Targeted improvements will begin construction in 2023.
LGWM - Thorndon Quay and Hutt Road	Finalise the design and construction begins on walking, cycling, bus priority and safety improvements including new Aotea Quay roundabout.



Recap: Significant investment programmes finishing

Work programme	Description
Omāroro Reservoir Area	The back-filling of the area surrounding the reservoir is underway. Playing field restoration and landscaping is due to be completed in 2023, followed by a 5 year period for landscaping defect correction at the site.
Taranaki Street New Pump Station	A new pump station is being installed in Inglewood Place off Taranaki Street. This, alongside construction of a new rising main up Taranaki Street, is the first phase of the major CBD Wastewater Renewals.
Paneke Pōneke – Island Bay	Work will begin early in 2023 on safety improvements on The Parade followed by a connection through the Town Centre mid to late 2023.
Paneke Pōneke - Newtown to City	Post installation feedback, data analysis and minor adjustments to be made.
Paneke Pōneke - Botanic Gardens to City	Post installation feedback, data analysis and minor adjustments to be made.
Paneke Pōneke – Aro Connections	Installation to be completed as well as post installation feedback, data analysis and minor adjustments to be made.
Paneke Pōneke – Ngaio Connections	Installation to be completed as well as post installation feedback, data analysis and minor adjustments to be made.
Te Whaea/Tawhiri Project	Upgrade and renewal works in the Tawhiri space in 2023/24 includes a replacement roof, upgraded patron toilets and performer changing spaces, along with increased building floor structure for tiered seating and a stage area. Works are scheduled to allow the space to be used for the 2024 Festival of the Arts in early 2024.
Karori Event Centre	Completing the fitout of the event centre by 2024.
Granville Flats	Currently underway on working towards handing back of the Granville apartments site to Wellington Tenth Trust by May 2024. Involves re-housing 107 properties, demolition of buildings and clearing the site. All tenants will be rehoused in alternative Council homes by December 2023.



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Strategy	Activity Group	Activity	Activity Description	Project	Project Description	2023/24 Draft Budget (\$000)		
Governance	1.1	2143	EV Fleet Transformation	2010902143	EV Fleet Transformation	879		
		2143 EV Fleet Transformation Total					879	
		2144	Public EV Chargers	2010912144	Public EV Chargers	685		
		2144 Public EV Chargers Total					685	
		2145	Car sharing enhancement	2010922145	Car sharing enhancement	52		
		2145 Car sharing enhancement Total					52	
		1.1 Governance and Information and engagement Total						1,615
		Total 1 Governance						1,615
		Environment	2.1	2001	Property Purchases - Reserves Total	2010312001	Land Purchases	1,463
				2001 Property Purchases - Reserves Total				
2003	Parks Infrastructure			2000022003	PSR Parks Infrastructure - Renewals (CX)	323		
				2005932003	Parks infrastructure General Upgrades	61		
				2005942003	Dog Exercise Area Improvements	11		
				2008672003	Parks Infrastructure Renewals	220		
2003 Parks Infrastructure Total						616		
2004	Parks Buildings			2000042004	PSR Parks Buildings - FM Renewals	629		
				2005972004	Building Renewals Not FM	158		
2004 Parks Buildings Total						787		
2005	Plimmer Bequest Project			2000062005	PSR Plimmer Bequest Expenditure (CX)	282		
2005 Plimmer Bequest Project Total						282		
2006	Botanic Garden			2000072006	Botanic Garden Citycare renewals	663		
				2006392006	PSR Botanic Wayfinding Signs & Interpret	79		
				2006412006	PSR Bolton St Grave & Memorial Repairs	21		
				2006512006	Botanic Garden Asset Renewals	501		
				2006832006	PSR Allocation P&D	1		
				2006852006	PSR Allocation - Property (Architects)	37		
				2010342006	Begonia House and Café	647		
2006 Botanic Garden Total						1,948		
2007	Coastal - upgrades			2000092007	Coastal Beautification	75		
2007 Coastal - upgrades Total						75		
2008	Coastal			2000102008	PSR Coastal - Renewals (CX)	187		
2008 Coastal Total						187		
2009	Town Belt & Reserves			2000112009	PSR Town Belt & Reserves - Renewals (CX)	559		
				2010362009	Fish Passages	15		
				2010372009	Signage	12		
				2011142009	Huetepara Park Lyall Bay	1,177		
				2011182009	Workingmen's Bowling Club Newtown	1,500		
2009 Town Belt & Reserves Total						3,264		
2010	Walkways renewals	2000132010	Walkway Renewals General	180				
		2006042010	Community Special Trail Initiatives	87				
		2006072010	Townbelt Trails	84				
		2006082010	Outer Green Belt Trails	55				
		2006092010	Northern Reseve Trails	55				
		2006102010	Makara Peak Upgrade Supporters Priorities	31				
		2006112010	Suburban Reserve Trails	44				
		2007852010	Skyline Extension	169				
		2010402010	Makara Peak Trails	111				
2010 Walkways renewals Total					815			
2.1 Gardens, Beachs and Green Spaces Total						9,437		

2.2	2011	Southern Landfill Improvement	2000152011	2011 Southern Landfill Extension	7,553	
			2000172011	Southern Landfill Carbon Unit Purchases	3,706	
			2000182011	Southern Landfill Infrastructure Renewals	79	
2.2	2011	Southern Landfill Improvement Total			11,339	
		2.2 Waste reduction and energy conservation total			11,339	
2.3	2013	Water - Network renewals	2008002013	WCC PW Network Renewals	12,786	
		Water - Network renewals Total			12,786	
	2016	Water - Network upgrades	2008032016	PW Network Upgrades	5,942	
			2010592016	WCC PW Network Upgrades - Growth	970	
		Water - Network upgrades Total			6,912	
	2019	Water - Reservoir renewals	2008092019	WCC PW Reservoir renewals	4,963	
		Water - Reservoir renewals Total			4,963	
	2020	Water - Reservoir upgrades	2008102020	WCC PW Reservoir upgrades	2,754	
		Water - Reservoir upgrades Total			2,754	
		2.3 Water Total			27,415	
2.4	2023	Wastewater - Network renewals	2008072023	WCC WW Network renewals	17,361	
		Wastewater - Network renewals Total			17,361	
		Wastewater - Network upgrades	2010612024	WCC WW Network Upgrades - Growth	15,990	
		Wastewater - Network upgrades Total			15,990	
		2.4 Waste Water Total			33,350	
2.5	2028	Stormwater - Network upgrades	2008062028	WCC SW Network upgrades	6,983	
			2010582028	WCC SW Network Upgrades - Growth	319	
		Stormwater - Network upgrades Total			7,302	
	2029	Stormwater - Network renewals	2008082029	WCC SW Network renewals	7,012	
		Stormwater - Network renewals Total			7,012	
		2.5 Stormwater Total			14,314	
2.6	2033	Zoo renewals	2000672033	Zoo renewals - Zoo Renewals	1,247	
		Zoo renewals Total			1,247	
		2.6 Conservation Attractions Total			1,247	
Total 2 Environment					97,103	
Economic Development	3.1	2035	Wellington Venues renewals	2000712035	Venues property renewals - General capex	785
				2000812035	Venues property renewals - Internal labour allocation	46
				2010182035	BU 21 CCO Venues Operational Assets	1,086
						1,917
		2036	Venues Upgrades	2010732036	Venues Upgrades	4,500
						4,500
		3.1 City promotions and business support Total				6,418
Total 3 Economic Development					6,418	
Cultural Wellbeing	4.1	2038	Gallery & Museum Upgrades	2011242038	Spaceplace renewals	210
			Gallery & Museum Upgrades Total			210
		2041	Te ara o nga tupuna - Maori heritage trails	2000832041	Toa Pou	730
			Te ara o nga tupuna - Maori heritage trails Total			730
		2042	Arts Installation	2000842042	Arts Installation - Arts Installation 1	164
			Arts Installation Total			164
		2129	Wellington Convention & Exhibition Centre (WCEC)	2002982129	Wellington Convention and Exhibition Centre	158
			Wellington Convention & Exhibition Centre (WCEC) Total			158
		4.1 Arts and cultural activities Total				1,262
Total 4 Cultural Wellbeing					1,262	
Social and Recreation	5.1	2043	Aquatic Facility upgrades	2008782043	Khandallah Swimming Pool Upgrade	4,830
			Aquatic Facility upgrades Total			4,830
		2044	Aquatic Facility renewals	2000862044	PSR Aquatic Facility - Renewals (CX)	2,037
			Aquatic Facility renewals Total			2,037
		2045	Sportsfields upgrades	2000872045	PSR Sportsfields - Renewals (CX)	566
				2008602045	Grenada North Community Sports Hub	206

	2045	Sportsfields upgrades Total			772
	2046	Synthetic Turf Sportsfields renewals	2010422046	Synthetic Turf Renewals	1,315
	2046	Synthetic Turf Sportsfields renewals Total			1,315
	2048	Recreation Centre Renewal	2000912048	PSR Recreation Centres - Renewals (CX)	902
	2048	Recreation Centre Renewal Total			902
	2049	ASB Sports Centre	2000932049	PSR ASB Sports Centre - Renewals (CX)	391
	2049	ASB Sports Centre Total			391
	2050	Basin Reserve	2000942050	Basin Reserve (Balance of Master Plan)	785
			2000962050	Basin Reserve - Basin Reserve Renewals	383
	2050	Basin Reserve Total			1,168
	2051	Playgrounds renewals & upgrades	2000972051	PSR Playgrounds - Renewals (CX)	2,581
			2011222051	Destination Skate Park – Kilbirnie Park	300
	2051	Playgrounds renewals & upgrades Total			2,881
	2052	Evans Bay Marina - Renewals	2000992052	PSR Evans Bay Marina - Renewals (CX)	593
	2052	Evans Bay Marina - Renewals Total			593
	2053	Clyde Quay Marina - Upgrade	2001002053	PSR Clyde Quay Marina - Upgrade (CX)	1
			2003012053	PSR Clyde Quay Marina - Renewal (CX)	67
			2007662053	PSR Clyde Quay Marina - FM renewals	23
	2053	Clyde Quay Marina - Upgrade Total			90
	5.1	Recreational promotion and support Total			14,978
Social and Recreation	5.2	Library Materials Upgrade	2001012054	Library Materials Upgrade - Library Collection	3,313
	2054	Library Materials Upgrade Total			3,313
	2055	Library Computer and Systems Replacement	2003372055	Computer Renewals	376
	2055	Library Computer and Systems Replacement Total			376
	2058	Branch Library - Renewals	2005702058	Community services Assessibility Funds	168
			2010822058	Branch Library – Renewals	485
			2010832058	Branch Library – Western Cluster	22
			2011022058	Libraries Accessible Signage	100
			2011032058	Libraries - CMS Accessible Website	100
	2058	Branch Library - Renewals Total			874
	2059	Housing upgrades	2010232059	Healthy Homes Standard Programme	4,000
	2059	Housing upgrades Total			4,000
	2060	Housing renewals	2001182060	Housing renewals - BAU Capex	5,000
			2010242060	Single Capital Programme	13,000
	2060	Housing renewals Total			18,000
	2061	Community Centres and Halls - Upgrades and Renewals	2001312061	Community Services - Renewals	86
			2010222061	Community Services - Karori Event Centre Fitout	1,044
			2010862061	Aho Tini – Venues Programme	205
			2010872061	Children and Young People Policy - Youth Spaces	600
			2011042061	Tawa & Linden Community Centres	700
	5.2	2061	Community Centres and Halls - Upgrades and Renewals Total		2,635
	5.2	Community participation and support Total			29,198
	5.3	Burial & Cremations	2001412062	PSR Makara Ash Plot Development	3
			2006902062	PSR Upgrades Headstone Beams Makara Cem	63
			2006932062	PSR Cemetery Open Space Renewals	470
			2007672062	Cemetery FM Renewals	26
	2062	Burial & Cremations Total			562
	2063	Public Convenience and pavilions	2001432063	PSR Pub & Pav Rnwl NON FM Discret	486
			2006332063	FM Model	45
			2006342063	FM Renewals and Discretionary	908
			2010462063	Pub Conven/Pavil Upg	308
	2063	Public Convenience and pavilions Total			1,747
	2064	Safety Initiatives	2005782064	Community Services - Safety Initiatives	120
			2010802064		2,191
	2064	Safety Initiatives Total			2,310
	2065	Emergency Management renewals	2001452065	2065 Civil Defence Deployable Assets	82
	2065	Emergency Management renewals Total			82

		5.3 Public health and safety Total			4,702	
Total 5 Social and Recreation					48,878	
Urban Development	6.1	2067	Wgtn Waterfront Development	2001492067	Build Wellington - FKP Playground	2,250
		2067	Wgtn Waterfront Development Total			2,250
		2068	Waterfront Renewals	2006432068	PSR Waterfront Public space renewals	433
				2006442068	PSR Waterfront Jetty & Wharf Structure Renewals	577
				2006462068	PSR Waterfront Artworks	21
				2006472068	PSR Waterfront Seawalls	21
				2006482068	PSR Waterfront Building renewals	157
				2009382068	Waterfront Crane Renewals	385
				2010492068	Sails	14
				2010522068	Shed 5	1,945
		2068	Waterfront Renewals Total			3,554
		2070	Central City Framework	2001552070	Laneways	58
				2010662070	Pocket parks - 44 Fedrerrick Street	1,350
				2010852070	Poneke Promise – Streetscape	2,324
		2070	Central City Framework Total			3,732
		2073	Suburban Centres upgrades	2003152073	Small Centre Beautification	1,664
				2003812073	Karori Upgrade	209
		2073	Suburban Centres upgrades Total			1,874
		2074	Minor CBD Enhancements	2001582074	Minor CBD Enhancements - Minor CBD Enhancement	49
		2074	Minor CBD Enhancements Total			49
		2136	Housing Investment Programme	2008252136	Build Wellington - Housing Investment Programme Cc	2,185
				2009852136	SHIP – 132 Owen Street	2,218
		2136	Housing Investment Programme Total			4,403
		2137	Build Wellington Developments	2008542137	Build Wellington - Great Harbour Way - Carriageway 5	2,451
		2137	Build Wellington Developments Total			2,451
		6.1 Total Urban development, heritage and public space development Total				18,314
	6.2	2076	Earthquake Risk Mitigation	2003202076	Build Wellington - EQS - Town Hall	46,309
		2076	Earthquake Risk Mitigation Total			46,309
		6.2 Building and development control Total				46,309
Total 6 Urban Development						64,623
Transport	7.1	2077	Wall, Bridge & Tunnel Renewals	2001722077	2077 Sea Wall Renewals	2,316
				2001732077	2077 Retaining Wall Renewals	1,648
				2001762077	2077 Bridges Renewals	216
		2077	Wall, Bridge & Tunnel Renewals Total			4,179
		2078	Asphalt & Other Seal Renewals	2001772078	2078 Asphalt & Other Seal Renewals	1,502
		2078	Asphalt & Other Seal Renewals Total			1,502
		2079	Chipseal Renewals	2001782079	2079 Chipseal Renewals	6,773
		2079	Chipseal Renewals Total			6,773
		2080	Preseal Preparations	2001792080	2080 Preseal Preparations	4,571
		2080	Preseal Preparations Total			4,571
		2081	Shape & Camber Correction	2001802081	2081 Shape & Camber Correction	2,802
		2081	Shape & Camber Correction Total			2,802
		2082	Drainage Renewals	2001812082	2082 Drainage Renewals	323
		2082	Drainage Renewals Total			323
		2083	Wall Upgrades	2001832083	2083 Retaining Walls Upgrades	3,404
		2083	Wall Upgrades Total			3,404
		2084	Service Lane & Road Boundary Upgrades	2003422084	2084 Service Lane & Road Boundary Upgrades	60
		2084	Service Lane & Road Boundary Upgrades Total			60
		2085	Tunnel & Bridge Upgrades	2001912085	2085 Bridge Improvements	1,345
				2001922085	2085 Tunnels Upgrades	260
		2085	Tunnel & Bridge Upgrades Total			1,605
		2086	Kerb & Channels Renewals	2001962086	2086 Kerb & Channel Renewals	2,630
		2086	Kerb & Channels Renewals Total			2,630

2088	Emergency Route Walls Upgrades	2088192088 2009422088	2088 Ngaio Gorge Resilience Upgrades	160 489	
2088	Emergency Route Walls Upgrades Total			649	
2090	Roading Rebuild	2002012090	2090 Roothing Rebuild	2,859	
2090	Roothing Rebuild Total			2,859	
2094	Cycling Network Renewals	2006662094 2006692094 2006732094 2006762094 2008552094 2010962094	2094 Cycleways Minor Works 2094 East Corridor - Evans Bay 2094 East Corridor - Kilbirnie 2094 Cycleways 2094 Island Bay Cycleway 2018 (CC297) Transitional Cycleway Program	1,035 7,172 1,084 4,410 4,895 11,040	
2094	Cycling Network Renewals Total			29,636	
2095	Bus Priority Planning	2002102095 2002112095	2095 Bus Shelters 2095 Bus Priority Improvements	180 122	
2095	Bus Priority Planning Total			301	
2096	Footpaths Structures Renewals & Upgrades	2002132096 2009502096	2096 Footpaths Structures Upgrades 2096 Footpaths Structures Renewals	304 28	
2096	Footpaths Structures Renewals & Upgrades Total			332	
2097	Footpaths Renewals	2002152097	2097 Footpaths Renewals	6,030	
2097	Footpaths Renewals Total			6,030	
2098	Footpaths Upgrades	2002162098 2002172098	2098 Safer Routes to Schools 2098 Footpaths Upgrades	572 3,415	
2098	Footpaths Upgrades Total			3,987	
2099	Street Furniture Renewals	2002182099	2099 Street Furniture Renewals	248	
2099	Street Furniture Renewals Total			248	
2100	Pedestrian Network Accessways	2002192100	2100 Pedestrian Accessways Renewals	292	
2100	Pedestrian Network Accessways Total			292	
2101	Traffic & Street Signs Renewals	2002202101	2101 Traffic & Street Signs Renewals	1,421	
2101	Traffic & Street Signs Renewals Total			1,421	
2102	Traffic Signals Renewals	2002212102	2102 Traffic Signals Renewals	1,000	
2102	Traffic Signals Renewals Total			1,000	
2103	Street Lights Renewals & Upgrades	2002282103 2002292103 2008262103	2103 Street Light Renewals 2103 Street Light Upgrades 2103 LED Street Light Transition	667 103 627	
2103	Street Lights Renewals & Upgrades Total			1,397	
2104	Rural Road Upgrades	2002302104	2104 Rural Road Upgrades	128	
2104	Rural Road Upgrades Total			128	
2105	Minor Works Upgrades	2002312105 2006592105	2105 Minor Works Upgrades 2105 Drainage Upgrades	4,893 733	
2105	Minor Works Upgrades Total			5,627	
2106	Fences & Guardrails Renewals	2002322106	2106 Fences & Guardrails Renewals	857	
2106	Fences & Guardrails Renewals Total			857	
2107	Speed Management Upgrades	2002332107	2107 Speed Management Upgrades	7,083	
2107	Speed Management Upgrades Total			7,083	
2141	LGWM - City Streets	2010102141 2010122141 2010172141	PT - Bus Priority Early Improvements Walking - Central Area Walking Early Improvements Cycling - Central Area Cycling Early Improvements	7,517 20 8	
2141	LGWM - City Streets Total			7,545	
2142	LGWM - Early Delivery	2010142142 2010152142 2010162142	Golden Mile Thorndon Quay and Hutt Road Central City and SH1 Walking Cycling and Safe Speeds	12,234 15,022 1,013	
2142	LGWM - Early Delivery Total			28,269	
7.1 Transport Total				125,508	
7.2	2108	Parking Asset renewals	2002342108	Parking Meter Renewals	2,569
	2108	Parking Asset renewals Total		2,569	
	2109	Parking Upgrades	2002362109	2109 Parking Upgrades	194
	2109	Parking Upgrades Total		194	

		7.2 Parking Total		2,764		
Total 7 Transport				128,272		
Council	10.1	2111	Capital Replacement Fund	2003132111	Corp Finance Capital Replacement Fund - Unallocated	3,387
		2111	Capital Replacement Fund Total			3,387
		2112	Information Management	2010292112	Digitisation Services Project	854
		2112	Information Management Total			854
		2114	ICT Infrastructure	2002512114	Infrastructure Upgrade - Infrastructure Upgrade	2,208
		2114	ICT Infrastructure Total			2,208
		2118	Health & Safety - Legislation Compliance	2003122118	HS Legislative Compliance CAPEX - Unallocated	360
		2118	Health & Safety - Legislation Compliance Total			360
		2119	Civic Property renewals	2002632119	Civic Property Renewals - General capex	514
				2002652119	Civic Property Renewals - Internal labour allocations	76
		2119	Civic Property renewals Total			590
		2120	Commercial Properties renewals	2002662120	Commercial property renewals - Te Whaea Roof Work	3,000
				2002702120	Commercial property renewals - General capex	1,273
				2002722120	Commercial property renewals - Internal labour alloca	157
				2010892120	Te Whaea/Tawhiri Project	2,000
		2120	Commercial Properties renewals Total			6,430
		2121	Community & Childcare Facility renewals	2002772121	Community property renewals - General capex	1,244
				2002792121	Community property renewals - Internal labour alloca	49
		2121	Community & Childcare Facility renewals Total			1,292
		2126	Business Unit Support	2002862126	Business Support - Support for BU Initiatives	4,100
		2126	Business Unit Support Total			4,100
		2128	Civic Campus Resilience and Improvements	2002972128	Te Ngakau – Public Realm Improvements	4,736
				2010272128	Central Library - Remediation	781
				2010772128	Te Ngakau – Separation of Services	1,508
				2010972128	Te Matapihi - Remediation	76,429
		2128	Civic Campus Resilience and Improvements Total			83,454
		2133	Quarry Renewals & Upgrades	2008452133	2133 Kiwi Point Quarry Renewals	237
				2008462133	2133 Kiwi Point Quarry Upgrades	1,354
				2008472133	2133 New Quarry	331
		2133	Quarry Renewals & Upgrades Total			1,922
		2140	Security	2010082140	Security Capex Program	657
		2140	Security Total			657
		10.1 Organisational projects Total				105,254
Total 10 Council						105,254
Grand Total						453,424

Strategy	Activity Group	Activity	Activity Description	Income/ Expense	2023/24 Draft Budget (\$'000)		
Governance	1.1	1000	Annual Planning	Expense	2,131		
		1000	Annual Planning Total		2,131		
		1001	Policy	Expense	1,735		
		1001	Policy Total		1,735		
		1002	Committee & Council Process	Expense	7,886		
				Income	(26)		
		1002	Committee & Council Process Total		7,861		
		1003	Strategic Planning	Expense	518		
		1003	Strategic Planning Total		518		
		1004	Tawa Community Board - Discretionary	Expense	18		
		1004	Tawa Community Board - Discretionary Total		18		
		1005	Smart Capital - Marketing	Expense	3		
		1005	Smart Capital - Marketing Total		3		
		1007	WCC City Service Centre	Expense	5,093		
				Income	(109)		
		1007	WCC City Service Centre Total		4,984		
		1009	Rating Property Valuations	Expense	824		
				Income	(240)		
		1009	Rating Property Valuations Total		584		
		1010	Rateable property data & valuation management	Expense	1,105		
		1010	Rateable property data & valuation management Total		1,105		
		1011	Archives	Expense	1,676		
				Income	(171)		
		1011	Archives Total		1,506		
		1220	Climate change response	Expense	4,259		
		1220	Climate change response Total		4,259		
		1221	Business Climate Action Support	Expense	463		
		1221	Business Climate Action Support Total		463		
		1222	Workplace Travel Planning	Expense	130		
		1222	Workplace Travel Planning Total		130		
		1223	Home Energy Audits	Expense	314		
		1223	Home Energy Audits Total		314		
		1224	Future Living Skills	Expense	68		
		1224	Future Living Skills Total		68		
		1225	Climate and Sustainability Fund	Expense	284		
		1225	Climate and Sustainability Fund Total		284		
			1.1 Governance and Information and engagement Total		25,963		
		Governance	1.2	1012	Maori Partnerships	Expense	1,605
				1012	Maori Partnerships Total		1,605
				1013	Maori Strategic Advice	Expense	1,966
				1013	Maori Strategic Advice Total		1,966
				1218	Maori Capability and Success	Expense	1,298
				1218	Maori Capability and Success Total		1,298
					1.2 Maori and mana whenua partnerships Total		4,869
		Total 1 Governance					30,832
		Environment	2.1	1014	Parks and Reserves Planning	Expense	1,344
				1014	Parks and Reserves Planning Total		1,344
1015	Reserves Unplanned Maintenance			Expense	252		
1015	Reserves Unplanned Maintenance Total				252		
1016	Parks Mowing- Open Space & Reserve Land			Expense	1,646		
				Income	(49)		
1016	Parks Mowing- Open Space & Reserve Land Total				1,598		
1017	Park Furniture and Infrastructure Maintenance			Expense	2,320		
				Income	(39)		
1017	Park Furniture and Infrastructure Maintenance Total				2,281		
1018	Parks and Buildings Maint			Expense	1,784		
				Income	(335)		
1018	Parks and Buildings Maint Total				1,449		
1019	CBD and Suburban Gardens			Expense	3,017		
				Income	(37)		
1019	CBD and Suburban Gardens Total				2,980		
1020	Arboricultural Operations			Expense	2,103		
				Income	(118)		
1020	Arboricultural Operations Total				1,985		
1021	Wellington Gardens (Botanic, Otari etc)			Expense	7,122		
				Income	(627)		
1021	Wellington Gardens (Botanic, Otari etc) Total				6,495		
1022	Coastal Operations			Expense	1,539		
				Income	(51)		
1022	Coastal Operations Total				1,488		
1024	Road Corridor Growth Control			Expense	3,347		
				Income	(1,036)		
1024	Road Corridor Growth Control Total		2,311				
1025	Street Cleaning	Expense	10,410				
		Income	(496)				
1025	Street Cleaning Total		9,914				
1026	Hazardous Trees Removal	Expense	406				
		Income	(6)				
1026	Hazardous Trees Removal Total		400				
1027	Town Belts Planting	Expense	1,206				
1027	Town Belts Planting Total		1,206				
1028	Townbelt-Reserves Management	Expense	6,486				

			Income	(321)
		1028	Townbelt-Reserves Management Total	6,165
		1030	Community greening initiatives	Expense 712
		1030	Community greening initiatives Total	712
		1031	Environmental Grants Pool	Expense 106
		1031	Environmental Grants Pool Total	106
		1032	Walkway Maintenance	Expense 1,325
		1032	Walkway Maintenance Total	1,325
		1033	Weeds & Hazardous Trees Monitoring	Expense 1,604
		1033	Weeds & Hazardous Trees Monitoring Total	1,604
		1034	Animal Pest Management	Expense 2,230
		1034	Animal Pest Management Total	2,230
		1035	Waterfront Public Space Management	Expense 9,862
			Income	(482)
		1035	Waterfront Public Space Management Total	9,380
		1217	PSR Nursery Operations	Expense 512
			Income	(47)
		1217	PSR Nursery Operations Total	465
		2.1	Gardens, Beachs and Green Spaces Total	55,689
2.2		1036	Landfill Operations & Maint	Expense 14,977
			Income	(18,728)
		1036	Landfill Operations & Maint Total	(3,750)
		1037	Suburban Refuse Collection	Expense 5,198
			Income	(5,476)
		1037	Suburban Refuse Collection Total	(278)
		1038	Domestic Recycling	Expense 7,874
			Income	(5,315)
		1038	Domestic Recycling Total	2,559
		1039	Waste Minimisation	Expense 3,944
			Income	(1,753)
		1039	Waste Minimisation Total	2,190
		1040	Litter Enforcement	Expense 107
		1040	Litter Enforcement Total	107
		1041	Closed Landfill Gas Migration Monitoring	Expense 162
		1041	Closed Landfill Gas Migration Monitoring Total	162
		1042	EV Charging & Home Energy Audits	Expense 51
		1042	EV Charging & Home Energy Audits Total	51
		2.2	Waste reduction and energy conservation total	1,041
2.3		1044	Water - Network Maintenance	Expense 13,422
		1044	Water - Network Maintenance Total	13,422
		1045	Water - Water Connections	Income (49)
		1045	Water - Water Connections Total	(49)
		1046	Water - Pump Stations Maintenance-Operations	Expense 768
		1046	Water - Pump Stations Maintenance-Operations Total	768
		1047	Water - Asset Stewardship	Expense 35,210
		1047	Water - Asset Stewardship Total	35,210
		1049	Water - Monitoring & Investigation	Expense 1,236
		1049	Water - Monitoring & Investigation Total	1,236
		1051	Water - Bulk Water Purchase	Expense 22,552
		1051	Water - Bulk Water Purchase Total	22,552
		2.3	Water Total	73,139
2.4		1052	Wastewater - Asset Stewardship	Expense 44,125
			Income	(905)
		1052	Wastewater - Asset Stewardship Total	43,220
		1055	Wastewater - Network Maintenance	Expense 9,660
		1055	Wastewater - Network Maintenance Total	9,660
		1058	Wastewater - Monitoring & Investigation	Expense 1,014
		1058	Wastewater - Monitoring & Investigation Total	1,014
		1059	Wastewater - Pump Station Maintenance-Ops	Expense 1,353
		1059	Wastewater - Pump Station Maintenance-Ops Total	1,353
		1060	Wastewater - Treatment Plants	Expense 29,924
		1060	Wastewater - Treatment Plants Total	29,924
		1219	Sludge Minimisation	Expense 113
		1219	Sludge Minimisation Total	113
		2.4	Waste Water Total	85,283
2.5		1063	Stormwater - Asset Stewardship	Expense 34,868
		1063	Stormwater - Asset Stewardship Total	34,868
		1064	Stormwater - Network Maintenance	Expense 4,839
		1064	Stormwater - Network Maintenance Total	4,839
		1065	Stormwater - Monitoring & Investigation	Expense 377
		1065	Stormwater - Monitoring & Investigation Total	377
		1067	Drainage Maintenance	Expense 1,718
			Income	(233)
		1067	Drainage Maintenance Total	1,485
		1068	Stormwater - Pump Station Maintenance-Ops	Expense 141
		1068	Stormwater - Pump Station Maintenance-Ops Total	141
		2.5	Stormwater Total	41,711
2.6		1069	Zealandia	Expense 1,784
		1069	Zealandia Total	1,784
		1070	Wellington Zoo Trust	Expense 6,506
		1070	Wellington Zoo Trust Total	6,506
		2.6	Conservation Attractions Total	8,290
		Total 2 Environment		265,154
Economic Development	3.1	1073	WellingtonNZ Tourism	Expense 6,458
		1073	WellingtonNZ Tourism Total	6,458
		1074	Events Fund	Expense 5,475

		1074	Events Fund Total			5,475
		1075	Wellington Venues	Expense		18,119
				Income		(13,316)
		1075	Wellington Venues Total			4,804
		1076	Destination Wellington	Expense		2,036
		1076	Destination Wellington Total			2,036
		1077	CBD Free Wifi	Expense		32
		1077	CBD Free Wifi Total			32
		1078	Wellington Convention & Exhibition Centre (WCEC)	Expense		21,720
				Income		(11,212)
		1078	Wellington Convention & Exhibition Centre (WCEC) Total			10,508
		1081	Economic Growth Strategy	Expense		485
		1081	Economic Growth Strategy Total			485
		1082	City Growth Fund	Expense		2,171
		1082	City Growth Fund Total			2,171
		1086	Sky Stadium	Expense		2,330
		1086	Sky Stadium Total			2,330
		1087	International Relations	Expense		837
		1087	International Relations Total			837
		1089	Business Improvement Districts	Expense		450
		1089	Business Improvement Districts Total			450
		3.1	City promotions and business support Total			35,585
		Total 3 Economic Development				35,585
Cultural Wellbeing	4.1	1090	Wellington Museums Trust	Expense		10,455
		1090	Wellington Museums Trust Total			10,455
		1092	Te Papa Funding	Expense		2,250
		1092	Te Papa Funding Total			2,250
		1093	Carter Observatory	Expense		881
		1093	Carter Observatory Total			881
		1095	City Events Programme	Expense		4,822
				Income		(324)
		1095	City Events Programme Total			4,498
		1097	Citizen's Day - Mayoral Day	Expense		25
		1097	Citizen's Day - Mayoral Day Total			25
		1098	Cultural Grants Pool	Expense		1,565
		1098	Cultural Grants Pool Total			1,565
		1099	Subsidised Venue Hire For Community Groups	Expense		220
		1099	Subsidised Venue Hire For Community Groups Total			220
		1100	City Arts Programme	Expense		1,539
				Income		(84)
		1100	City Arts Programme Total			1,455
		1101	NZSO Subsidy	Expense		216
		1101	NZSO Subsidy Total			216
		1102	Toi Pōneke Arts Centre	Expense		2,051
				Income		(615)
		1102	Toi Pōneke Arts Centre Total			1,437
		1103	Public Art Fund	Expense		549
		1103	Public Art Fund Total			549
		1104	New Zealand Ballet	Expense		173
		1104	New Zealand Ballet Total			173
		1105	Orchestra Wellington	Expense		317
		1105	Orchestra Wellington Total			317
		1106	Regional Amenities Fund	Expense		609
		1106	Regional Amenities Fund Total			609
		1207	Capital of Culture	Expense		2,165
		1207	Capital of Culture Total			2,165
		4.1	Arts and cultural activities Total			26,815
		Total 4 Cultural Wellbeing				26,815
Social and Recreation	5.1	1107	Swimming Pools Operations	Expense		30,428
				Income		(8,692)
		1107	Swimming Pools Operations Total			21,737
		1108	Natural Turf Sport Operations	Expense		4,127
				Income		(371)
		1108	Natural Turf Sport Operations Total			3,755
		1109	Synthetic Turf Sport Operations	Expense		1,821
				Income		(690)
		1109	Synthetic Turf Sport Operations Total			1,130
		1110	Recreation Centres	Expense		4,549
				Income		(995)
		1110	Recreation Centres Total			3,554
		1111	Aku Tangi Sports Centre	Expense		7,230
				Income		(1,843)
		1111	Aku Tangi Sports Centre			5,387
		1112	Basin Reserve Trust	Expense		1,943
		1112	Basin Reserve Trust Total			1,943
		1113	Recreational NZ Academy Sport	Expense		47
		1113	Recreational NZ Academy Sport Total			47
		1114	Playground and Skate Facility Maintenance	Expense		1,430
		1114	Playground and Skate Facility Maintenance Total			1,430
		1115	Marina Operations	Expense		864
				Income		(759)
		1115	Marina Operations Total			105
		1116	Municipal Golf Course	Expense		266
				Income		(79)
		1116	Municipal Golf Course Total			187

		1117	Recreation Programmes	Expense	572
				Income	(80)
		1117	Recreation Programmes Total		492
		5.1 Recreational promotion and support Total			39,768
5.2		1118	Library Network - Wide Operation	Expense	15,470
				Income	(57)
		1118	Library Network - Wide Operation Total		15,412
		1119	Branch Libraries	Expense	10,396
				Income	(262)
		1119	Branch Libraries Total		10,135
		1120	Passport to Leisure Programme	Expense	132
		1120	Passport to Leisure Programme Total		132
		1121	Community Advice & Information	Expense	1,980
		1121	Community Advice & Information Total		1,980
		1122	Community Group Relationship Management	Expense	182
		1122	Community Group Relationship Management Total		182
		1123	Support for Wellington Homeless	Expense	233
		1123	Support for Wellington Homeless Total		233
		1124	Social & Recreational Grant Pool	Expense	4,734
		1124	Social & Recreational Grant Pool Total		4,734
		1125	Housing Operations and Maintenance	Expense	31,135
				Income	(14,116)
		1125	Housing Operations and Maintenance Total		17,019
		1126	Housing Upgrade Project	Expense	1
		1126	Housing Upgrade Project Total		1
		1127	Community Property Programmed Maintenance	Expense	1,064
				Income	(4)
		1127	Community Property Programmed Maintenance Total		1,061
		1128	Community Halls Operations and Maintenance	Expense	1,004
				Income	(48)
		1128	Community Halls Operations and Maintenance Total		956
		1129	Community Prop & Facility Ops	Expense	3,760
				Income	(319)
		1129	Community Prop & Facility Ops Total		3,441
		1130	Rent Grants For Community Welfare Groups	Expense	232
		1130	Rent Grants For Community Welfare Groups Total		232
		1208	CBD Library Services Network	Expense	8,402
		1208	CBD Library Services Network Total		8,402
		5.2 Community participation and support Total			63,919
5.3		1131	Burial & Cremation Operations	Expense	2,577
				Income	(1,120)
		1131	Burial & Cremation Operations Total		1,457
		1132	Public Toilet Cleaning And Maintenance	Expense	4,638
		1132	Public Toilet Cleaning And Maintenance Total		4,638
		1133	Public Health (Food & Alcohol Premises, Dog Registrations)	Expense	6,234
				Income	(4,061)
		1133	Public Health (Food & Alcohol Premises, Dog Registrations) Total		2,173
		1134	Noise Monitoring	Expense	932
				Income	(3)
		1134	Noise Monitoring Total		929
		1135	Anti-Graffiti Flying Squad	Expense	1,498
		1135	Anti-Graffiti Flying Squad Total		1,498
		1136	Safe City Project Operations	Expense	2,200
		1136	Safe City Project Operations Total		2,200
		1137	Civil Defence	Expense	2,732
				Income	(14)
		1137	Civil Defence Total		2,718
		1138	Rural Fire	Expense	64
		1138	Rural Fire Total		64
		5.3 Public health and safety Total			15,678
		Total 5 Social and Recreation			119,364
Urban Development	6.1	1139	District Plan	Expense	6,507
		1139	District Plan Total		6,507
		1141	Build Wellington Developments	Expense	2,231
		1141	Build Wellington Developments Total		2,231
		1142	Public Art and Sculpture Maintenance	Expense	439
		1142	Public Art and Sculpture Maintenance Total		439
		1143	Public Space-Centre Development Plan	Expense	4,667
		1143	Public Space-Centre Development Plan Total		4,667
		1145	City Heritage Development	Expense	1,392
		1145	City Heritage Development Total		1,392
		1206	Housing Investment Programme	Expense	7,629
				Income	(5,989)
		1206	Housing Investment Programme Total		1,640
		1215	Te Ngakau Programme	Expense	9,994
		1215	Te Ngakau Programme Total		9,994
		6.1 Total Urban development, heritage and public space development Total			26,870
6.2		1146	Building Control and Facilitation	Expense	20,665
				Income	(14,174)
		1146	Building Control and Facilitation Total		6,490
		1148	Development Control and Facilitation	Expense	9,887
				Income	(4,677)
		1148	Development Control and Facilitation Total		5,210
		1151	Earthquake Risk Building Project	Expense	1,502
				Income	(3)
		1151	Earthquake Risk Building Project Total		1,498

		6.2 Building and development control Total		13,199
Total 6 Urban Development				40,068
Transport	7.1	1152	Ngauranga to Airport Corridor	Expense 3,295
		1152	Ngauranga to Airport Corridor Total	3,295
		1153	Transport Planning and Policy	Expense 1,102
		1153	Transport Planning and Policy Total	1,102
		1154	Road Maintenance	Expense 3,389
				Income (1,487)
		1154	Road Maintenance Total	1,902
		1155	Tawa Shared Driveways Maintenance	Expense 39
				Income (2)
		1155	Tawa Shared Driveways Maintenance Total	37
		1156	Wall, Bridge & Tunnel Maintenance	Expense 411
				Income (125)
		1156	Wall, Bridge & Tunnel Maintenance Total	286
		1157	Drains & Walls Asset Management	Expense 11,789
				Income (195)
		1157	Drains & Walls Asset Management Total	11,594
		1158	Kerb & Channel Maintenance	Expense 1,102
				Income (511)
		1158	Kerb & Channel Maintenance Total	591
		1159	Vehicle Network Asset Management	Expense 46,745
				Income (385)
		1159	Vehicle Network Asset Management Total	46,359
		1160	Port and Ferry Access Planning	Expense 82
		1160	Port and Ferry Access Planning Total	82
		1161	Cycleways Maintenance	Expense 238
				Income (108)
		1161	Cycleways Maintenance Total	129
		1162	Cycleway Asset Management	Expense 35
				Income (8)
		1162	Cycleway Asset Management Total	27
		1163	Cycleways Planning	Expense 5,326
				Income (418)
		1163	Cycleways Planning Total	4,907
		1164	Lambton Quay Interchange Maintenance	Expense 1,041
				Income (465)
		1164	Lambton Quay Interchange Maintenance Total	576
		1165	Street Furniture Advertising	Expense 3
				Income (1,362)
		1165	Street Furniture Advertising Total	(1,358)
		1166	Passenger Transport Asset Management	Expense 1,144
				Income (3)
		1166	Passenger Transport Asset Management Total	1,141
		1167	Bus Priority Plan	Expense 130
		1167	Bus Priority Plan Total	130
		1168	Cable Car	Expense 602
		1168	Cable Car Total	602
		1170	Street Furniture Maintenance	Expense 409
				Income (47)
		1170	Street Furniture Maintenance Total	362
		1171	Footpaths Asset Management	Expense 10,459
				Income (100)
		1171	Footpaths Asset Management Total	10,359
		1172	Footpaths & Accessway Maintenance	Expense 1,223
				Income (553)
		1172	Footpaths & Accessway Maintenance Total	670
		1173	Footpaths Structures Maintenance	Expense 225
				Income (107)
		1173	Footpaths Structures Maintenance Total	118
		1174	Traffic Signals Maintenance	Expense 1,919
				Income (733)
		1174	Traffic Signals Maintenance Total	1,187
		1175	Traffic Control Asset Management	Expense 3,368
				Income (239)
		1175	Traffic Control Asset Management Total	3,129
		1176	Road Marking Maintenance	Expense 2,222
				Income (915)
		1176	Road Marking Maintenance Total	1,307
		1177	Traffic & Street Sign Maintenance	Expense 441
				Income (196)
		1177	Traffic & Street Sign Maintenance Total	245
		1178	Network Planning & Coordination	Expense 3,193
				Income (1,412)
		1178	Network Planning & Coordination Total	1,781
		1179	Street Lighting Maintenance	Expense 3,409
				Income (1,998)
		1179	Street Lighting Maintenance Total	1,411
		1180	Transport Education & Promotion	Expense 815
				Income (257)
		1180	Transport Education & Promotion Total	559
		1181	Fences & Guardrails Maintenance	Expense 566
				Income (865)
		1181	Fences & Guardrails Maintenance Total	(299)
		1182	Safety Asset Management	Expense 3,949
				Income (192)
		1182	Safety Asset Management Total	3,757

		1209	LGWM - Mass Rapid Transit	Expense	15,615
		1209	LGWM - Mass Rapid Transit Total		15,615
		1210	LGWM - State Highway Improvements	Expense	5,208
		1210	LGWM - State Highway Improvements Total		5,208
		1211	LGWM - Travel Demand Management	Expense	704
		1211	LGWM - Travel Demand Management Total		704
		1212	LGWM - City Streets	Expense	1,374
		1212	LGWM - City Streets Total		1,374
		7.1	Transport Total		118,887
7.2		1184	Parking Services & Enforcement	Expense	18,999
				Income	(40,691)
		1184	Parking Services & Enforcement Total		(21,691)
		1185	Waterfront Parking Services	Expense	176
				Income	(501)
		1185	Waterfront Parking Services Total		(326)
		7.2	Parking Total		(22,017)
Total 7 Transport					96,870
Council	10.1	1186	Waterfront Commercial Property Services	Expense	5,260
				Income	(2,459)
		1186	Waterfront Commercial Property Services Total		2,801
		1187	Commercial Property Management & Services	Expense	6,931
				Income	(3,517)
		1187	Commercial Property Management & Services Total		3,415
		1190	Information Services SLA	Expense	108
				Income	(108)
		1190	Information Services SLA Total		0
		1191	NZTA Income on Capex Work	Income	(34,235)
		1191	NZTA Income on Capex Work Total		(34,235)
		1193	Self Insurance Reserve	Expense	1,684
		1193	Self Insurance Reserve Total		1,684
		1196	External Capital Funding	Income	(88)
		1196	External Capital Funding Total		(88)
		1197	Plimmer Bequest Project Expenditure	Income	(776)
		1197	Plimmer Bequest Project Expenditure Total		(776)
		1198	Waterfront Utilities Management	Expense	617
				Income	(266)
		1198	Waterfront Utilities Management Total		351
		1200	Organisation	Expense	10,236
				Income	(514,953)
		1200	Organisation Total		(504,717)
		1204	Sustainable Parking Infrastructure	Income	(179)
		1204	Sustainable Parking Infrastructure Total		(179)
		10.1	Organisational projects Total		(531,745)
Total 10 Council					(531,745)
Grand Total					82,943

FUTURE FOR LOCAL GOVERNMENT REVIEW - WCC SUBMISSION

Kōrero taunaki | Summary of considerations

Purpose

1. This report to Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee summarises the Council's submission on the Future for Local Government Review Draft Report. It outlines the relationship between the Council's submission and the Local Government New Zealand Te Rāngai ā-Tāone | Metro Sector group submission. The report identifies the topics the Council's submission raises. The submission is due to the Review secretariat by Tuesday 28 February 2023.

Strategic alignment with community wellbeing outcomes and priority areas

Aligns with the following strategies and priority areas:

- Sustainable, natural eco city
- People friendly, compact, safe and accessible capital city
- Innovative, inclusive and creative city
- Dynamic and sustainable economy
- Functioning, resilient and reliable three waters infrastructure
- Affordable, resilient and safe place to live
- Safe, resilient and reliable core transport infrastructure network
- Fit-for-purpose community, creative and cultural spaces
- Accelerating zero-carbon and waste-free transition
- Strong partnerships with mana whenua

Strategic alignment with priority objective areas from Long-term Plan 2021–2031

Relevant Previous decisions

Outline relevant previous decisions that pertain to the decision being considered in this paper.

Significance

The decision is **rated low significance** in accordance with schedule 1 of the Council's Significance and Engagement Policy.

Financial considerations

- Nil Budgetary provision in Annual Plan / Long-term Plan Unbudgeted \$X

Risk

- Low Medium High Extreme

Authors	Ben Henderson, Senior Strategy Advisor Kerryn Merriman, Team Lead, Strategy
Authoriser	Baz Kaufman, Manager Strategy and Research Stephen McArthur, Chief Strategy & Governance Officer

Taunakitanga | Officers' Recommendations

Officers recommend the following motion.

That Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

- 1) Note the release of the Future for Local Government Review Draft Report – he mata whāriki, he matawhānui.
- 2) Approve the submission, as set out in Attachment 1, on the Future for Local Government Review Draft Report – he mata whāriki, he matawhānui.
- 3) Agree to delegate authority to the Mayor and Chief Executive to finalise the submission, including any amendments agreed by the Kōrau Tōtōpū | Long-Term Plan, Finance, and Performance Committee, as well as any minor consequential details.

Whakarāpopoto | Executive Summary

1. In October 2022, the Future for Local Government Review Panel released the Future for Local Government Review Draft Report – he mata whāriki, he matawhānui.
2. The Draft Report is not intended to be a draft of the Panel's final report, but rather a 'provocation' to prompt debate and consideration of the key issues impacting local government.
3. The Draft Report poses 16 questions for readers to consider and 29 recommendations on the following topics:
 - Revitalising citizen-led democracy.
 - A Tiriti-based partnership between Māori and local government.
 - Allocating roles and functions in a way that enhances local wellbeing.
 - Local government as champion and activator of wellbeing.
 - A stronger relationship between central and local government.
 - Replenishing and rebuilding on representative democracy.
 - Building an equitable, sustainable funding and financing system.
 - Designing the local government system to enable the change we need.
 - System stewardship and support.
4. The purpose of this submission is to provide Wellington City Council's response to the Draft Report.
5. The contents of the submission are informed by the Council Workshop on the Future for Local Government Review held on 1 February 2023, previous council workshops and briefings, desktop research, and sector engagements undertaken by Council Officers.

6. This submission outlines systemic issues and recommendations which will also be raised by a submission produced by the Local Government New Zealand Te Rāngai ā-Tāone | Metro Sector group.
7. The submission also comments on key issues impacting local government in the wider Wellington Region. These issues were identified in a workshop of Council Officers on behalf of the Wellington Region councils, based on each council's individual engagements with the Review Panel and with elected members, and are reflective of discussion Wellington City Council has had in previous workshops, briefings, and engagements with the Review Panel.
8. The Wellington Region commentary identifies where more detail from the Review Panel would support our councils to provide better informed submissions, including:
 - At what levels of government functions and services should be led and delivered.
 - Greater clarity and differentiation in the report relating to the roles and functions of local versus regional government.
 - Analysis and commentary on the learnings of the Auckland local government reforms.
 - More specificity on how local and central government should partner together, including more commentary on what feedback the Review Panel is hearing and receiving from central government.
9. The Wellington City Council submission comments on and provides recommendations to the Review Panel for ten topics:
 - Clarify central government's policy direction.
 - Enable cities to champion and grow our competitive advantages.
 - Establish a platform and the mandate to deliver local solutions for national issues.
 - Overhaul the local government legislative framework.
 - Take an all-of-government approach to addressing public sector funding and financing.
 - A climate-responsive system of government.
 - Addressing resilience, risk, and liability.
 - Enabling genuine partnership with mana whenua.
 - Implementation of the Draft Report's recommendations.
 - Financing cities to be fit for the future.

Takenga mai | Background

10. In April 2021, the Minister for Local Government established a Review into the Future for Local Government.
11. The purpose of the Review is, as a result of the cumulative changes being progressed as part of the Government's reform agenda, to identify how our system of local democracy and governance needs to evolve over the next 30 years, to improve the

wellbeing of New Zealand communities and the environment, and actively embody the Treaty partnership.

12. The Review Panel will consider, report, and make recommendations on this matter to the Minister by 19 June 2023.
13. The Minister is seeking recommendations from the Review that look to achieve:
 - A resilient and sustainable local government system that is fit for purpose and has the flexibility and incentives to adapt to the future needs of local communities.
 - Public trust/confidence in local authorities and the local regulatory system that leads to strong leadership.
 - Effective partnerships between mana whenua, and central and local government in order to better provide for the social, environmental, cultural, and economic wellbeing of communities.
 - A local government system that actively embodies the Treaty partnership, through the role and representation of iwi/Māori in local government, and seeks to uphold the Treaty of Waitangi (Te Tiriti o Waitangi) and its principles through its functions and processes.
14. The scope of the Review comprises what local government does, how it does it, and how it pays for it. The scope should include, but not be limited to, a future looking view of the following:
 - Roles, functions, and partnerships.
 - Representation and governance.
 - Funding and financing.
15. The Review Panel were directed by the Terms of Reference not to make inquiries into Government policy decisions including but not limited to those relating to the local government reform programmes as understanding the impact of these reforms is within the Review's scope.
16. The Review Panel released an interim report in September 2021 which outlined the Panel's initial thinking and identified the key shifts for the local government sector the Panel were focusing their efforts on addressing.
17. Wellington City Council engaged with the Panel on the Interim Report in March 2022, and additional opportunities to engage with the Panel on these issues have been provided by the Panel itself and sector organisations such as Local Government New Zealand.

Kōrerorero | Discussion

18. The submission sets out a number of issues that Council Officers recommend the Council raises with the Review Panel for their consideration.
19. In summary, these key issues include:

- A lack of detail regarding how the Draft Report's recommendations would be implemented.
- Unclear central government policy direction resulting in an uncertain operating environment from which to provide accurate recommendations to the Review Panel.
- A lack of clear guidance in the Draft Report on what the Review Panel believes the most suitable structure of local government would be when taking into consideration their other recommendations.
- Similar to the above, the Draft Report does not provide clear detail on the most appropriate funding and financing tools for local government when taking into consideration the Review Panel's other recommendations.

Kōwhiringa | Options

20. Kōrau Tōtōpū | Long-Term Plan, Finance, and Performance Committee may choose to:
- Approve the submission.
 - Do not approve the submission and decline to submit on the Draft Report.

Whai whakaaro ki ngā whakataunga | Considerations for decision-making

Alignment with Council's strategies and policies

21. The proposed submission responses are consistent with the Council's strategies and policies.

Engagement and Consultation

22. The Future for Local Government Review panel and secretariat is leading engagement on the Draft Report.
23. The Review is subject to the Inquiries Act 2013 and the Wellington City Council submission will be considered official information in accordance with the Official Information Act 1982.

Implications for Māori

24. The Review recognises Te Tiriti o Waitangi and considers how the local government system can undertake genuine, effective partnership in accordance with Te Tiriti o Waitangi.

Financial implications

25. There are no financial implications of submitting on this Review.

Legal considerations

26. There are no legal implications of submitting on this Review.

Risks and mitigations

27. N/A.

Disability and accessibility impact

28. N/A.

Climate Change impact and considerations

29. N/A.

Communications Plan

30. N/A.

Health and Safety Impact considered

31. N/A.

Ngā mahinga e whai ake nei | Next actions

32. If the Kōrau Tōtōpū | Long-Term Plan, Finance, and Performance Committee approve the submission on the Future for Local Government Review Draft Report, it will be submitted electronically to the Review Panel secretariat by Tuesday 28 February 2023.

Attachments

Attachment 1. Future For Local Government Review Submission [↓](#) 

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23 February 2023

Review Panel members
Future for Local Government Review

Members of the Future for Local Government Review Panel,

Re: He mata whāriki, he matawhānui | Future for Local Government Review draft report

Wellington City Council (the Council) welcomes the opportunity to submit on the He mata whāriki, he matawhānui | Future for Local Government (FFLG) Review draft report and we would like to thank the Review Panel members for your transparent, open-minded approach to identifying and articulating what needs to change in New Zealand's system of local governance.

About Wellington City

Wellington City is the southernmost capital city in the world, home to 212,000 residents¹ and is the seat of New Zealand's central government. Residents have a high quality of life and enjoy vibrant arts, culture, and food and beverage scenes, natural rugged beauty, and a thriving ecological environment. We are New Zealand's most creative, productive, and carbon-efficient economic environment, and have worked hard to build a strong and positive partnership with Māori through Tākai Here, a partnership agreement that sets the way the Council and mana whenua will work together for the benefit of our city and the region. We are proudly Pōneke!

Wellington is currently undergoing a once in a generation transformation. Significant development is taking place to replace ageing infrastructure, cater for population growth, undertake seismic strengthening, and deliver climate action. This comes at a time when local businesses and communities are recovering from the impact of COVID-19, experiencing a cost-of-living crisis, and are having significant issues securing and retaining workers. This context, along with ongoing recovery from the impact of the 2016 Kaikōura earthquake and the sheer volume of development activity, means partnership in all forms is essential to ensure Wellington remains a place where future generations can thrive, whilst carefully mitigating the impact of change to ensure the city continues to function.

Local Government in the Wellington Region

In the Wellington Region, we have worked together to understand common challenges and opportunities our councils have identified in the local government system, and have collaborated to provide the Review Panel the below feedback.

The Wellington Region spans from the Kapiti Coast across to the Wairarapa District in the north and down to the southernmost point of the North Island, forming Te Upoko o te Ika a Māui ("the head of Māui's fish"). The region is home to 543,500 people – 10.6% of New Zealand's population² – and is governed by eight territorial authorities and the Greater Wellington Regional Council. The Wellington Region is home to nine iwi and hapū: Muaūpoko, Ngāti Kahungunu, Ngāti Kahungunu ki Wairarapa - Tāmaki Nui ā Rua, Ngāti Raukawa ki te Tonga, Ngāti Toa Rangatira, Rangitāne, Taranaki Whānui ki te Upoko o te Ika, Te Atiawa, and Te Atiawa ki Whakarongotai. The region has a blend of rural and

¹ Statistics New Zealand. (2022). *Subnational population estimates (RC, SA2), by age and sex, at 30 June 1996-2022*.

² Ibid.

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urban areas, a wide variation in population bases served by each unit of local government, and its economy is largely comprised of the public sector, the visitor economy, technology and innovation, and food and fibre. The councils, iwi and hapū within our region, while each having their own unique sets of challenges and opportunities, all face several common systemic issues in the near-term and the longer-term.

Many in the local government sector recognise that significant reform of local government is needed, and that undertaking a review of our system of local democracy is a complex task. What the Wellington Region councils would like to see more of in the Review Panel's final report are finer details of how the Panel's existing recommendations could be implemented in practice, and what we as a sector need to do to transition from our current state to a future where local governance is refreshed and resourced to deliver what our residents need and demand of us.

From a regional perspective, we see that further articulation is needed. This would involve:

- A clearer view of best practice community engagement and establishing genuine partnership with mana whenua, and the legislative change needed to empower this.
- At what level of government functions and services should be led and delivered, with a greater emphasis on looking at government as a whole, and concurrently identifying where the funding should come from.
- Greater clarity and differentiation between what relates to local versus regional government in the report's analysis of the local government system and in its recommendations.
- Analysis and commentary on the success of the amalgamation and reform of the Auckland region's system of local government given it is the most recent reform of local democracy (excluding the current resource management and three waters reforms). Plus, the lessons that can be applied to all regions, particularly those with a large metropolitan population base.
- More specificity regarding how local and central government can partner together, particularly providing greater communication of what the Review Panel is hearing from our partners in central government as well as the needs of local government.

The above focuses predominantly on larger, systemic issues which, if acted on, will go a long way to supporting our region's system of local government to operate more effectively for the betterment of our communities.

Recommendations to improve Local Government in New Zealand

Wellington City Council has also collaborated with the Local Government New Zealand (LGNZ) Te Rāngai ā-Tāone | Metro Sector group to consider what we see as being the key challenges and opportunities for local government from the perspective of the largest city councils in New Zealand. The Metro Sector group identified five broad, systemic recommendations it believes are required to effect meaningful change for local governance. The following recommendations echo the Group's recommendations, and our Council has also provided additional targeted recommendations which are specific to issues felt strongly in Wellington City but that are by no means unique to our city.

Meaningful change will necessitate commitments from both tiers of government to work differently, collaboratively, and in the same direction. The current reform programme, and any reform that results from the Future for Local Government Review, needs a pathway that has clear milestones and addresses potential barriers to effecting change. It is also important to note that any change that is to come does not need to immediately span the entire local government system; in partnership with our partners in central government, councils and regions can be a part of the change journey – to test

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solutions, learn from one another, iterate, and then scale by working with each other and with our neighbours.

The below recommendations span how local and central government work together, the way policy direction of the country and its supporting legislative framework is set, the rigidity of how solutions are delivered to tackle the large challenges we face, and how these solutions are funded. The following recommendations are by no means exhaustive; however, they do identify where further clarity is needed as well as offering direction to revitalise and strengthen local governance.

Systemic Recommendations

1) Clarify central government's policy direction

Local government is prepared to set the direction for the change we believe is needed, however it is fruitless doing this if we do not have a clear view of central government's policy intentions and direction of travel concerning local governance. Despite the wide level of reform directly and indirectly impacting local government, there has been no action undertaken by central government to determine the cumulative impacts of change, what they mean for councils and communities, and to then communicate this to the sector and to the public. Any genuine attempt to enhance local government needs to start with both tiers of government having a clear understanding of the ambitions and goals of the other tier.

2) Enable cities to champion and grow our competitive advantages

Local government is the key to making New Zealand's cities attractive places to live, work and play for current residents and people wishing to call New Zealand home, but we do not have all the tools we need at our disposal. By collaborating with central government, we can target legislation, policy, taxation, regulatory levers, and the power of NZ Inc. to showcase and build on our local strengths, retaining and growing talent and economic opportunity. At a city-by-city, region-by-region level, we are too small to be competing with one another when we are already competing with the rest of the world. By being better at telling the collective New Zealand story and targeting government levers to support individual cities' strengths, we can showcase why people and businesses should want to call New Zealand home.

3) Establish a platform and the mandate to deliver local solutions for national issues

No level of government is better placed to understand the needs of communities than local government, and while local government has the wide legislative mandate to address local needs, it does not have the funding and suite of tools to effectively act on them. Through re-designed central government commissioning and funding processes, local solutions to address national issues, such as climate-resilient infrastructure or greater protections for native flora and fauna, could be identified and acted on, enabling innovation of solutions across the country with the potential to scale those that are successful.

4) Overhaul the local government legislative framework

The Local Government Act 2002 has failed to keep up with the changing pace of society, including how people gather information, connect with one another, and access government – and the Act is only one of many pieces of legislation local government must give effect to. Any change to how we as a sector work must include substantive redesign of local government's legislative framework. If local governance is to be nimbler at addressing our communities' needs and more accessible to our residents, then the sector needs to be enabled by a legislative framework which defines our legislative requirements but does not prescribe to a

burdensome degree how we must meet them – the Act's consultation requirements are a key example of this, whereby following the procedures prescribed in order to engage with our communities can oftentimes overwhelm residents with the level of and/ or frequency in which they are receiving information. What is crucial for a well-functioning legislative framework is finding the right balance between setting what is required to be met by local government while providing the flexibility for how it is delivered.

5) Take an all-of-government approach to addressing public sector funding and financing

The simple truth is, to meet the needs of our communities and address the myriad of challenges we face, many councils are at or nearing their financial limits. Local government's financial system is unsustainable in its current form given the scale of growth we face, infrastructure required, and limits placed on our sector. Our Council supports the Review Panel's call to end the passing of unfunded mandates to local government and to assess current regulations that will have ongoing funding impacts. Given the interconnectivity between local and central government in the commissioning, procurement and delivery of services and infrastructure, to effectively assess funding and financing requires consideration of what activities both tiers of government fund and how they are funded. The final report would also benefit from being more specific about which exact funding and financing tools would be best implemented to support the Review Panel's final recommendations. Some suggestions our Council offers can be found further in this submission in recommendation 10.

Targeted Recommendations

6) A climate-responsive system of government

Climate change is the single greatest challenge local and central government in New Zealand face, posing an unprecedented level of risk to our country's natural and built environments. As a small island nation with over 50% of our population based on or near the coast, New Zealand is vulnerable to the changing climate patterns, rising sea levels, and significant weather events (as demonstrated by the two storm events so far this year). We need a connected approach to responding to climate change which provides national direction but gives local councils the power and resources to best support their communities and local context.

Recommendations:

- We support recommendation 23, that central government develop an intergenerational fund for climate change.
- Central and local government should together review the emergency management operating model at the local, regional, and national levels to ensure systems can manage significant weather events at an increasing frequency and scale.
- Establish a joint central-local government taskforce to identify how New Zealand communities could support our Pacific Island neighbours to respond to climate change in the coming decades, particularly if managed retreat takes place from smaller Pacific Island nations.

7) Addressing resilience, risk, and liability

Local Government carries a growing level of risk. In Wellington City, the two risk types that are increasing in impact are environmental risk and risk carried when giving effect to central government regulations. The 2016 Kaikoura Earthquake had a significant impact on

Wellington City. In particular, the city's underground infrastructure, especially our three waters network, was heavily affected, exacerbated by its age and stage in the asset lifecycle. Residents, commercial building owners and the Council itself have also experienced significant increase in the cost to insure buildings and infrastructure – resulting in difficult decisions being required when considering the level of insurance the city can afford versus the risk profile we can safely carry. Climate change exacerbates this issue.

Local government also carries a significant risk liability when giving effect to regulations on behalf of central government, especially relating to building consenting and construction. The current risk and liability settings were last reviewed within the context of the leaky homes crisis of the 2000s and are no longer appropriate for the scale and type of risk currently being faced by our Council and other councils. The current settings also place significant and unwarranted costs on ratepayers and can particularly disincentivise the approval of innovative building materials and methodologies.

Recommendations:

- That central and local government create a joint, all-of-government approach to financing policy solutions in areas where both levels of government are operating and setting regulations, such as climate change responses and insurance of public assets to address seismic risk.
- End practices of outsourcing central government agencies' risk to local government where the agency could manage the risk itself (such as Consentium setting criteria for when to effectively outsource building consent risk to local councils).
- Central government agencies (particularly Ministry of Business, Innovation, and Employment) review risk and liability settings and related policies to ensure the settings reflect the scale and nature of hazard risk.
- Review councils' liability for code compliant complex structural building consents so it is proportionate to the responsibilities of central government and consent applicants' designers, engineers, and builders.
- Establish a process to enable difficult/ uncertain/ precedent setting structural consenting applications to be referred to a central government agency for decision making.

8) Enabling genuine partnership with mana whenua

The degree to which the iwi and Local Government collaborate differs greatly from region to region. This is to a large extent influenced by the significant engagement burden placed on iwi by both local and central government, and the resources available to iwi to enable engagement. At Wellington City Council, we are proud of the steps we have taken together with mana whenua to establish a shared commitment to partnership which looks ahead and plans for the future. In this, we are using many of the levers currently available to local government for establishing partnership with mana whenua, however, change to enable more effective and genuine partnership is needed.

The Auckland local government reforms established an Independent Māori Statutory Board for Auckland Council to promote the cultural, economic, environmental, and social issues of significance for mana whenua groups and mataawaka of Tāmaki Makaurau, and to ensure Auckland Council acts in accordance with the Treaty of Waitangi³. Undertaking legislative change to enable more councils to establish this level of partnership is crucial, so long as it

³ Auckland Council.

ensures that legislation is flexible enough to enable iwi and councils to together determine what approach to partnership best suits them at the local level, and to then go about identifying and delivering on shared priorities.

Recommendations:

- Identify specific governance roles and structures which could be legislated to enable partnership, such as independent Māori statutory boards.
- Develop a coherent legislative framework which sets out local government's obligations under Te Tiriti o Waitangi and how to give effect to the principles of Te Tiriti.
- Ensure iwi and mana whenua are enabled and resourced to contribute and partake in local governance and decision-making, given the significant consultative burden already placed on them.

9) Implementation of the Draft Report's recommendations

The local government sector needs the Review Panel to provide bold, clear, and tangible recommendations on how our system of government can improve. What is missing from much of the Draft Report is the connection between the recommendations themselves as well as clarity of how they would be implemented. While reform programmes such as Three Waters and Resource Management have established the burning platform for the need to review local government in its entirety, they are not the only drivers of the need for change. By detailing how the sector can go about giving effect to tangible improvements of local government regardless of the outcomes of other reform programmes provides the sector with a clear roadmap for change and articulates to central government the broad need for change.

Something of concern to our Council is that the Draft Report separates structure and roles and does not provide enough specificity on what the Review Panel sees as being the most appropriate structure of local government based on the research and engagement the Panel has undertaken. Having had a structural reform of local government take place in Auckland a little over ten years ago, all councils would benefit from the Review Panel's insights into the benefits and disbenefits of the model of government established in Auckland.

Recommendations:

- Provide an analysis in the final report of the Auckland Council reforms.
- The Final Report be specific about what may be the best option (or options) for structural change.
- When providing specific recommendations about the best option (or options) for structural change, the Final Report should take into consideration rohe boundaries and current government function boundaries (such as transport and river catchments) – while noting where government function boundaries could be improved.
- The final report provides a clear, full overview of the options for systemic change the report proposes, similar to that of the Tasmanian Future of Local Government Review Options Paper.
- The final report provides a roadmap on how to implement the change the report recommends.
- The final report draws greater connections between function and service-related recommendations and structure and finance-related recommendations.

10) Financing cities to be fit for the future

Local government is ultimately responsible for a number of functions and services that we have no control over – the financial problems councils face are broader than the unfunded mandate itself. An area of particular concern is funding for growth.

Local government is the primary level of government catering for population growth in urban centres through supporting land supply, providing infrastructure, facilitating housing construction, and fostering the culture of communities. However, paying for growth can take years (or decades), resulting in pressure on council's balance sheets to deliver for growth while also maintaining and renewing existing assets.

Growth is referred to in the Draft Report several times, however it is not immediately clear how the totality of the report's recommendations will address the problem. Given funding and delivering for growth is such a pressing issue for local government, more emphasis on the specific funding and financing tools that could be implemented to address it would be beneficial.

Recommendations:

- That the final report provide recommendations on funding, financing, and delivery vehicles specific to catering for growth.
- That central and local government create a joint, all-of-government approach to financing policy solutions in areas where both levels of government are operating and setting regulations (such as climate change responses and insurance of public assets to address seismic risk).
- Central and local government should investigate options where it would be beneficial for central government to take some of the joint and several liability currently carried by local government.
- Enable a financial mechanism to be established whereby following a significant event (e.g., earthquake), there is a pre-committed agreement that balance sheet capacity can be shared between local and central government.
- We support recommendation 21, that central government expands its regulatory impact statements assessment to include the impacts on local government.
- We support recommendation 25, that central government agencies should pay local government rates and charges on government properties.

**Absolutely Positively
Wellington City Council**
Me Heke Ki Pōneke

Conclusion

Thank you for the opportunity to submit on this report. As the Capital City, we are well placed to work with the Review Panel and with our partners in central government to establish a system of local government which is fit for the future, enhances the wellbeing of our communities and our environment, and enables genuine partnership with mana whenua. We would welcome the opportunity to further contribute to this Review as and when needed by the Review Panel.

Yours sincerely

Tory Whanau
MAYOR

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CHIEF EXECTUVIE

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4. FORWARD PROGRAMME

Kōrero taunaki | Summary of considerations

Purpose

1. This report provides the Forward Programme for the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee for the next two meetings.

Strategic alignment with community wellbeing outcomes and priority areas

Aligns with the following strategies and priority areas:

- Sustainable, natural eco city
 - People friendly, compact, safe and accessible capital city
 - Innovative, inclusive and creative city
 - Dynamic and sustainable economy
- Strategic alignment with priority objective areas from Long-term Plan 2021–2031**
- Functioning, resilient and reliable three waters infrastructure
 - Affordable, resilient and safe place to live
 - Safe, resilient and reliable core transport infrastructure network
 - Fit-for-purpose community, creative and cultural spaces
 - Accelerating zero-carbon and waste-free transition
 - Strong partnerships with mana whenua

Relevant Previous decisions

Not applicable.

Financial considerations

Nil

Budgetary provision in Annual Plan / Long-term Plan

Unbudgeted \$X

Risk

Low

Medium

High

Extreme

Author	Emily Deans, Democracy Advisor
Authoriser	Stephen McArthur, Chief Strategy & Governance Officer

Taunakitanga | Officers' Recommendations

Officers recommend the following motion

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

1. Receive the information.

Whakarāpopoto | Executive Summary

2. The Forward Programme sets out the reports planned for the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee in the next two meetings that require committee consideration.
3. The Forward Programme is a working document and is subject to change on a regular basis.

Kōrerorero | Discussion

4. Thursday, 23 March 2023
 - 2023-23 Annual Plan – Consultation Document Adoption (Chief Strategy and Governance Officer)
 - 2023 Long-term Plan community outcomes, priorities & consultation approval (Chief Strategy and Governance Officer)
 - Rates Review approval and principles (Chief Financial Officer)
5. Wednesday, 31 May 2023
 - 2024 Long-term Plan Community Outcomes approval (Chief Strategy and Governance Officer)
 - Consultation Deliberation and final 2023-24 Annual Plan decision (Chief Strategy and Governance Officer)
 - CCO Q3 Report (Chief Strategy and Governance Officer)
 - Quarter 3 Performance Report (Chief Strategy and Governance Officer)

Attachments

Nil

ACTIONS TRACKING

Kōrero taunaki | Summary of considerations

Purpose

1. This report provides an update on the past actions agreed by the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee, or its equivalent, at its previous meetings.

Strategic alignment with community wellbeing outcomes and priority areas

Aligns with the following strategies and priority areas:

- Sustainable, natural eco city
 - People friendly, compact, safe and accessible capital city
 - Innovative, inclusive and creative city
 - Dynamic and sustainable economy
- Strategic alignment with priority objective areas from Long-term Plan 2021–2031**
- Functioning, resilient and reliable three waters infrastructure
 - Affordable, resilient and safe place to live
 - Safe, resilient and reliable core transport infrastructure network
 - Fit-for-purpose community, creative and cultural spaces
 - Accelerating zero-carbon and waste-free transition
 - Strong partnerships with mana whenua

Relevant Previous decisions

Not applicable.

Financial considerations

Nil

Budgetary provision in Annual Plan / Long-term Plan

Unbudgeted \$X

Risk

Low

Medium

High

Extreme

Author	Emily Deans, Democracy Advisor
Authoriser	Stephen McArthur, Chief Strategy & Governance Officer

Taunakitanga | Officers' Recommendations

Officers recommend the following motion

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

1. Receive the information.

Whakarāpopoto | Executive Summary

2. This report lists the dates of previous committee meetings and the items discussed at those meetings.
3. Each clause within the resolution has been considered separately and the following statuses have been assigned:
 - In progress: Resolutions with this status are currently being implemented.
 - Complete: Clauses which have been completed, either by officers subsequent to the meeting, or by the meeting itself (i.e. by receiving or noting information).
4. All actions will be included in the subsequent monthly updates but completed actions will only appear once.

Takenga mai | Background

5. At the 13 May 2021 Council meeting, the recommendations of the Wellington City Council Governance Review were endorsed and agreed to be implemented.
6. On 25 October 2022 through memorandum, the 2022-2025 committee structure chosen by Mayor Tory Whanau was advised. This included establishment of the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee.
7. The Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee for the 2022-2025 triennium fulfills the functions of Pūroro Tahua | Finance and Performance Committee and Annual Plan/Long-Term Plan Committee of the 2019-2022 triennium.
8. The last meetings of the equivalent committees in the 2019-2022 triennium were held on the following dates:
 - Annual Plan/Long-Term Plan Committee – 30 June 2022
 - Pūroro Tahua | Finance and Performance Committee – 28 September 2022
9. The purpose of this report is to ensure that all resolutions are being actioned over time. It does not take the place of performance monitoring or full updates. The committee could resolve to receive a full update report on an item if it wishes.

Kōrerorero | Discussion

10. Of the 9 resolutions of the Pūroro Tahua | Finance and Performance Committee in September 2022:
 - One is in progress.
 - Eight are complete.

11. Three in progress actions have been carried forward from the previous action tracking reports.
12. Note that there were resolutions made in the public excluded portions of the previous Pūroro Tahua | Finance and Performance Committee meetings.
13. For a public excluded resolution, each individual clause will not be reported on in a public meeting. These resolutions have been treated as a whole.
14. Updates on individual clauses of a public excluded resolution can be provided to councillors outside of a formal meeting.
15. Further detail is provided in Attachment One.

Attachments

Attachment 1. [Actions Tracking](#)  

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Date	ID	Committee	Title	#	Clause	Status	Comment
17/06/2021	296	Long-term Plan, Finance, and Performance Committee	4.1: Chaffers Marina Limited Options		All clauses	In progress	
18/11/2021	304	Long-term Plan, Finance, and Performance Committee	2.8 Te Upoko o Te Ika a Māui Commitment	3	Note that spend targets are yet to be developed and will be brought back to the Committee for approval.	In progress	We are actively working with Mataaho Aronui, Iwi partners & Commercial Partnerships to develop and agree these targets and then will report back to the Committee for approval.
16/06/2022	307	Long-term Plan, Finance, and Performance Committee	2.3 Allocation of landfill surpluses	5	Request officers provide a full breakdown of the landfill surplus and its allocation through the Annual Plan and Long Term Plan process.	In progress	This will form part of the next Annual Plan and LTP processes.
28/09/2022	1032	Long-term Plan, Finance, and Performance Committee	2.1 Wellington Water Quarter 4 Report	1	Receive the information	Completed	
28/09/2022	1032	Long-term Plan, Finance, and Performance Committee	2.1 Wellington Water Quarter 4 Report	2	Request WCC officers work with WWL to investigate the available water leak repair capacity and funding required and report back to the new Council with a view to resolving the backlog as quickly as possible.	In progress	We have received WWL proposal and they have provided feedback.
28/09/2022	1033	Long-term Plan, Finance, and Performance Committee	2.2 Wellington Regional Economic Development Plan	1	Receive the information	Completed	
28/09/2022	1034	Long-term Plan, Finance, and Performance Committee	2.3 Actions Tracking	1	Receive the information	Completed	
28/09/2022	1035	Long-term Plan, Finance, and Performance Committee	3.1 Report of the Kāwai Māhirahira Audit and Risk Subcommittee Meeting of 14 September 2022 HEALTH, SAFETY AND SECURITY (PERFORMANCE) REPORT	1	Receive the Information	Completed	
28/09/2022	1036	Long-term Plan, Finance, and Performance Committee	3.1 Report of the Kāwai Māhirahira Audit and Risk Subcommittee Meeting of 14 September 2022 DRAFT 2021/22 ANNUAL REPORT AND AUDIT PROCESS	2	That the Pūroro Tahua Finance and Performance Committee recommend that the Council: a. Approve the Accounting Policies contained in the draft financial statements (Attachment 2, Public Excluded) for adoption for the financial statements for the year ended 30 June 2022. b. Approve the draft Financial Statements and Statements of Service Provision for Wellington City Council and Group within the draft Annual Report for the year ended 30 June 2022, subject to the resolution of any matters identified during the meeting and those arising from year-end and annual audit from Audit New Zealand. c. Approve the draft Annual Report for Wellington City Council and Group for the year ended 30 June 2022 (Attachment 1 and 2, Public Excluded). d. Approve the request for the elected Council formed after the 2022 election, to adopt the Annual Report for Wellington City Council and Group for the year ended 30 June 2022 (Attachment 1 and 2, Public Excluded) subject to changes under recommendations e) and f). e. Delegate to the Chair and Deputy Chair of the Audit and Risk Subcommittee up to the end of the triennium the authority to deal with any significant issues arising after this meeting that are under the delegations of the Subcommittee, ensuring they are appropriately addressed through discussions with Officers and liaison with other Subcommittee members if necessary f. Delegate to the Chief Executive Officer the authority to make minor editorial changes that may arise as part of the finalising of the draft 2021/22 Annual Report before presentation to the 2022 elected Council following the 2022 election	Completed	
28/09/2022	1037	Long-term Plan, Finance, and Performance Committee	4.1 Public Excluded Report of the Kāwai Māhirahira Audit and Risk Subcommittee Meeting of 14 September 2022 - WELLINGTON REGIONAL STADIUM TRUST INSURANCE OPTIONS		All clauses	Completed	

28/09/2022	1038	Long-term Plan, Finance, and Performance Committee	4.2 CCO Board Appointments	All clauses	Completed	
28/09/2022	1039	Long-term Plan, Finance, and Performance Committee	4.3 Johnsonville Three Waters Projects - Infrastructure Acceleration Fund	All clauses	Completed	This action is no longer required as the IAF application was not successful.