

Te Pūrongo ā-Hauwhā Quarterly Performance Report

Quarter 1, 20 24/25

YTD 01 July 2024 to 30 September 2024



Absolutely Positively
Wellington City Council

Me Heke Ki Pōneke

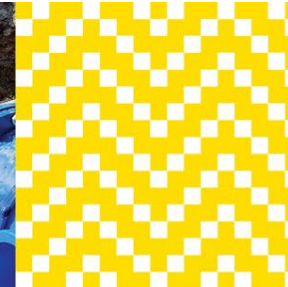
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Rāpopototanga mo te hauwhā

Summary of the quarter

In this section

- Executive Snapshot for the quarter
- Overview of the Financial position
- LTP Significant Projects
- LTP Strategic Priorities Work programme



Executive snapshot

This section provides a snapshot of key performance information to inform Governance of Wellington City Council.

Details can be found in the pages that follow with page references provided for each set of information

This is the first report of the new triennium and we are introducing a new format aligned with that of the 2024 LTP.

After seeking feedback from Elected Members, changes are being made to the way we convey information. We have simplified the report and reorganised the content so key Governance detail is easier to access. These improvements will be ongoing..

<p>\$ 10 m</p> <p>Council Surplus up \$0.2m on budget</p> <p>See page 5</p>	<p>\$ 10 7m</p> <p>Capital spend consistent with prior year but down \$65m on budget</p> <p>See page 5</p>	<p>Treasury</p> <p>Fully pre-funded all debt maturing in 2024/25 to mitigate the near-term re-financing risk</p> <p>See page 8</p>
<p>Treasury</p> <p>Weighted average cost of capital reduced from 4.72% to 4.60% in Q1</p> <p>See page 8</p>	<p>44 KPIs met</p> <p>of 64 reporting</p> <p>See pages 13 to37</p>	<p>Water KPIs</p> <p>Q1 results show significant improvement</p> <p>see page 21</p>
<p>Key strategies</p> <p>4 of 5 are Green</p> <p>See pages 38 and 41</p>	<p>Significant Projects status</p> <p>3 – Red 5 – Amber 11 - Green</p> <p>See pages10 and 49</p>	

Overview of our finances

Year-to-Date Analysis

The September year to date net surplus of \$10m is very close to budget. The year-to-date result excluding the sludge grant revenue is a deficit of \$14m. This is \$5m better than budget. Refer to table.

Revenue

Revenue is behind budget \$15m largely due to lower-than-expected grant revenue. NZTA grant revenue is \$10m lower than budget due to projects being reassessed in line with NZTA funding. Sludge grant revenue is also down \$5m compared with budget due to lower capital spend.

Expenditure

Expenditure is largely behind budget by \$15m which offsets the lower revenue explained above. This is driven by lower transport expenditure (\$6m) due to projects being reassessed in line with NZTA funding. Social and Recreation funding down (\$4m, \$1.8m relates to a delay in grants) and lower interest

High Level Summary (\$m)	YTD Actual	YTD Budget	Variance \$
Total Revenue	\$230	\$245	(\$15)
Total Expenses	\$220	\$235	(\$15)
Net Surplus	\$10	\$10	\$0
Less Sludge Minimisation Facility Grant Revenue	\$25	\$29	(\$5)
Net Deficit Excluding Sludge Grant Revenue	(\$14)	(\$19)	\$5

costs (\$1m) due to having lower net borrowings.

We are paying particular attention to

We are closely monitoring the progress of our capital programme against budget, The phasing of this spend is the main driver of our debt.

Given the difficult macro-economic environment we are also closely monitoring the collectability of our key revenue streams.

\$10m

Council Surplus

Up \$0.2m on budget.

\$107m.

Capital Spend

Consistent with prior year but down \$65m on budget.

\$1.46B

Net Debt

Up \$38.4m YTD from 30June 2024.

Treasury

Fully pre-funded all debt maturing in 2024/25 to mitigate the near-term re-financing risk

Consolidated Performance 1 July 2024 to 30 September 2024

Statement of Financial Performance (000's)

Revenue

YTD revenue is \$230m which is behind budget by \$15m driven by lower NZTA grant revenue \$9m and Sludge grant revenue \$5m.

- NZTA Grant revenue is lower than budget due to reduced capex delivery linked to the reduced NZTA funding available.
- Sludge Grant Revenue is behind budget as actual project spend is also down and we only claim what we have spent.

Revenue from operating activities is 7% or \$3m below budget driven by lower lease revenue from property \$1m, Exhibition and conference revenue down \$779K, consenting revenue down \$757K. This was offset by rates penalties and adjustments being above budget by \$3m.

Expenditure

YTD Expenditure is \$220m which is \$15m or 6% lower than budget. This is driven by.

- Transport expenditure down on budget \$6m. The Cycling programme spend is \$1.5m under

plan to date. Expenditure is anticipated to accelerate over the coming months.

- Major Capital projects are \$5m behind budget but expected to ramp up in coming months. General roads renewals and upgrade projects are \$6m behind budget due to weather. This is also expected to pick up over summer months. The programme is being reworked to accommodate impacts of reduced NZTA funding recently announced.
- Social and Recreation expenditure is down on budget by \$4.4m. Housing contracts costs \$1m below plan, expected to track closer to plan as revenues pick up in this space. Connected Communities are \$2m favourable due to Grants expenses within Contracts costs being delayed till the 2nd and 3rd quarters. A further saving of \$600k was made on general expenses and \$500k saving was made on depreciation costs.
- The net Interest expense is also below budget by \$843K or 5% driven by the lower level of borrowings than budget and higher levels of pre-funding in the quarter

	YTD Actual	YTD Budget	Var \$	Var %
Revenue	230,170	245,271	(15,101)	-6%
Rates & Levies Revenue	145,534	141,429	4,105	3%
Revenue from Operating Activities	43,264	46,455	(3,192)	-7%
Investment Revenue	2,997	5,467	(2,470)	-45%
Other Revenue	36,564	51,045	(14,481)	-28%
Development Contribution Revenue	1,811	875	936	107%
Expenditure	220,099	235,395	(15,296)	-6%
Personnel	45,377	45,940	(563)	-1%
Contracts, Services, Materials	71,599	83,922	(12,323)	-15%
Professional Costs	2,706	3,633	(927)	-26%
General Expenses	30,645	31,805	(1,160)	-4%
Depreciation and amortisation	55,727	56,358	(631)	-1%
Interest Expense	17,198	18,041	(843)	-5%
Internal Recharge and Recoveries	(3,153)	(4,305)	1,152	-27%
Council Surplus/ (Deficit)	10,072	9,877	195	2%

Capital Programme Reporting

The YTD budgeted capital spend is \$172m and actual spend is \$107m (62% spend) with most significant projects below budget.

The key areas where we have not achieved budgeted spend is

- Vehicle network and the former LGWM projects are \$14m under budget as the projects are being reassessed given funding priorities from central government.
- Housing capital spend is down \$8m as the business case for HUP 2 is yet to be finalised
- Other projects are \$29m behind budget. Capital Carry Forwards

Changes requested

Delayed projects

The below is a list of projects where the capital spend had been forecast to occur in the prior year but were delayed. The projects are in progress and the capital budget are needed to enable completion.

- Basin Reserve scoreboard upgrades \$0.5m. Council has a contractual obligation to complete the project.
- Youth spaces capital project \$0.3m. Project completion delayed later than June 24 due to operational reasons.

Projects to be brought forward

For the following projects we are requesting budget to be brought forward from future years.

- Huntleigh Guides Land Purchase \$1.4m (brought forward from 2025/26 Financial Year). In March 2023, Council approved Officers to negotiate with the landowner, to acquire the land. A Sale and Purchase Agreement has been completed.
- Otari Farms land purchase \$0.6m (brought forward from 2025/26 and 2026/27 Financial Years). This was the second stage of the land purchase approved by Council in March 2023 mentioned above
- Waterfront upgrade lighting and edge protection. Bring forward Capex of \$0.7m to FY 2024/25 from FY 2027/28 & FY2026/27. Required to

improve safety outcomes on the waterfront. The intention is to use the approved budget before any additional budget requests are made.

- Evans Bay Marina renewals. Bring forward Capex funding of \$0.7m to the FY 2024/25 from FY2026/27.

Additional funding

The project below is in progress but requires additional funding to enable completion.

- Basin Reserve Don Neely Scoreboard \$0.1m.cost pressure. Work required as part of contract to host the England v NZ cricket test match later this year. (Note this is in addition to the \$0.5m carry forward request).

Treasury

Debt funding activity

- Council's net debt has increased by \$38m to fund our 2024/25 capital program year-to-date.
- Not included in the gross borrowing numbers is the remaining \$66m of pre-funding which was drawn down to pre-fund all debt maturities occurring during the current financial year. The pre-funded debt has been placed on term deposits until the maturing debt falls due for repayment.
- Debt will continue to be incrementally drawn throughout the year to spread and smooth the drawdown profile and receive the funding as/when needed.

Policy Compliance

- The Council complies with the Treasury Policy as at the end of September. During the quarter, we were compliant with our liquidity policy at each reporting date (month ends). Liquid assets (for treasury management purposes) include cash in bank, standby facilities, a working capital facility and term deposits which mature within 90 days of (each) measurement date.

- Interest costs continue to be managed using a mixture of floating and fixed rate debt in compliance with the Treasury Policy. Following the 25bps drop in the OCR in August, and further drops being forecasted, WCC's weighted average cost of capital has decreased since the last quarter from 4.72% to 4.60%. We expect this to continue to drop during this financial year. We are currently working on an interest rate strategy to manage the market fluctuation risk and any shocks that could arise.
- Funding risk is the risk that we cannot access debt on the date required for us to draw down, at an interest rate that is acceptable to WCC. We have a number of debt maturities coming due in the next 12-18 months. We have fully pre-funded all debt that is maturing in 2024/25 to mitigate the near-term re-financing risk.

Council Debt

	Current	YTD Change
Gross Borrowing*	\$1,650,000,000	\$100,000,000
Net Debt	\$1,460,281,922	\$38,403,348

* Total gross borrowing less pre-funding

Policy compliance status

Risk area	Compliance status	Plain language meaning
Liquidity	Compliant	Cash availability
Funding	Compliant	Spread of debt maturities
Interest Rate	Compliant	Managing interest rates
Counterparty	Compliant	Not all eggs in one basket

Rates and General Debtor Balances

As of September 2024, the total debtors' balance stands at **\$67 million**, with **\$22 million** classified as debt at risk.

This represents a notable reduction from the previous months, driven by active recovery efforts across all business groups.

Rates Debtors

\$30m relates to \$12m current rates and \$18m that have mortgagees (and can be recovered through the mortgagee process).

There has been an increase in engagement with ratepayers. Many ratepayers are struggling with affordability, seeking arrangements for payment plans or applying for rebates. Approximately 600 payment plans set up in the quarter, compared to approximately 200 in the previous year.

\$14m worth of outstanding rates have been paid post month end, improving the overall collection rate.

Collection and recovery efforts

The debtor recovery strategy has emphasized support first, followed by enforcement. This approach has led to better collections compared to prior periods.

This is a summary of the actions taken on the unsecured account receivable balances.

- Added emphasis on payment arrangement options to reduce overdue and unsecured amounts.
- Increased efforts in positive follow-ups, especially for categories with high unsecured values
- Increased focus on recovery of mortgagee debt with financial institutions.
- Regularly review and address additional work required for at-risk receivables to prevent further escalation.

Summary of Accounts receivable risk profile of the outstanding debt as at 30 September 2024.



Key Performance Reports

Total Number of Significant Projects	# of Programmes	# of Projects
19	4	15

LTP Significant Projects Summary

This section provides a summary of the LTP Significant Projects portfolio including year-to-date financials and a health status overview.

The Significant Projects are a subset of the larger LTP strategic work programme and are considered to be priority pieces of work and are monitored by the Project Management Office.

Full update details on each of the significant projects are shown in Appendix 2 (pages 49 to 56) below.

Summary performance

Of the 19 Significant Projects currently being planned or delivered, three have a red status and five are amber.

The level of amber and red statuses across significant projects is expected given uncertainty in many Significant Project budgets (for example in relation to the National Land Transport Policy funding assumptions) as well as the inherent complexity of several of Council's significant projects.

The risk profile of significant projects predominantly relates to budget, scope and schedule. There are ten critical issues recorded against our significant projects and three critical risks. Issues relate to the management of design and scope variations; management of funding uncertainty and the management of stakeholder concerns.

Management action is underway on all of these issues to seek resolution, some involve upcoming Committee decision making.

Overall, projects are currently forecasting to track to both 2024/25 and Whole of Project budgets.

Upcoming Q2 milestones of note for Elected Members include: HUP2 and City to Sea bridge Business Cases and Golden Mile Traffic Resolutions.

Significant Projects List by stage

1 Conceive

- City to Sea Bridge
- Harbour Quays Interim Project
- Kiwi Point Future Direction

2 Develop

- Begonia House Upgrade
- Housing Upgrade Programme 2 (HUP2)
- Organics Processing
- Te Ngākau Programme

3 Plan

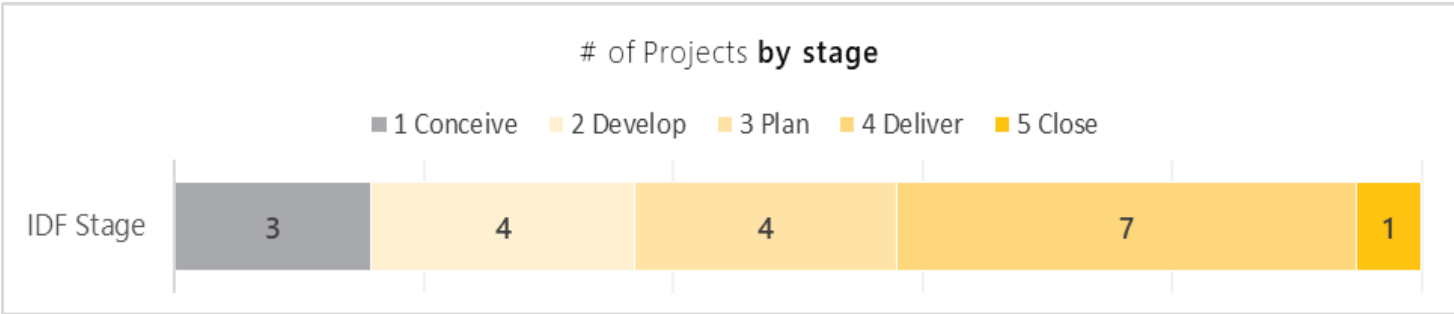
- Golden Mile
- Redesigning Rubbish and Recycling Collections
- Residual Waste - Southern Landfill - SLEPO
- Waikoukou (Future Accommodation Project)

4 Deliver

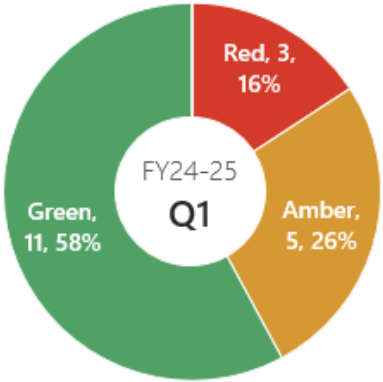
- Bike Network Programme (BNP)
- Frank Kitts Park Programme
- Sludge Minimisation Facility
- Te Matapihi Client-Side Programme
- Te Matapihi ki te Ao Nui
- Thorndon Quay Upgrades
- Town Hall Redevelopment Project

5 Close

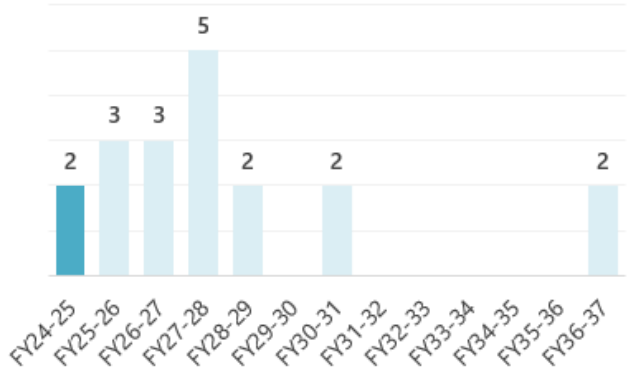
- Frank Kitts Park Playground



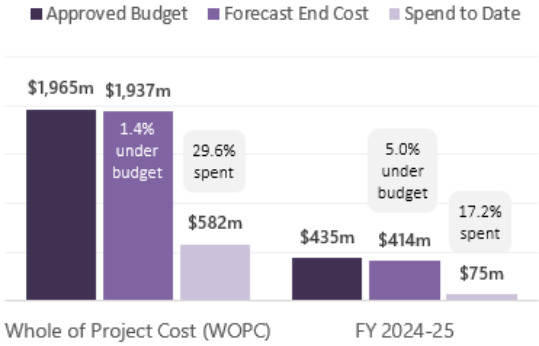
of Projects by Overall Health



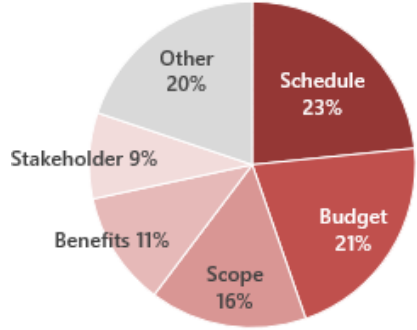
of Projects Closing by Financial Year



Projects Financials



Projects Open Risks
(Risks rated 'CRITICAL' or 'HIGH')



58%

Green health status

Forecasts

indicate projects are tracking to budget

Issues and Risks

are mostly budget, scope and schedule
Management action is underway

LTP Strategic Priorities work programme

This section of the quarterly report is currently under a rebuild and will be available from Quarter 2

The purpose of this section of the report will be to provide a year-to-date, high-level overview of the delivery of the capital works programme which support the strategic priorities in the current (2024) LTP. This is a sub-set of the total capital spend.

The 2024 LTP strategic priorities are:

- **Priority 1:** Increase access to good, affordable housing to improve the wellbeing of our communities
- **Priority 2:** Revitalise the city and suburbs to support a thriving and resilient economy and support job growth
- **Priority 3:** Transform our waste system to enable a circular economy
- **Priority 4:** Celebrate and make visible te ao Māori across our city
- **Priority 5:** Nurture and grow our arts sector
- **Priority 6:** Transform our transport system to move more people with fewer vehicles.
- **Priority 7:** Fix our water infrastructure and improve the health of waterways
- **Priority 8:** Collaborate with our communities to mitigate and adapt to climate change
- **Priority 9:** Invest in sustainable, connected and accessible community and recreation facilities

Performance by Strategic Activity area

In this section

Strategic Activity area non-financial and financial performance

Key Strategy reporting



Strategic Activity Area Performance Reporting

This section of the report provides a detailed view of non-financial and financial performance by Strategic Activity area

Summary of non-financial performance

73% of KPIs have been met this quarter (compared to 61% of quarterly KPIs met FY24). Wellington Water Limited has demonstrated significant performance improvement this quarter – see page 21.

The number of KPIs reporting each quarter will vary according to the reporting schedule of each KPI.

Combined Non Financial Performance as at Quarter One

	Met target	At risk	Not met target	Total reported
Governance	3	0	0	3
Environment	24	0	10	34
Economic Development	1	0	4	5
Cutural Wellbeing	1	0	0	1
Social & Recreation	7	0	0	7
Urban Development	5	1	2	8
Transport	7	0	1	8
Total	48	1	17	66
Total KPIs to be reported at a later period	62 (Nine report 6-monthly, one reports Q2 & 3 only and 52 report annually)			

KPIs can provide data at monthly, two monthly, quarterly, 6monthly or Annual intervals with all activity captured in the quarterly report or annual report

Reporting thresholds: Met = at target-2.49%; At risk = 2.5-4.99%; Not met = ≥5%

Disaggregated Non Financial Performance as at Quarter One

	Met target	At risk	Not met target	Total reported
Council only	21	1	4	26
Wellington Water	23	0	7	30
All other CCOs	4	0	6	10
Total	48	1	17	66

Mana Whakahaere Governance

This strategic activity area is responsible for seven LTP KPIs. Of these, three KPIs report quarterly and four report annually.

Business units which operate in this strategic area include: Mataaho Aronui; Governance and Democracy Services; Strategy, Policy and Research; Finance.

All KPIs reporting this quarter have met their target.

- The Council voted to retain the Te Whanganui-a-Tara Māori Ward for the 2025 local elections prompted the requirement for a poll of residents on the future of the Māori ward for subsequent elections. The poll will occur alongside the 2025 elections. We are working to establish these requirements.
- Mataaho Aronui which provides advice and support to facilitate effective collaboration with and for Māori and embed te ao Māori thinking in Council completed 59 bespoke requests of service this quarter.
- Approximately half of the 59 requests focused on incorporating Tūpiki Ora and Tākai Here consideration or engagements into projects as well as making significant contributions to the legislative reform of Māori Wards by offering crucial context and perspectives on the impact of the Māori Wards and Constituencies Bill on Wellington City Council and the broader Wellington region.
- Mataaho Aronui provided guidance on tikanga practices, naming and use of te reo, a highlight being the opening of Te Tai Ohinga, Council's new youth hub where the naming reflects local history, indigenous names and narratives to the city.
- There was successful delivery of Te Piere o te Reo 2024, an iwi-led kura reo. This was fully subscribed and well-received by participants.
- All three Tākai Here partners were involved in Te Hui Ahurei Reo Māori 2024 in September, resulting in a successful celebration that included a Kapa Haka showcase and Stan Walker concert. Over the course of the day, the estimated a reach was more than 2,500 people.

Mana Whakahaere Governance – Non-financial KPI results

	Met target	At risk	Not met target	Total reported
This period (Q1)	3	0	0	3
Last period (Q4, 23/24FY)	3	0	0	3

Total KPIs to be reported at a later period

Four KPIs report annually

KPIs can report at monthly, two monthly, quarterly, 6monthly or Annual intervals with all activity captured in the quarterly report or annual report

Reporting thresholds: Met = at target-2.49%; At risk = 2.5-4.99%; Not met = ≥5%

- Replatforming the FIXiT app has resulted in a decrease of calls relating to errors from the community. This has had a positive impact on call numbers.
- We have created the ability for the public to access service support at both Te Awe and Waitohi after the closure of the Arapaki service centre.
- We have established a quarterly report refresh to align with the look and feel of the 2024 LTP. A focus of the refresh includes developments to improve the performance information supporting Councillors in their governance role.
- The 2023/24 Annual Report audit got underway with the programme on-track to met legislative requirements next quarter.
- The Alcohol Fees Bylaw and Half Cost Paths reporting was completed as was a review of the previous Collection and Transportation of Waste bylaw. The next foci are water reform, approaches to accessibility and inclusion and alcohol regulation.
- The Advisory Group review was progressed. This has involved engaging with the advisory groups and ethnic community members through direct conversations, research and a survey. The work is on track to be considered by committee by the end of the year.
- The review of the International Relations Policy as agreed under the Economic Wellbeing Strategy has been progressed. The work will be considered by committee before the end of the year.

- A broad range of research and evaluation has been progressed including work on the Residents Monitoring Survey and Quality of Life, data collection for key tracking surveys such as Pōneke Wellington Transport Survey and the Climate Action Monitor survey. The Changing Lanes report was also progressed and released, and evaluations of the Swan Lane / Garrett Street / Glover Park street upgrades was also delivered.

Mana Whakahaere Financial Summary

Operating expenditure

Revenue comment:

Revenue has occurred as budgeted.

Expenditure comment:

Favourable by \$582K due to lower personnel and depreciation costs.

Capital expenditure

Expenditure comment: There is no capital spend in this strategy area.

Note: Variance = Overspend/ (underspend)

	Year to date (\$000's)			
	Actual	Adjusted Annual Plan	Budget	Variance
Revenue	128	129	129	(1)
Expenditure	4,992	5,573	5,573	(582)
Net Surplus /(Deficit)	(4,864)	(5,444)	(5,444)	580
Capital Spend	0	0	0	0

Taiao Environment

This strategic activity

area is responsible for 40 LTP KPIs. Of the 40 KPIs, 33 belong to Wellington Water Limited (WWL). These are outlined in the separate section below.

The balance of seven KPIs are reported on this page. Four report quarterly and three report annually.

The business units which operate in this strategic area are: Waste, Water and Resilience; elements of Parks, Sports and Recreation; Climate Change and Economic Wellbeing and Council Controlled Organisations which covers two Council Controlled Organisations' performance.

Three KPIs reporting this quarter have not met their target (details below). The one other KPI has met its target.

- *Volume of waste diverted from landfill* - this KPI did not meet its target (result of 3655 tonnes against a target of 5000 tonnes). While this KPI has not met its target, work is underway to maximise potential reductions in

volumes of waste to landfill ahead of the 27FY changes in consent conditions facilitated by the Sludge Minimisation Facility at Moa Point. Activity under this KPI links to the regional Waste Minimisation Management Plan and includes several resource recovery projects, the removal of organics from landfill by introducing an increase in collection services to extend to residential food and green waste and a proposed organics processing facility.

It is expected that this KPI will not meet its target next quarter.

- *Percentage of contamination in kerbside recycle collection*. - this KPI did not meet its target (result of 15% against a target of ≤10%) This is the first time reporting for this KPI which has baseline of 16%. Underpinning data has a one month lag component. The result this period, while not meeting target, shows an improvement over baseline. Work is well underway in developing the underpinning systems and processes evaluating the

Taiao (excluding WWL) Non-financial KPI results

	Met target	At risk	Not met target	Total reported
This period (Q1)	1		3	4
Last period (Q4, 23/24FY)	2	0	1	3
Total KPIs to be reported at a later period	Three KPIs report annually			

KPIs can report at monthly, two monthly, quarterly, 6monthly or Annual intervals with all activity captured in the quarterly report or annual report

Reporting thresholds: Met = at target-2.49%; At risk = 2.5-4.99%; Not met = ≥5%

contamination of kerbside recycle collections.

It is expected that this KPI will not meet its target next quarter.

The Zoo is considered not to have achieved its target for this quarter. (greater than 50% of KPIs meeting their target is considered achieved). This period the Zoo has one KPI reporting, which did not meet its target. Details are shown below.

- *Wellington Zoo - achievement of Statement of Intent KPIs (1 reporting quarterly)* - one SOI KPI - Visitor attendance did not meet its target (result of 47,772 visitors against a target of 55,319)

This was due to adverse weather which impacted visitation in the

July school holiday period, and across July and August.

This KPI is expected to meet target next quarter.

- This quarter has seen an operating agreement made for the future of the construction and demolition landfill in Carey's Gully as well as providing a much-needed local cleanfill disposal facility, critical for the construction industry and WCC's capital projects. The landfill will operate with a focus on resource recovery of materials such as concrete, aggregates and roading materials, timber, plasterboard and metal. The site is expected to be operational in late 2025.

- Te Aro Zero Waste, the new partnership resource recovery centre in Wellington CBD, officially opened in August following a soft launch in June. The site aligns with a key objective in our zero waste strategy, that waste reduction is made attractive and accessible to Wellingtonians aiming to make it convenient for residents, businesses, and consumers to reduce and recycle their waste.
- Members of the Tip Shop team continue to work closely with Sustainability Trust, in both an operational and leadership capacity, to foster the capability and capacity they require to run the centre.
- The Emergency Management Governance Group has started a project to update and revitalise emergency management capabilities and plans. This will enhance our ability for emergency response. This project will take approximately 18 months.
- The Sludge Minimisation Facility was recently gifted the name Te Whare Wai Para Nuku by Taranaki Whānui, the name reflects a core driver for the facility which is to return waste produced by everyone to a product which can be purposefully reused or safely returned to land helping to protect our city for our future generations.
- Risks remain in the major waste projects (SLEPO and Sludge Minimisation) related to tight timeframes and programme delays, however these are being actively managed. A September briefing to Elected Members on progress on the Sludge Minimisation project advised that while progress to date has been excellent, unforeseen ground conditions and development in seismic design is signalling it is possible dried biosolid production (a requirement for current landfill conditions) may be later than the target date of June 2026 and planning is underway for the management of sludge for the interim period should it be required. Advice was also provided that the project continues to forecast to complete within the previously approved budget figure
- The audit of the Council's greenhouse gas emissions inventory will commence in October. Progress is being made on all of the actions in the Council's Emissions reduction plan.
- Significant work has continued on water reform in the region with a briefing on the programme provided to Elected Members in September.

Taiao Financial Summary

Operating Expenditure

Revenue comment:

Landfill Revenue unfavourable to budget - seasonality of budget, expected to recover over Spring and Summer months. This variance does not recognise the Sludge Grant Revenue deficit of \$5m identified in the Statement of Financial Performance on P7 of this report. This is because the allocation of the Sludge Grant Revenue to the Environment strategic activity is done as part of annual wash up, we will improve this process in future to capture this revenue in this strategic activity area.

Expenditure comment:

Favourable due to lower contracts, services and material costs because of slower delivery over the Winter months associated with the Water projects.

Capital Expenditure

Expenditure comment:

Water investment is down \$7m or 16% and waste minimisation spend is down \$3m due delays in the Southern Landfill Improvement project. Sludge Minimisation Project tracking \$2m behind budget, expected to catch up later in Financial year.

Note: Variance = Overspend/ (underspend)

	Year to date (\$000's)			
	Actual	Adjusted Annual Plan	Budget	Variance
Revenue	8,791	10,081	10,081	(1,289)
Expenditure	88,260	89,108	89,109	(847)
Net Surplus /(Deficit)	(79,469)	(79,027)	(79,028)	(442)
Capital Spend	37,284	49,141	52,456	(11,857)

Wellington Water Limited

This Council Controlled Organisation

is responsible for 33 LTP KPIs. Of these 30 KPIs are reported quarterly, one reports in Quarter 2 and 3 only, and two report annually.

Wellington Water Limited (WWL) provides details of its KPI performance which is captured on this page, with their financial performance detailed on the page below.

From August 2024, there has been a change in the way water quality is being measured with a single Department of Internal Affairs mandatory KPI which has ten separate elements relating to different aspects of the Drinking Water Quality Assurance Rules 2022. Because it is possible to be complaint or non compliant on any of the elements, we will be reporting against the ten elements separately and will consider each an individual KPI. This substantially increases the number of KPIs for WWL reporting.

WWL's quarterly project status and operational report is contained in the appendices section at the end of the main report.

This quarter there has been substantial improvement in performance across all KPIs, but best seen in the KPIs which have not met their target. Ranging from 9% through to 348% improvement against FY24 results, the underpinning services for the seven KPIs which did not meet their target (detailed below) have benefited from increased investment and advancements in job management.

- *Median response time for attendance for water network urgent call outs (attendance time minutes) (a) attendance for urgent call-outs: from the time that the local authority receives notification to the time that service personnel reach the site - This KPI has not met its target (result 95minutes against a target of 60minutes).*

Although this KPI missed its target there has been a 39% improvement in attendance times compared to FY24 result of 132minutes. This progress is largely attributed to the reduced backlog, which has allowed WWL to respond to and resolve jobs more efficiently, along with the advantages of the off-peak period.

It is expected this KPI will not meet its target next quarter.

Wellington Water Non-financial KPI results

	Met target	At risk	Not met target	Total reported
This period (Q1)	23	0	7	30
Last period (Q4, 23/24FY)	14	0	9	23
Total KPIs to be reported at a later period	One reports Q2 & 3 only, Two KPIs report annually			
KPIs can report at monthly, two monthly, quarterly, 6monthly or Annual intervals with all activity captured in the quarterly report or annual report				

Reporting thresholds: Met = at target-2.49%; At risk = 2.5-4.99%; Not met = ≥5%

- *Median response time for resolution for water network urgent call outs (attendance time hours) (b) resolution for urgent call-outs: from the time that the local authority receives notification to the time that service personnel confirm resolution of the fault or interruption - This KPI has not met its target (result 4.8 hours against a target of 4hours).*

While this KPI narrowly missed its target there has been a significant 179% improvement in resolution times compared to FY24 result of 13.4hours. This progress has been driven by a decreased backlog, which has enabled quicker response and job resolution times, supported by the lower demand during the off-peak period.

It is likely this KPI will meet its target next quarter

- *Median response time for attendance for water network non-urgent call outs (attendance time hours) (c) attendance for non-urgent call-outs: from the time that the local authority receives notification to the time that service personnel reach the site - This KPI has not met its target (result 146 hours against a target of 36 hours).*

Despite not meeting the target, this KPI has seen a significant 348% improvement in resolution times for non-urgent jobs compared to FY24 result of 654 hours. This progress is the result of increased investment and continuous advancements in job management in the underlying

services reducing the backlog and improved WWL response times.

- *Median response time for resolution for water network non-urgent call outs (attendance time days) (d) resolution of non-urgent call-outs: from the time that the local authority receives notification to the time that service personnel confirm resolution of the fault or interruption* - This KPI has not met its target (result 27 days against a target of 5 days).

There has been another notable improvement in resolution times for non-urgent jobs compared to FY24 result of 40 days. This 48% positive shift is driven by increased investment, and better job management, all of which have significantly reduced the backlog and accelerated resolution times.

- *Average drinking water consumption per resident/day. The average consumption of drinking water per day per resident within the territorial authority district* - This KPI has not met its target (result 403 litres against a target of 365 litres).

Increased investment has improved performance in addressing leaks and reducing the backlog to more manageable levels. While this KPI has had a marginal improvement in consumption rates compared to FY24 result of 407 litres, further

improvement is expected from the impact of reducing leaks.

- *Dry weather wastewater overflows, expressed per 1000 connections. The number of dry weather sewerage overflows from the territorial authority's sewerage system expressed per 1000 sewerage connections to that sewerage system.* -This KPI has not met its target (result 1.4 dry weather sewerage overflows against a target of 0).

While not meeting its target, this KPI has had a significant 278% improvement over its FY24 result of 5.3.

- *Median response time for wastewater overflows (attendance time minutes). Where the territorial authority attends to sewerage overflows resulting from a blockage or other fault in the territorial authority's sewerage system, the following median response times measured: (a) attendance time: from the time that the territorial authority receives notification to the time that service personnel reach the site* - This KPI has not met its target (result 78 minutes against a target of 60 minutes).

Again, while not meeting its target, this KPI has continued the overall Quarter 1 improvement story with a 9% improvement against its FY24 result of 85 minutes.

Some wastewater events are incorrectly classified when logged as it is not always easy to ascertain if a leak is coming from a water or wastewater pipe. This results in those misclassified jobs not being responded to with urgency. All correctly classified jobs were responded to within target timeframes.

Wellington Water Financial Summary

Programme Status - Overall

This month Last month Trend

Programme Status - key metrics

Schedule Risk
 Financial H & S
 Issues Resourcing

Projects In Progress **58** H&S Incidents September **5**

Physical Works on Site **8** H&S Incidents Open **7**

Financials \$'000	Forecast Sept	Actual Sept	YTD Actuals FY24/25	FY Approved Budget	FY Forecast	Var
Customer Operations Group	1,323	1,560	3,186	8,751	12,614	- 3,863
Control Systems	9	0	0	96	194	- 98
Land Development	51	0	0	461	508	- 47
Major Projects	2,229	1,773	4,492	27,885	29,054	- 1,170
Modelling	30	20	80	522	458	64
Network Engineering	37	0	0	2,750	2,027	723
Programme Delivery	892	664	1,587	10,466	6,332	4,135
RMA	55	8	21	1,505	1,346	158
Waste Contracts	354	242	342	6,908	6,766	142
Total Capex	4,980	4,266	9,708	59,344	59,300	44

Commentary

The WCC capex programme for FY24-25 is confirmed at \$59,344,385 excluding the Golden Mile which is being managed by the WCC Transport Team.

Urgent Works:

- Cockayne Road Water Main Renewal – urgent renewal of the water supply main resulting from a recent failure. Estimated project cost, with funding risk included, is \$861,919. This budget is not included in the annual programme.
- Bellevue subdivision Horokiwi Sewer Renewal – urgent renewal of a wastewater pipe due to recent slip. Estimated project cost, with funding risk included, is \$1,733,648. This budget is not included in the annual programme.

The CBD WW Programme:

- Taranaki St Rising Main continues to make good progress. Physical works expected complete Jan 2025 (4 months ahead of schedule). Brown out period application yet to be approved.
- Wakefield St contract awarded with physical work expected to start in October, pending TMP approval. Brown out period application yet to be approved.
- Victoria St Project potholing and site investigation works are underway
- Efforts to seek opportunities to work with other projects in the CBD with overlapping interfaces, this includes; common traffic management, joint site investigations and programming of construction works.
- A revised cost estimate is currently underway for the Pump Stations 1-7. This is currently indicating higher than expected. A review is currently underway with the contractor.

Moa Point WWTP and Western WWTP UV Renewals:

- Contract award is expected in early Oct.
- Moa Point UV design will proceed immediately (due on-site late 2025 through to mid 2026).
- Western WWTP temporary UV unit design and pricing (due Dec 2024), within prioritised WWTP planned renewals funding then UV design can proceed (due on-site late 2025).

WWTP Electrical Instrument and Controls:

- Detailed design is on going for the Moa Point WWTP, project is taking a packaged delivery approach to better align with funding profile from years 1 to 4. Physical works procurement for Moa Point packages commencing in October.
- The L3 cost estimate is \$23.5M, the LTP budget is \$20.3M (inc. WWL corp cost). Further budget and phasing discussion provided to WCC in September monthly meeting through Programme Lead.

Programme Delivery:

- Wrights Hill Reservoir Seismic Strengthening construction continues. PMO projects (approx. 40) are on-hold due to funding constraints.

Key Issues and mitigations

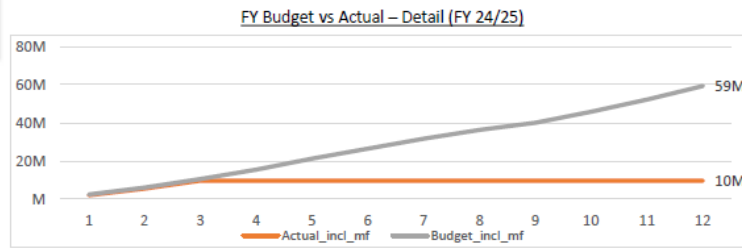
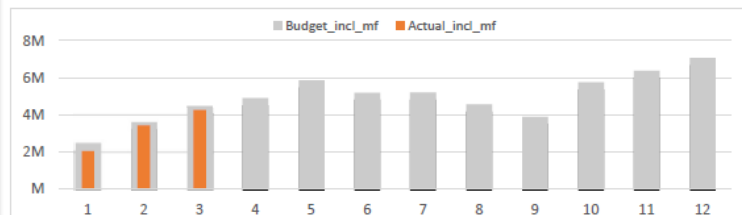
1	Regional reduction in clean fill sites and lack of contaminated soil disposal sites is creating issues with disposal and increasing costs – issue raised earlier in the year with councils and options being investigated..
2	Construction cost – . The rate of construction inflation has decreased but is still a component in costs. We are looking at benchmarking and QS review options around projects. Noted that aggregate prices have recently increased by 4%.

Key Risks and mitigations

1	Panel stability has decreased due to forecast of less work available. Some Consultants and Contractors have decreased their staffing levels due to lower work availability. There is an increasing risk to delivery if resources are not available when needed, particularly if there is an upswing in workload or impacts from new large scale works in the region (potentially driven by Government) . We continue to monitor this risk and look at how we can optimise the programme
2	Project changes impacting the LTP budget – There is no programme level contingency to manage large changes in forecast/actuals from Projects (particularly major), when these occur they impact delivery of wider programme. Recommendation is that a programme level approach to contingency is implemented over the portfolio. To be discussed with Councils options for this.

Key Upcoming Items/Activities – October

- List of projects on hold (and undelivered) from previous 21-24 LTP.



Comments on Financials

- WCC capex programme for FY24-25 is forecast at \$59,344,385, against an approved budget of \$59.3m (excluding the Golden Mile)
- Drinking water reactive renewals is tracking over budget by \$3.9m due to capex works identified as part of the leak repair programme and continuation of reactive works from the last FY (incl. Taranaki St and Miramar North)
- Major projects tracking over budget by \$1.2m, largely due to forecast for Taranaki St Rising main. This reflects there being no carry overs from last FY, and Wakefield St brought forward due to Golden Mile.

Delivery Metrics

	Total Projects	Projects on Hold	Physical Works In Progress	Contracts Awarded	Completed in the reporting period	Gateway Status (Current phase in progress)							Complete Defects in FY 24/25
						Define	Plan	Concept Design	Detailed Design	Procure	Construct	Defects	
This Month (September)	99	41	8	0	3	1	4	6	4	3	8	32	4
Last Month (August)	99	41	9	0	3	1	3	6	4	3	9	32	3

Due for Procurement < 3 mths 0	Due Start Construction < 3 mths 2	PW Due for Completion < 3 mths 6	Audits Completed (Sept) (Engineer to contract H&S + project internal audits) 3
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Meters Pipe September 50	Meters Pipe YTD 240	Meters Pipe Full Year Forecast 520
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Urgent Works in Progress – September 2024:

- Bellevue Subdivision Horokiwi Sewer Renewal: The urgent renewal of ww pipe due to part of it failing because of a recent slip on the lower slopes above SH2 in Horokiwi.
- Cockayne Road Water Main Renewal: With the main currently out of action, supply to the zone is reduced and is currently being supplemented from the Mount Kaukau zone through a temporary pressure control valve (PCV) trailer.
- Karori Outfall: Reinstatement work in progress.

Physical Works Completed in September 2024 (Gateway 6 Sign-off):

- Regional Reservoir Sample Points - all outstanding works have been completed. GW6 signoff anticipated in Q2.

Physical Works in Progress – September 2024:

- Taranaki Street Rising Main programme forecast remains steady, with a practical completion date of Jan 25 (~4 months ahead of schedule).
- Wrights Hill Reservoir Seismic Improvements – completed draining the reservoir, the temporary water tanks are now on-line.

Contracts Awarded in September 2024:

- Wakefield St new WW Rising Main. Contract under development
- Victoria St (PS7), Wakefield St (PS5-6) & Victoria/Dixon St Shared Rising Main Renewals - Site Investigation works contracts

Contracts Award in Progress – September 2024:

- Moa Point WWTP UV Renewal contract award is expected in early Oct. Western WWTP UV separable portion is pending WWTP renewals funding prioritisation.

Designs Completed in September 2024:

- N/A

Designs In Progress – September 2024:

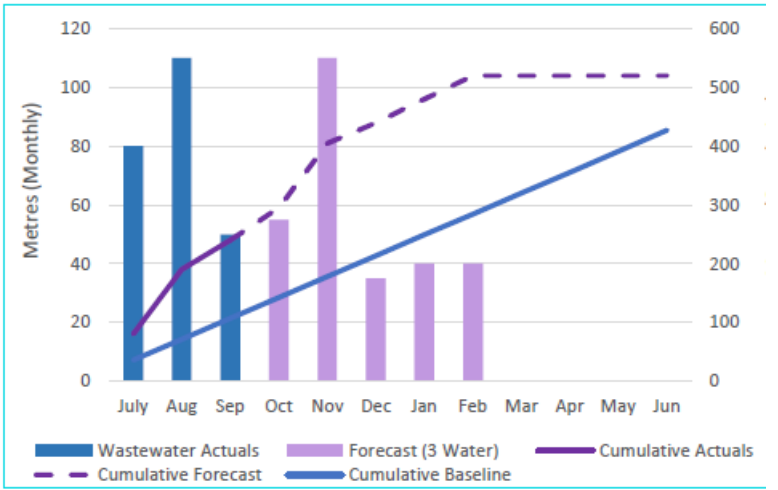
- WWTP Electrical Instrument and Control: detailed design and procurement is ongoing for Moa Point. Design and procurement in packaged approach is aiming to match closer to LTP funding levels
- VHCA Buried Reservoirs WQ renewals: New project commencing FY24/25. Project commencing initial planning stage.
- Regional Pressure Management & PRV upgrades: New regional project commencing FY24/25. Project commencing initial planning stage.
- Pump Stations 1 - 7 Upgrades - Detail Design in progress
- Victoria St (PS7), Wakefield St (PS5-6) & Victoria/Dixon St Shared Rising Main Renewals - Detail design in progress
- Offer of Service given for Murphy St WW Interceptor
- Offer of Service given for Newlands Watermain Renewals
- Moa Point WWTP Aeration renewal – phase 3 in progress
- Moa Point WWTP Roof renewal – plan phase

Projects On-Hold:

- Total Projects on hold – approx. 40 (report drafted in Q2 for WCC)

Contribution projects:

- Golden Mile: WCC Transport team has confirmed management of the Golden Mile line in the WWL LTP budget. The WCC point of contact is Sharon Parackal.



Whanaketanga ōhanga Economic Development

This strategic activity area is responsible for 12 LTP KPIs. Of these five KPIs report quarterly, four report 6-monthly and three report annually.

The main business unit which operates in this strategic area is Economic Wellbeing and Council Controlled Organisations.

One of the five KPIs reporting this quarter have met their target, with four not meeting their target.

- *Number of businesses engaged by a WellingtonNZ intervention or programme* - this KPI did not meet its target (result of 327 against target of 625)

Data supporting this KPI is lag with numbers increasing throughout the year. Therefore, while below its quarterly target, this KPI is on track to meet its target at years end.

- *Funding diversification (% of revenue from commercial/non council funding and commercial activity)* - this KPI did not meet its target (result of 25% against target of 34%)

The lower percentage than target for this KPI is due to some funding now being budgeted to be received in subsequent quarters.

- *(\$m) Value of expenditure generated from events (including business, performance and major events)* - this KPI did not meet its target (result of \$11.7m against target of \$30m)

Data supporting this KPI is lagging with numbers covering Visa Wellington on a Plate, Beervana, WoW and the All Blacks vs Australia match updated in Q2. Therefore, while below its quarterly target, this KPI is on track to meet its target at years end.

- *(\$m) Direct economic impact of Wellington NZ's activities and interventions* (result of \$27.8m against target of \$50m)

Data supporting this KPI is lagging with numbers covering Visa Wellington on a Plate, Beervana, WoW and the All Blacks vs Australia match updated in Q2. Therefore, while below its quarterly target, this KPI is on track to meet its target at years end.

Whanaketanga ōhanga Non-financial KPI results

	Met target	At risk	Not met target	Total reported
This period (Q1)	1	0	4	5
Last period (Q4 23/24FY)	5	0	1	6
Total KPIs to be reported at a later period		Four KPIs report 6-monthly and three report annually		
KPIs can report at monthly, two monthly, quarterly, 6monthly or Annual intervals with all activity captured in the quarterly report or annual report				

Reporting thresholds: Met = at target-2.49%; At risk = 2.5-4.99%; Not met = ≥5%

The city is facing considerable challenges including: a recessionary economic environment: -the economic environment in the last 18 months has seen a decline in discretionary income, which has broad impacts across CCOs, our venues, events, tourism and Tākina conferences and exhibitions, making it more challenging to achieve target outcomes.

Cost Escalation continues to be a challenge for CCOs and Tākina. This was acknowledged through the 2023/24 annual plan operating grant funding review and living wage assistance support for CCOs. Cost pressures however remain - particularly staff remuneration. Cost control within CCOs and Tākina is being monitored closely, with a

stronger focus on commercial outcomes to offset potential impacts.

The macro-economic environment remains tough for Wellington: with rising unemployment due to central government job and spending cuts, a cost-of-living crisis and higher interest rates. Additionally, working from home trends, an increase of young people moving offshore, inflationary pressures, falling university enrolments, stagnant GDP growth, and a lack of sector diversity in Wellington's economy are impacting on the business operating environment and vibrancy of Wellington.

Major Events as an economic enabler continue to be a significant contributor in the recovery of Wellington's tourism sector and visitor spend following Covid. They

are more important than ever given the recent impact of central government job cuts on the local economy. During the quarter Sky Stadium hosted two All Black test matches against Argentina and Australia. The sold-out Australia test match at the end of September coincided with the opening weekend of The World of Wearable Art, and fully booked events for the Opera House, St James Theatre and Michael Fowler Centre on the Saturday night. The weekend was one of Wellington's biggest of the year with more than 60,000 people visiting the city.

Through the Economic Wellbeing Strategy, Council is continuing its support to businesses with the delivery of the Courtenay Precinct Plan including the production of an investment prospectus and a creative lighting installation. A collaboration with Inner-City Wellington, The Exchange, Bunnings and Fringe has created two new public green and seating spaces on Allen and Blair Streets.

- Additionally, support has been active across the Thorndon Quay, Te Ngākau Civic Square and Courtenay Place locations for businesses in areas impacted by significant city works. This included marketing activity and, a Neat Places partnership running alongside workshops, and more

than 40 one-to-one engagements.

- Tākina was recently named as World Building of the Week, by World-architects.com, Tākina has had a busy time during the quarter, hosting 30 conferences. Together these conferences have welcomed 12,764 delegates who have spent 32,225 days in Wellington, generating approximately 27,357 visitor nights for the city. The interactive Dr Who Worlds of Wonder exhibition also opened during the quarter and has enjoyed good visitation, particularly around weekends and school holiday periods.
- Forecast business levels for conferencing in Tākina are consistent with FY23-24. A key highlight in January 2025 will be the hosting of a global delegate audience at the International Conference for Traditions of Music and Dance – World; this conference like many in the pipeline has been secured by working in partnership with Te Herenga Waka|Victoria University of Wellington.
- Two key CCO capital projects are due for completion at the beginning of the second quarter. The first being the opening of Tanglewood House – Zealandia's purpose-built facility for staff,

researchers and volunteers. The second is the completion of the 10-year, \$21.1m Master Plan project to ensure the Basin Reserve is highly valued locally as a public reserve of unique character and recognised as the premier International Cricket venue in New Zealand.

Whanaketanga ōhanga Financial Summary

Operating Expenditure

Revenue comment:

Unfavourable due to lower than planned exhibition and conferencing revenue.

Expenditure comment:

Unfavourable due to timing of grant payments to Council Controlled Organisations. As well as unfavourable variance due to delayed grant paid to Sky Stadium (\$2.3m) budgeted in prior year. This has been partially offset by temporary underspending in the areas of Destination Wellington and Takina. Those latter two are expected to spend their full annual budgets

Capital Expenditure

Expenditure comment:

Budgeted capital spend on Takina has not yet started.

Note: Variance = Overspend/ (underspend)

	Year to date (\$000's)			
	Actual	Adjusted Annual Plan	Budget	Variance
Revenue	4,956	5,401	5,401	(444)
Expenditure	16,101	14,693	14,693	1,408
Net Surplus /(Deficit)	(11,144)	(9,292)	(9,292)	(1,853)
Capital Spend	21	1,176	1,176	(1,155)

Oranga ahurea Cultural Wellbeing

This strategic activity area is responsible for 12 LTP KPIs.

Of these one KPI reports quarterly, five report 6-monthly and six report annually.

The main business unit which operates in this strategic area is Creative Capital.

The single KPI reporting this quarter has met its target.

- Creative Capital's priorities include a number of major projects such as Te Matapihi and Town Hall (client-side programmes), Reimagining Toi Pōneke as well as consistent delivery of City Arts and City Events programmes.
- A focus this quarter was Te Matapihi and the Wellington Town Hall with development of a Mātauranga Māori strategy and kawa and tikanga framework, wayfinding and signage, programming and events, and service development for the Town Hall.
- Planning for the city events programme is underway, including Gardens Magic, Te Rā o Waitangi

(with a partnership with Wellington Community Centres), and the Pasifika Festival.

- Community events supported this quarter included Polar Plunge (Freyberg Beach), Ponnonam (Wellington Malayalee Association, Indian Association Hall, Kilbirnie), and Japan Festival (Michael Fowler Centre).
- Te Ao Māori was a focus of the City arts team this quarter with Matariki Puanga and Te wiki o te Reo Māori seen throughout the city in the work of public art including art on walls; and exhibitions and events at Toi Pōneke and other locations.
- Arts advisory services have been provided to a number of projects including Te Matapihi, Te Ngākau, Frederick St Park, Huetepara and Ākau Tangi as well as significant involvement in the Economic Wellbeing initiative to activate empty retail stores along Manners St. 'Pops of Positive' involving four artists.
- New Courtenay Place light box project 'Tēnei te Otinga tū' was installed for Matariki Puanga by

Oranga ahurea Non-financial KPI results

	Met target	At risk	Not met target	Total reported
This period (Q1)	1	0	0	1
Last period (Q4, 23/24FY)	1	0	0	1

Total KPIs to be reported at a later period Five KPIs report 6-monthly and six report annually

KPIs can report at monthly, two monthly, quarterly, 6monthly or Annual intervals with all activity captured in the quarterly report or annual report

Reporting thresholds: Met = at target-2.49%; At risk = 2.5-4.99%; Not met = ≥5%

- Shannon Te Ao and Ngā Uki o Te Mouna along with new Mason Screen videos installed -Yvonne Todd, Denim Seagull (2013), Antonia van Sitter, Manawatia Te Whenua, Manawatia Te Tangata (2024), Samantha Cheng, Take a 10 (2022-23)
- City Arts are working with Te Papa and artist Liana Leiataua to support the development of the Dawn Raids 50th Commemoration mural, unveiling and series of events scheduled for Te Papa in November.
- The Public Art Panel provided recommendations on existing artworks in Te Ngākau to inform Te Ngākau Civic Precinct redevelopment plan.
- Two murals were nominated in the placemaking category of the Golden Foot Awards. These were the Garrett Street mural by Izzy Joy and the St James Theatre mural by Keri Mei Zagrobelna and Tina Rae Carter, both finalists.
- 2023 Courtenay Place Lightbox exhibition curated by Mark Amery and David Cook, Kō Te Reo O Ngā Tāngata - The People's Voice, was nominated for the Bert Roth Award for best work in Labour History.

Oranga ahurea Financial Summary

Operating Expenditure

Revenue comment:

Revenue is tracking budget with no material variance.

Expenditure comment:

Expenses are favourable YTD due to a temporary saving in Grants expenditure within Creative capital. The Grants expenditure will likely take place in the 2nd and 3rd quarters. Professional costs expenditure linked to the Aho Tini project are lower than planned due to the project moving out to the 3rd quarter.

Capital Expenditure

Expenditure comment:

Underspends expected to catch up in coming months

Note: Variance = Overspend/ (underspend)

	Year to date (\$000's)			
	Actual	Adjusted Annual Plan	Budget	Variance
Revenue	180	147	147	33
Expenditure	7,406	8,894	7,274	(1,488)
Net Surplus /(Deficit)	(7,226)	(8,747)	7,127	1,521
Capital Spend	(3)	1,014	1,014	(1,017)

Pāpori me te hākinakina

Social and Recreation

This strategic activity area is responsible for 18 LTP KPIs

Of these seven KPIs report quarterly and 13 report annually.

Business units which operate in this strategic area include: Parks, Sports and Recreation; Libraries and Community Spaces; Economic Wellbeing and Council Controlled Organisations; Connected Communities and Consenting and Compliance.

All seven KPIs reporting this quarter have met their target.

The Basin is considered to have achieved its target for this quarter (greater than 50% of KPIs meeting their target is considered achieved). This period the Basin has three KPIs reporting - two KPIs met their target and one did not. Details of the one that did not meet its target is shown below.

- *Basin Reserve Trust - achievement of Statement of Intent KPIs (3 reporting quarterly)* - one SOI KPI - Functions did not meet its target (result of 5 functions against a target of 20).

This was due to a slow start to the year by Black & Gold who manage functions.

This KPI is expected to meet target next quarter.

- The sale and purchase agreement for the purchase of the Huntleigh Guides land was agreed with settlement due at the end of Q2 once demolition of the buildings and site structures is completed. We are requesting a bring forward of capex budget from the outer years for this purchase.
- The second stage of the land purchase for Otari Farms approved by Council in March 2023 is proceeding at the cost of \$0.55m We are requesting a bring forward from 2025/26 and 2026/27 financial years for this purchase.
- Work on pile renewals at Evans Bay Marina will begin in Q2 over October/November. We are requesting a bring forward of additional capex from the outer years to enable us to undertake additional work on assets in poor condition leveraging off the establishment of the contractor

Pāpori me te hākinakina Non-financial KPI results

	Met target	At risk	Not met target	Total reported
This period (Q1)	7	0	0	7
Last period (Q4, 23/24FY)	5	0	4	9

Total KPIs to be reported at a later period

13 KPIs report annually

KPIs can report at monthly, two monthly, quarterly, 6monthly or Annual intervals with all activity captured in the quarterly report or annual report

Reporting thresholds: Met = at target-2.49%; At risk = 2.5-4.99%; Not met = ≥5%

and the barge onsite to reduce future cost

- Demolition of the buildings and site clean-up at the Workingman's Bowling Club is completed. Work continues now on the design and consenting, with construction work expected to begin in the New Year.
- Te Tai Ohinga; the Youth hub opened in August with the operator - Y Central Inc -working to build up attendance and grow the profile of the space.
- A Senior Responsible Officer has been appointed for City Safety, as we transition from the Pōneke Promise to a renewed strategic approach and enduring plan for City Safety. Alongside this we are improving our Hāpai Ake service and focussing exclusively on the Golden Mile and surrounding streets, the service is tasked to attend jobs by the Council CCTV team who are making checks of hot spots at regular intervals.
- Te Anamata a-kai o to tatou taone - considerable progress is being made including the establishment of the Māori Kai Sovereignty Network and the appointment of a part-time Community Advisor with significant experience around food security and working in tikanga Māori frameworks. We have begun a project to benchmark the city's emergency food response and working with Te Toi Mahana for a programme for residents.
- Planning continued on the Coastal Reserves Management Plan including a workshop for Councillors. Next steps include the

draft plan that considers engagement feedback, stakeholder discussions, and Councillor direction. As well as the cultural value assessments are being prepared by Taranaki Whānui and Ngāti Toa, along with environmental analysis and mapping, coastal hazard mapping, and other relevant research. The aim is to have the plan ready for public consultation in Quarter 3.

- Officers attended the Waterfront Coronial Inquest for Sandy Calkin. Work continues on the lighting and edge protection designs, with lighting installation expected to be underway in Quarter 2. A briefing of Councillors on the waterfront safety enhancement project has been completed. We are requesting a bring forward of additional capex from the outer years, to enable us to continue to work on implementing the agreed lighting solutions over the next 6 months. The intention is to use the approved budget before any additional budget requests are made.
- The report for the Affordable Sports Review was finalised and published. The Council will continue to work together with sports organisations, Nuku Ora, and the community to understand the barriers to playing sport in the region and officers will look at options for how the Council

responds to the report's recommendations and present those to Councillors in October 2024.

- A briefing to Councillors was provided on progress with the Kilbirnie Park skate park and open spaces project. The briefing covered an update on the project following completion of the master plan, and the skate park engagement and concept design. Next stage is the procurement of developed and detailed design and engagement which will continue through 2025.
- We are progressing with our annual renewals programme and began work on our spring renovations for our grass sportsfields and the replacement of the Alex Moore Artificial turf. This work will continue through into Quarter 2.
- Both the work on the technical reports for the Khandallah Pool upgrade and the installation of a new public toilet at Ian Galloway Park are now expected to be completed by the end of Quarter 2.
- Process improvements are continuing with Public Health renewal applications moved to being online as part of the Tutuki project. Next steps include two alcohol related application forms

as well as move non-food related forms online..

- A highly successful collaboration with Tākina resulted in a Dalek and Tardis loaned to Waitohi. Across the corresponding period with a resulting in visits of over 4,000.
- In August we coordinated the Wellington Regional Books Alive, accompanying the annual New Zealand Book Awards for Children and Young Adults. This is a large scale series of events connecting hundreds of local school children with Award finalist authors.
- The Newtown facility received a major upgrade with a new roof. The library was closed for two weeks to enable this to occur.
- The new library website was relaunched, coinciding with a new content management system. This project was achieved in collaboration with Smart Council. While there have been ongoing refreshes, this is the first full upgrade for over ten years..

Pāpori me te hākinakina Financial Summary

Operating Expenditure

Revenue comment:

City Housing revenue is \$470k below budget but is expected to recover over the rest of the year. Slightly more favourable revenue generated in Parks, Sports and Recreation and Connected Communities of \$290k. Lower revenue is expected for rest of year for Public Health activities

Expenditure comment:

Favourable YTD with Housing contract costs \$1m below plan, but is expected to track closer to plan as revenues pick up in this space. Connected Communities are \$1.8m favourable due to grants expenses being delayed until the 2nd and 3rd quarters. A further saving of \$600k was made on General expenses and \$500k saving was made on depreciation costs.

Capital Expenditure

Expenditure comment:

Community participation & Support is \$12m behind budget mostly in HUP 2 projects (\$9m) due to a delay in the start of the project. City Safety project (\$1.4m) and Aho tini digitisation project (\$0.4m) are both behind budget due to changes in the timing of work originally planned.

Note: Variance = Overspend/ (underspend)

	Year to date (\$000's)			
	Actual	Adjusted Annual Plan	Budget	Variance
Revenue	9,959	10,228	10,194	(269)
Expenditure	45,408	49,819	49,043	(4,412)
Net Surplus /(Deficit)	(35,449)	(39,592)	(38,849)	4,143
Capital Spend	7,869	19,646	21,183	(11,778)

Tāone tupu ora Urban Development

This strategic activity

area is responsible for eleven LTP KPIs. Of these eight KPIs report quarterly and three report annually.

Business units which operate in this strategic area include: Consenting and Compliance; Strategic Planning; City Design; City Development; City Housing; and elements of Mataaho Aronui.

Five of the eight KPIs reporting this quarter have met their target. One is at risk, and two have not met their target.

- *Land Information Memorandums (LIMs) issued within statutory timeframes* - this KPI is off target (result of 95% is between 2.50 and 4.99% away from target of 100%).

The backlog from the previous quarter while still being processed has reduced which contributed to both August and September LIMs being processed on time. We expect to see an improvement next quarter with mitigations in place for the Summer LIM demand as well as for impending legislative

changes expected towards the end of the financial year.

- *(%) Building consents granted within statutory timeframes:- (b) Those requiring structural engineering review* - this KPI did not meet target this quarter (result of 16.35% against baseline of 60%).

Consents with a structural component are commercial and tend to be more complex therefore take longer to process. We expect to see an improvement next reporting period because of a combination of a reduction in volumes due to downturn, efficiency gains attributed to the Structural Engineering Improvement Focus Group and our engineering contractors having more manageable private sector workloads.

The counterpart to this KPI - building consents not requiring structural engineering review - exceeded its target this quarter. The separation of the two components is allowing Council to focus in on services that require specific improvement.

Tāone tupu ora Non-financial KPI results

	Met target	At risk	Not met target	Total reported this quarter
This period (Q1)	5	1	2	8
Last period (Q4, 23/24FY)	2	1	5	8

Total KPIs to be reported at a later period

Three KPIs report annually

KPIs can report at monthly, two monthly, quarterly, 6monthly or Annual intervals with all activity captured in the quarterly report or annual report

Reporting thresholds: Met = at target-2.49%; At risk = 2.5-4.99%; Not met = ≥5%

- *Resource consents (non-notified) for multi-unit housing issued within statutory timeframes* - this KPI did not meet target this quarter (result of 67% against baseline of 97%).

Delays in the provision of specialist advice are adversely impacting the processing of consent applications. The Service Level Agreement for providing specialist advice has been amended to include a monetary penalty clause for late advice. It is expected this will have a beneficial impact on timeliness going forward.

- Application numbers received for building consents have continued to decline, with a 16% decrease on this time last year. While typically this decline would impact revenue

received, revenue has remained steady due to the receipt of one significant C1 application.

- Despite the decline the reduction of building consent applications has stabilised. The expected corresponding reduction in request for Inspections is also starting to be seen, with wait times for inspection bookings dropping to around 2-3 days. While the reduced workloads from the peak experienced in 2021-22 enables us to provide better customer experiences, meeting budgeted revenue expectations could be a challenge in the next quarter
- Declining application numbers is a national trend with StatsNZ reporting other regions also experiencing heavy reductions in

new dwellings being consented. Over the last year the wider Wellington region (Wellington, Porirua, Kapiti, the Hutt and Wairarapa) experienced a decline of 35% compared to July 2024 (with similar declines in Auckland (27%), Waikato (27%) and Canterbury (12%)). While it is difficult to predict when numbers are likely to increase, the BNZ suggests the construction sector may begin to see an upturn from next year, due in part to a fall in interest rates.

- The 2024 District Plan implementation and subsequent complexities are proving challenging. In particular the new aspects of the plan such as the inclusion of natural hazards for both the LIM and Resource Consents teams and the planning of technical checks for building consents in the compliance space which are taking longer as they are more complex. Officers are still familiarising themselves with the rule changes and have support to ensure we meet deadlines
- With further regulatory change signaled from Central Government, we expect ongoing (and significant) change over the next two years. This will require time commitment to understand and provide thoughtful response to consultation.
- Progress has been made on continuous improvement initiatives being jointly worked on by City Consenting and Compliance and Smart Council. These include the discovery phase of scaling up the Building Compliance and Consents fees calculator to a wider business unit calculator and progressing a review of statutory reporting.
- Work on the replacement Building Compliance and Consents workflow tool had a change of scope during the quarter, which required additional discovery work to investigate the design and development of an in-house solution. A decision on direction is due in the next quarter.
- Good progress had been made on improving invoicing and debt management, with Public Health kennels and catteries billing identified for testing as a proof of concept
- Progress is being made on the approved continuation of the parklets programme and how the central city upgrades, green network and urban design projects prioritised through the 2024 LTP can contribute to the revitalisation of the central city.

Tāone tupu ora Financial Summary

Operating Expenditure

Revenue comment:

Unfavourable due to the timing of an additional Te Kainga building going live (\$0.8m). This is now expected next financial year. Building and Resource consent revenues are down (\$0.9m), reflecting lower activity in this market. These general trends are expected to continue for the remainder of the year.

Expenditure comment:

Favourable due to lower than planned rent costs (\$760k) due to the Te Kainga delay above, and lower costs in the Earthquake building programme (\$764k). Other underspending is also occurring in the Public Space and Te Ngakau programmes (\$572k). This is also expected to continue until year end.

Capital Expenditure

Expenditure comment:

Under budget due to delays on the Frederick Street Pocket Park transaction, underspending expected to last for the year. There are timing variances on expenditure for the Sub-Surface Asset data project and the Town Hall project (\$1.5m) which is expected to catch up by the end of the financial year.

Note: Variance = Overspend/ (underspend)

	Year to date (\$000's)			
	Actual	Adjusted Annual Plan	Budget	Variance
Revenue	7,520	9,320	9,320	(1,799)
Expenditure	16,295	18,693	18,683	(2,398)
Net Surplus /(Deficit)	(8,775)	(9,373)	(9,364)	598
Capital Spend	13,593	16,444	16,444	(2,851)

Waka Transport

This strategic activity

area is responsible for 26 LTP KPIs. Of these eight KPIs report quarterly and 18 report annually.

Business units which operate in this strategic area include: Transport and Infrastructure; Parking Services; City Design; Economic Wellbeing and Council Controlled Organisations.

In the 2024 LTP we have a new suite of KPIs linked to our parking services performance. In quarterly reporting, these include responding to service requests for parking obstructions and resident parking, as well as monitoring parking infringement appeals. All KPIs have been met this quarter.

The Cable Car is considered not to have achieved its target for this quarter. (greater than 50% of KPIs meeting their target is considered achieved). This period Cable Car has two KPIs reporting, with both KPIs not meeting their target. Details are shown below.

- Cable Car Company Limited - achievement of Statement of Intent KPIs (2 reporting quarterly)

- two SOI KPIs - Passenger Trips (result 161,961 against target of 175,000) and Fare Revenue (result \$579,693 against a target of \$642,600) - did not meet their targets.

For both KPIs the results were due to lower than expected passenger trips against an ambitious target. This was due in part to the timing of school term 3 break which meant that 3days (vs 8 days last year) fell in September.

Both KPIs are expected to meet their targets next quarter.

- Over the past twelve months there has been a significant rise in the amount of legislation requiring responses from Council in the form of submissions, changes to regulation or systems. While placing pressure on capacity we have met the demand with major outputs such as the District Plan being delivered within statutory timeframes and budgets.
- Looking forward, the District Plan will be completed (subject to appeals) and a new spatial plan prioritising growth infrastructure and giving the logics,

Waka Non-financial KPI results

	Met target	At risk	Not met target	Total reported
This period (Q1)	7	0	1	8
Last period (Q3, 23/24FY)	2	0	1	3
Total KPIs to be reported at a later period		18 KPIs report annually		
KPIs can report at monthly, two monthly, quarterly, 6monthly or Annual intervals with all activity captured in the quarterly report or annual report				

Reporting thresholds: Met = at target-2.49%; At risk = 2.5-4.99%; Not met = ≥5%

dependencies and externalities of investing in the city's growth will be progressed. Key risks in this area is the continued legislative change which impacts planning certainties.

- NZTA conducted a recent audit on how well Council has used the NZTA funding contribution in managing the city's transport network. As a result of the audit, Council engineers were able to engage with NZTA auditors on the Chaytor Street retaining wall with the outcome that funding was allocated from the National Land Transport Plan 2024-27 to strengthen the retaining wall.
- However, overall, the impact of the National Land Transport Plan funding decisions are yet to be fully understood.
- Efficiencies and savings have been made by combining the streetlight and traffic signal contracts which have been successfully tendered.
- Work has also been focused on a change to the way maintenance contracts are let. They are now issued on a 3X3X3 year basis, which is a significant change to previous contracts. We will go to market in quarter 2.
- There have been specific challenges with understanding temporary traffic management requirements with Council transitioning from the Code of Practice for Temporary Traffic Management (CoPTTM) to the New Zealand Guide for Temporary Traffic Management (NZGTTM).
- We are continuing to work closely with other Road Controlling

- Agencies on the transition from CoPTTM to the NZGTTM, both locally and nationally.
- Capital Delivery have completed 9km of cycle way, and as well as the installation of three additional mobility parks along with 2944 metres of broken yellow lines.
- Anticipated reduced national transport funding has now been realised and a revised work programme is being developed. The issues with Beam, one of two licenced micro-mobility providers in Wellington, has been resolved with their licence cancelled.
- 34 electric vehicle chargers have now been installed. The remainder of the Charged-up Capital project is on hold awaiting review by Council.'
- The Transitional Bike Network team has been collecting data and evaluating the projects installed with the result that they are meeting all the benefits identified for the programme as part of the 2021 LTP.

Waka Financial Summary

Operating Expenditure

Revenue comment:

Parking revenue in line with Plan. This variance does not recognise the NZTA Grant Revenue gap of \$9m identified in the Statement of Financial Performance on Page 7 of this report. This is because the allocation of the funding to the Transport strategic activity is done as part of annual wash up, we will improve this process in future to capture the NZTA Grant Revenue in this Strategy.

Expenditure comment:

Favourable to plan predominantly due to Major Capital Works underspend \$1.5m). Further underspend in City transport contract costs of \$1.7m, this will come back in line with plan over summer months . There were marginal overspends of \$300k on contract and personnel costs within the Parking activity.

Capital Expenditure

Expenditure comment:

The Cycling programme is \$1.5m under plan to date. Expenditure is anticipated to accelerate over the coming months. Major Capital projects \$5m behind budget, but are expected to ramp up in coming months. General road renewals and upgrade projects \$6m in part behind budget due to seasonality and expected to pick up over summer months. Additionally the programme is being reworked to accommodate impacts of recently announced reduction in NZTA funding, which may impact delivery to plan. Parking acquisition of car parks and meter installations are behind budget by \$1.2m as there was no way of accurately predicting the timing for when car parks would be available to be acquired and when new meters would need to be installed.

Note: Variance = Overspend/ (underspend)

	Year to date (\$000's)			
	Actual	Adjusted Annual Plan	Budget	Variance
Revenue	12,476	12,466	13,465	10
Expenditure	33,245	39,159	39,159	(5,914)
Net Surplus /(Deficit)	(20,769)	(26,693)	(25,694)	5,924
Capital Spend	21,751	38,913	38,913	(17,162)

Key Strategy Reporting

Key organisational strategies for 24 LTP

This LTP we have selected five key cross organisational strategies that have a city focus for change that supports our move towards to our vision: *Poneke, where people and nature and thrive.*

The suite of strategies are:

- Te Atakura First to Zero
- He Rautaki Ōhanga Oranga Economic Wellbeing Strategy
- Tūpiki Ora Māori Strategy
- Te Whai Oranga Pōneke: Open Space and Recreation Strategy
- He anamata para kore mō Pōneke A zero waste future for Wellington, Zero Waste Strategy

We will be reporting the implementation and action status for the strategies on a rotating RAG and Deep Dive basis. This allows a quick review of status across the group of strategies for Committee members, and then a more in-depth view of one strategy.

The RAG status by strategy is shown in the table to the right.

Te Atakura First to Zero

This quarter the deep dive strategy is Te Atakura First to Zero. The deep dive information is provided in the appendices section, and a summary of performance for Te Atakura follows.

Overall status of strategy is Amber

- *Target: Reduce City emissions (by 57% between 2020 and 2030, and net zero by 2050):*

RAG status: AMBER

City emissions have reduced by a total of 10% between FY20 and FY23 against the target of 57%. Emissions data for FY24 is currently being compiled. Amber status as emissions reduction progress is still too slow to achieve our targets.

- *Target: Reduce Council's emissions (Scope 1 & 2 emissions by 57% between 2020 and 2030, and overall to net zero by 2050):*

RAG status: GREEN

A significant reduction in emissions from the landfill that has reduced Council Scope 1 & 2 emissions by 44% between FY21 and FY23. This

Key Strategy results for quarter

	RAG Status	Comment
Te Atakura First to Zero	Amber	Deep Dive this quarter
He Rautaki Ōhanga Oranga Economic Wellbeing Strategy	Green	See section head
Tūpiki Ora Māori Strategy	Green	See section head
Te Whai Oranga Pōneke: Open Space and Recreation Strategy	Green	See section head
He anamata para kore mō Pōneke A zero waste future for Wellington, Zero Waste Strategy	Green	See section head

is on track to hit target. Emissions data for FY24 is currently being audited.

- *Target: Increase the city's resilience (by reducing exposure to risks or increasing our adaptive capacity):*

RAG status: AMBER

Council's adaptation work programme is on track. Amber status due to lack of central government clarity on policy, funding and financing required to make further progress.

- *Target: Deliver the Te Atakura Implementation Plan actions*

RAG status: GREEN

The revised implementation plan actions

are included as an appendix in the upcoming *2024 Te Atakura update*. 27 out of 35 actions have a green status.

Summary information for the other four strategies follows.

He Rautaki Ōhanga Oranga:

Overall status of strategy is Green

- Progress this quarter has been made against the delivery of more than 20 actions with particular focus across Outcome 3 - Business friendly, Outcome 4 - Centre of Creativity and Digital Innovation, and Outcome 6 - Vibrant city

Tūpiki Ora Māori Strategy:

Overall status of strategy is Green

- This quarter, we have focused on strengthening the collaboration with business units to ensure a strong start to the projects within the Annual Tūpiki Ora Work Programme.
- Our aim is to clarify the scope and expected deliverables and outcomes for the year ahead, setting us on the right path to influence, support, and gather information to demonstrate our progress in delivering toward Tūpiki Ora outcomes.

Te Whai Oranga Pōneke:

Overall status of strategy is Green

- Implementation is progressing with most initiatives on track and delivering against the five strategic foci of the strategy: being inclusive; integrated; reindigenising; diverse; and regenerating

- Some progress is slowed due to funding and resource challenges however this is being actively managed.

He anamata para kore mō

Pōneke:

Overall status of strategy is Green

- The Zero Waste Strategy and recently adopted regional Waste Management and Minimisation Plan are ambitious with actions and projects resourced by the Zero Waste Programme and BAU
- A prioritisation process is underway with several projects currently active. This includes the introduction of kerbside food scraps/garden waste collections which was approved as part of the 2024 LTP
- Monitoring and reporting are being established. We have introduced Waste Operator and Collection Licensing, and planning is underway for a new audit of landfill and kerbside waste to be completed in 2025.

Appendix

In this section

Key Strategy Deep Dive information

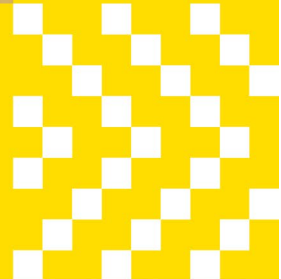
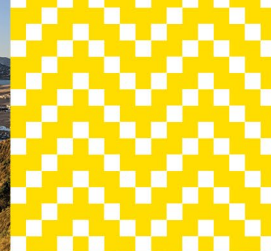
LTP Significant Projects Detailed Quarterly Reporting

Wellington Water Quarterly Report

UN Sustainable Development Goals

Performance Framework details

Project Management Office Operating Framework



Appendix 1: Key Strategy Deep Dive

The 2024 LTP provided an opportunity to review which key strategies will be reported. We have selected five key cross organisational strategies that have a city focus for change which supports our move towards to our vision: *Poneke, where people and nature and thrive*.

The five strategies shown below will provide status updates on their action and implementation plans. Each quarter four strategies will provide a short RAG health status (with explanation for Amber or Red status), and one strategy will provide a deep dive report. The cycle of reporting is shown in the table below:

Strategy	Q1 24/25	Q2 24/25	Q3 24/25	Q1 25/26	Q2 25/26
Te Atakura First to Zero	Deep Dive	RAG summary	RAG summary	RAG summary	RAG summary
He Rautaki Ōhanga Oranga Economic Wellbeing Strategy	RAG summary	Deep Dive	RAG summary	RAG summary	RAG summary
Tūpiki Ora Māori Strategy	RAG summary	RAG summary	Deep Dive	RAG summary	RAG summary
Te Whai Oranga Pōneke: Open Space and Recreation Strategy	RAG summary	RAG summary	RAG summary	Deep Dive	RAG summary
He anamata para kore mō Pōneke A zero waste future for Wellington, Zero Waste Strategy	RAG summary	RAG summary	RAG summary	RAG summary	Deep Dive

This quarter Te Atakura First to Zero provides a deep dive as detailed on the following pages

Deep Dive – Te Atakura First to Zero

Overall RAG status: AMBER			
<p>Performance Summary:</p> <p>Progress on the city’s targets is dependent on strong action by Council, central government, and the private sector to create systemic change. While Council is on track to deliver the actions funded in the 2024 Long-term Plan (LTP), more policy and investment is required to change the status of Te Atakura to green, particularly from central government as outlined in the Climate Change Commission’s first monitoring reports on emissions reduction and adaptation policy. In the meantime, Council will continue to progress our work programme to ensure we do our bit to achieve the goals in Te Atakura.</p> <p>Council’s Te Atakura Implementation Plan has been revised to reflect the 2024 LTP and is focused on a targeted set of impactful and cost-effective climate action initiatives. These are now grouped under the strategic approach of “Embedding climate action” and the key priority “Collaborate with our communities to mitigate and adapt to climate change”.</p>			
Target: Reduce City emissions (by 57% between 2020 and 2030¹, and net zero by 2050)	Target: Reduce Council’s emissions (Scope 1 & 2 emissions by 57% between 2020 and 2030², and overall to net zero by 2050)	Target: Increase the city’s resilience (by reducing exposure to risks or increasing our adaptive capacity)	Target: Deliver the Te Atakura Implementation Plan actions
<p>RAG status: AMBER</p> <p>City emissions have reduced by a total of 10% between FY20 and FY23 against the target of 57%. Emissions data for FY24 is currently being compiled. Amber status as emissions reduction progress is still too slow to achieve our targets.</p>	<p>RAG status: GREEN</p> <p>A significant reduction in emissions from the landfill that has reduced Council Scope 1 & 2 emissions by 44% between FY21 and FY23. This is on track to hit target. Emissions data for FY24 is currently being audited.</p>	<p>RAG status: AMBER</p> <p>Council’s adaptation work programme is on track. Amber status due to lack of central government clarity on policy, funding and financing required to make further progress.</p>	<p>RAG status: GREEN</p> <p>The revised implementation plan actions are included as an appendix in the upcoming <i>2024 Te Atakura update</i> and are reported against below. 27 out of 35 actions have a green status.</p>

¹ Note this target was set in the 2021 Te Atakura update, at the 23 September 2021 meeting of the Planning and Environment Committee.

² Scope 1 & 2 emissions are those directly under our control (for example petrol and diesel in vehicles, landfill methane, electricity and gas in buildings).

Revised Te Atakura implementation plan for FY25

Action	Status	Comments	Lead	Council's role	Contribution to targets		
					Council reduction	City reduction	Resilience
Embedding climate action							
Action area: Analysis and integration							
The Council provides localised climate change data and analysis and continuously improves the integration of climate change considerations into relevant decisions.							
Climate-related disclosures - assessment of physical and transition risks to Council	GREEN	Currently working on a Local Government Funding Agency project to develop climate scenarios for the local government sector.	WCC – Climate Change Response	Data and analysis	✓	✓	✓
Council and city greenhouse gas emission measurement	GREEN	City inventory behind schedule but will be available for Te Atakura reporting in November. Council inventory currently being audited, along with restated FY21 data.	WCC – Climate Change Response	Data and analysis	✓	✓	
Detailed physical climate risk, impact and vulnerability assessments	AMBER	On hold as we recruit subject matter experts to deliver the adaptation work programme.	WCC – Planning & Environment Group	Data and analysis			✓
Participating in the Horizon Europe project (risk and resilience assessment of the central city)	GREEN	In early phase of scoping. Officers attending Dublin site visit in November 2024.	University of Auckland & 13 others	Data and analysis			✓
Improving Land Information Memoranda (LIMs) as required under a change to regulation, to be implemented by June 2025	AMBER	On hold as we recruit subject matter experts to deliver the adaptation work programme.	WCC Central Government	Data and analysis			✓
Integrating climate change considerations in processes and decision-making	GREEN	Project planning underway.	WCC – Climate Change Response & Strategy and Finance	Improving our decision making	✓	✓	✓
Training and support through workshops and online resources	GREEN	Received results for internal staff climate action survey, and now working on socialising results.	WCC – Climate Change Response & People and Culture	Raising capability	✓	✓	✓
Te Ngutu Kākā – building our ability to apply te ao Māori to climate change response	GREEN	Climate Change Response business unit have a plan to complete the Kōkiritia modules by June 2025. Working with Mataaho Aronui to confirm support needs for Te Atakura work programme. Mana whenua have confirmed interest in adaptation work programme.	WCC – Climate Change Response	Raising capability	✓	✓	✓

Action	Status	Comments	Lead	Council's role	Contribution to targets		
					Council reduction	City reduction	Resilience
Embedding climate action							
Action area: Sustainable transport networks							
The Council is the road-controlling authority, working towards a resilient transport system that moves more people with fewer vehicles. This is an area of significant investment.							
Central City Connections	AMBER	Govt funding allocations differ from the assumptions made in the 2024 LTP, which will have to be worked through. Slower change to transport networks will slow achievement of city emissions target.	WCC – Planning & Environment, Transport & Infrastructure Greater Wellington Regional Council, Waka Kotahi, Central Government	Investing in infrastructure		✓	
Paneke Pōneke	AMBER	Govt funding allocations differ from the assumptions made in the 2024 LTP, which will have to be worked through. Slower change to transport networks will slow achievement of city emissions target.	WCC – Planning & Environment, Transport & Infrastructure	Investing in infrastructure		✓	
Electrification of Council vehicles	GREEN	It is anticipated that new plug-in hybrid and battery electric utility vehicle variants will be available in FY25, enabling consideration to be given to transitioning the next segment of the fleet.	WCC – Property, and Parks, Sports and Recreation	Leading by example	✓		
Charged-up Capital (Public electric vehicle chargers)	AMBER	Project on hold awaiting review by Council.	WCC – Planning & Environment	Leading by example		✓	
Car share, micro-mobility, and electric vehicle charger provider licensing and approvals	AMBER	On hold as we recruit. Beam has had licence cancelled.	WCC - Climate Change Response Business sector	Facilitating solutions		✓	
Practical support to change travel habits	GREEN	Work programme planning underway to reflect available funding. Ongoing engagement with schools regarding congestion reduction and safe access to schools.	WCC – Climate Change Response	Education and practical support		✓	

Action	Status	Comments	Lead	Council's role	Contribution to targets		
					Council reduction	City reduction	Resilience
Embedding climate action							
Action area: Climate resilient urban form							
The Council is the planning authority, enabling a compact urban form and increased resilience through District Plan settings and city design.							
Integrate climate change adaptation into Council urban form strategies and plans including the <i>Coastal Reserves Management Plan and Spatial Plan</i>	GREEN	Work underway to ensure alignment of Coastal Reserves Management Plan engagement and adaptation work programme.	WCC – Climate Change Response, Parks, Sports and Recreation	Setting policy			✓
Wellington Regional Climate Change Adaptation workstream	GREEN	Regional work on track.	Wellington Regional Leadership Committee	Investing in infrastructure			✓
Infrastructure investments to increase resilience	GREEN	Investment in this area committed to in the LTP.	WCC – Transport & Infrastructure, Parks, Sport and Recreation, Property Wellington Water	Investing in infrastructure			✓
Action area: Renewable building energy							
While we have no regulatory instruments to improve the emissions intensity of buildings in Wellington, we lead by example in our own buildings and facilities, increasing energy efficiency and shifting from natural gas to renewable electricity.							
Warmer Kiwi Homes (part of the Housing Action Plan)	GREEN	Officers have been working closely with the Energy Efficiency & Conservation Authority to optimise funding by strategically focusing on hard-to-reach homes, and in the next few months outreach to homeowners will occur through connections with our community centres and local community groups.	WCC – Housing Development Energy Efficiency & Conservation Authority	Incentives and funding			✓
Reduce electricity and fossil gas consumption in Council buildings	GREEN	New project funded in LTP to replace natural gas heating with heat pump technology, across four swimming pool facilities.	WCC - Property	Leading by example	✓		

Action	Status	Comments	Lead	Council's role	Contribution to targets		
					Council reduction	City reduction	Resilience
Embedding climate action							
Action area: Circular waste and wastewater							
As the operator of the Southern Landfill and contract holder for waste and recycling services, the Council oversees key components of the waste system. We also own wastewater treatment facilities, operated by Wellington Water on our behalf. This is an area of significant investment.							
Sewage sludge minimisation facility	GREEN	Construction underway. Planned to be operational by 2026.	WCC – Waste	Investing in infrastructure	✓	✓	
Kerbside organics collection service	GREEN	Weekly food scraps and garden waste collection planned to start in 2027/28.	WCC – Waste	Investing in infrastructure	✓	✓	
Regional organics food processing facility	GREEN	Council is currently in a procurement process for a regional processing solution. Implementation of the new collections service will be planned after the outcome of the procurement process. Anticipated to be in place by 2027/28.	WCC – Waste Councils across the region	Investing in infrastructure	✓	✓	
Reducing waste to landfill through education and practical support	GREEN	Te Aro Zero Waste opened in partnership with Sustainability Trust.	WCC – Waste	Education and practical support	✓	✓	
Action area: Biodiverse forestry							
The Council holds a significant proportion of the green space in Wellington, on the city's behalf.							
Accelerate opportunities to support carbon farming through our ongoing work to improve the inner and outer green belts	GREEN	Restoration planting focused this quarter, on the pastoral hillsides of the Ohariu Valley Reserves, part of the Outer Green Belt, in partnership with Victoria University.	WCC - Climate Change Response & Parks, Sports, and Recreation	Leading by example	✓	✓	
Green Network Plan	GREEN	Planning underway. A new park on the corner of Taranaki and Frederick Streets is due to be completed in 2025.	WCC – Planning & Environment	Leading by example	✓	✓	

Action	Status	Comments	Lead	Council's role	Contribution to targets		
					Council reduction	City reduction	Resilience
Embedding climate action							
Action area: Resilient food systems							
While having no direct role in the city's food system, the Council recognises its importance to the city's resilience and community wellbeing.							
Working with communities on local food systems through collaboration, financial and practical support	GREEN	Seeds to Feeds funding has ended and Garden to Table is nearing the end of their contract. Pre-existing commitments to the composting hubs and Māori Kai Sovereignty Network comprise most of the budget. We will be exploring other ways to support community groups working in this space.	WCC – Connected Communities	Education and practical support		✓	✓
Māori Kai Sovereignty Network	GREEN	A survey is being widely circulated ahead of a wānanga scheduled for November. Attendees will allocate funding and develop a plan and recommendations for the Network's future.	WCC – Connected Communities	Education and practical support		✓	✓
Improve the city's emergency food response, starting with benchmarking to assess current provisions and steer further work	GREEN	A research brief for benchmarking is being drafted for a group of postgraduate students from Massey University's Joint Centre for Disaster Research.	WCC – Connected Communities WREMO	Partnerships			✓
Community composting hubs trial	GREEN	Another hub is about to start at Newtown School with one more to come. Trial is being assessed and Memorandum of Understanding (MOU) developed for hubs' continuation.	WCC – Connected Communities	Education and practical support	✓	✓	
Sustainable food procurement policy for Council	AMBER	Project has not progressed. Replacement staff member will help with capacity issues.	WCC – Connected Communities	Leading by example	✓		

Action	Status	Comments	Lead	Council's role	Contribution to targets		
					Council reduction	City reduction	Resilience
Collaborating with communities							
Action area: Community climate action							
Building on existing relationships, the Council plays a role in supporting communities to navigate the economic and physical changes in Wellington as we transition to a zero-carbon resilient city.							
Climate action education, events and activation across both emissions reduction and adaptation	AMBER	Work programme being developed for the year, to align with 2024 LTP priorities.	WCC – Climate Change Response	Education and practical support		✓	✓
Climate and Sustainability Fund	GREEN	Next funding round is now open: Sep 2nd – Oct 8th. New external evaluation panel members have been selected.	WCC – Climate Change Response	Incentives and funding		✓	
Climate Adaptation Community Engagement Roadmap							
Phase 1: Design of the Community Adaptation Planning Programme	GREEN	Underway now, developing Wellington-specific analysis and recommendations.	WCC – Climate Change Response	Setting policy			✓
Phase 2: Increase public awareness of climate change risks and adaptation opportunities	GREEN	Pilot touch-screen climate impact awareness installations will be in place from 30th Oct across three locations in Miramar and Kilbirnie. Will be supported by a Let's Talk hub and online resources.	WCC with support from Bloomberg Philanthropies	Education and practical support			✓
Phase 3: Public consultation on the Community Adaptation Planning Programme scope and approach	GREEN	Drafting of the consultation document is on track, consultation planned for Q4	WCC – Climate Change Response	Setting policy			✓

Appendix 2: LTP Significant Projects Detailed Quarterly Reporting

Details of the Significant Projects quarterly reporting are shown on the following pages and are in support of the Summary information towards the front of the report.

Total Number of Significant Projects	# of Programmes	# of Projects
19	4	15

Significant Projects Quarterly reporting

Key milestones

	FY 2024-25 Q1			FY 2024-25 Q2			FY 2024-25 Q3			FY 2024-25 Q4			
	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	
IDF STAGE: 1 CONCEIVE													
City to Sea Bridge					◆ Public Consultation	◆ Council Meeting	◆ Project Set-Up						
						◆ Business Case Approval							
Harbour Quays Interim Project					◆ LTP, F&P Committee Meeting - Funding Decision					◆ Business Case Approved / Develop Complete			
					◆ Project Brief Approved / Conceive Complete					◆ ECI Contractor Appointed			
											◆ RPC Decision		
Kiwi Point Future Direction					◆ Project Brief Updated	◆ Councillors Briefing on the Preferred Option					◆ Councillors Decision		
					◆ Rockfall Protection Starts				◆ Business Case Completion				
IDF STAGE: 2 DEVELOP													
Begonia House Upgrade			◆ Stage 3: Plan complete							Developed Design Complete and Approval to Proceed			
Housing Upgrade Programme 2 (HUP2)										◆ Programme Business Case Approved / Tranche 2 Commence / Tranche 3 Commence			
Organics Processing									Plan Complete / Resource Consent Approved		◆ Funding Confirmed (MfE, WCC, HCC)	◆ Project Management Plan Approved	
Te Ngākau Programme	◆ Structural Demo CAB Commence								◆ Capital E Demolition Commence				
	◆ Final Development Plan												
	◆ Plan Complete												
IDF STAGE: 3 PLAN													
Golden Mile			100% Design Stage 2 complete		◆ Delivery Project Management Plan - approved								
			◆ 100% Design Stage 1 complete	◆ Stage 1 Traffic Resolutions Complete	◆ Stage 1 Consent Granted	◆ Stage 1 Contract Award				◆ Sod Turning and Naming ceremony		◆ Stage 2 Consent Granted	
						◆ 100% Design Stage 3				◆ Stage 2 Contract Award / Plan Complete			
Redesigning Rubbish and Recycling Collections													
					Milestones being baselined as part of project planning phase								
Residual Waste - Southern Landfill - SLEPO				◆ Establishment of Governance Group						◆ Main Contractor Procured			
				◆ Early Enabling Works Complete						◆ Plan Complete			
Waikoukou (Future Accommodation Project)			◆ Concept Design Complete	◆ Basebuild Phase 1 complete					◆ Kai Upoko Lease Expiry	◆ Te Pataka Lease Expiry			
				◆ Preliminary Design Complete				◆ 68 JQ Fitout Commence		◆ Design Complete			
										◆ Basebuild Phase 2 complete			

Key Milestones

	FY 2024-25 Q1			FY 2024-25 Q2			FY 2024-25 Q3			FY 2024-25 Q4		
	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN
IDF STAGE: 4 DELIVER												
Bike Network Programme (BNP)			◆ National Land Transport Plan (NLTP) Decision			◆ Report to LTP, F&P Committee RE Debt to Rates Ratio (options)						
Frank Kitts Park Programme	◆ LTP Approved	◆ Project Plan Complete		◆ Delivery Plan Complete		◆ Resource Consent lodgement						
Sludge Minimisation Facility		MPB Slab Complete ◆		◆ All Piling Complete		◆ MPB Steel Erection Commences						◆ Digesters Complete ◆
			GSE Site Handover ◆			◆ Pavement Reinstatement					WEL Switchroom & Transformer Installed ◆	
Te Matapihi Client-Side Programme						◆ Organisational Design Confirmed				◆ Brand Strategy & Guidelines Confirmed		
Te Matapihi ki te Ao Nui				◆ SP3 Construction Commence		◆ SP4 Construction Commence				◆ SP5 Construction Commence		
					◆ Release Building							
Thorndon Quay Upgrades				◆ Area 4 civils Area 9 civils ◆		◆ Area 13 civils Area 8 civils ◆	◆ Area 11 civils ◆ Area 10 & 12 civils	Area 6 civils ◆			◆ Area 2 & 7 civils ◆ Area 5 civils	◆ Areas 1 & 3 civils
Town Hall Redevelopment Project							◆ Parallel Design Completion					
IDF STAGE: 5 CLOSE												
Frank Kitts Park Playground		◆ Closure Complete - Final Completion		◆ Evaluation Complete								

Project Progress Update

List in Alphabetical order

	JUL	AUG	SEP			
PROJECT NAME (START - END DATE / IDF STAGE)	OVERALL HEALTH STATUS			PROJECT FINANCIALS (WHOLE OF PROJECT COST / FY COST)		OVERALL PROGRESS UPDATE
Begonia House Upgrade • Jul 2022 - Aug 2028 • 2 Develop	R	R	R	WOPC	Budget: \$8,350 K Forecast: \$24,912 K (198.3% var) Actual: \$0,314 K (3.8% spent)	Project is delayed awaiting decision on how to proceed given options exceed LTP budget provision. Process for obtaining Council approval and business case are to be confirmed and will likely now need to integrate into AP/LTP amendment decision process.
				FY24-25	Budget: \$0,461 K Forecast: \$0,634 K (37.4% var) Actual: \$0,000 K (0.0% spent)	
Bike Network Programme (BNP) • Oct 2022 - Feb 2037 • 4 Deliver	A	R	R	WOPC	Budget: \$162,678 K Forecast: \$161,011 K (-1.0% var) Actual: \$57,736 K (35.5% spent)	RED due to four health indicators being red. - The impact of the funding gap for both the Bike Network Programme and the wider transport portfolio following NZTA's National Land Transport Plan (NLTP) funding decision on 04 September is significant. - Routes previously part of Tranche 2 have been removed (Wadestown Secondary route - 1.1km) or put on hold (Evans Bay Stage 2 and Brooklyn - 2.5km). The cycleways Minor Works programme is also on hold. - The Programme has installed 21.7km over the last three years, and currently on track to install an additional 14km by the end of FY 24/25.
				FY24-25	Budget: \$28,021 K Forecast: \$25,632 K (-8.5% var) Actual: \$6,209 K (22.2% spent)	
City to Sea Bridge • Sep 2024 - Jun 2027 • 1 Conceive				WOPC	Budget: \$29,900 K Forecast: \$29,900 K (0.0% var) Actual: \$0,000 K (0.0% spent)	GREEN: The Council has completed a number of investigations into the bridge in recent months including full Detailed Seismic Assessment, Geotechnical Assessment, Peer-reviews of these assessments and a Life Safety Assessment. Geotech and structural options for strengthening, demolition and replacement solutions will be presented to Committee in October. These options are concurrently being costed by an independent Quantity Surveyor. Public Consultation on the City to Sea Bridge is planned for October.
				FY24-25	Budget: \$0,000 K Forecast: \$0,000 K (0.0% var) Actual: \$0,000 K (0.0% spent)	
Frank Kitts Park Playground • Aug 2023 - Sep 2024 • 5 Close	G	G	G	WOPC	Budget: \$7,035 K Forecast: \$6,970 K (-0.9% var) Actual: \$6,970 K (99.1% spent)	GREEN: Following Closure report, the Evaluation Stage has included a short public survey in July 2024, currently being finalised.
				FY24-25	Budget: \$0,000 K Forecast: \$0,000 K (0.0% var) Actual: \$0,000 K (0.0% spent)	

Project Progress Update

List in Alphabetical order	JUL	AUG	SEP				
PROJECT NAME (START - END DATE / IDF STAGE)	OVERALL HEALTH STATUS			PROJECT FINANCIALS (WHOLE OF PROJECT COST / FY COST)		OVERALL PROGRESS UPDATE	
Frank Kitts Park Programme • Feb 2023 - Aug 2030 • 4 Deliver	G	G	G	WOPC	Budget: \$42,934 K	Forecast: \$42,934 K (0.0% var)	Planning for the next stage of programme is underway for post resource consent lodgement to construction. Construction estimated to commence 2028.
					Actual: \$0,949 K (2.2% spent)		
	FY24-25	Budget: \$1,000 K	Forecast: \$1,000 K (0.0% var)				
		Actual: \$0,015 K (1.5% spent)					
Golden Mile • Apr 2024 - Oct 2030 • 3 Plan	A	A	A	WOPC	Budget: \$116,148 K	Forecast: \$116,148 K (0.0% var)	The project is continuing to work towards finalising the 100% Courtenay Place design by 11 Nov 24, with the Lambton Quay/Willis/Manners 80% design issued for pricing in early Oct. A preliminary Corridor Access Request (CAR) has been approved to complete investigation works on the condition of the water pipes to go ahead from the 20th Oct. A charter agreement is also being developed with utility providers and WCC on how to we manage utilities during construction. The project is working to prepare impacted businesses and stakeholders ready for the Jan 2025 construction start. A Traffic Resolution consultation on some minor parking finished 10th Oct for Cambridge & Kent Terrace enabling works. Another Traffic Resolution consultation for Courtenay Place is planned for 29th Oct - 25th Nov. The FY24/25 forecast is based on enabling construction work starting in Jan 2025, and the original LTP budget was based on construction starting Oct 2024. The 3 Water renewals is excluded from these financials and captured under a separate reporting process.
					Actual: \$2,073 K (1.8% spent)		
	FY24-25	Budget: \$18,446 K	Forecast: \$13,535 K (-26.6% var)				
		Actual: \$1,573 K (8.5% spent)					
Harbour Quays Interim Project • May 2024 - Sep 2026 • 1 Conceive	A	A	R	WOPC	Budget: \$6,856 K	Forecast: \$6,855 K (0.0% var)	No NLTP funding was obtained, so project scope is under review. The GWRC Council will meet on 31/10/2024 to discuss their own funding priorities as a result of the NLTP decision. An RFP for business case and design support has closed with 10 responses. Evaluations are underway and the consultant is expected to be contracted early November post October committee decisions.
					Actual: \$0,070 K (1.0% spent)		
	FY24-25	Budget: \$1,686 K	Forecast: \$1,657 K (-1.8% var)				
		Actual: \$0,070 K (4.2% spent)					
Housing Upgrade Programme 2 (HUP2) • Nov 2022 - Jan 2037 • 2 Develop	G	G	G	WOPC	Budget: \$437,846 K	Forecast: \$360,966 K (-17.6% var)	Programme Business Case processes continue, planned delivery delayed due to complexity of defining / rationalising a programme option (now nearing completion). Clarification on Deed of Grant requirements sought from MHUD in last period, which will support finalisation of recommended programme option. Formal amendments to the Deed to reflect this to occur as part of the acceptance process of the Work Programme. HUP2 updated budget provision agreed as part of 2024 LTP. Granville Demolition project - soft demolition works commenced 16 September. Vacant Standalones project - Construction RFT responses received.
					Actual: \$10,450 K (2.4% spent)		
	FY24-25	Budget: \$19,000 K	Forecast: \$14,424 K (-24.1% var)				
		Actual: \$1,774 K (9.3% spent)					

Project Progress Update

List in Alphabetical order

	JUL	AUG	SEP			
PROJECT NAME (START - END DATE / IDF STAGE)	OVERALL HEALTH STATUS			PROJECT FINANCIALS (WHOLE OF PROJECT COST / FY COST)		OVERALL PROGRESS UPDATE
Kiwi Point Future Direction <ul style="list-style-type: none"> • Aug 2023 - Jun 2025 • 1 Conceive 			G	WOPC	Budget: \$0,170 K Forecast: \$0,170 K (0.0% var) Actual: \$0,000 K (0.0% spent)	The Project Brief is currently being updated to accurately capture current project approach. Business Case development is in progress.
				FY24-25	Budget: \$0,170 K Forecast: \$0,170 K (0.0% var) Actual: \$0,000 K (0.0% spent)	
Organics Processing <ul style="list-style-type: none"> • Nov 2022 - May 2028 • 2 Develop 	A	A	A	WOPC	Budget: \$20,349 K Forecast: \$20,349 K (0.0% var) Actual: \$0,096 K (0.5% spent)	Overall status is AMBER until market response to procurement processes is received and MfE funding confirmed. Supplier understanding of council requirements including consolidation has been clarified during short-listed supplier interactives 17th - 20th Sept. Revised two-council project delivery timeline has been regionally agreed. New RFP release date 25 Nov 2024.
				FY24-25	Budget: \$0,383 K Forecast: \$0,383 K (0.0% var) Actual: \$0,096 K (25.1% spent)	
Redesigning Rubbish and Recycling Collections <ul style="list-style-type: none"> • Nov 2022 - May 2028 • 3 Plan 	A	A	G	WOPC	Budget: \$26,190 K Forecast: \$26,190 K (0.0% var) Actual: \$0,000 K (0.0% spent)	Overall status is Green reflecting the current planning phase. Programme resourcing has been reviewed and a Programme Manager role is being recruited.
				FY24-25	Budget: \$0,000 K Forecast: \$0,000 K (0.0% var) Actual: \$0,000 K (0.0% spent)	
Residual Waste - Southern Landfill - SLEPO <ul style="list-style-type: none"> • Nov 2022 - Jun 2028 • 3 Plan 	A	A	A	WOPC	Budget: \$38,624 K Forecast: \$36,675 K (-5.0% var) Actual: \$6,778 K (17.5% spent)	Overall status is AMBER due to complexities with resource consent requirements and a tight delivery schedule. Project remains in Plan stage but enabling works have started. Detailed design has achieved 100 %. Minor updates to the design are being completed to enable ongoing compliance with consent conditions including construction management plans and following various construction methodology trials on site. Stage 2 landfill capping has been substantially completed with final levels being verified. The RFT for main physical works has been let to market with a preferred supplier likely to be selected mid-November. Once the market has responded to Main Contract RFP and other SLEPO procurements there will be enough information to more accurately reforecast to re baseline for the remainder of the project. Project remains on track for Cell 1 to receive general waste by 14th June 2026 (ready by 30 March 2026 to receive some early waste during commissioning phase).
				FY24-25	Budget: \$12,046 K Forecast: \$11,901 K (-1.2% var) Actual: \$0,790 K (6.6% spent)	

Project Progress Update

List in Alphabetical order

PROJECT NAME (START - END DATE / IDF STAGE)	OVERALL HEALTH STATUS			PROJECT FINANCIALS (WHOLE OF PROJECT COST / FY COST)		OVERALL PROGRESS UPDATE
	JUL	AUG	SEP			
Sludge Minimisation Facility ▪ Feb 2023 - Nov 2026 ▪ 4 Deliver	R	R	A	WOPC	Budget: \$396,400 K Forecast: \$425,301 K (7.3% var) Actual: \$142,374 K (35.9% spent)	Project moves back to Amber following confirmation to Councillors in September that the project continues to forecast to complete within the whole of project approved funding envelope despite timing of financial reporting showing a variance in this report. Construction: some delays onsite due to inclement weather affecting crane operations; the main process building foundation slab has been completed and steel erection is ready to commence; both digesters at ¾ height; utilities work is progressing ahead of steel erection (to avoid space and equipment clashes) Operational Readiness: work on the operator procurement plan documentation is underway lead by WCC Commercial Procurement to support WWL who have a capacity constraint.
				FY24-25	Budget: \$133,013 K Forecast: \$153,429 K (15.3% var) Actual: \$24,624 K (18.5% spent)	
Te Matapihi Client-Side Programme ▪ Feb 2023 - Jun 2026 ▪ 4 Deliver	G	G	G	WOPC	Budget: \$9,185 K Forecast: \$9,152 K (-0.4% var) Actual: \$3,515 K (38.3% spent)	Green. Examples of recent progress: 1. Final <u>Mātauranga</u> Māori and Kawa & Tikanga strategies created. 2. Programming Workshops commenced. 3. Wayfinding Concept stage commenced. 4. Brand Strategy stakeholders identified, and workshops booked. 5. Visitor Counting technology selected. 6. CMS (Content Management System) requirements provided.
				FY24-25	Budget: \$2,183 K Forecast: \$2,183 K (0.0% var) Actual: \$0,388 K (17.8% spent)	
Te Matapihi ki te Ao Nui ▪ Feb 2023 - Jun 2026 ▪ 4 Deliver	G	G	G	WOPC	Budget: \$217,597 K Forecast: \$217,597 K (0.0% var) Actual: \$130,440 K (59.9% spent)	Green, project programme and budget on track. The main structure of the ground floor is complete within the footprint of the building. Lift pit formation and secondary steel work within lift cores and entries is progressing and moving into water proofing. The rattle space moat and retaining walls in the northeast external are now formed and Landscaping works have commenced in the northeast corner. 50% of the Wavy wall gutter works are complete. Level 3 & 4, Civic room have had their facade panels installed and Harris Street is ongoing. Aluminium cladding on the south elevation of the Civic Room is almost complete. Carpentry <u>continues on</u> the south elevation and plant room. Internal fitout works are progressing well on Level 1 and 2 with works commencing on Mezzanine from late September. Co-design cost are being finalised and procurement in process indicating cost pressure on the <u>Rawa</u> .
				FY24-25	Budget: \$84,840 K Forecast: \$84,840 K (0.0% var) Actual: \$20,822 K (24.5% spent)	
Te Ngākau Programme ▪ Jan 2023 - Dec 2027 ▪ 2 Develop	G	G	G	WOPC	Budget: \$7,140 K Forecast: \$7,395 K (3.6% var) Actual: \$1,347 K (18.9% spent)	Negotiations underway with developer regarding CAB/MOB Development following a successful initial procurement phase. Te Ngākau DRAFT Development (Master) Plan completed and presented to the Councillors. Public consultation is planned for Oct/Nov. All assessments of assets, scope, benefits definition and assurance processes are on track. Basement paper was presented to the Council on 12th Sept and \$26.8M out of \$65M allocated in LTP was approved. Will be initiated as separate project.
				FY24-25	Budget: \$2,945 K Forecast: \$2,945 K (0.0% var) Actual: \$0,115 K (3.9% spent)	

Project Progress Update

<i>List in Alphabetical order</i>	JUL	AUG	SEP					
PROJECT NAME (START - END DATE / IDF STAGE)	OVERALL HEALTH STATUS			PROJECT FINANCIALS (WHOLE OF PROJECT COST / FY COST)		OVERALL PROGRESS UPDATE		
Thorndon Quay Upgrades ▪ Mar 2024 - Dec 2025 ▪ 4 Deliver	A	A	G	WOPC	Budget:	\$64,303 K	The project is tracking on programme and its overall budget. In FY24-25 some works have been accelerated through night shifts to avoid further disruption to businesses from construction delays. risk contingency is being held for unforeseen ground conditions. Supporting and addressing stakeholder queries may cause further delays but are currently managed at both the Project and ELT levels.	
					Forecast:	\$64,203 K (-0.2% var)		
Actual:	\$33,855 K (52.6% spent)							
				FY24-25	Budget:	\$32,005 K		
					Forecast:	\$34,000 K (6.2% var)		
					Actual:	\$4,818 K (15.1% spent)		
Town Hall Redevelopment Project ▪ Jan 2023 - Feb 2028 ▪ 4 Deliver	G	G	G	WOPC	Budget:	\$329,100 K	The project is on track with the Council mandate October 23 that reset the project scope with a budget of \$329.1M and a completion date of March 27. Architectural progress - Heritage internal finishes schedule scope and pricing underway. The second portion of the façade on the North face in progress. Auditorium ceiling is finished and scaffolding due for removal. Services progress - Organ reinstallation methodology and budget under review. Structural progress - Basement walls complete. Main structural steel for auditorium flooring installed and the first section ready for concrete. Choir stall support steel almost complete. Remaining Parallel design - The West Hall package pricing is being finalised. Other design packages will be finished by November 24 and building consent amendments obtained in stages ahead of construction. General Project Management - Master programme under review and will be re-benchmarked Oct 24. Outstanding variation pricing with Naylor Love is being tightly managed. Workshops to define and manage the completion of the project are underway.	
					Forecast:	\$329,100 K (0.0% var)		
Actual:	\$183,471 K (55.7% spent)							
				FY24-25	Budget:	\$57,800 K		
					Forecast:	\$57,800 K (0.0% var)		
					Actual:	\$13,000 K (22.5% spent)		
Waikoukou (Future Accommodation Project) ▪ Jun 2024 - Feb 2029 ▪ 3 Plan	A	A	A	WOPC	Budget:	\$44,431 K	The project is currently graded Amber due to the need to mitigate a potential lease Opex overrun resulting from extensive design requirements and phasing complexity. Capex remains on track. These challenges are being addressed, and the project is expected to be back on track within the next quarter. A project reset has been conducted this quarter to ensure the project is set up to deliver requirements on time and within budget.	
					Forecast:	\$50,915 K (14.6% var)		
Actual:	\$1,098 K (2.5% spent)							
				FY24-25	Budget:	\$41,399 K		
					Forecast:	\$9,300 K (-77.5% var)		
					Actual:	\$0,603 K (1.5% spent)		

Appendix 3: Wellington Water Project metrics and Operations report

Project Metrics												
	Project Status RAG		September		Financial Year 24/25					Project Life Financials		
Major projects	Overall	Commentary	Actuals \$000	Forecast \$000	YTD Actual \$000	YTD Planned \$000	FY Approved Budget \$000	FY Forecast \$000	FY Variance \$000	Budget \$000	Actuals \$000	Forecast \$000
Taranaki New RM		In Construction. On schedule. Expected practical complete Jan 2025.	1,366	1,354	3,416	2,561	5,167	5,685	- 517	21,795	18,399	20,668
Taranaki Pump Station		Complete. Pending final defects	6	6	17	0	0	55	- 22	12,339	12,157	12,184
Pump Stations 1-7 upgrades		Design progressing well. A revised cost estimate is underway Current construction expected : Mar 25 – Jan 27 Seeking opportunities to bring some works forward within planned cashflow.	48	27	106	78	2,566	2,409	158	7,980	723	10,276
Victoria St PS7 RM, Wakefield St PS5-6 RM & Victoria/Dixon St Shared RM Renewal		Final site investigations underway Forecast Construction: Jan 26 – Aug27 (20 months) We are still investigating opportunities to bring some works forward to meet the needs of other CBD projects.	15	16	51	181	1,485	972	513	26,172	3,703	24,923
Wakefield East New Rising Main		Contract awarded Construction expected from October 2024 to April 2025.	16	11	65	45	9,832	10,139	- 307	13,549	3,504	13,579
Oriental Parade/Kent Terrace RM Renewal		Currently the design and construction is only funded from 2027/28. However, we are seeking opportunities in the programme to bring these works back. A plan is being developed with Golden Mile team to scope and complete critical site investigations works this FY.	-	-	-	-	-	-	-	TBA	-	48,272
Moa Point and Western WWTP UV Renewal		Contract award is expected in early Oct. Moa Point design will proceed immediately (due on-site late 2025 through to mid 2026). Western WWTP temporary UV unit design and pricing (due Dec 2024), within prioritised WWTP planned renewals funding then UV design can proceed (due on-site late 2025). The risk of failure of the current Moa Pt UV equipment is high.	58	24	118	95	6,749	2,047	4,702	8,367	634	10,908
Wellington Airport WW Renewal		Concept for full project scope has been drafted. Planning is now underway for significantly reduced scope to align with LTP funding.	37	179	98	484	2,177	1,854	323	6,221	834	5,588
Eastern Trunk Main WW Renewal		Concept for full project scope has been drafted. Planning is now underway for significantly reduced scope to align with LTP funding. Physical works due in FY 27/28.	41	121	90	328	1,306	1,268	38	1,700	484	21,381
WGTM WWTP EIC Renewals		High existing operational risk, high likelihood and consequence if current system fails at each WWTP	164	-	498	0	3,071	5,200	-2,130	20,300	1,450	23,500

Project Metrics

Programme Delivery	Project Status RAG	Commentary	September		Financial Year 24/25					Project Life Financials		
	Overall		Actuals \$000	Forecast \$000	YTD Actual \$000	YTD Planned Baseline \$000	FY Approved Budget \$000	FY Forecast \$000	FY Variance \$000	Budget \$000	Actuals \$000	Forecast \$000
Wrights Hill Reservoir Seismic Upgrade	Green	On Track	318	309	626	622	1,905	2,213	- 308	2,541	1,262	2,858
Karori Outfall WW Renewal	Green	On Track. Reinstatement in process.	198	164	332	726	1,228	552	676	5,345	4,428	4,713
Reservoir VHCA Water Quality Renewals	Green	On Track	- 39	1	18	13	200	196	4	5,090	908	8,447
Landfill Road Manhole Renewals	Yellow	WCC sign off required for grass seed.	75	73	109	0	0	107	- 107	0	579	579
Moa Pt WWTP Aeration System Renewal	Green	On Track	- 3	60	268	227	1,023	1,000	23	1,691	637	14,413
Moa Pt WWTP Odour Control System Renewal	Yellow	Project originally not funded until 27/28, however limited funding has been provided, project to be allocated to panel	3	52	6	0	0	522	- 522	35	42	3,310
Moa Pt WWTP Roof Replacement & Associated Works	Yellow	Project not originally funded until 27/28, however limited funding has been provided, allocated to Holmes	2	0	2	0	0	143	- 143	236	238	3,925
Cockayne Road Water Main Renewal	Red	Unfunded urgent works project. Estimated project cost, with funding risk included, is \$861,919.	TBC	TBC	TBC	TBC	TBC	TBC	TBC	TBC	TBC	TBC
Bellevue subdivision Horokiwi Sewer Renewal	Red	Unfunded urgent works project. Estimated project cost, with funding risk included, is \$1,733,648.	TBC	TBC	TBC	TBC	TBC	TBC	TBC	TBC	TBC	TBC
Reservoir Sample Collection Points	Green	Complete	17	0	42	0	0	108	- 108	0	651	734
Regional Pressure Management & PRV upgrades	Green	New project commencing FY24-25	0	0	0	0	200	200	0	200	0	TBC
VHCA Buried Reservoirs WQ Renewals	Green	New project commencing FY24-25	0	12	0	35	154	126	28	0	0	2919

Project Timeline

Major projects	Start Date (From PMP)	End Date (Project Closeout date – includes defects)	% Complete	FY23/24 Q4	FY 24/25 Q1	FY 24/25 Q2	FY 24/25 Q3	FY 24/25 Q4	FY 25/26 Q1	FY 25/26 Q2	FY 25/26 Q3				
Taranaki New RM	27/9/21	21/6/27	82%												
Taranaki PS	02/8/21	30/6/26	99%												
Pump Stations 1-7 upgrades	09/9/22	14/10/29	25%												
Victoria St PS7 RM, Wakefield St PSS-6 RM & Victoria/Dixon St Shared RM Renewal	15/10/21	19/12/29	60%												
Wakefield East New Rising Main	12/7/21	May/27	80%												
Oriental Parade/Kent Terrace RM Renewal	27/9/21	5/4/34	18%												
Moa Point and Western WWTP UV Renewal	26/9/23, 26/9/23	30/6/27, 30/6/27	25%, 25%												
Wellington Airport WW Renewal	1/7/22	23/7/32	18%												
Eastern Trunk Main WW Renewal	1/7/22	1/7/30	23%												
WGTN WWTP EIC Renewals	07/23	06/28	5%												
Programme Delivery	Start Date (From PMP)	End Date (Project Closeout date)	% Complete	May 24	Jun 24	July 24	Aug 24	Sep 24	Oct 24	Nov 24	Dec 24	Jan 25	Feb 25	Mar 25	Apr 25
Wrights Hill Reservoir Seismic Upgrade	2017	26/2/27	57%												
Karori Outfall WW Renewal	5/8/22	2/12/26	79%												
Reservoir VHCA Water Quality Renewals	14/03/23	22/6/29	35%												
Landfill Road Manhole Renewals	2018	30/9/26	99%												
Moa Pt WWTP Aeration System Renewal	16/8/23	27/10/29	12%												
Moa Pt WWTP Odour Control Sys Renewal	TBC	TBC	TBC												

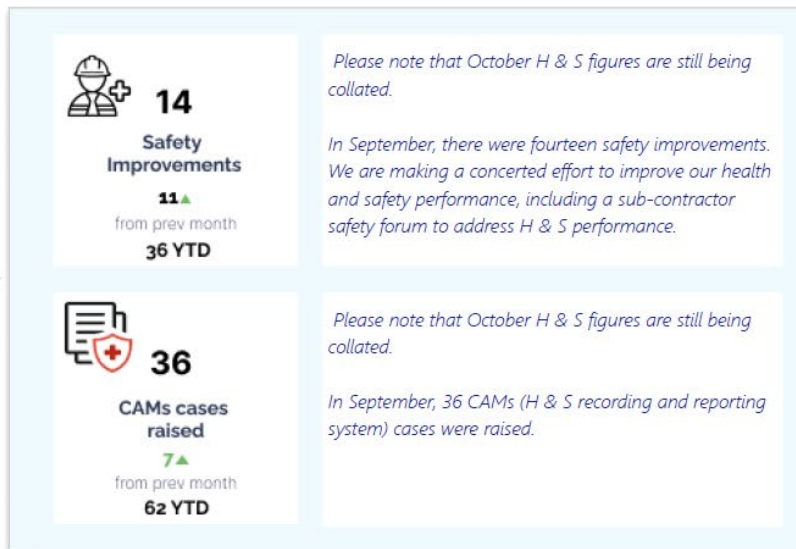
KEY: Pre-construction phases Construction phase (includes as-builts, excludes defects)

Wellington Water Operations Report

HEALTH & SAFETY (H & S) LAG INDICATORS (AT A GLANCE) *



H & S LEAD INDICATORS *



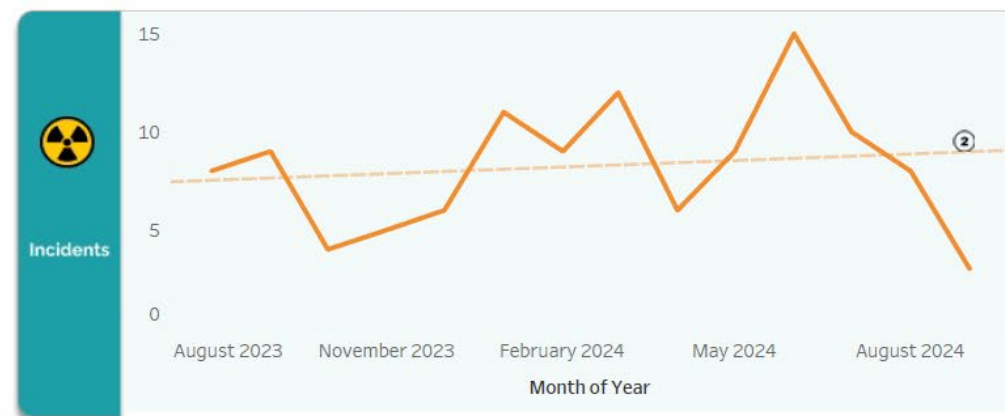
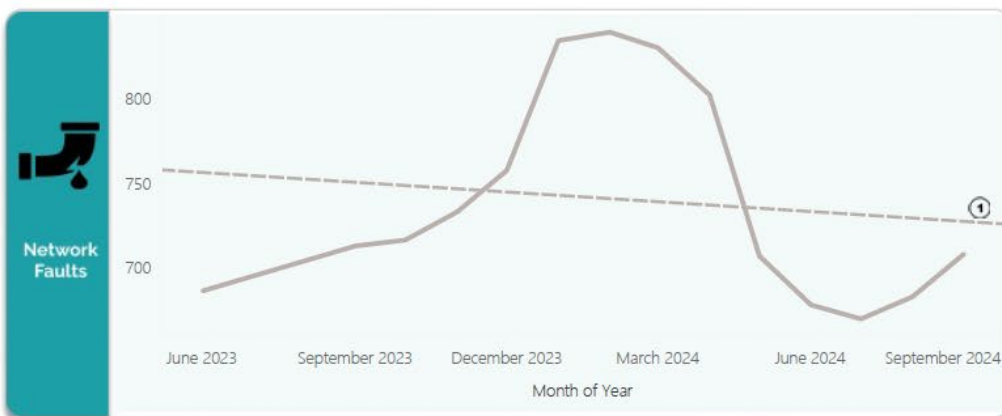
CUSTOMER ACTIVITY



CUSTOMER SATISFACTION

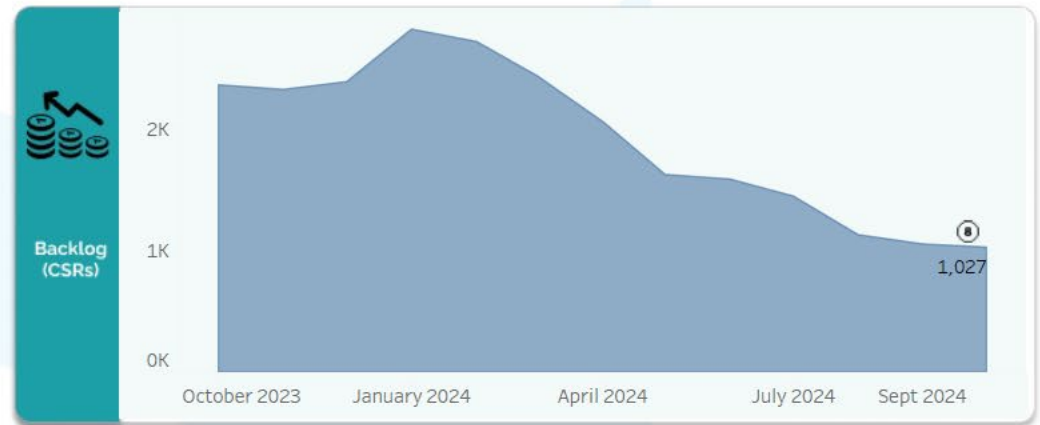
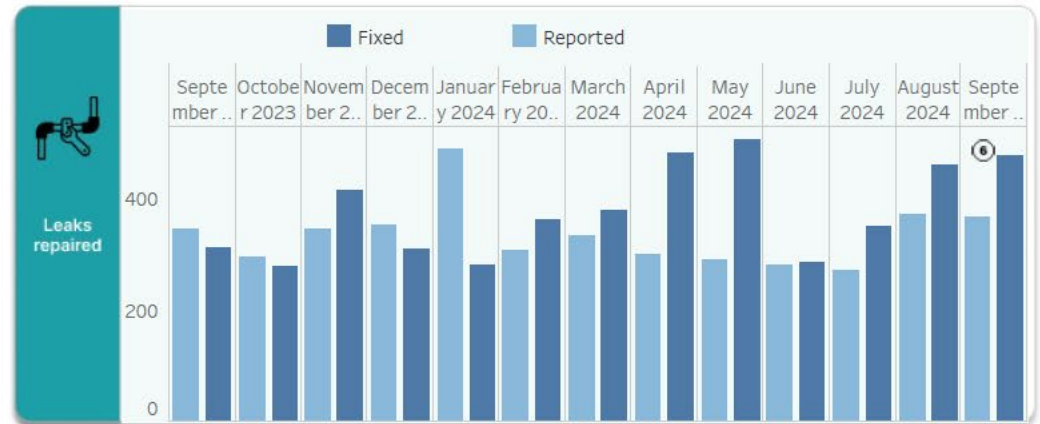


*Note that Health and Safety are reported on a regional level. *Also note that Report provides a snapshot in time. Analysis Date: 10/10/24



- Insights**
- ① Over the past 12 months, there has been a downward trend in Network Faults, largely due to a decrease in reported CSRs during the wetter months. However, as we transition into the drier months, we expect an upward trend in network faults.
 - ② Incident Management continues an upward trend over the last 12 months, further impacting on our resources and our ability to manage BAU while we continue to stretch the rubber band even further.
 - ③ Attendance within SLAs remains a challenge. This is due to the SLAs not being closely tied to the fiscal envelope. However, there has been notable improvements in our response times over the past few years.
 - ④ Wastewater resolution times has seen notable improvements over the past few years, currently meeting agreed-upon targets. Urgent water resolution remains a challenge. This is largely attributed to work volumes, the SLAs not being closely tied to the fiscal envelope, and process issues - adversely impacting data accuracy. We have recognized that the ongoing process of onboarding new staff and our on field behaviors presents its own set of challenges within reporting. However, there has been notable improvements over the past few years.

*Note that Report provides a snapshot in time. Analysis Date: 10/10/24



- 5** Progress in resolving non-urgent water jobs in WCC remains an issue. This is largely attributed to SLAs not being closely tied to the fiscal envelope, work volumes and process issues adversely impacting data accuracy. We have recognized that the ongoing process of onboarding new staff presents its own set of challenges within reporting and ensuring that our on-field behaviors don't impact reporting.
- 6** Progress in resolving leaks has maintained its positive momentum attributed to recent funding injections and associated resourcing. Since 1 Jan this year we have fixed over 3500 leaks. Additionally, we have reinstated approximately 67% of those leaks requiring permanent reinstatement. In September, we fixed over 480 leaks.
- 7** The revisit rates are primarily reported by revisits to the same address due to limitations with the current systems. Note that a revisit to the same site is not a reflection of the quality of works done by the crews or contractors. An analysis conducted on jobs completed across the region for a six month period this year found that 1.7% of all jobs were identified as actual rework.
- 8** The current backlog of open CSRs stands at approximately 1000 - with a peak in January of approximately 3000. Since then, we have observed a decline, attributed to recent funding injections and associated resourcing. These changes are beginning to positively impact our backlog, and we expect this trend to continue especially as we transition into the winter season.

*Note that Report provides a snapshot in time. Analysis Date: 10/10/24

Appendix 4: UN Sustainable Development Goals

We have aligned the UN Sustainable Development Goals (SDGs) with our community outcomes in the 2023-34 LTP (see graphic).

Over the next three years we will work towards embedding the SDGs to help monitor progress towards achieving our vision: *Pōneke, the creative capital where nature and people thrive.*

As a first step to embed the goals, we are working to align them with the suite of new Outcome and Impact indicators. This work will pick up opportunities where existing data aligns to specific SDGs and identify where new data, which is being developed in support of initiatives, can also be aligned. Reporting for this will occur in the 2024-25 Annual Report.

Community Outcomes

Cultural:

A welcoming, diverse and creative city

Social:

A city of healthy and thriving whānau and communities

Economic:

An innovative, business friendly city

Urban Form:

A liveable and Accessible, compact city

Environmental:

A city restoring and protecting nature

UN Sustainable Development Goals



Appendix 5: Performance and Monitoring Framework

How we report

Purpose

The information in the quarterly report supports governance oversight and service delivery performance monitoring of the current Long-term Plan (LTP).

What we report

The quarterly report provides a year-to-date performance story covering progress against LTP objectives, priorities and strategies.

The report covers both the Strategic (our why) and the Tactical (our what) section of the performance and monitoring framework as shown to the right and includes LTP amendments and Annual Plan variations.

How we report

Generally, we report on an exception basis, however to provide a more fuller picture, we may also include additional performance information.

Performance thresholds

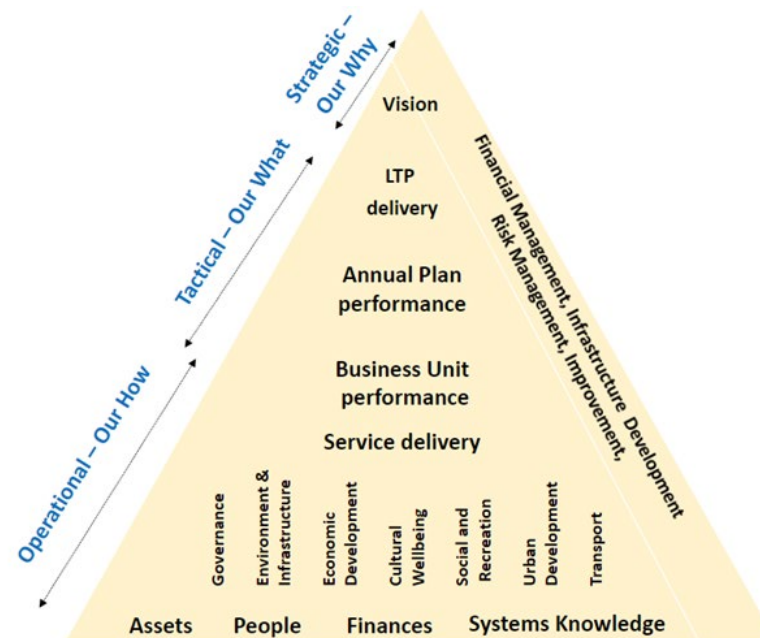
Performance is reported against a series of thresholds representing distance from the level of service target for each KPI. The 2024 LTP, performance thresholds have been set as -

Met target		0-2.49% from target
Substantially Met	At risk of not meeting target	2.50- 4.99% from target
Not met target		≥ 5% from target

Risks are reported using the Council's Risk and Assurance framework.

Where we get our data

The Information in this report is sourced from the Council's business units including Finance, Risk and Assurance, the Project Management Office and CCOs.

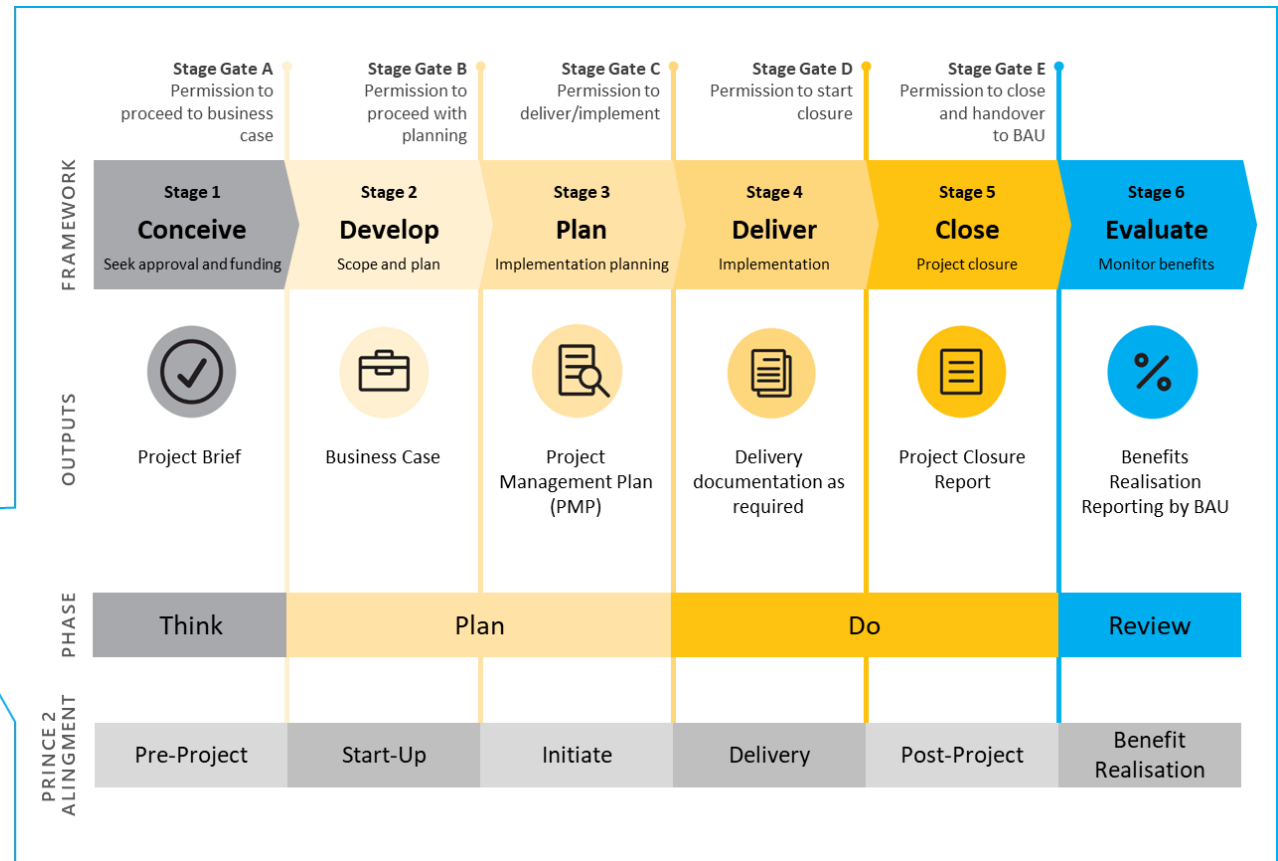
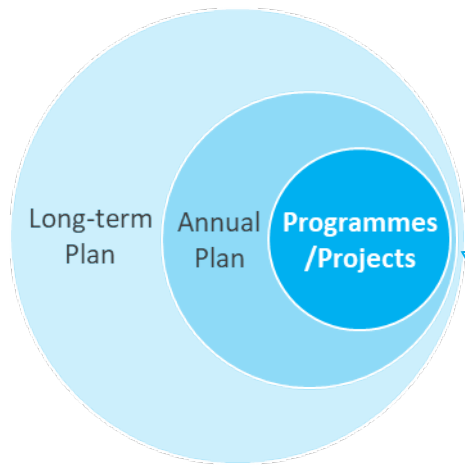


Performance and Monitoring framework

Appendix 6: Project Management Office Operating Framework

Investment Delivery Framework

WCC’s Investment Delivery Framework (IDF) represents the full life-cycle of a project at Council from the time an idea is first conceived, to after the project has ended and its benefits are realised.



Project Classification

WCC use an internal classification approach to identify the level of oversight that is appropriate for each project.

Different (scalable) project toolsets are defined based on classification level.

This ensures that the appropriate level of documentation, management and governance is applied to each project or programme.

By answering a set of questions on

- › Delivery duration
- › Urgency
- › Delivery complexity
- › Breadth of impact
- › Political sensitivity
- › Workload placed on WCC staff to deliver

risk and **effort** profiles can be derived for the project, and the appropriate level of IDF application can be recommended.

The classifications for Council are:

- Minimum /Not a project
- Minor
- Moderate
- Significant

The scope of the Quarterly Report covers Council projects categorised as **Significant**.

PROJECT CLASSIFICATION MATRIX				
EXTREME	Moderate	Moderate	Significant	Significant
HIGH	Minor	Moderate	Moderate	Significant
MEDIUM	Minor	Minor	Moderate	Moderate
LOW	Minimum/ Not a project	Minor	Minor	Moderate
	MINOR	SMALL	MEDIUM	LARGE

←—————→

Overall Delivery Confidence RAG

The Programme/Project Overall Delivery Confidence RAG represents the WCC's view of a project's ability to deliver against its defined programme/project parameters

Programme/project Parameters



**RED
(R)**

■ Red (R)

Successful delivery of the project against its project parameters appears to be unachievable. There are major issues with schedule, budget, resources, quality and/or benefits delivery, which at this stage do not appear to be resolvable. The project may need re-scoping and/or its overall viability reassessed.

**AMBER
(A)**

■ Amber (A)

Successful delivery of the project against its project parameters appears feasible but significant issues already exist, requiring management attention. These appear resolvable at this stage and, if addressed promptly, should not present a cost/schedule overrun or loss/delay of benefits.

**GREEN
(G)**

■ Green (G)

Successful delivery of the project against its project parameters appears on track as planned, and there are no major outstanding issues or risks that appear to threaten delivery.

