#### Australia

Performance Indicator	Outcome / Output
75 media stories achieved reflecting Wellington and wider region key messages. Adding emphasis on new media	Status: Achieved
	Comment:
	Australia media coverage of Wellington remained strong in Q3.  With some 40 stories generated on Wellington and the wider region.
	Some great travel results with Grazia, Perth's Weekend West and Jetstar all having strong city coverage.  Other non travel stories that PWT were involved with ensure strong coverage trans Tasman.
	We worked closely in with Wellington International Ukulele Orchestra to attain strong coverage in publications such as MX for their first international tour.
	Five Australia media groups visited Wellington in this quarter – the most notable was food publication, Delicious Magazine who held a readers event in the city.
	Total Wellington stories generated for the first three quarters of the 2010/11 year is 135.
Increase direct visitor arrivals to Wellington from Australia (via Wellington International Airport) by 8.8% over 2009/2010 levels	Status: Not Achieved
	Comment: For the months of December, January and February Australian visitor arrivals increased by 8.6% to total 39 410 over the three month period.
	NSW, QLD and VIC remain the regions largest source markets – comprising 84% of all Australian visitor arrivals to Wellington, NSW with 13538 arrivals (up 5.4%), Queensland with 10163 (up 4.0%) and Victoria 9495 (up 8.3%) respectively. The largest gains are coming from Western Australia, with a 29% jump in arrivals for the quarterly period (off a much lower base).
	Over the same two month period New Zealand visitor arrivals declined by 2.6%. Wellington outperformed Auckland and Christchurch in terms of visitor growth over this period. It is encouraging to see that direct arrivals to the largest arrival point, Auckland though have shown a healthy increase (up 5.8%) over the same period.
	Wellington international visitor arrivals 2010 December arrivals 17 980 – up 6.4% on Dec 2009 2011 January arrivals 10 380 – up 12.9% on Jan 2010 2011 February arrivals 11050 - up 8.3% on Feb 2010
	For the period from July 2010 –February 2011, Wellington's direct international visitor arrivals from Australia sits at 81 193, up 7.2% on the same period the year prior.
	Australia visitor arrivals to Wellington have increased every month from June 2010 to January 2011.
Deliver an additional 112 000 visitor nights from Australia to the Wellington	Status:  Data for the Jan-Mar 2010 quarter will be available in the Q4 report. The IVS is currently under review by MED. PWT is considering other measurement tools for

and Marlborough regions in the 2010/2011 financial year (an 8.8% increase)	this KPI.
morease)	Comment:
Continue growth of Australian website traffic to WellingtonNZ.com by 125% over the July – March period	Status: Not achieved
	Comment: Third quarter (Jan – March) saw 46 908 visits to WellingtonNZ.com, an increase of Australian website traffic of just over 100%. In the nine month period from July – March, Australian web traffic increased by 95.9%, to total 115 419 visitors. On average 424 Australians visit WellingtonNZ.com daily, spending on average 3 minutes 36 seconds on the site, visiting 4 pages per visit. Top five referrers – Google organic, Google CPC, direct visitors, NineMSN Getaway, Sydney Morning Herald website.
An 8.8% increase in Australian visitor spend in the Wellington region in 2010/11	Status:  Data for the Jan-Mar 2010 quarter will be available in the Q4 report. The IVS is currently under review by MED. PWT is considering other measurement tools for this KPI.
D. II. 404 1.4 111 111	Comment:
Deliver 12 trade familiarisations per year	Status: Achieved
	Comment: Two trade visits took place to Wellington in this quarter, one from Carnival Cruises and the other from Orbitz. Year to date 12 trade familiarisations have taken place.
Maintain six partnerships in place including three regional funding partners and three commercial funding partners	Status: Achieved
	Comment: Six partnerships in place currently – (excluding WCC) three regional and three commercial partners.
6 Wellington/Wairarapa operators to participate in joint sales visits to wholesalers annually	Status: Achieved
	Comment: 6 operator have participated on two different trips
Undertake at least three marketing campaigns in conjunction with airline partners and WIAL	Status: Achieved
	Comment: Three campaigns completed with Air NZ, Pacific Blue and Qantas; more activity happening in Q4.
Successful launch and execution of Wellington marketing activity in 2nd city	Status: Achieved
	Comment: In Q3 PWT extended its marketing activities around 'There's No Place Like Wellington' to Melbourne.
Airline capacity maintained at least at 2009/10 levels and negotiations advanced to grow capacity further.	Status: Achieved
	Comment: The successful outcome for Wellington of the ACCC's decision backed by the Ministry of Transport to allow Air NZ and Pacific Blue to act in Alliance provides Wellington with immediate increase in capacity (approx. 12%) out of Australia and commitments to increased capacity each year during the life of the Alliance. Qantas have new larger planes operating on its Wellington routes out of Australia commencing Q3.

	In total from the Air NZ / Pac Blue alliance Wellington is set to enjoy an additional 16 services a year from Melbourne, 18 from Brisbane and 83 from Sydney. This is scheduled to commence July 2, 2011.
Database of 25 000 Australian consumers engaged with on quarterly basis	Status: Status: Achieved Comment:
	Database currently sits at 39 433. The database was engaged with twice this quarter.
Develop at least two experiential concepts to launch in Australia	Status: Ongoing Comment: After the success of WLG, we initially planned to run another pop up in Q4, however there are some great food media opportunities in place (namely Masterchef Australia – Australia's #1 performing show will film an episode in Wellington) in May, airing in July – it is planned to wait for such a broadcast opportunity and then leverage such activity, with PR and a pop up in Q1 of 2011-12.

#### **Communications**

Performance Indicator	Outcome / Output
15 media hosted to support New Zealand Marketing Strategy	Status: Exceeded
	Comment: 6 media were hosted in the quarter for features about the 'coolest little capital in the world':
	Fashion Quarterly, AA Directions, Herald on Sunday, Sunday Star Times Culture, The Press.
	17 media have been hosted year-to-date.
80% of media coverage of PWT and Wellington tourism is positive and 09/10 levels are maintained	Status: On target
	Comment: There were 150 articles, with 85% positive. Year to date coverage is up 21% on 09/10 levels.
20 media releases about PWT or Wellington tourism distributed	Status: Exceeded
	Comment: 12 media releases about PWT or Wellington tourism were distributed. This brings the year-to-date total to 37.
12 issues of Positively Informed produced and distributed	Status: On target
	Comment: 3 issues of Positively Informed were distributed. This brings the year-to-date total to 9.
WellingtonNZ.com media sections updated fortnightly	Status: On target
	Comment: The media website continues to be regularly updated with news and themed travel releases.

### Wellington Downtown

Performance Indicator	Outcome / Output
Downtown weekend visitation and retail sales 2% above 2009/2010 levels (Source: BNZ MarketView; number of Wellingtonian's using BNZ credit and debit cards in downtown area)	Status: Not Achieved
	Comment: Weekend visitation in downtown Wellington for the January - March quarter declined 5.76% compared with the same period in 2010. Weekend retail spend in downtown Wellington for the January - March quarter declined 7.67% compared with the same period in 2010.
KNOW e-News and KNOW e-Biz distributed fortnightly to subscriber database	Status: Ongoing
	Comment: All Q3 KNOW and KNOW e-Biz e- newsletters were distributed fortnightly and on-time.
Increase reach of KNOW e-news (including social media channels) to Wellington Residents from 11.3% of residents to 16.7% (30,000)	Status: Exceeded
	Comment: The combined reach of the KNOW audience is 46,127 including the KNOW eNews (26,827), Facebook (14,200) and Twitter (5,100).
Maintain the KNOW e-Biz database to within 10% of 2009/10 levels	Status: Achieved
	Comment: As at the end of Q3, the KNOW Business database had increased by 48% to 882 (from 592 at the end of Q2). This was primarily as a result of the annual database update that happened during February.
Deliver at least 2 tactical campaigns with Partners	Status: Achieved
	Comment: During Q3 we ran a week-long reader promotion with the Dominion Post that involved 15 partners. We also ran a tactical promotion with Te Papa offering KNOW subscribers an exclusive curated viewing of the European Masters exhibition.
Produce and distribute the Downtown Year Planner	Status: Achieved
	Comment: This was distributed to downtown Wellington businesses, and also to KNOW subscribers during Q2 and Q3.
Grow visitation to WordontheStreet.co.nz; monthly unique visitors 10,000 / visits 20,000	Status: Ongoing
	Comment: Average monthly visits for Q3 were 9,680 slightly up from 9,500 in Q2. Traffic coming from search engines now accounts for over 20% of total traffic as a result of the Google Paid Search campaign that is in place.
Continue to inform Wellingtonians through daily updates via social media	Status: Ongoing
	Comment: Regular updates on social media channels have continued and levels of interaction remain strong.

#### International

Performance Indicator	Outcome / Output
Number of partners within 5% of 2009/10 levels	Status: Achieved
	Comment: Reported on in Q1.
Train 300 frontline staff from key markets	Status: On Track
Sales calls to 125 decision makers in key offshore markets	
	Comment:
	Frontline staff trained year to date: 328 Sales calls year to date: 85
	Kiwi Link North America, TRENZ and Wellington & Wairarapa Trade Day will all take place in Q4.
Increase Wellington's coverage in US and UK brochures, websites and guidebooks by 5%	Status: On Track
	Comment: An update on brochure content will be provided in Q4 when the annual brochure review has taken place
Provision of port to city shuttles for Cruise ship passengers.	Status: Achieved
	Comment: Wellington received 59 cruise ship visits carrying an estimated 125,000 passengers over the summer cruise period. One additional Wellington ship visit - Queen Mary – occurred due to berthing issues at Lyttleton post-quake. Shuttles were provided for 11 of these ships, ensuring that every passenger arriving in Wellington had shuttles provided.
Update and increase content of the travel trade section of WellingtonNZ.com	Status: On track
Distribute 4 e-updates to trade:	
Distribute 8 e-updates to media:	
	Comment: E-updates were sent to international trade and media on the Duxton refurbishment and the commencement of The Hobbit shooting.
	E-updates to trade: 7 E-updates to media: 6
Maintain Wellington's market share of international visitors to NZ relative to 2009/10	Status: The International Visitor Survey is currently under review by MED. PWT is considering other measurement tools for this KPI. Due to delays in obtaining data, this will be reported on in Q4.  Comment:
Host 2 familiarisations for Inbound Tour Operator Host 1 product buyer familiarisation Host 15 wholesale or retail trade familiarisations 40 sales calls to Inbound Tour Operators (IBO)	Status: On track
, , ,	Comment: Q3 is normally a quiet period for trade activity due to

	industry being busy with high season business. PWT hosted 2 trade famils in this period including one French RWC2011 Official Travel agent and a French Product Manager from luxury expedition company Terres d'Aventure.  IBO famils year to date: 10 Product buyer famils year to date: 1 Wholesale or retail famils year to date: 16 IBO sales calls: 4 (on target0)
Increase international visitor room nights by 2% relative to 2009/10	Status: The IVS is currently under review by MED. PWT is considering other measurement tools for this KPI. Due to delays in obtaining data, this will be reported on in Q4.
B 1 0040 W III 4 B 1 1 1 1 7 1 1 0 1 1	Comment:
Produce 2010 Wellington Regional Visitor Guide	Status: On track
Achieve 70 positive editorial media placements	
Assist CNZWT and IMA partners to achieve at least 5 editorial media results	
Produce 2011/2012 Regional Trade Directory	
	Comment: 29 media files were hosted in Wellington this quarter including a RWC2011 focussed press trips by RWC2011 sponsor airline Emirates, which included writers from the Independent, Telegraph, Guardian and The Times from the UK. Other notable files include four TV crews from France, India and UK Travel Channel and Total Rugby, GEO magazine from France, Lonely Planet magazine and L'Equipe newspaper from France.
	YTD Positive editorial media placement: 54
	YTD CNZWT and IMA editorial media results: 3
	The 2011/12 Wellington & Wairarapa Trade Directory was distributed internationally in February 2011 with an e-book version available online.

# Long Haul

Performance Indicator	Outcome / Output
Funding within 5% of 2009/10 levels	Status: Achieved.
	Comment: Funding has been achieved at the same level as 2009/10.
Provide two updates annually to funding partners	Status: Achieved
	Comment: Stakeholder meetings have been held with both WIAL and Wellington City Council members in Quarter 3. Additional updates will be given in Quarter 4.
Contact maintained with at least three target airlines	Status: Achieved
	Comment: PWT & WIAL have met with ten targeted airlines in Quarter 3 at the annual Routes Asia Conference held in Seoul, Korea.
Undertake a minimum of 10 trade and airline sales calls to key Asia wholesalers	Status: Achieved
	Comment: KiwiLink Asia took place in October 2010. Ninety one-on-one decision maker appointments were

undertaken during this event across seven Asian countries. Specific convention and incentive information was provided in addition to leisure products and these leads and relationships are being developed by the Convention Bureau Sales Manager as these segments provides a broader opportunity to grow demand for Wellington from potential Long Haul cities.
Trade calls year to date: 90

#### New Zealand

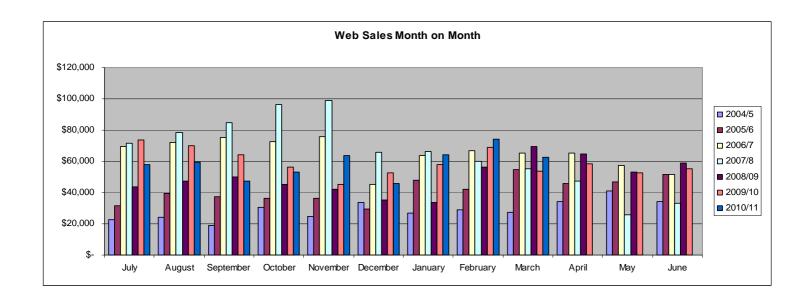
Performance Indicator	Outcome / Output
2% growth in visitor nights above 2009/10 levels (Source: CAM) Weekend rooms sold in partner hotels 2% above 2009/10 levels (Source: Hotel Monitor)	Status: Ongoing
	Comment: The Commercial Accommodation Monitor (CAM) showed a 1.91% decrease in total domestic visitor nights to 325,781 for the period October to December 2010 against the same period in 2009 (NB: there has been a delay in receiving the latest CAM report due to the Christchurch earthquake). Weekend rooms sold in partner hotels were static for the period January to March 2011 compared to the same period in 2010.
Generate \$730,000 of bookings through WellingtonNZ.com (joint KPI with Online)	Status: Ongoing
	Comment: \$201,084 was generated for Wellington tourism industry partners through WellingtonNZ.com this quarter - a 10% increase versus Q3 of 2009/10. YTD revenue \$464,460
Grow visitation to WellingtonNZ.com by 20% compared to 2009/10 (joint KPI with Online)	Status: Ongoing
	Comment: Visits to WellingtonNZ.com this quarter were 393,238 a 9% increase compared to Q3 of 2009/10. This growth is primarily as a result of online activity in Australia this quarter that did not exist in 09/10. YTD growth is 24% compared to 2009/10.
Maintain at least 20 funding partners in New Zealand marketing partnership	Status: Achieved
	Comment: The New Zealand Marketing Campaign has 23 funding partners – Te Papa and 22 inner city Wellington hotels.
Joint market at least 4 Wellington events through TV, online or appropriate mediums	Status: Achieved
Joint market up to 3 Te Papa exhibitions through TV and digital campaigns	Comment: To date this year we have: - ran an extensive Facebook campaign promoting the Phoenix v Boca Juniors match - ran online campaigns promoting accommodation for the Bon Jovi concert ran online campaigns promoting accommodation for the Neil Diamond concert - provided significant funding and marketing support for the All Whites v Paraguay match Status: On Target

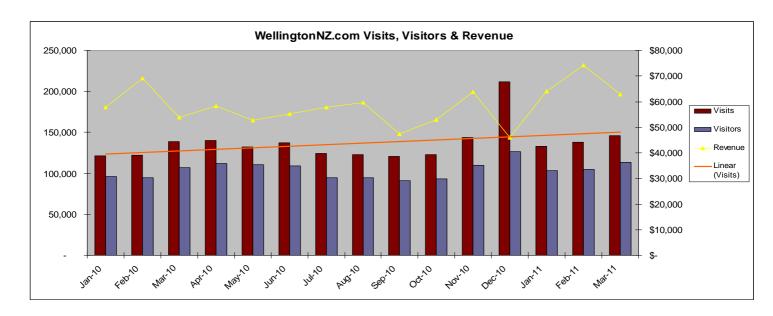
	Comment: A national level TV campaign promoting the <i>European Masters</i> exhibition aired in January. NB: It was decided in conjunction with Te Papa to focus on promoting two exhibitions only during 2010/11. This has been done to enable greater promotion of the European Masters exhibition.
Deliver at least 2 tactical campaigns with partners	Status: On Target
	Comment:
	During the next quarter two partner tactical campaigns
	will be launched. A weekly reverse auction website
	called Wellington Wednesday, and a stay 3 pay for 2
	hotel partner campaign.

### Online

Performance Indicator	Outcome / Output
Maintain a presence in 4 social media communities and utilise these channels for tactical campaigns	Status: Ongoing
	Comment:  PWT has actively used three SM platforms in Q3. We manage a Facebook Page and a Twitter profile. At the end of Q3, the Facebook Page had 14,200 fans and on Twitter there were 5,100 followers. Relevant videos have also been posted on YouTube.  Another focus for social media activity in Q3 was submitting a number of articles to Tourism New Zealand's new user-generated content section of their website www.newzealand.com.
Generate \$730,000 of bookings through WellingtonNZ.com (joint KPI with New Zealand)	Status: Ongoing
	Comment: \$201,084 was generated for Wellington tourism industry partners through WellingtonNZ.com this quarter - a 10% increase versus Q3 of 2009/10. YTD revenue \$464,460
Grow visitation to WellingtonNZ.com by 20% compared to 2009/10 (joint KPI with New Zealand)	Status: Ongoing
Compared to 2000, To (joint 14) With 140W Zodiano,	Comment: Visits to WellingtonNZ.com this quarter were 393,238 a 9% increase compared to Q3 of 2009/10. This growth is primarily as a result of online activity in Australia this quarter that did not exist in 09/10. YTD growth is 24% compared to 2009/10.
Increase the position of WellingtonNZ.com to within the top 5 in Google organic results for identified keywords ([top] things to do in Wellington + Wellington hotels)	Status: Ongoing
	Comment: WellingtonNZ.com is the first and second result on Google, for the term 'Wellington Hotels'. For Things to do in Wellington' WellingtonNZ.com makes up positions 1 to 4 on Google.
Maintain WellingtonNZ.com's position as the number 1 RTO website in New Zealand	Status: Ongoing
	Comment: The nearest RTO website in NZ in terms of traffic is AucklandNZ.com. For Q3, the number of unique visitors to WellingtonNZ.com was 12% higher than for Auckland's website (300,378 vs 266,633).
16,000 visitors to the Wellington Mobile site	Status: Ongoing

Comment: There were 11,492 unique visitors to the Wellington Mobile site during Q3. This is an increase of 220%
compared to Q3 last year. The 2010/11 target of 16,000 visitors to the mobile site is on track to be achieved (YTD 15,623).





## Rugby World Cup

Performance Indicator	Outcome / Output
Host two key provider forums	Status: Achieved
	Comment: The first Key Provider Forum was hosted in July with approximately 100 in attendance. The decision was made in Quarter 3 to amend the format of these forums to communicate better with the targeted audiences. Separate Retail and Hospitality groups have been coordinated for this purpose. Regular updates are provided to these groups.
Deliver City theming for South Africa vs New Zealand in July 2010	Status: Achieved
	Comment: A successful role out of the 'Splat' brand for the South Africa vs New Zealand test was delivered in July 2010.
70,000 visits to Wellingtonnz2011.com during the 2010/11 financial year	Status: On Track
	Comment: Total visits to WellingtonNZ2011.com were 7.312 for Q1-Q3. During Quarter 3 a Google Adwords plan was developed and an immediate uplift in both visitors to the site and accommodation bookings has resulted
Key providers communications plan delivered on time and budget	Status: On Track
	Comment: Regular Marketing Communications and Media Communications meetings are scheduled and undertaken to update the wider team on all Marketing Communications and Media activities. Activity leaders have been appointed for all activities and include accommodation, transportation, theming, branding, media relations and visitor information.
Regional theming delivered on time and on budget	Status: On Track
	Comment: Planning is continuing but is being shaped by developments within the Rugby New Zealand 2011 (RNZ2011) office. We are working closely with RNZ2011 to ensure that Wellington leverages the national activity and investment as much as possible.

### **Tourism Product Development**

Performance Indicator	Outcome / Output
Monitor and advocate for the continual improvement of tourism related infrastructure	Status: Achieved
	Comment: During the quarter Positively Wellington Tourism, in conjunction with WCC, erected a number of Visitor Information Centre "i" signs in the precinct around the Wellington Visitor Information Centre to assist both foot and vehicle visitors to locate the i-SITE.
	PWT also began an assessment of the provision of signage along the "Cable Car corridor" which includes Brandon St, Lambton Quay, Cable Car Lane, the Wellington Cable Car, Upland Rd and Kelburn village.
Help advance the development of the Marine Education Centre and other significant attractions	Status: Ongoing
	Comment: A feasibility study for the proposed Wellington Marine Education Centre is currently being prepared. The centre's visitor experience concept design and landscape design are currently being considered. Angus & Associates are also currently conducting visitor market research. The business case is proposed to be available in July 2011. PWT will continue to offer its support of this project and we still believe that there will be significant demand for a product of this magnitude. It will also help to diversify Wellington's basket of commissionable product.
Universal access included in all relevant public submissions PWT submits on	Status: Achieved
	Comment: No submissions were made during the Jan-Mar quarter, however PWT began an assessment of the "Cable Car corridor" with regards to visitor signage and access to the Cable Car and Cable Car precinct, from Brandon St and Lambton Quay, which identifies and incorporates the need for universal access along the corridor.
Phase 3 of Wellington's STAR programme delivered	Status: Ongoing
	Comment: The third and final phase of the Sustainable Tourism Advisors in Regions (STAR) programme was continued. The programme delivery was undertaken as usual by Tourism Resource Consultants. 5 – 7 businesses (large to small) are intended to be assessed within the final phase (one year) of the STAR programme which concludes in Sept 2011.
One commissionable product developed from repackaging existing products	Status: Achieved
	Comment: The "Wellington City Pass" was launched in Jan. The pass is a package of two tourism attractions plus a return Cable Car ride, with an optional addition of the

	new Wellington City Sights bus or other transport options. The package is not only a convenient way to experience some of Wellington's top attractions, but it is also now commissionable for those third parties that wish to sell the product.  Early statistics suggest that this product is being picked up by visitors to the i-SITE looking for a convenient way to see the city.
Action items within the Wellington Visitor Strategy 2015 initiated	Status: Achieved/Ongoing
	Comment: A number of actions within the WVS2015 were either initiated, achieved or are ongoing. These included Nature Tourism Products (2b) – PWT assisted one operator to establish a new South Coast tourism product.
Maximize WCCs investment in tourism product and destination marketing through maintaining a perpetual MOU with each of the Karori Sanctuary Trust and the Carter Observatory	Status: Achieved/Ongoing
	Comment: PWT has an MOU in place with both Karori Sanctuary Trust and Carter Observatory; in addition a MOU has been signed with Wellington Zoo. To date the marketing managers of all entities have meet with PWT to discuss and agree on joint marketing initiatives going forward. These initiatives continue to be developed.
Support investment groups in completing feasibility studies for product developments	Status: Achieved
	Comment: PWT continued to provide product development advice and guidance for a number of start-up tourism activities proposals (commercial in confidence).
	A number of these business start-ups have identified opportunities from the growing cruise sector market. PWT staff have engaged with other regions to learn from them issues relating to cruise activity provider proliferation to identify destination management issues which may arise.

### Tourism Research

Performance Indicator	Outcome / Output
Produce and communicate Hotel Monitor, CAM, WAAM and other statistics monthly	Status: Ongoing
WAAW and other statistics monthly	Comment: We continue to manage and communicate the core datasets within our research programme. This includes both internal and externally produced datasets. The Hotel Monitor (internal) is used to report Wellington's hotel performance on a monthly basis directly to the hotels and quarterly via quarterly Council reporting. The Commercial Accommodation Monitor (CAM) is communicated monthly both internally and externally through PWT's monthly Positively Informed newsletter, and via WellingtonNZ.com
Deliver annual domestic market research programme quarterly	Status: Ongoing
	Comment: We continue to analyse and communicate the domestic market datasets. The Commercial Accommodation Monitor (CAM) and Hotel Monitor are communicated monthly internally and externally, as well as to Domestic Partners on either a monthly or quarterly basis.
	The BNZ MarketView Domestic and Downtown reports are used by the New Zealand Marketing team and communicated quarterly to WCC and to Domestic Partners.
	As the RTO representative on the Domestic Travel Survey (DTS) Stakeholder Group we continue to engage with the Tourism Strategy Group (ex Ministry of Tourism) regarding to improvements to the DTS on a quarterly basis.
Deliver annual international market research programme quarterly	Status: Ongoing
	Comment: Positively Wellington Tourism continues to analyse and communicate the international market datasets on an ongoing basis, particularly the International Visitor Survey (IVS) and Regional Visitor Monitor (RVM) — both quarterly, and the CAM (monthly). The IVS and CAM are communicated both internally, on the website and within WCC quarterly reports. A summary RVM report is produced on WellingtonNZ.com on a quarterly basis and is communicated in more detail to those entities who request this.
	As the RTO representative on the IVS Stakeholder Group we continue to engage with the Tourism Strategy Group regarding to improvements to the IVS on a quarterly basis.
Improvement of national tourism statistics to help Positively Wellington Tourism with more effective decision making	Status: Ongoing
, and the second	Comment: We have continued to engage with the Tourism Strategy Group, with the aim of seeking more

	accurate datasets that are relevant to Wellington's tourism industry. We continue to be engaged with the Domestic Travel Survey stakeholder group as the RTO representative.
	We continue to be represented on the Regional Visitor Monitor survey stakeholder group which assesses the success of and enables the ongoing enhancement of the RVM. This process is conducted on an annual basis.
	The Ministry of Economic Development following lobbying from organisations including PWT is set to review the core 'Tourism Data Set during 2011'. We will continue to pursue better research that enables us to make the appropriate investment decisions and measure our performance more accurately.
Australian campaign/market research report completed	Status: Ongoing
	Comment: Ongoing research and analysis of marketing in Australia is being carried out by Tourism New Zealand and the MED as a part of the JV project. Should PWT require additional research to be conducted in order to meet organisational objectives, this will be assessed once the Tourism New Zealand research has been completed.

# Wellington Convention Bureau

Performance Indicator	Outcome / Output
Attend 2 convention and incentive trade shows per year	Status: Achieved
	Comment: Attended Australian Business Events Expo in Sydney in July and AIME in Melbourne in February.
Make 4 sales trips to Australia annually	Status: Achieved
	Comment: 4 trips have been made to Australia on sales trips year to date (Sydney, Brisbane and Melbourne).
Host a minumum of 70 prospective organisations on a famil in Wellington annually	Status: On target
	Comment: Thirteen people have been hosted this quarter bringing the year to date figure to 34. The Bureau Mega familiarisation will take place during April 2011.
5% increase in leads / referrals generated to CVB partners relative to 2009/10	Status: On Target
	Comment: An 11% increase has been recorded for this quarter, the year to date growth is 10%
Maintain Wellington CVB partners to +/- 5% of membership at the 2009/10 financial year levels	Status: Achieved
	Comment: 105 members onboard so far this year compared to 104 at the end of the last financial year. (+1%)
Maintain Wellington CVB funding level +/- 10% of membership as at 2009/10 financial year levels	Status: Achieved

Comment:
\$173,000 of funding secured currently compared to \$175,000 last year. (-1%)

## Wellington i-SITE Visitor Centre

Performance Indicator	Outcome / Output
Grow revenue by at least 3%	Status: Partially Achieved
Increase sales of Wellington attractions, tours and accommodation by 10%	
	Comment: Total revenue was behind by 7% for the same quarter last year, and behind 10% year to date. Wellington product was 4% behind year to date but ahead by 4% for the March quarter.
Customer satisfaction at consistently high levels of 90%	Status: Achieved
	Comment: The mystery shopper assessment result for the quarter was 92%
Redevelopment plans for technology systems and environment of the i-SITE implemented in time for RWC 2011	Status: Achieved
	Comment: Redevelopment was completed 15/12/10. Internet kiosks installed April 2011. Planning underway for enhancement of external signage.
Break-even financial result achieved at both Wellington & Interislander i-SITEs	Status: Not Achieved
	Comment: Wellington i-SITE's financial result for this quarter was a loss of \$15,377. Interislander i-SITE's quarter result was a loss of \$7,867.
Visitors to i-SITE maintained at least at 2009/10 levels	Status: Not Achieved
	Comment: Visitors to the i-SITE for this quarter were down by 5% in comparison to the same quarter last year. This can be attributed to continually declining international visitor arrivals from European markets – i-SITE's largest market, UK, is currently down on arrivals by 29%

#### **Profit and Loss**

National Pattnership Wellington Trust Inc.	I TOTAL ATIC LOSS					
Income	For the quarter ended 31st Mar 2011	Quart	er			Full Budget
Income	Partnership Wellington Trust Inc.					
Visitor Centre		<u>Actual</u>	<u>Budget</u>	YTD	YTD Budget	<u>2010/11</u>
Visitor Centre	la a a una					
Interislander i-Site		4.050.000	4 440 700	0.005.040	0.544.005	0.000.040
Funding - WCC						
Interest Income		· ·	•	•	,	·
Partner Income   1,177,609   1,187,848   2,341,948   2,653,923   2,964,46   20,500   131,903   199,450   205,080				, ,	, ,	
Sundry Income   28,548   125,000   131,903   199,450   205,08   3,598,149   4,292,348   9,025,350   10,431,458   12,564,04		· ·	· ·	·	·	
Iess Direct Costs   947,114   1,027,728   1,948,050   2,304,133   2,763,42   Total Direct Costs   947,114   1,027,728   1,948,050   2,304,133   2,763,42   2,144,52						
Iess Direct Costs   947,114   1,027,728   1,948,050   2,304,133   2,763,42     Total Direct Costs   947,114   1,027,728   1,948,050   2,304,133   2,763,42     Gross Surplus from Trading   2,651,035   3,264,620   7,077,300   8,127,325   9,800,61     Iess Expenditure   Domestic Marketing   439,707   560,807   1,936,960   1,762,695   2,264,43     Downtown   37,136   51,149   110,447   171,229   214,45     Rugby World Cup   9,423   25,566   38,864   58,421   101,86     Communications   26,648   34,164   78,264   112,686   134,61     Digital   113,985   136,677   419,077   491,940   622,02     Research & Product Development   134,700   186,243   354,084   453,849   621,31     Convention Bureau   93,222   95,361   307,940   282,034   411,86     Long Haul   46,951   24,083   122,937   124,838   172,22     i-Site   195,828   202,605   555,819   581,177   761,94     Overheads   243,340   251,316   811,353   803,655   1,100,71     Total Expenditure   2,547,629   2,197,071   6,697,474   6,912,724   9,852,90     Net Operating Surplus   103,406   1,067,549   379,826   1,214,601   (52,29)     Capital Expenditure   3,795   337,641   338,700   363,70     Intangibles Expenditure   0 0 25,000	,					
VIN Cost of Goods Sold Total Direct Costs         947,114         1,027,728         1,948,050         2,304,133         2,763,42           Gross Surplus from Trading         2,651,035         3,264,620         7,077,300         8,127,325         9,800,61           less Expenditure           Domestic Marketing         439,707         560,807         1,936,960         1,762,695         2,264,43           Downtown         37,136         51,149         110,447         171,229         214,45           Rugby World Cup         9,423         25,566         38,864         58,421         101,86           Communications         26,648         34,164         78,264         112,686         134,61           Digital         113,985         136,677         419,077         491,940         622,02           Research & Product Development         51,746         42,545         216,552         170,920         208,46           International         134,700         186,243         354,084         453,849         621,31           Convention Bureau         93,222         95,361         307,940         282,034         411,86           Australia         1,313,323         559,626         1,689,992         1,827,213         3,145,65	l otal Income	3,598,149	4,292,348	9,025,350	10,431,458	12,564,041
VIN Cost of Goods Sold Total Direct Costs         947,114         1,027,728         1,948,050         2,304,133         2,763,42           Gross Surplus from Trading         2,651,035         3,264,620         7,077,300         8,127,325         9,800,61           less Expenditure           Domestic Marketing         439,707         560,807         1,936,960         1,762,695         2,264,43           Downtown         37,136         51,149         110,447         171,229         214,45           Rugby World Cup         9,423         25,566         38,864         58,421         101,86           Communications         26,648         34,164         78,264         112,686         134,61           Digital         113,985         136,677         419,077         491,940         622,02           Research & Product Development         51,746         42,545         216,552         170,920         208,46           International         134,700         186,243         354,084         453,849         621,31           Convention Bureau         93,222         95,361         307,940         282,034         411,86           Australia         1,313,323         559,626         1,689,992         1,827,213         3,145,65	less Direct Costs					
Total Direct Costs   947,114   1,027,728   1,948,050   2,304,133   2,763,42		947 114	1 027 728	1 948 050	2 304 133	2 763 425
Company   Comp						
Less Expenditure		047,114	1,027,720	1,040,000	2,004,100	2,700,420
Domestic Marketing         439,707         560,807         1,936,960         1,762,695         2,264,43           Downtown         37,136         51,149         110,447         171,229         214,45           Rugby World Cup         9,423         25,566         38,864         58,421         101,86           Communications         26,648         34,164         78,264         112,686         134,61           Digital         113,985         136,677         419,077         491,940         622,02           Research & Product Development         51,746         42,545         216,552         170,920         208,46           International         134,700         186,243         354,084         453,849         621,31           Convention Bureau         93,222         95,361         307,940         282,034         411,80           Australia         1,131,323         559,626         1,689,992         1,827,213         3,145,65           Long Haul         46,951         24,083         122,937         124,838         172,22           i-Site         195,828         202,605         555,819         581,177         761,94           Interislander i-Site         23,620         26,929         55,185 <t< td=""><td>Gross Surplus from Trading</td><td>2,651,035</td><td>3,264,620</td><td>7,077,300</td><td>8,127,325</td><td>9,800,616</td></t<>	Gross Surplus from Trading	2,651,035	3,264,620	7,077,300	8,127,325	9,800,616
Research & Product Development International         51,746         42,545         216,552         170,920         208,466           International         134,700         186,243         354,084         453,849         621,31           Convention Bureau         93,222         95,361         307,940         282,034         411,80           Australia         1,131,323         559,626         1,689,992         1,827,213         3,145,65           Long Haul         46,951         24,083         122,937         124,838         172,22           i-Site         195,828         202,605         555,819         581,177         761,94           Interislander i-Site         23,620         26,929         55,185         72,067         93,41           Overheads         243,340         251,316         811,353         803,655         1,100,71           Total Expenditure         2,547,629         2,197,071         6,697,474         6,912,724         9,852,90           Net Operating Surplus         103,406         1,067,549         379,826         1,214,601         (52,292)           Capital Expenditure         3,795         337,641         338,700         363,70           Intangibles Expenditure         0         0	Domestic Marketing Downtown Rugby World Cup Communications	37,136 9,423 26,648	51,149 25,566 34,164	110,447 38,864 78,264	171,229 58,421 112,686	2,264,430 214,454 101,865 134,617 622,020
International   134,700   186,243   354,084   453,849   621,31						208,465
Australia 1,131,323 559,626 1,689,992 1,827,213 3,145,655 Long Haul 46,951 24,083 122,937 124,838 172,222 i-Site 195,828 202,605 555,819 581,177 761,94 Interislander i-Site 23,620 26,929 55,185 72,067 93,41 Overheads 243,340 251,316 811,353 803,655 1,100,71 Total Expenditure 2,547,629 2,197,071 6,697,474 6,912,724 9,852,90  Net Operating Surplus 103,406 1,067,549 379,826 1,214,601 (52,29)  Capital Expenditure 3,795 337,641 338,700 363,700 Intangibles Expenditure 0 0 25,000	•		·			621,311
Australia 1,131,323 559,626 1,689,992 1,827,213 3,145,655 Long Haul 46,951 24,083 122,937 124,838 172,222 i-Site 195,828 202,605 555,819 581,177 761,94 Interislander i-Site 23,620 26,929 55,185 72,067 93,41 Overheads 243,340 251,316 811,353 803,655 1,100,71 Total Expenditure 2,547,629 2,197,071 6,697,474 6,912,724 9,852,90  Net Operating Surplus 103,406 1,067,549 379,826 1,214,601 (52,29)  Capital Expenditure 3,795 337,641 338,700 363,700 Intangibles Expenditure 0 0 25,000	Convention Bureau	·	·		·	411,800
Long Haul       46,951       24,083       122,937       124,838       172,22         i-Site       195,828       202,605       555,819       581,177       761,94         Interislander i-Site       23,620       26,929       55,185       72,067       93,41         Overheads       243,340       251,316       811,353       803,655       1,100,71         Total Expenditure       2,547,629       2,197,071       6,697,474       6,912,724       9,852,90         Net Operating Surplus       103,406       1,067,549       379,826       1,214,601       (52,292)         Capital Expenditure       3,795       337,641       338,700       363,700         Intangibles Expenditure       0       0       25,000		,	,		,	3,145,657
i-Site         195,828         202,605         555,819         581,177         761,94           Interislander i-Site         23,620         26,929         55,185         72,067         93,41           Overheads         243,340         251,316         811,353         803,655         1,100,71           Total Expenditure         2,547,629         2,197,071         6,697,474         6,912,724         9,852,90           Net Operating Surplus         103,406         1,067,549         379,826         1,214,601         (52,292)           Capital Expenditure         3,795         337,641         338,700         363,700           Intangibles Expenditure         0         0         25,000						172,221
Interislander i-Site   23,620   26,929   55,185   72,067   93,41     Overheads   243,340   251,316   811,353   803,655   1,100,71     Total Expenditure   2,547,629   2,197,071   6,697,474   6,912,724   9,852,90     Net Operating Surplus   103,406   1,067,549   379,826   1,214,601   (52,292)     Capital Expenditure   3,795   337,641   338,700   363,700     Intangibles Expenditure   0   0   25,000		·	·			761,944
Overheads         243,340         251,316         811,353         803,655         1,100,71           Total Expenditure         2,547,629         2,197,071         6,697,474         6,912,724         9,852,90           Net Operating Surplus         103,406         1,067,549         379,826         1,214,601         (52,292)           Capital Expenditure         3,795         337,641         338,700         363,700           Intangibles Expenditure         0         0         25,000	Interislander i-Site	23.620	26.929	55.185	72.067	93,413
Total Expenditure         2,547,629         2,197,071         6,697,474         6,912,724         9,852,90           Net Operating Surplus         103,406         1,067,549         379,826         1,214,601         (52,292)           Capital Expenditure         3,795         337,641         338,700         363,700           Intangibles Expenditure         0         0         25,000	Overheads	· ·				1,100,711
Capital Expenditure         3,795         337,641         338,700         363,700           Intangibles Expenditure         0         0         25,000	Total Expenditure					9,852,908
Capital Expenditure         3,795         337,641         338,700         363,70           Intangibles Expenditure         0         0         25,000	Not On worth a Oversland	100 100	4 007 540	070.000	4.044.004	(50,000)
Intangibles Expenditure 0 0 25,000	Net Operating Surplus	103,406	1,067,549	379,826	1,214,601	(52,292)
Total Capital Expenditure 3,795 0 337,641 363,700 363,70	Intangibles Expenditure	0		0	25,000	363,700
	Total Capital Expenditure	3,795	0	337,641	363,700	363,700

# **Statement of Cash Flows** For the period ended 31st Mar 2011 Partnership Wellington Trust Inc.

CASH FLOWS FROM OPERATING ACTIVITIES	2010/11
OAGITI EGWOT ROM OF ERATING ACTIVITIES	
Cash was provided from:	
WCC Income in Advance	1,235,000
Sales and Other Income	2,506,470
WCC Funding	4,025,000
Partner Income	2,341,948
Rent Received	79,049
Interest Received	72,882
	10,260,349
Cash was applied to:	
Payments to Suppliers	(6,017,283)
Payments to Employees	(1,649,385)
Rent Paid	(208,358)
Interest Paid	0
	(7,875,027)
<b>Net Cash Flows from Operating Activities</b>	2,385,323
CASH FLOWS FROM INVESTING ACTIVITIES	
Cash was applied to:	
Purchase of Fixed Assets & Intangibles	(337,641)
r drondes or r med resolts a manigrates	(557,577)
Net Cash Flows from Investing Activities	(337,641)
Net Increase / (Decrease) in Cash Held	2,047,682
add: Cash Held at 1 July	775,599
add: Effect of foreign exchange gain / (loss)	
Cash Held at End of Month	2,823,281
Represented By:	
Cash on Hand	600
Bank Accounts	2,822,681
	2,823,281
	_,0_0,_0

#### 2009/10

1,235,000
2,658,598
4,205,000
1,246,492
72,564
86,329
9,503,983

(5,281,629) (1,508,024) (189,297) 0

(6,978,950)

#### 2,525,033

(181,348)

(181,348)

2,343,685

1,032,363

#### 3,376,048

450 3,375,598 **3,376,048** 

#### **Balance Sheet**

# For the period ended 31st March 2011 Partnership Wellington Trust Inc.

	2011 March	2010 March
TRUST FUNDS		
Trust Funds at start of year	491,441	525,890
Net Surplus (deficit) for period	379,825	930,864
Trust Funds at month end	871,266	1,456,755
Comprising		
Current Assets		
Cash and Bank	2,823,281	3,376,048
Accounts Receivable	381,977	194,855
GST Receivable	0	. 1
Stock on Hand	0	821
Prepayments	28,563	12,627
Provision for Bad Debt	0	(7,347)
Withholding Tax Paid	22,318	Ó
Total Current Assets	3,256,139	3,577,004
Current Liabilities		
Accounts Payable	220,830	415,072
Accounts Fayable Accruals	1,209,697	635,286
Employee Entitlements	110,198	106,236
Income in Advance	1,301,532	1,320,412
GST Payable	(20,062)	(66,691)
Tax Payable	300	(1,000)
Total Current Liabilities	2,822,496	2,409,316
Total Garrent Elabilities	2,022,430	2,403,010
WORKING CAPITAL	433,643	1,167,688
Fixed Assets	433,643	1,167,688
Fixed Assets Property Improvements		
Fixed Assets Property Improvements Property Improvements	175,077	145,077
Fixed Assets Property Improvements Property Improvements less Accumulated Depreciation	175,077 (98,872)	145,077 (78,236)
Fixed Assets Property Improvements Property Improvements	175,077	145,077
Fixed Assets Property Improvements Property Improvements less Accumulated Depreciation Net Property Improvements	175,077 (98,872)	145,077 (78,236)
Fixed Assets Property Improvements Property Improvements less Accumulated Depreciation Net Property Improvements  Computers	175,077 (98,872) <b>76,205</b>	145,077 (78,236)
Fixed Assets Property Improvements Property Improvements less Accumulated Depreciation Net Property Improvements  Computers Computers Computers Original Cost	175,077 (98,872) <b>76,205</b> 92,090	145,077 (78,236) <b>66,841</b> 325,159
Fixed Assets Property Improvements Property Improvements less Accumulated Depreciation Net Property Improvements  Computers	175,077 (98,872) <b>76,205</b>	145,077 (78,236) <b>66,841</b>
Fixed Assets Property Improvements Property Improvements less Accumulated Depreciation Net Property Improvements  Computers Computers Computers Original Cost less Accumulated Depreciation Net Computers	175,077 (98,872) <b>76,205</b> 92,090 (51,617)	145,077 (78,236) <b>66,841</b> 325,159 (285,692)
Fixed Assets Property Improvements Property Improvements less Accumulated Depreciation Net Property Improvements  Computers Computers Computers Original Cost less Accumulated Depreciation Net Computers  Furniture, Fittings & Equipment	175,077 (98,872) <b>76,205</b> 92,090 (51,617) <b>40,473</b>	145,077 (78,236) <b>66,841</b> 325,159 (285,692) <b>39,467</b>
Fixed Assets Property Improvements Property Improvements less Accumulated Depreciation Net Property Improvements  Computers Computers Computers Original Cost less Accumulated Depreciation Net Computers  Furniture, Fittings & Equipment Furniture, Fittings & Equipment	175,077 (98,872) <b>76,205</b> 92,090 (51,617) <b>40,473</b>	145,077 (78,236) <b>66,841</b> 325,159 (285,692) <b>39,467</b>
Fixed Assets Property Improvements     Property Improvements     less Accumulated Depreciation Net Property Improvements  Computers     Computers     Computers Original Cost     less Accumulated Depreciation Net Computers  Furniture, Fittings & Equipment     Furniture, Fittings & Equipment     less Accumulated Depreciation	175,077 (98,872) <b>76,205</b> 92,090 (51,617) <b>40,473</b> 407,984 (158,782)	145,077 (78,236) <b>66,841</b> 325,159 (285,692) <b>39,467</b> 154,479 (139,888)
Fixed Assets Property Improvements Property Improvements less Accumulated Depreciation Net Property Improvements  Computers Computers Computers Original Cost less Accumulated Depreciation Net Computers  Furniture, Fittings & Equipment Furniture, Fittings & Equipment	175,077 (98,872) <b>76,205</b> 92,090 (51,617) <b>40,473</b>	145,077 (78,236) <b>66,841</b> 325,159 (285,692) <b>39,467</b>
Fixed Assets Property Improvements     Property Improvements     less Accumulated Depreciation Net Property Improvements  Computers     Computers     Computers Original Cost     less Accumulated Depreciation Net Computers  Furniture, Fittings & Equipment     Furniture, Fittings & Equipment     less Accumulated Depreciation	175,077 (98,872) <b>76,205</b> 92,090 (51,617) <b>40,473</b> 407,984 (158,782)	145,077 (78,236) <b>66,841</b> 325,159 (285,692) <b>39,467</b> 154,479 (139,888)
Fixed Assets Property Improvements	175,077 (98,872) <b>76,205</b> 92,090 (51,617) <b>40,473</b> 407,984 (158,782) <b>249,202</b>	145,077 (78,236) 66,841 325,159 (285,692) 39,467 154,479 (139,888) 14,591
Fixed Assets Property Improvements	175,077 (98,872) <b>76,205</b> 92,090 (51,617) <b>40,473</b> 407,984 (158,782) <b>249,202</b> <b>365,880</b>	145,077 (78,236) 66,841 325,159 (285,692) 39,467 154,479 (139,888) 14,591 120,899
Fixed Assets Property Improvements     Property Improvements     less Accumulated Depreciation Net Property Improvements  Computers     Computers Original Cost     less Accumulated Depreciation Net Computers  Furniture, Fittings & Equipment     Furniture, Fittings & Equipment     less Accumulated Depreciation Net Furniture, Fittings & Equipment  Total Fixed Assets  Intangible Assets  Intangible Assets	175,077 (98,872) <b>76,205</b> 92,090 (51,617) <b>40,473</b> 407,984 (158,782) <b>249,202</b> <b>365,880</b> 513,826	145,077 (78,236) <b>66,841</b> 325,159 (285,692) <b>39,467</b> 154,479 (139,888) <b>14,591</b> <b>120,899</b>
Fixed Assets Property Improvements	175,077 (98,872) <b>76,205</b> 92,090 (51,617) <b>40,473</b> 407,984 (158,782) <b>249,202</b> <b>365,880</b>	145,077 (78,236) 66,841 325,159 (285,692) 39,467 154,479 (139,888) 14,591 120,899
Fixed Assets Property Improvements	175,077 (98,872) <b>76,205</b> 92,090 (51,617) <b>40,473</b> 407,984 (158,782) <b>249,202</b> <b>365,880</b> 513,826 (442,083)	145,077 (78,236) 66,841 325,159 (285,692) 39,467 154,479 (139,888) 14,591 120,899 513,826 (345,657)
Fixed Assets Property Improvements	175,077 (98,872) <b>76,205</b> 92,090 (51,617) <b>40,473</b> 407,984 (158,782) <b>249,202</b> <b>365,880</b> 513,826 (442,083)	145,077 (78,236) 66,841 325,159 (285,692) 39,467 154,479 (139,888) 14,591 120,899 513,826 (345,657)