



PART FOUR
APPENDICES

APPENDIX 1

Contents

Fees and charges

Council Controlled Organisation

Wellington Waterfront
three year plan

Auditor's Report

Elected Members

FEES AND USER CHARGES

Our Revenue and Financing Policy guides our decisions on how to fund Council services. Under the policy, we take into account who benefits from a service (individuals, parts of the community, or the community as a whole) to help us determine how the service should be funded. The policy sets targets for each Council activity, determining what proportion should be funded from each of user charges, general rates, targeted rates and other sources of income.

These fees will be implemented as of 1 July 2012 and are inclusive of GST unless otherwise stated. For more information see www.wellington.co.nz

Note that the following list of fees and charges is not a complete list of all fees and charges levied by the Council. It consists of those fees and charges which have changed and will come into effect 1 July 2012

Recycling, Waste Minimisation and Disposal

Recycling, Waste Minimisation and Disposal	<i>New fee</i>
Landfill levy (per tonne inclusive of recycling levy)	\$110.25
Rubbish Bags (RRP each)	\$2.52

City Archives

City Archives	<i>New fee</i>
Residential plan search – first item	\$27.50
Residential plan search – additional items	\$5.50
Commercial plan search – first item	\$38.50
Commercial plan search – additional items	\$7.70
Student plan search – first item	\$7.00
Student plan search – additional items	\$3.00
Historic research fee (per ½ hour)	\$27.50
A0 photocopy	\$8.50
A1/A2 photocopy	\$4.50
A3 photocopy	\$0.80
Digital photograph (low res)	\$18.50
Digital photograph (high res)	\$37.50

Sportsfields

Sportsfields	<i>New fee</i>
Cricket	
<i>Casual</i>	
Level 1	\$379.00
Level 2	\$251.00
Artificial pitch on concrete base	\$162.00
Artificial pitch on grass base	\$162.00
<i>Seasonal</i>	
Level 1	\$2,862.00
Level 2	\$2,388.00
Level 3	\$1,392.00
Artificial pitch on concrete base	\$955.00
Artificial pitch on grass base	\$760.00
Rugby, League, Soccer, Aussie Rules	
<i>Casual</i>	
Level 1	\$139.00
Level 2	\$105.00
Level 3	\$81.00
<i>Seasonal</i>	
Level 1	\$1,971.00
Level 2	\$1,505.00
Level 3	\$1,274.00
Softball	

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Sportsfields	New fee
<i>Casual</i>	
Level 1	\$173.00
Level 2	\$122.00
<i>Seasonal</i>	
Level 1	\$725.00
Level 2	\$487.00
Touch, 5-a-side, Ultimate Flying Disk, Gridiron	
<i>Casual</i>	
Level 1	\$182.00
Level 2	\$146.00
<i>Seasonal</i>	
Level 1	\$1,505.00
Level 2	\$1,163.00
Netball – per Court	
Court per season	\$139.00
Off-season or organised	\$11.00
<i>Casual</i>	\$42.00
Tennis	
Court per season	\$189.00
Off-season or organised	\$18.00
<i>Casual</i>	\$42.00
Cycling	
<i>Casual</i>	\$170.00
<i>Seasonal</i>	\$1,713.00
Athletics	

Sportsfields	New fee
<i>Casual</i>	\$621.00
WRFU Speed Trials	\$138.00
<i>Seasonal</i>	\$10,360.00
Croquet – One Lawn	
<i>Casual</i>	\$168.00
<i>Seasonal</i>	\$787.00
Training	
<i>Ground Only</i>	
1 night	\$105.00
1 night (season)	\$376.00
2 nights (season)	\$753.00
3 nights (season)	\$1,128.00
4 nights (season)	\$1,505.00
5 nights (season)	\$1,880.00
Training	
<i>Ground and Changing Rooms</i>	
1 night	\$189.00
1 night (season)	\$792.00
2 nights (season)	\$1,582.00
3 nights (season)	\$2,373.00
4 nights (season)	\$3,164.00
5 nights (season)	\$3,955.00
Elite Parks	

Sportsfields	New fee
Rugby League Park	\$627.00
Newtown Park	\$627.00
Picnics	\$57.00
Marquees	
Booking Fee (non-refundable)	\$84.00
Marquee up to 50m ²	\$502.00
Marquee up to 100m ²	\$835.00
Marquee > 100m ²	\$1,330.00
Add-Ons	
Groundsman – hourly rate (minimum 2 hours)	\$35.00
Toilets Open	\$35.00
Toilets and Changing Rooms Open	\$84.00
Litter collection	

Synthetic Turf Sports fields

Synthetic Turf Sports Fields	New fee
Nairnville Synthetic Turf	
Peak (per hour)	\$51.50
Off Peak (per hour)	\$32.00
Junior/College (per hour)	\$25.50
Full Size Synthetic Turf	
Peak (per hour)	\$75.00

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Synthetic Turf Sports Fields		New fee
Off Peak (p er hour)		\$50.00
Junior/College (per hour)		\$37.50
Winter Weekend Daily Rate		\$750.00
National Hockey Stadium		\$34,485.00
Notes: Charges for events, tournaments and commercial activities are by quotation. Charges for charity events will be charged at the Operation Manager's discretion.		
Library fees		
Library		New fee
Discounted DVDs		\$2.00
Burials and Cremations		
Burials and Cremations		New fee
<i>Rose Garden Plots</i>		
Ash Plots (2 interments)		\$918.00
Memorial Plots		\$515.00
Granite Book Memorial		\$357.00
Memorial Plaques		
Bronze Columbarium Wall (1 35x95)		\$296.00
Niches		
Old Single Niche (Bronze)		\$867.00
Plaque (Name, Date of Death, Age)		\$326.00
New Single Niche (Bronze)		\$1,000.00
Plaque (Name, Date of Death, Age)		\$326.00
New Double Niche (Bronze)		\$1,148.00

Burials and Cremations		New fee
Plaque (Name, Date of Death, Age)		\$413.00
New Single Niche (Granite)		\$938.00
Plaque-Enquire Monumental Mason		
New Double Niche (Granite)		\$1,566.00
Plaque - Enquire Monumental Mason Soldiers (In Perpetuity) (When Available)		\$209.00
Plaque		\$434.00
Second Inscription		\$230.00
Interment Fees		
Second interment		\$1,148.00
Ashes		\$153.00
Niche placement/removal		\$153.00
Vault placement		\$311.00
Indigent		\$204.00
Serviceman/Woman's		\$581.00
Extras		
Disinterment		\$1,877.00
Ash disinterment		\$255.00
Extra width (per 300mm)		\$189.00
Extra depth (per 300mm)		\$250.00
Breaking concrete floor		\$209.00
Concrete cutting floor		\$260.00
Grave plot probe		\$51.00
Core drilling ash interments (Karori only)		\$230.00

Burials and Cremations		New fee
Muslim Boards (adult)		\$173.00
Muslim Boards (child)		\$102.00
Change of deed		\$61.00
Plaque placement/removal		\$82.00
Plaque polishing		\$31.00
Permit fee for monument work		\$82.00
Permit fee for monument work – Karori Rose Gardens		\$51.00
Non-compliance fee for no permit		\$71.00
Outside district fee – casket plot *		\$887.00
Outside district fee – ash plot *		\$418.00
Outside district fee – indigent burial *		\$138.00
Outside district fee – 2nd interment into existing plot *		\$571.00
Outside district fee – ash scatter *		\$41.00
* applies to all plot purchases, where deceased has lived outside Wellington City for the last 5 years or more		
Makara Cemetery		
<i>Adult Plot (Plaque Lawn)</i>		
Plot		\$908.00
Maintenance fee		\$557.00
Interment fee		\$622.00
Beam fee		\$153.00
Engraved plaque & 1st inscription		\$612.00

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Burials and Cremations	New Fee	Burials and Cremations	New Fee	Burials and Cremations	New Fee
2nd inscription	\$230.00	Plot	\$286.00	Niche Placement/Removal	\$153.00
Embossed plaque (for up to 100 letters – \$1/letter thereafter)	\$745.00	Maintenance	\$158.00	Certificate of Cremation	\$51.00
Second Interments		Beam fee	\$153.00	Miscellaneous	
All sections	\$1,148.00	Interment fee	\$153.00	Cremation Overtime	\$311.00
Denominational Areas		<i>Ash Circle</i>		Cleaning chapel/crematorium	\$51.00
Plot	\$1,122.00	Plot	\$490.00	Chapel only overtime	\$204.00
Maintenance Fee	\$778.00	Maintenance	\$158.00	Express Ash (Weekend Collection)	\$209.00
Interment fee	\$627.00	Interment fee	\$153.00	Viewing Casket Charge	\$82.00
Beam fee	\$153.00	Cremations, Ashes & Chapel Hire		Public Holiday Fee	\$592.00
Natural Burial		<i>Adult</i>		URNS – wooden ADULT	\$66.00
Plot	\$1,250.00	Delivery Only	\$685.00	URNS – wooden INFANT	\$31.00
Maintenance Fee	\$624.00	Committal Service (1/2 Hour)	\$838.00	URNS – plastic	\$10.00
Interment fee	\$938.00	Full Service (1 Hour)	\$894.00	Book of Remembrance	
Miscellaneous		Funerals booked after 3.30pm	\$189.00	2 Lines – name, date of death, age	\$92.00
Temporary Grave Marker (13mth lease)	\$138.00	Indigent	\$122.00	Per Line – up to 4 lines	\$41.00
Funerals booked after 3:30pm	\$189.00	Chapel Hire		Per Line – up to 8 lines	\$82.00
Public Holiday Fee	\$836.00	Per 1/2 hour	\$189.00		
Cancellation Fee	\$102.00	Chapel Hire for Burials & Cremations per 1/2 hour	\$204.00		
Overtime		Chapel hire for cremation elsewhere	\$233.00		
Casket Interment w/end	\$627.00	Ashes			
Ash Interment w/end	\$209.00	Interment of Ashes	\$153.00		
Ash Plots		Disinterment of Ashes	\$255.00		
<i>Ash Beam</i>		Ash Scattering	\$77.00		
		Ash Scattering Overtime	\$189.00		

Public Health Regulations

Health Licensing and Inspection	New fee
New food premises (1st yr set up)	\$480.00
New Non Food Premises (1st yr set up)	\$240.00
Change of occupiers fee base fee	\$185.00
Change of occupiers fee base fee – additional over 1 hr	\$125.00
Inspections (per hr) for legal action	\$125.00
Late payment	+10%
Annual Licence for registered food premises	
Excellent grade	\$180.00-\$595.00
Very good grade	\$300.00-\$840.00
Ungraded	\$360.00-\$1,080.00
Ungraded – high risk	\$480.00-\$1,845.00
VIP registration and verification	\$470.00-\$1,795.00
Additional inspections (over 3hrs) per hr	\$125.00
Re-grading of premises (per hr)	\$125.00
Health licence	
Sports clubs (min. food prep)	\$150.00
Unregistered eating houses	\$210.00
Temporary Licence	
Temporary/mobile food stalls base fee	\$180.00
Temporary/mobile food stalls base fee – charge over 1hr (per hr)	\$125.00

Health Licensing and Inspection

Health Licensing and Inspection	New fee
Fairs: "small"	\$150.00
One day food stall	\$125.00
Fairs "large"	\$360.00
Annual Licence for registered premises	
Animal boarding	\$240.00
Camping grounds	\$240.00
Hairdressers	\$125.00
Mortuaries/Funeral Directors	\$150.00
Offensive Trades	\$300.00
Poultry farm/Piggeries	\$150.00
Annual Licence	
Pools: commercial pools/spas	\$240.00
Saunas only	\$105.00
Health Check	
Building consent for food premises base fee	\$250.00
Per hour fee (over 2hrs)	\$125.00

Annual Licence for Registered Premises

Trade Waste	New fee
<i>Trade waste licence fee</i>	
Initial inspection fee	\$185.00
High risk	\$1,845.00
Medium risk	\$920.00
Low risk	\$307.50
Minimal risk	\$133.50
Monitoring (lab charges)	Actual costs
Grease & Grit traps	
Initial application fee	\$185.00
Grease traps	\$133.50
Shared grease trap (per premises)	\$66.75
Grease converter	\$307.50
Grit traps	\$133.50
Collection & Transport of Trade Waste	
Initial application fee	\$155.00
Charge after first hr (per hr)	\$130.00
Annual licence fee	\$185.00
Conveyance & Transport of Trade Waste	
Processing fee (per hr of part thereof)	\$130.00
Assessment of building consent including trade waste element	\$130.00

Annual Licence for Registered Premises		New fee
Volume		
Up to 100m ³ /day	\$0.25/m ³	
Between 100m ³ /day and 7000m ³ /day	\$0.11/m ³	
Above 7000m ³ /day	\$0.80/m ³	
Suspended Solids		
Up to 3150kg/day	\$0.27/kg	
Above 3150 kg/day	\$0.61/kg	
B.O.D.		
Up to 1575kg/day	\$0.26/kg	
Above 1575kg/day	\$0.49/kg	
Animal Control		New fee
Registration per animal		
Entire	\$165.00	
Neutered/spayed (with proof)	\$118.80	
Working dogs	\$48.00	
Approved responsible owner	\$57.00	
Charge for late payments	+50%	
Licence for 3 or more dogs	\$33.00	
Application for RDO status or change of RDO address	\$57.00	
Impounding Fees		

* First per animal	\$102.50
* Subsequent impounding	\$164.00
* Sustenance per day	\$18.00
* Destruction fee	\$34.00
Collection or delivery of dog on behalf of owner	\$28.00
After hours callout for collection of delivery of dog	\$28.00
Replacement of registration tag	\$11.00
Infringements	\$100.00-\$750.00
Micro-chipping	Actual costs
Pavement Permissions	
Initial application	\$184.50
Renewal	\$92.50
Special application	\$260.00
Extension of liquor licensing area	\$90.00
Central city (per m ²)	\$87.00
Suburbs (per m ²)	\$56.50
Gambling Permissions	
Initial application & renewal	\$123.00

Building Control and Facilitation

Building Consent Fees		New fee
Small Works fees		
Drainage/plumbing (value to \$2000)	\$290.00	
Free standing fireplace	\$192.50	
In-built fireplace	\$405.50	
Additional inspection fee	Replaced	
Additional inspection charge (per hr)	\$154.00	
Customer Services		
Pre-application meetings: consent officer / expert / compliance officer (2 hours total officer time free, then a charge per hour thereafter).	\$154.00	
Monthly report of issued Building Consents	\$73.00	
Official information requests (property): Disbursements – 1st 20 A4 sheets free – 20c per additional sheet	See text	
Administration Fee (refunds/cancellations)	\$97.50	
Time extension initial fee (0.5 hr admin, 0.5 hr inspector). Any time spent over this initial time will be charged at the relevant hourly rate	\$122.00	
Time extension – additional inspectors time, hourly rate	\$154.00	
Administration fee (other) – hourly rate	\$97.50	
Restricted building work check (per Licensed Building Practitioner)	\$48.75	

Building Consent Fees		Now Fee
Lodging fee		
Lodging Fee for building consents		\$97.50
Code Compliance Certificate (for category 1 applications)		\$97.50
Code Compliance Certificate (for category 2 applications)		\$97.50
Code Compliance Certificate (for category 3 applications)		\$122.00
PIM (if lodged with building consent)		\$385.00
PIM only – single resident dwelling including accessory buildings		\$462.00
PIM only – other		\$462.00
Building Consent Fees		Now Fee
Plan Check Fees		
<\$10,000 (Category 1)		\$346.50
<\$10,000 (Category 2)		\$539.00
<\$10,000 (Category 3)		\$693.00
\$10,001 - \$20,000 (Category 1)		\$770.00
\$10,001 - \$20,000 (Category 2)		\$770.00
\$10,001 - \$20,000 (Category 3)		\$770.00
\$20,001 - \$100,000 (Category 1)		\$847.00
\$20,001 - \$100,000 (Category 2)		\$847.00
\$20,001 - \$100,000 (Category 3)		\$847.00
\$100,001 - \$500,000 (Category 1)		\$924.00
\$100,001 - \$500,000 (Category 2)		\$1,386.00

Building Consent Fees		Now Fee
\$100,001 - \$500,000 (Category 3)		\$1,386.00
\$500,001 - \$1,000,000 (Category 1)		\$2,156.00
\$500,001 - \$1,000,000 (Category 2)		\$2,464.00
\$500,001 - \$1,000,000 (Category 3)		\$2,772.00
\$1,000,001 + (Category 1)		N/A
\$1,000,001 + (Category 2)		\$2,849.00
\$1,000,001 + (Category 3)		\$2,849.00
For each \$500K or part thereof over \$1,000,000		\$731.50
Consent Suspend Fee (to review additional information. Charged per additional hour of office reassessment time		\$154.00
Plan Check for National Multi-use approval fees (NIMUA)		
Building Consent Fee, for applications using a NIMUA (approved by Dept. of Building & Housing). Initial fee of 3 hours, then hourly rate and charges apply after this.		\$462.00
Plan Check for Fast Track Consents		
Fast Track – consents only – issued within 10 days (criteria applies, and applications will only be accepted on a case by case basis) Applies to all fees related to approval of consent.		2 x consent approval charges

Building Consent Fees		Now Fee
Fast Track – consents only – issued within 5 days (criteria applies, and applications will only be accepted on a case by case basis). Applies to all fees related to approval of consent.		3 x consent approval charges
Building Certificate (pre-requisite for liquor licence application)		
Where application for building certificate received with application for town planning certificate		\$154.00
Where application received independently		\$250.00
Additional charge per hour for processing Building Certificate. Where processing times exceeds 1 hr.		\$154.00

Building Consent Fees		Max Fee
Certificates of Acceptance		
Lodgement fee* (* In 2011/12 the lodging fee was included in the individual fees below.)	\$97.50	
If the certificate is NOT for work carried out under urgency (or other special circumstances) a surcharge applies to all COA fees. Fees include plan check and initial fee for inspections. Additional inspections charged at \$154 per hour.	50.00%	
<\$10,000 (Category 1)	\$654.50	
<\$10,000 (Category 2)	\$847.00	
<\$10,000 (Category 3)	\$1,001.00	
\$10,001 - \$20,000 (Category 1)	\$1,078.00	
\$10,001 - \$20,000 (Category 2)	\$1,078.00	
\$10,001 - \$20,000 (Category 3)	\$1,078.00	
\$20,001 - \$100,000 (Category 1)	\$1,463.00	
\$20,001 - \$100,000 (Category 2)	\$1,463.00	
\$20,001 - \$100,000 (Category 3)	\$1,463.00	
\$100,001 - \$500,000 (Category 1)	\$1,540.00	
\$100,001 - \$500,000 (Category 2)	\$2,002.00	
\$100,001 - \$500,000 (Category 3)	\$2,002.00	
\$500,001 - \$1,000,000 (Category 1)	\$2,772.00	
\$500,001 - \$1,000,000 (Category 2)	\$3,080.00	
\$500,001 - \$1,000,000 (Category 3)	\$3,388.00	
\$1,000,001 + (Category 1)	N/A	
\$1,000,001 + (Category 2)	\$3,465.00	
Building Consent Fees		
Building Consent Fees		Max Fee
Additional charge per hour for new compliance schedule (linked with Building Consent)	\$3,465.00	\$154.00
Minor Compliance schedule amendment – change of owner/agent, minor change to draft CS	\$731.50	\$38.50
IQP Registration Fee (New & Renewal)	\$154.00	\$154.00
Additional charge for each new competency registered	\$73.00	\$73.00
Building Warrant of Fitness – Annual Certificate. This is the base charge for 1 specified system. Additional charges will apply for time over 0.5 hours	\$154.00	\$77.00
Building Warrant of Fitness – Annual Certificate. This is the base charge for 2 - 10 specified systems. Additional charges will apply for time taken over 1 hour	\$73.00	\$154.00
Building Warrant of Fitness – Annual Certificate. This is the base charge for 11+ specified systems. Additional charges will apply for time taken over 1.5 hours	\$154.00	\$231.00
Fire Service		
Fire Service Review admin	\$154.00	\$73.00
LIM and Information Services		
LIM: Residential		\$314.00

Building Consent Fees		New Fee
Fast Track residential LIMs		\$471.00
LIM: Commercial Base Fee		\$733.00
LIM: Commercial per hour after 10 hrs		\$97.50
Property Reports: Building Consents		\$146.50
Property Reports: Resource Management		Replaced
Property Reports: Public Drainage		Replaced
Property Report: Multi-residential 3 - 8 unit property		\$214.00
Property Report: Multi-residential 8+ unit property		\$227.00
Building Consent printout (site specific)		\$26.00
Certificate of Title		\$25.00
Building Consent Fees		New Fee
Structural Fee Deposits & Additional Charges		
Structural fee for checking elements of specific design on projects comprising structural works, supported by a producer statement from a Chartered professional engineer		
Deposit for Category 1 structural work (on Plan reviews)		\$275.00
Deposit for Category 2 structural work (on Plan reviews)		\$375.00
Deposit for Category 3 structural work (on Plan Reviews)		\$685.00
Building Consent Fees		New Fee
Deposit for Category 1 structural work (for Amended Plans)		\$310.00
Deposit for Category 2 structural work (for Amended Plans)		\$310.00
Deposit for Category 3 structural work (for Amended Plans)		\$410.00
Hourly Charge for Engineers (including internal overheads), over and above deposit		\$276.25
Hourly charge for Contract Management, over and above deposit		\$131.75
Deposit for all categories for structural checking not supported by a producer statement from a Chartered professional engineer		\$685.00
Swimming Pool		
Pool fencing inspection per hour. Fees charged on actual time spent.		\$154.00
Exemptions: Base fees (including 5.5 hours of processing time)		\$847.00
Exemptions: processing costs after the initial 5.5 hours		\$154.00
Building Inspections		
Hourly charge: Deposit based on estimate of inspections required. Charges on basis of actual time.		\$154.00
Building Consent Fees		New Fee
Engineering inspections (not covered by a Producers Statement), including fire, engineering, structural engineering for unusual proposal, specific design		Actual costs plus \$97.50
Special Activity and Monitoring		
Hourly charge for officer time considering proposals and monitoring compliance		\$154.00
Development, Control and Facilitation		
RMA Checking Service of Building Consents		
Initial Fee for the assessment of building consent against the District Plan or for compliance with resource consent conditions.		Replaced
Initial Fee for the assessment of building consent against the District Plan or for compliance with resource consent conditions. (Charge for first hour, then additional charges apply per hour of processing time above this)		\$150.00
Additional hours (per hour):		\$150.00
Outline Plan Waiver		\$300.00

Road Encroachment Fees	Encroachment rental rate (per m ²) for groups of suburbs (excl GST)	Road Encroachment Fees	Encroachment rental rate (per m ²) for groups of suburbs (excl GST)	Road Encroachment Fees	Encroachment rental rate (per m ²) for groups of suburbs (excl GST)
Ohariu*		Ngaio		Kilbirnie	
Makara*		Wilton		Lyall Bay	
Glenside*	Group 1: \$4.50	Strathmore Park		Kaiwharawhara	Group 5: \$18.00
Grenada North*		Karori		Hataitai	
Makara Beach		Houghton Bay	Group 3: \$10.80	Bernampore	
Tawa		Vogeltown		Karaka Bays	
Ngauranga		Southgate		Newtown	Group 6: \$22.50
Grenada Village		Moa Point		Kelburn	
Crofton Downs		Meirose		Roseneath	
Broadmeadows		Rongotai		Seatoun	
Newlands		Island Bay		Mt Cook	
Mornington		Miramar		Pipitea	
Woodridge	Group 2: \$8.10	Maupuia		Te Aro	Group 7: \$27.00
Paparangi		Brooklyn		Wellington Central	
Owhiro Bay		Highbury	Group 4: \$13.80	Thorndon	
Churton Park		Khandallah		Mt Victoria	
Johnsonville		Breaker Bay		Oriental Bay	
Kingston		Aro Valley			
		Northland			
		Wadestown			

* Average value of land per square metre is likely to be somewhat distorted in these suburbs due to some very large sections and/or lifestyle blocks. Similarly it is possible that in some suburbs average land values are somewhat distorted because of a prevalence of small sections and dwellings occupying a high proportion of land area.

Parking

Parking	Current fee	New fee
Hourly Parking Charge – Fee area 1	\$4.00	Parking fees across the city
Hourly Parking Charge – Fee area 2	\$3.00	
Hourly Parking Charge – Fee area 3	\$1.50	range from a minimum of \$1.00 (minimum charge) to a maximum of \$4.00 per hour.

Changes to parking – we have to introduced four parking zones in the CBD with different fees. They are:

- Zone 1: Lambton – premium parking fees
- Zone 2: Te Aro – daytime and evening parking charges
- Zone 3: Fringe CBD – low parking fee to encourage park and ride/cycle/walk
- Zone 4: All other areas to retain existing fee structure.

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COUNCIL CONTROLLED ORGANISATIONS

In order to achieve our objectives for Wellington we have established several companies and trusts. These organisations were set up to independently manage Council facilities, or to deliver significant services and undertake developments on behalf of the Wellington community. The following table explains what the organisations do and how their performance is measured.

WELLINGTON REGIONAL STADIUM TRUST

Structure	Objectives	Activities	Performance measures	Target 2012/13
All of the trustees are jointly appointed by the Council and Greater Wellington Regional Council (GWRC). As at 1 January 2012 , they are Paul Collins (Chair), Councillor Chris Laidlaw (GWRC), Chris Moller, Sir John Anderson, Liz Dawson, Sue Elliott, Mark McGuinness and Councillor John Morrison (WCC). The Chief Executive is David Gray.	The Wellington Regional Stadium Trust owns, operates and maintains the Stadium as a high quality multi purpose sporting and cultural venue. It provides facilities to be used for rugby, cricket and other sports codes, musical and cultural events, and other users including sponsors and event and fixture organisers.	<ul style="list-style-type: none"> The Trust: Operates the Stadium. Manages the event programme and seeks opportunities to provide regular quality events. Ensures the Stadium is provided to the community for appropriate usage. Administers the Trust assets and the Stadium on a prudent commercial basis. 	<ul style="list-style-type: none"> Number of events Total revenue Event revenue Net surplus 	<ul style="list-style-type: none"> 47 \$15.13 million \$4.69 million \$2.32 million

Note: the Wellington Regional Stadium Trust is not formally defined as a Council Controlled Organisation. This plan for their activities is presented to recognise the interest that Wellington city ratepayers have in the Trust and its activities.

BASIN RESERVE TRUST

STRUCTURE	OBJECTIVES	ACTIVITIES	PERFORMANCE MEASURES	TARGET 2012/13
There are four trustees, of whom two are appointed by the Council and two by Cricket Wellington. As at 1 January 2012 , the two trustees appointed by the Council are Councillor John Morrison and Sir John Anderson. The two trustees appointed by Cricket Wellington are Don Neely and Douglas Catley (Chair). The Chief Executive is Peter Clinton.	The Basin Reserve Trust manages and operates the Basin Reserve to continue to attract national and international sporting events to Wellington.	<ul style="list-style-type: none"> The Trust: Manages the Basin Reserve for recreational activities and the playing of cricket for the residents of Wellington. Contributes to the events programme for Wellington. Operates as a successful not-for profit undertaking. Preserves and enhances the heritage value of the Basin Reserve. 	<ul style="list-style-type: none"> Number of events Cricket Other sports Community Number of event days Cricket Other sports Community Attendance figures 	<ul style="list-style-type: none"> 15 6 2 34 6 2 34,800

PARTNERSHIP WELLINGTON TRUST (TRADING AS POSITIVELY WELLINGTON TOURISM)

Structure	Objectives	Activities	Performance measures	Target 2012/13
<p>All trustees are appointed by the Council.</p> <p>As at 1 January 2012, they are John Milford (Chair), Glenys Coughlan, Councillor Coughlan, Howard Greive, Mike O'Donnell, Peter Monk and Ruth Pretty.</p> <p>The Chief Executive is David Perks.</p>	<p>The Partnership Wellington Trust markets and adds value to Wellington to achieve sustainable economic growth for the people of the city.</p> <p>It acts to enhance the recognition of Wellington as a desirable visitor destination, enhance the profile of city businesses and to promote strategic alliances and private sector partnerships, and maximise the city's share of regional spending.</p> <p>It also promotes community focused initiatives, aims to improve the sustainability of Wellington's commercial sector through its marketing initiatives, and facilitates the coordination of marketing initiatives that are appropriate to its objectives.</p>	<p>The Trust:</p> <ul style="list-style-type: none"> Promotes Wellington as a visitor destination in national and international markets. Markets Wellington as a convention and conference destination. Provides visitor information services. Runs initiatives that promote retail growth, including the downtown retail campaign. Profiles Wellington's strengths in arts, sport and education attractions, and conducts development of an ongoing events profile for the city. Facilitates the development of new tourism and event product, and the development of the Visiting Friends and Relatives (VFR) market. Manages Wellington's destination profile on the internet. Conducts research and analysis of the tourism industry. 	<ul style="list-style-type: none"> International direct arrivals to Wellington Airport from Australia International visitor nights New Zealand visitor nights Weekend occupancy in partner hotels (capacity aligned) Downtown weekend visitation i-Site revenue Cost effectiveness Visits to WellingtonNZ.com Online Revenue 	<ul style="list-style-type: none"> Increase Australian visitor arrivals by 7% over 2011/12 levels Maintain international visitor room nights relative to 2011/12 levels Domestic visitor nights increased by 2% relative to 2011/12 levels Increased by 2% relative to 2011/12 levels Maintained at 2011/12 levels Maintained at 2011/12 levels Maintain Council's funding at 50% or less of Wellington's marketing activity investment 10% increase over 2011/12 levels Generate \$680k of bookings through the site

WELLINGTON ZOO TRUST

Structure	Objectives	Activities	Performance measures	Target 2012/13
<p>The Wellington Zoo Trust was established on 1 July 2003 and all of the trustees are appointed by the Council.</p> <p>As at 1 January 2012, they are Ross Martin (Chair), Frances Russell, Linda Meade, Alan Dixon, and Councillor Simon Marsh.</p>	<p>The Wellington Zoo Trust manages the assets and operations of Wellington Zoo for the benefit of the residents of Wellington and visitors to the city. It promotes species conservation, educates the community by building an awareness of plant and animal species, and supports the conservation and educational activities of other organisations.</p>	<ul style="list-style-type: none"> Cares for resident animals and manages the animal collection. Provides a high-quality visitor experience Participates in captive management breeding and breed-for-release programmes. Develops and maintains high quality animal exhibits. Delivers educational material and learning experiences. Contributes to zoological, conservation and facilities management research projects. 	<ul style="list-style-type: none"> Number of visitors Conservation Programme Managed Species (% of total collection) Average WCC subsidy per visitor Annual fundraising target for ZCP Average income per visitor (excluding WCC grant) Ratio of generated Trust income as % of WCC grant 	<ul style="list-style-type: none"> 206,703 41% \$13.54 \$468,693 \$14.88 110%

WELLINGTON MUSEUMS TRUST

Structure	Objectives	Activities	Performance measures	Target 2012/13
<p>All trustees are appointed by the Council. As at 1 January 2012, they are Quentin Hay (Chair), Councillor Ahipene-Mercer, Philip Shewell, Jo Bransgrove, Jackie Lloyd and Alick Shaw. The Chief Executive is Pat Stuart.</p>	<p>The Wellington Museums Trust (WMT) was established in 1995 to promote and manage the City Gallery Wellington, the Museum of Wellington City & Sea, the Colonial Cottage, Capital E, the Wellington Cable Car Museum, the New Zealand Cricket Museum and the Carter Observatory.</p> <p>It manages and develops the Trust programmes and services, and acquires and manages collections for the benefit of Wellington. It provides advice to the Council for the development of museum and gallery services in Wellington, establishes exhibition programmes and education policies for its facilities, and develops acquisition, deaccession and Collection development policies. It liaises with Positively Wellington Tourism to enhance its attraction to Wellington's visitors.</p>	<ul style="list-style-type: none"> Delivers high quality experiences, events and exhibitions at its facilities. Manages conservation and care for the objects of its collections, and conducts research and development to enhance visitors' experiences. Offers quality education experiences to children and young people. Promotes and protects the heritage of venues. Develops and operates the Soundhouse Studio. Works with national and international artists and collectors. 	<p>Attendance targets:</p> <ul style="list-style-type: none"> City Gallery Capital E Museum of Wellington Colonial Cottage Cable Car Museum NZ Cricket Museum Carter Observatory Subsidy per customer (excludes Plimmer's Ark, but includes rental subsidy) Carter Observatory subsidy per customer Percentage of visitors to all trust institutions who rate the quality of their experience as good or very good Percentage of visitors to all Trust institutions are repeat visitors Percentage of all residents are aware of Trust institutions 	<ul style="list-style-type: none"> 143,000 102,000 93,800 2,100 227,000 2,100 50,000 \$13.04 \$7.78 90% on average 27% Approximately 88% (across all institutions)

WELLINGTON VENUES LIMITED

Structure	Objectives	Activities	Performance measures	Target 2012/13
<p>All trustees are appointed by the Council.</p> <p>As at 1 January 2012, they are Chris Parkin (Chair), Councillor Ngaire Best, Councillor Paul Eagle, Sam Knowles, Mike Egan, Samantha Sharif, Lorraine Witten and Linda Ripper. The Chief Executive is Glenys Coughlan.</p>	<p>Wellington Venues Limited exists to manage and promote Wellington's major Events venues, including the Michael Fowler Centre, Town Hall, TSB Arena, Shed 6, St James Theatre and Opera House as venues, and to help establish Wellington as the premier city for events and conferences.</p>	<p>Wellington Venues Ltd.:</p> <ul style="list-style-type: none"> Manages and operates the Venues and any related Events business Advocates for the Venue and Event sector for the benefit of the residents of Wellington Works to achieve greater community access to the Venues' facilities Develops and maintains beneficial relationships with other national and international institutions, supports Positively Wellington Tourism, and develops new initiatives in its role as a key provider of event and performance venues. 	<ul style="list-style-type: none"> Venue hire days increase over 2011/12 level Performance days and revenues Convention and events days and revenues Maintain appropriate mix of commercial and community hires Pan-venue asset management Reduced environmental footprint targets Joint marketing with PWT and other partners Contingency plan for seismic strengthening of Town Hall 	<ul style="list-style-type: none"> Establish baseline occupancy rate, and increase hired days across all venues relative to 2011/12 levels Achieve budgeted number of performance days and revenue Achieve budgeted number of convention and events days and revenue Establish baseline of total number of performers and attendees at supported events, and establish baseline rate of community hires by days utilised Completion of update of pan-venue health and safety policies and procedures, including reporting Achieve ISO 9001 Quality Management Systems accreditation (Q2) Achieve ISO 14001:2004 Environmental Management System certification Implement at least two new sustainability initiatives within the ISO 14001 framework At least three successful joint marketing ventures with PWT and other partners Wellington Venues Ltd will successfully manage the implementation of an alternative venue facility

Please note that Positively Wellington Venues has noted in its final Statement of Intent that it is reviewing its utilisation measures and is establishing a number of baseline measures now that the Company is nearing the end of its first year of operation.

WELLINGTON CABLE CAR LIMITED

Structure	Objectives	Activities	Performance measures	Target 2012/13
<p>The Council is the 100% shareholder in this company and appoints all of the directors.</p> <p>As at 1 January 2012, they are Roger Drummond (Chair), Nicki Cranford, and Anthony Briscoe. The Chief Executive is Des Laughton.</p>	<p>Wellington Cable Car Limited owns and operates the Cable Car as an efficient, reliable and safe transport service and a uniquely Wellington tourism asset.</p> <p>It also owns and maintains the overhead wiring system for the trolley bus passenger network which services the city.</p>	<p>The company:</p> <ul style="list-style-type: none"> Maintains the cable cars and associated track, plant, tunnels, bridges and buildings in accordance with best engineering practice, and to meet the certification requirements of the New Zealand Transport Agency. Manages the cable car passenger service operation. Markets the cable car. Identifies options for enhancing the cable car travel and tourism experience. Specifies and controls the contract for the inspection, maintenance and repair of the trolley bus overhead wiring system. 	<ul style="list-style-type: none"> Cable car passenger numbers All cable car vehicles and associated buildings and equipment are maintained to required safety standards Cable car service reliability Percentage of residents who have used the cable car in the last 12 months Percentage of users who rate the standard and operational reliability of the Cable Car as good or very good 	<ul style="list-style-type: none"> 1,073,700 Achieve Greater than 99% 30% 95%

LAMBTON HARBOUR MANAGEMENT LIMITED (TRADING AS WELLINGTON WATERFRONT LIMITED)

Structure	Objectives	Activities	Performance measures	Target 2012/13
<p>The Council is the 100% shareholder in this company and appoints all of the directors.</p> <p>As at 1 January 2012, they are Robert Gray (Chair), Councillor Justin Lester, Derek McCorkindale and Jane Black. The Chief Executive is Ian Pike.</p>	<p>Wellington Waterfront Limited acts as the implementation manager for the waterfront development area. This means ensuring that the waterfront area is recognised locally and internationally for its design; is attractive; caters for a wide range of activities; is readily accessible to all people; and is both safe and perceived to be safe. Wellington Waterfront Limited also acts to protect significant heritage buildings on the waterfront, and makes sure that activities on the waterfront are integrated with those on the harbour.</p>	<p>The company:</p> <ul style="list-style-type: none"> Implements the objectives of the Waterfront Framework as outlined in the Waterfront Development Plan. Demonstrates willingness to engage with the public about how the waterfront is developed Manages day to day operations on the waterfront, including cleaning, security and maintenance. Negotiates and manages contracts for the design and construction of the waterfront's public spaces. Negotiates and manages contracts and leases for all building development sites, and the refurbishment and re-use of existing buildings. Owms and manages the marina. 	<ul style="list-style-type: none"> Percentage of residents visiting the waterfront Percentage of residents satisfied with the waterfront Number of project milestones achieved on time 	<ul style="list-style-type: none"> 95% 90% All project milestones achieved Complete wharf pile refurbishment of Queen's Wharf Complete the urban design proposal for OPT public space and achieve TAG sign-off Deliver design brief for the Kurumutoto Precinct (to be considered by Council) Deliver the proposed Diving platform within the Circa cut-out space Complete seismic upgrade work on Shed 11

CAPACITY INFRASTRUCTURE SERVICES LIMITED

Structure	Objectives	Activities	Performance measures	Target 2012/13
<p>Wellington City Council and Hutt City Council are equal 50% shareholders in this Council Controlled Trading Organisation, and between them appoint all of the directors. The company is overseen by a board of directors made up of two Councillors (one from each council) and four independent directors (two are appointed jointly by the councils). Each council continues to own its respective water, storm water and waste water assets and determines the level and standard of services to be provided to its customers and ratepayers.</p> <p>As at 1 January 2012, the Councillor appointees are Andy Foster (Wellington City Council) and David Bassett (Hutt City Council). The four independent Directors are Peter Allport (Chair), Peter Leslie, Ian Hutchings and John Strahl. The Chief Executive is David Hill.</p> <p>Wellington, Hutt and Upper Hutt City Councils have now approved the proposal that Capacity's existing client councils consider a governance model change to incorporate an outcomes-based model and for Upper Hutt City Council and Porirua City Council to become shareholders. Porirua City Council is not expected to consider this issue before July.</p>	<p>The objective of Capacity is to manage the provision of water services (water supply, storm water and wastewater) to the residents and businesses in the areas served by its customers. Capacity's current customers are Wellington City Council, Hutt City Council and Upper Hutt City Council.</p>	<p>The company's purpose is to provide high quality, safe and environmentally sustainable services to shareholding councils and other customers with a principal focus on asset management planning and contracted service delivery for the operation, maintenance and on-going development of drinking water, storm water and waste water assets</p> <p>The company is committed to ensuring all work managed on behalf of customers accords with the highest standards of health and safety for those involved in the work and for the general public. The company will continually seek opportunities to integrate water, storm water and waste water activities within the Wellington region where such integration can deliver least cost, best practice outcomes to the benefit of shareholder councils and other entities.</p> <p>See also the Environment strategic area for more information on water, storm water and waste water services.</p>	<ul style="list-style-type: none"> • Provide a reliable water supply, wastewater and storm water service. • Develop and complete asset management plans • Deliver budgeted capital expenditure projects for respective councils • Deliver budgeted operating and maintenance activities for respective councils • Manage and operate Capacity within its budget • Comply with relevant standards, legislation and resource consents 	<ul style="list-style-type: none"> • Fewer than 4 unplanned supply cuts (pipe bursts) per 1000 connections • Within agreed timeframe • Within agreed timeframes and budget • Within agreed timeframes and budget • Within agreed budget • Achieve full compliance

3 YEAR WATERFRONT DEVELOPMENT PLAN

What's included here

Our aim is to develop Wellington's inner city waterfront in accordance with the fundamental principles set down in the Wellington Waterfront Framework (2001). The waterfront is not only a working wharf but is also a public recreation destination for locals and visitors to the city. Our role, therefore, is to deliver a work programme that will ensure the waterfront experience continues to be a special combination of activities, history, views and architecture to delight, challenge, entertain and educate everyone. The Waterfront Development Plan outlines the work programme to implement the objectives of the Framework over the next three years. The implementation is undertaken by a Council Controlled Organisation; Wellington Waterfront Ltd (The Company). The plan is reviewed on an annual basis.

Why it's important

Wellington's waterfront is one of the most easily recognised and frequently photographed parts of our city, and is much changed from the bustling port of old. The waterfront is a special place that welcomes all people to live, work and play in the beautiful and inspiring spaces and architecture that connect our city to the sea and protect our heritage for future generations. Over recent decades, Wellington City Council, together with many interested Wellingtonians, has developed a vision for the waterfront and its future. In 2001 this vision was laid out in the publication of the Wellington Waterfront Framework. This document sets down the fundamental principles for establishing development work programmes on the waterfront. The phasing of the work has been decided based on the following principles:

- Heritage buildings should be restored and reused as a priority.

- Timing of commercial development will be impacted by market conditions.

- Income should be generated upfront where possible to minimise the impact on ratepayers.

- Public confidence in the waterfront development must be maintained.

The Framework requires transparency and a willingness to engage with the public about how the waterfront is developed. A balance must be set between making good progress on the waterfront and providing the public with sufficient opportunity to be involved. As such, public submissions are sought when detailed or concept designs are proposed.

Contribution to community outcomes

We contribute to the following goals of Towards 2040 Smart Capital:

- **People-Centred City:** The waterfront is one of Wellington's premiere destinations for work, recreation and events.
- **Connected City:** Wellington's waterfront is acknowledged widely as a gathering point for friends, colleagues and family, and now, with free wi-fi access across the entire space, as a place to connect globally.

- **Eco-city:** We are helping develop Wellington as an eco-city by ensuring that all development activity on the waterfront is sustainable and strives for the highest possible environmental

- **Dynamic Central City:** The waterfront contributes to Wellington's downtown area in numerous ways. It provides cultural, recreational, heritage and maritime activity. Opportunities for commercial and residential development add to the changing face of Wellington's central business district.

By hosting events such as World of Wearable Arts, Round the Bays and other sports events, and festivals like Home Grown and Diwali, the waterfront is promoting Wellington as a vibrant, creative and multi-cultural place.

What we'll provide – our levels of service

Seven objectives have been set for the waterfront:

- The waterfront is locally and internationally recognised for its design.
- The waterfront is readily accessible to all people.
- The waterfront is and is perceived to be, safe at all times.
- The waterfront is seen as an attractive place that draws Wellingtonians and visitors alike.
- The waterfront successfully caters for a wide range of events and activities.
- Significant heritage buildings are protected on the waterfront.
- Activities on the waterfront are integrated with those on the harbour.

There are many proposed and on-going projects, all with different complexities, and in some cases, the potential to be interrelated. Some work needs to be done sequentially because of physical requirements to maintain the waterfront experience as much as possible during construction or to coincide with neighbouring development activities. There may sometimes be financial implications that justify undertaking one piece of work before another. Further, sufficient flexibility must be built in to respond to good ideas or proposals in a timely manner, should they arise. Under the Wellington Waterfront Framework, the area is divided into five precincts linked by the waterfront promenade, each with

its own distinctive style and personality:

- Waitangi
- Taranaki Street Wharf
- Frank Kitts Park
- Queens Wharf
- Kumutoto

The following **key projects** are planned for the next three years

The Promenade: Development of the promenade as the spine that connects the waterfront is on-going. A particular focus over the next 3 years will be on the North Kumutoto connection from the Meridian building through to Shed 21 and the railway station. We will continue to address the pedestrian/cycling interface through enhanced signage and other improvements undertaken in consultation with various stakeholder groups.

Wharf pile Maintenance: The third stage of the waterfront-wide pile repair and refurbishment programme will take place in 2013/14 with the fourth and final infrastructural upgrade scheduled to be completed in 2017/18.

	2012/13	2013/14	2014/15
Projected public space development contribution (\$000):	\$1,482	\$0	\$2,035

Waitangi Precinct: The redevelopment of the Overseas Passenger Terminal and public space will be the central activity in this area over the next three years. Construction began in 2012 and is expected to be completed in 2014. Work will continue on the feasibility of the proposed transition building adjacent to Te Papa. Work on the Overseas Passenger Terminal for 2014/15 includes \$2.5 million of new work on wharf and seawall upgrades.

	2012/13	2013/14	2014/15
Projected public space development contribution (\$000):	\$100	\$750	\$4,440

Taranaki Street Wharf Precinct – Although this area is essentially complete, we are developing a new initiative to install a diving platform in the cut-out space by the Free Ambulance building. Target date for completion is 2012/13.

	2012/13	2013/14	2014/15
Projected public space development contribution (\$000):	\$100	\$0	\$0

Frank Kitts Park Precinct – The Company will continue to oversee the design development of the whole of Frank Kitts Park and work with the Wellington Chinese Garden society regarding their fundraising initiatives. It is neither practicable nor desirable to construct the Chinese Garden separately from the remainder of Frank Kitts Park. The redevelopment is now scheduled for 2016/17.

Queens Wharf Precinct – Master planning for this area was completed and presented to the Council in 2011. Shed 5 is being marketed ahead of its lease expiry in October 2012. The Company is keen to see a design concept that gives the building a new 'lease on life' and position the building for the medium term. The Company will work collaboratively with Wellington Venues Limited to establish a temporary convention centre facility within shed 6 for the period of the seismic strengthening of the Town Hall.

	2012/13	2013/14	2014/15
Projected public space development contribution (\$000):	\$0	\$0	\$0

Kumutoto Precinct – The Company will work collaboratively with

the Council and key interest groups in the revision of a design brief for the north Kumutoto area (in line with the Environment Court's decision on variation 11) and will then progress design and resource consent planning for sites 9 and 10. Preparatory work will be undertaken in the 2012/13 year. A sum of \$2 million for upgrading the public space in the north Kumutoto precinct has been budgeted in 2014/15 and wider works occur in the subsequent year. Seismic upgrade is required on Shed 11 with the work scheduled for 2012/13.

	2012/13	2013/14	2014/15
Projected public space development contribution (\$000):	\$600	\$0	\$2,000

Other Capital Renewals: An ongoing programme of repairs and maintenance, capital expenditure and renewals has been identified in the company's Asset Management Plan. By way of example, during the 2012/13 year the company expects to replace the roof on Shed 5 and put in measures to stem the corrosion on the Lagoon Bridge.

	2012/13	2013/14	2014/15
Projected public space development contribution (\$000):	\$384	\$392	\$909

How we'll measure our performance

The overall success of the waterfront will be measured by the achievement of the principles and objectives outlined in the Waterfront Framework.

Design outcomes will be monitored by our Technical Advisory Group, an independent provider of design advice for the Council. Drawing on the architecture, landscape architecture and urban

design expertise of its members, they ensure that the Waterfront Framework principles have been applied consistently in all the design of buildings and public space.

The achievement of milestones inline with this three year plan and residents us and perceptions of their experience on the waterfront will also be monitored (see the Council Controlled Organisations section).

Beyond the next three years the following activities are proposed:

- Frank Kitts park refurbishment incorporating a Chinese garden - 2016/17 (\$5 million)
- Wharf strengthening programme stage 3 - 2017/18 (\$2.035 million)
- Completion of public space enhancements in north Kumutoto - 2015/16 (\$4 million)
- Shed 6 lease / redevelopment - 2016/17 (commercial proceeds)
- Ongoing maintenance, renewals and management of leases (\$2.742 million over seven years).

How we manage our assets that support this activity

The Company maintains an Asset Management Plan (2011). They comply with all legislation and regulatory requirements, including resource consents. Waterfront assets are maintained in a condition that allows the buildings and public space to meet visitor and stakeholder expectations. The Company actively engages with other commercial operators on waterfront sites to ensure that the issues are resolved quickly and effectively, and that the waterfront remains a safe and welcoming place for everyone.

WHAT IT WILL COST

	2012/13	2013/14	2014/15
Waterfront Operating costs (\$000)	6,227	4,965	4,648
Public Space Developments (\$000)	2,666	1,142	9,384
Proceeds from Operating receipts & Commercial developments (\$000)	2012/13	2013/14	2014/15
		9,000	15,075
Loan Financing Balance	2012/13	2013/14	2014/15
- Wharf repiling (cumulative) (\$000)	5,720	5,720	7,755
- Public space (cumulative) (\$000)	20,582	14,482	9,717

The table illustrates the importance and impact of revenue from commercial developments in the next three years. If these revenues were delayed then additional interest expense would need to be funded. While the \$24,075 million in proceeds over the next three years is positive, the on-going maintenance and renewals work mean that the loan balance continues to increase with no anticipated offset from commercial proceeds forecast in the out years. The Council will review this long term situation and consider sustainable funding for the Waterfront project in the coming year.

INDEPENDENT AUDITOR'S REPORT

(To be tabled at meeting)

A P Burns

Audit New Zealand

On behalf of the Auditor General

Wellington, New Zealand

A handwritten signature in black ink, appearing to be 'B. B.', is centered on the page. The signature is written in a cursive style with a large initial 'B'.

APPENDIX 1

MAYOR AND COUNCILLORS



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