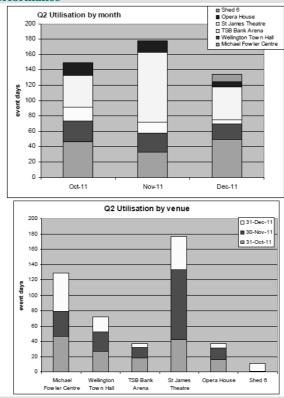
Quarterly Review – Positively Wellington Venues Ltd

Positively Wellington Venues Limited has presented its report for the quarter ended 31 December 2011 for review. A summary of key findings is presented below and the full report is attached.

Highlights: achievements

- > This quarter saw the completion of the recruitment process for the new management structure with 5 new director-level staff appointed.
- Options were considered to mitigate the impact of the loss of the Wellington Town Hall for seismic strengthening. An independent assessment has identified the potential financial impact of the closure on the organisation as \$4.5m per annum, with an estimated \$12.1m per annum impact in wider economic benefit to Wellington.
- As part of the LTP process, PWV has submitted a proposal for \$5m funding to upgrade the TSB Arena and Shed 6 on the Waterfront to accommodate Town Hall events and conference business and preserve economic value to the city
- > The Heads of Agreement was signed in February 2012.

Performance



Macro Key Performance Indicators

The following KPIs have been reported by the company:

| Venue Utilisation: Event | 2011/12 Q2 |
|--------------------------|-------------|
| hires per venue | event hires |
| Michael Fowler Centre | 129 |
| Town Hall | 72 |
| TSB Arena/Shed 6 | 48 |
| St James Theatre | 176 |
| Opera House | 37 |
| Total | 462 |

- Conventions and event business accounted for 65% of revenue (68% of utilisation), with show business being 35% (32% of utilisation). Of this, community events accounted for 6% of utilisation.
- Show highlights included Royal New Zealand Ballet's Sleeping Beauty, the NZSO Brahmissimo series, RWC2011 screenings, comedians Eddie Izzard and Pam Ayres, and musical acts Cold Chisel and Meatloaf (sold out).
- We are starting to see the first signs of advanced bookings being affected by uncertainty over the loss of the Town Hall space in 2012.
 Contact officer: Richard Hardie

Activities during the quarter

- The rebranded and re-skinned website covering all 6 venues was launched in December.
- Work continues on the SLA for Shared Services between WCC and PWV with sign-off expected in Q3.
- A business case has been prepared to support the application for LTP funding to fit out the TSB Arena and Shed 6 during the earthquake strengthening work on the Town Hall.
- A pan-venue asset management plan for PWV equipment and chattels is under preparation and expected to be completed by June 2012.
- On the invitation of Council officers, PWV is participating in the Energy Efficiency and Conservation Authority's programme to identify possible energy efficiencies which could be implemented.
- Work continues on the wind up of the St James Theatre Trust with sign-off expected in Q3.
- The new Performing Arts Foundation Trust (PAF) has been established and is awaiting Charitable Board registration.

Financial Commentary

- PWV reports a quieter than usual October as a result of business displacement during RWC2011.
- The Q2 operating deficit was (\$371k) against a budgeted deficit of (\$194k). This included transition costs for consolidating and optimising the office set up and HR costs associated with the merger.
- The favourable cash position reflects revenue in advance from bookings for future events.
- For clarity, transition and legacy costs resulting from the merger have been disclosed separately in the financial reporting.

Statement of Financial Performance

For the guarter ended 31 December 2011

| \$'000 | Q2 | Q2 | YTD | YTD | FY |
|-------------------|--------|--------|--------|--------|--------|
| | Actual | Budget | Actual | Budget | Budget |
| Income | 4,204 | 4,103 | 8,444 | 8,369 | 15,849 |
| Expenditure | 4,574 | 4,296 | 8,999 | 8,517 | 16,356 |
| Operating surplus | (371) | (194) | (566) | (148) | (507) |
| Operating Margin | (8.8) | (4.7) | (6.7) | (1.7) | (3.2) |

Statement of Financial Position

For the year ended 31 December 2011

| \$'000 | YTD Actual | FY Budget |
|-------------------------|------------|-----------|
| Current assets | 2,659 | 2,751 |
| Non-current assets | 939 | 1,028 |
| Current liabilities | 2,773 | 2,513 |
| Non-current liabilities | - | - |
| Equity | 824 | 1,266 |
| Current ratio | 1.1 | 1.1 |
| Equity ratio | 23% | 34% |

Statement of Cash Flows

| For the year ended 31 | l December 201 | 1 |
|-----------------------|----------------|-----------|
| \$'000 | Q2 Actual | Q1 Actual |
| Operating | 140 | 696 |
| Investing | (88) | |
| Financing | - | - |
| Net | 52 | 696 |

1,084

Closing balance 1,136

Profile – Positively Wellington Venues Ltd

Positively Wellington Venues Ltd is a Council Controlled Trading Organisation (CCTO) that has been established as a result of the merger of the Wellington Convention Centre – a former business unit of the Wellington City Council – and the St James Theatre Charitable Trust. The decision to establish PWV was based on the potential to realise efficiency gains and savings across the two organisations, opportunities to capitalise on WCC's shared services capabilities, and the desire to see greater integration and cooperation of Wellington's venue spaces with other CCOs and external organisations.



PWV started trading on 1 February 2011, taking over the operations of the Convention Centre which managed the Michael Fowler Centre, Wellington Town Hall, TSB Bank Arena and Shed 6. The operations of the St James Theatre Charitable Trust, which managed the St James Theatre and Opera House, were assigned to PWV from 1 July 2011.

Acting as an agent of WCC, the new entity is responsible for the management of Wellington's premiere venue spaces, including: the Michael Fowler Centre; the Wellington Town Hall; the St James Theatre; the Opera House; and the TSB Arena and Shed 6.

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