

Appendix A

Title	Te Papa – funding reduction
Submitter number	154 submitters commented on the proposal to reduce Council funding for Te Papa
Synopsis	The draft plan included a proposal to reduce funding support to Te Papa by \$1.25 million per year. The funding reduction was proposed so that Council could redirect those resources to other priority activities to grow the city’s economy.
Summary of feedback	<p><i>Community feedback on the proposal</i> We received high levels of community feedback on the proposal to reduce funding to Te Papa – a total of 145 individual written comments as well as people presenting their views at the oral hearings. Feedback was also received through media coverage (online comments) and it was the subject of a question in the 2012-22 draft Long-Term Plan survey.</p> <p><i>Feedback against a funding reduction</i> A majority of submitters were opposed to the funding reduction. In their comments people said that; Te Papa is Wellington’s premier visitor attraction and any reduction could impact on visitor numbers to Wellington, Te Papa provides an economic return to the city, it was important for education purposes and, the reduction would reflect badly on the city’s cultural capital status.</p> <p>A number of comments also referred to the idea of Te Papa potentially charging for entry (if Council funding reduction was made) which was not viewed positively. Submitters said this would put Te Papa out of reach for some people and would also reduce repeat visitation.</p> <p>The overarching message from those opposed to the reduction was that Te Papa should be ‘free for all to learn about the country’ and for ‘visitors to learn about us’.</p> <p>A number of media stories covered the Te Papa proposal during the consultation period and online feedback largely opposed a funding reduction for the same reasons outlined above.</p> <p>Te Papa also submitted against the proposed funding reduction and tabled letters in support from 260 people. Their submission provided a breakdown of where Council funding support goes, the benefits of Te Papa to the city, and proposed to enter into a more strategic partnership with the Council.</p> <p><i>Feedback supporting a funding reduction</i></p>

A small number of submitters supported a funding reduction for Te Papa. Some questioned why Council was providing funding support for a government institution, while others argued that the Council had provided seeding funding for the first ten years of Te Papa's existence (and agreed that funding should now be redirected to other economic attraction activities). Others mentioned the institution's ability to charge an entry fee, noting that it was common overseas for museums to do so.

Feedback from the commercial sector

A number of submissions were also received from the commercial sector (retailers, hotels etc) on this proposal. A number noted that Te Papa is funded 70% from the Downtown Levy and 30% from general rates. They supported the reinstatement of funding subject to hosting exhibitions that will be visitor attractions in their own right, and that these fall between Easter and Labour Day to even out this traditionally quiet period of the year.

Others recommended the Council better leverage its existing funding relationship. This would include a performance based contract, clear agreement as to how the funding will be used and better reporting on the benefits generated from the funding. The Wellington Employers Chamber of Commerce went further, saying consideration needed to be given to Council being granted a place on the Board and that a small charge for overseas visitors could be considered to address funding shortfalls.

Survey results

A question on the proposal to reduce funding for Te Papa was included in a survey undertaken on the draft long-term plan. 502 people completed this question with 46% strongly agreeing or tending to agree with making a funding reduction, while 39% strongly disagreed or tended to disagree. The remainder did not know (4%), or neither agreed or disagreed (11%).

As part of the survey question on Te Papa, participants were asked for their views.

Those in support for a reduction (46%) provided the following reasons

Q6d-1 Reduced Te Papa Funding-Agree	Total
Total (Autobase)	232
Money should be used elsewhere/create economic growth	20%
TP should introduce user pays/some level of entry fee/exhibition charges	18%
TP should find other ways of funding e.g. sponsorship	15%
National museum so shouldn't be funded by council/should be more/fully central Government funded	15%
TP should be self-sufficient/recovering costs	9%

Low priority for Council/Other priorities money should be used for	8%
TP is asset to Wgtn and still needs some level of funding	5%
TP inefficient/playground not museum/not value for money	4%
It's already established so shouldn't need funding	4%
Budget cut is small and shouldn't affect it much	3%
Everyone needs to make sacrifices and cut costs/makes savings/reduce budgets	3%
Existing funding too much	2%
Need to reduce rates burden	2%
Other	6%
No comment	3%
Don't know	1%

Those against the funding reduction (39%) provided the following reasons

Q6d-3Reduced Te Papa Funding-Disagree	Total
Total (Autobase)	199
TP is asset to Wgtn and needs funding/brings economic benefits	76%
Diminishing funding may diminish TP/lose credibility/affect what it offers/may lose to other cities	14%
Depends how it would affect TP e.g. entry fee, reducing programmes, find other funding/Don't want entry fee	13%
Council needs to control other areas of cost/reprioritise money from other areas instead	5%
TP should increase its efficiency/attractions	4%
Depends where else the funds would be used	4%
TP should introduce user pays/some level of entry fee/exhibition charges	3%
Other councils should contribute funding if they benefit economically	1%
Money should be used elsewhere/create economic growth	1%
Other	7%
No comment	1%
Don't know	0%

It is noted that, during the consultation period, Councillors and officers have had discussions with Te Papa. These discussions were subsequently reflected in its formal submission on the proposal, where they identified greater opportunities to align their activities with Council's new strategic direction and priorities. For example, it has been identified that when Te Papa is touring an exhibition, or undertaking other activity off-shore, this reflects positively on Wellington as the home of the museum. Discussions have focussed on how such opportunities can be leveraged more. There is also agreement that, in the future, there will be a closer working

	relationship and greater transparency around the use of Council's funding.
Options with risks and benefits	<p>Two main options are forwarded for consideration :</p> <p><i>Option: 1</i> Retain funding support at \$1 million per year ,as per draft long-term plan, and work collaboratively with Te Papa to maximise the return on this investment to the city This option includes a requirement to increase transparency and reporting on that investment is used. This would enable Council to use the reduction in funding as an opportunity to investment in other proposals, included in the draft plan, to grow the city's economy,</p> <p><i>Risks/benefits:</i> Option 1 recognises that the reduced level of funding may have some impact on the number of exhibitions and consequently visitor numbers to the city. However, this is balanced by a need to meet Council's obligations around weathertight homes and earthquake preparedness, while also investing in activities to stimulate economic growth.</p> <p><i>Option: 2</i> Fund Te Papa to a total level of \$2 million per year. This would return funding to the level it was prior to the 2009-19 LTCCP. This option would also include increased accountability arrangements.</p> <p><i>Risks/benefits:</i> Option 2 recognises the support for Te Papa from the commercial sector, which contributes 70% of the funding and the desire from Te Papa to enter into a closer strategic relationship with Council.</p>
Officer recommendation	<p><i>It is recommended that SPC:</i></p> <ol style="list-style-type: none"> 1. <i>Agree to fund Te Papa to the level of \$2 million per annum in the 2012-22 Long-Term Plan</i> 2. <i>Delegate to the Chief Executive the authority to finalise the contract for service agreement with Te Papa which should include:</i> <ol style="list-style-type: none"> a. <i>Clear accountability arrangements including 6-monthly reports</i> b. <i>A requirement that Te Papa submit a forward plan for its use of Council's funding, to be submitted in March each year. This will be reviewed by officers and agreement reached before it is enacted from July that year.</i>
Director	Wendy Walker

Appendix B

Title	Johnsonville Roothing improvements
Submitter	DNZ Property Fund (DNZ)
Submitter number	0678
Synopsis of funding request	<p><i>Johnsonville Shopping Centre Redevelopment</i></p> <p>DNZ is seeking more certainty as to the availability of Council funding for these roading improvements. It is requesting the release of funds from 2014/15 to ensure the required works can be completed in time for the opening of the redeveloped Johnsonville shopping centre as currently programmed.</p> <p>In return, DNZ is prepared to enter into a joint agreement with Council in relation to the redevelopment programme and the roading works.</p>
Background information	<p>DNZ as the owner of the Johnsonville Shopping Centre, has a current resource consent, approved in 2009, for a major expansion of the existing Centre. There has been some uncertainty since 2009 as to the developer's intentions in regards to the mall expansion, however DNZ have recently declared their intention to commence on-site works in mid-2013.</p> <p>As a condition of their resource consent, a package of roading improvements needs to be completed and operational prior to the redeveloped shopping centre being open to the general public. These improvements were developed collaboratively by DNZ, the Council and NZTA.</p> <p>The Council has had an allocation of funds in its LTCCP for the last few years to provide additional capacity on the local road network, which has current capacity issues, or alternatively, as a potential contribution to the roading improvements associated with the expansion of the shopping centre.</p> <p>The Council has a current allocation of \$7.1M in the draft LTP available from 2016/17. However, to fit with DNZ's current timetable, it is proposed that the Council's funding be brought forward to commence in 2013/14 and continue until 2015/16 as follows:</p> <p>2013/14 - \$100k 2014/15 - \$4.5M 2015/16 - Balance of \$7.1M inflation adjusted</p>

	<p>If the Council agrees to make its funding available for co-funding the mall roading improvements, it will be necessary for the Council and DNZ to negotiate and conclude an agreement, which will; detail how the costs are to be shared, define responsibilities (for scheme design, consents and construction), and identify that the primary onus is on DNZ to ensure the roading improvements are in place (which is a condition of their resource consent).</p>
Options	<p><i>Rephasing or reprioritisation of existing programme</i> Officers in the Finance team have suggested adjustment particularly Yr3 and Yr 5 due to changes in the Drainage and Water programme</p> <p><i>External funding</i> There is the potential for funding assistance from NZTA. However, there is no certainty that any funding will be available from this source. The officers are currently working with DNZ’s consultants and NZTA to achieve a national project ranking profile, which could result in national funding. However, the “hurdle” now set by NZTA for this type of local roading improvement is very high</p>
Risks	<p>There is a risk that DNZ will not proceed with the redevelopment due to perceived uncertainty around the Council’s commitment to provide its funding for these improvements.</p> <p>Also that their share of the roading works is unaffordable (current estimate for the works is \$14.15M).</p> <p>If the mall expansion does not take place, the northern suburbs will have an aging and inferior shopping centre, which will be inadequate for the needs of this growing part of the city.</p>
Benefits	<p>The northern suburbs will benefit from a major improvement to their shopping facilities with a significantly improved local transport network</p>
Officer recommendation	<p><i>It is recommended that SPC:</i></p> <ol style="list-style-type: none"> <i>1. Agree to bring forward funding earmarked for Johnsonville roading improvements to align with DNZ’s timeline for redeveloping the Johnsonville Shopping Centre as outlined in this appendix.</i> <i>2. Agree that officers will collaborate with partners in the project and negotiate an appropriate agreement with DNZ to achieve shared objectives.</i>
Director	<p>Stavros Michael</p>

Appendix C

Title	Capital works at Chest Hospital
Submitter	Multiple submissions
Submitter no.	Multiple
Background	<p>In June 2007, Council approved the granting of a lease to the SPCA on the Chest Hospital land and buildings. Due to funding difficulties and a number of internal governance changes, the SPCA was not in a position to take over the management and occupancy of the site within the timeframes proposed.</p> <p>Consequently the site has been vacant for some time and no preventative maintenance has occurred. As a result, a number of deferred maintenance issues have developed. In addition, further strengthening works are now required due to changes in SPCA's refurbishment plans.</p> <p>The total capex funding requested in the 2012-2022 draft Long-Term Plan was \$879,000. The inflation adjusted figure for these works is \$917,674.</p> <p>These capital works were not budgeted for in the draft plan. They were accounted for on schedule C of the capex programme. This prompted the SPCA to consider options to ensure the project could proceed. As a result, the organisation has now submitted a formal proposal to part fund the capital works required.</p>
Proposal	<p>SPCA's proposal is to partner with Council to undertake the capital works through a capital contribution of up to \$470,036 on the basis that:</p> <ul style="list-style-type: none"> • rental for the site for years 1 to 12 of the lease is set at \$1 per annum; • rental for the site for years 13 to 20 of the lease is set at \$54,000 per annum; • the building works required to allow SPCA to tenant the Chest Hospital building (Stage 1) are completed by March 2013; and • the balance of the building works that relate to the Nurses Hostel (Stage 2) are completed by July 2016.

<p>LTP considerations</p>	<p><u>Additional capex requirements</u></p> <p>The estimated cost of the Stage 1 works is \$628,217. This means, if the proposal is agreed, that Council’s capex funding requirement for 2012/13 would be \$158,181.</p> <p>Under the proposal, the Stage 2 works need to be completed by July 2016. The estimated cost of these works is \$129,679 meaning this amount would need to be funded by Council in 2015/16.</p> <p>Finally, the capital renewals programme funding required for 2016/17 is \$30,411 and for 2018/19 is \$129,307.</p> <p><u>Additional opex requirements</u></p> <p>On the basis of the proposed capital contribution from the SPCA, the additional opex requirement for the 2012-2022 LTP increases slightly to \$232,660 (from \$190,000 if Council was to fully fund the capital works).</p> <p>The increase is due to the effect of the reduced rental income in the period. However the opex costs of the SPCA proposal over the first 20 years of the lease are neutral when compared against those required if Council was to fund 100% of the capital works.</p> <p>The additional LTP opex impact on the first 3 years of the LTP is \$42,879 meaning the balance of \$189,781 will impact the remaining 7 years.</p>
<p>Risks</p>	<p>Currently the LTP provides for depreciation, rates and a small amount of operating costs for the site. However this low level of maintenance and security on the building is not sustainable. The holding costs will continue to escalate the longer the building is vacant as we are facing increasing vandalism and deferred maintenance.</p> <p>The Chest Hospital building is not being maintained appropriately given its Category II heritage listing. If we do not undertake the deferred capital works, implement a renewals programme, and prevent further vandalism, the building will continue to deteriorate and fall into disrepair.</p>
<p>Benefits</p>	<p>To give effect to the Council’s 2007 decision to lease the Chest Hospital site to the SPCA, capital works amounting to \$917,674 are required. The SPCA proposal provides a good opportunity to progress the tenancy of the building at a significantly reduced capital cost to Council.</p> <p>The buildings have been vacant for some time now and Council will continue to face increasing costs without appropriate maintenance and on-site security – this proposal means we can address the deferred maintenance and SPCA can occupy the site.</p>

Officer recommendation	<p><i>It is recommended that SPC:</i></p> <ol style="list-style-type: none"> <i>1. Agree to the SPCA proposal to part fund the capital works required at the Chest Hospital site</i> <i>2. Agree additional capex funding in the 2012-2022 Long-Term Plan of \$447,578 noting that the requirement for years 1 to 3 of the LTP is \$158,181.</i> <i>3. Agree additional opex funding in 2012-2022 LTP of \$232,660 noting that the requirement for years 1 to 3 of the LTP is \$42,879.</i> <i>4. Delegate the Chief Executive to implement the proposal and make the necessary amendments to the Deed of Lease with SPCA in relation to its leasing of the Chest Hospital site</i>
Director	<p>Greg Orchard</p>

Appendix D

Title	Miramar Town Centre Upgrade
Submitters	Around 30 submissions were received against the proposal to not proceed with an upgrade of the Miramar Town Centre. Submissions were received from residents and local businesses. The submission from Miramar Enterprise included a petition with 290 signatures.
Synopsis	<p>There is local support for the project to progress with comments reflecting Council early consultation on the project including:</p> <ul style="list-style-type: none"> • the existing centre is ‘tired’ • there are issues with pedestrian and traffic safety • Council’s investment would complement the investment of the private sector in the area in recent years • the area is important to the community and economically - it would benefit from a focal point • the upgrade would be the culmination of years of consultation with the community <p>One reason for not proceeding with the upgrade was Council’s concern that the upgrade proposal was not sufficient to meet the needs and aspirations for this area. It was difficult to see how the proposed budget would result in a significant improvement.</p> <p>Submissions from the community have reinforced their support for the current proposal and that it would address the main issues with the current lay-out. There was also a commitment from the local businesses to contribute to the space – with the offer of a sculpture and of labour around minor works.</p> <p>There was also a concern that proposed changes to bus routes and the establishment of ‘bus hubs’ could impact on this proposal. It has been decided that any change could be accommodated alongside this proposal. For example, a Miramar bus hub would not necessarily need to be located in this part of Miramar.</p>
Background information	Miramar is an important centre. It has a diverse residential community, a long history, capacity to grow through mixed use higher density development on key sites, notable recreation offerings, and is home to world class businesses. It is also an area that is changing. Recent local developments like the Roxy Cinema and La Boca Loca Mexican restaurant are market signals of a centre that has a viable future. The area has marketed itself as a destination and is successfully attracting visitors from other parts of the city.

	<p>Public space improvements would support these changes and address current issues that include: the regular use of the slip road as a short-cut to Park Road which creates safety issues for vehicles and pedestrians; the lack of a focal point for the community; the lack of good quality pedestrian space and the poor quality of footpaths and crossing points; the lack of visibility left turn from Miramar Ave into Park Rd; conflicts between taxis and shoppers for car parking.</p> <p>Community engagement to stimulate discussion about the town centre, and particularly the issues associated with the Miramar Avenue/Park Road junction (a natural hub of the existing town centre), was carried out during May 2011. This work built on the Council's community planning and consultation initiatives undertaken on the Peninsula over the past 10 years. The results show strong support for improving the area's safety, amenity and attractiveness, as well as enhancing the area as the focal point of the town centre.</p>
Options	<p>A revised scheme has been developed since earlier consultation (attached). These assume a 'mid-tier' surface treatment. The cost of relocating the public toilets is \$200,000. This is considered an essential element in the works. A specific site for the relocation of the toilet is yet to be chosen. One option (inside Salvation Army) has the potential to reduce costs by \$45,000. A guiding factor in the final location will be the location of a bus interchange on Miramar Avenue.</p> <p>Therefore three options have been considered by officers:</p> <p><i>Option: 1</i> Undertake the improvements as proposed which would require \$900,000 in capex spend to be added to the long-term plan budget.</p> <p><i>Option 2:</i> Do nothing which would result in no change to the long-term plan budget.</p> <p><i>Option3:</i> Do a reduced amount of works or do the proposed programme over a longer timeframe</p> <p>Option 1 is preferred as it has the support of the community and will address the main issues with the current layout.</p>
Risks	<p>No investment could result in:</p> <ul style="list-style-type: none"> • a negative perception of Council and the area by the local community and the private sector • limited incentive for further private sector investment in the area • pedestrian and traffic safety issues remaining unresolved
Benefits	<p>The benefits of undertaking the works include:</p> <ul style="list-style-type: none"> • creating a focal point for the community and a new public space

	<ul style="list-style-type: none"> • creating a space in front of the cinema capable of hosting community activities and events • reducing the conflicts between vehicles and pedestrians • reducing the crossing distances for pedestrian between both sides of the town centre • providing car parking to support retailers • replacement of the public toilets • making it clear that 'slip road' traffic needs to give way to Park Road traffic thereby improving safety • creating a wide pavement on the northern side of Miramar Ave to provide more pedestrian space and reduce clutter • allowing bus access into Park Rd from Miramar Ave • providing for accessible mobility parking • relocating the taxi parking to reduce conflict with buses and shoppers • enabling the parking court to be closed temporarily to accommodate community markets and fairs.
Officer recommendation	<p><i>It is recommended that SPC:</i></p> <ol style="list-style-type: none"> 1. <i>Agree additional capex funding of \$900,000 in 2012/13 for the upgrade of the Miramar Town Centre</i>
Director	Teena Pennington

Appendix E

Title	Surf Life Saving / Life Guard Services
Submitter	Surf Life Saving New Zealand (SLSNZ)
Submitter number	2365
Synopsis of prominent issue/funding request	<p>SLSNZ is seeking an increase in funding to enable a higher/extended level of surf life saving services at Wellington City beaches.</p> <p>In the 2011/12 summer Council contracted SLSNZ to provide 20 days of patrol services during January (Monday to Friday 11am – 6pm) at Lyall Bay and Oriental Bay. The cost of this service was \$21,559.97 ex GST.</p> <p>The submitter is seeking to increase its funding from Council over the next three years to the following levels:</p> <ul style="list-style-type: none"> • 2012/13: \$68,870.89 • 2013/14: \$72,492.40 • 2014/15: \$76,173.91 <p>This additional funding would enable SLSNZ to provide the following:</p> <ul style="list-style-type: none"> • 30 days of patrol services during December and January (Monday to Friday from 10.30am – 7pm) at three locations – Lyall Bay, Oriental Bay & Scorching Bay. • IRB (rescue boat) service at each beach with 3 lifeguards at each beach.
Background information	<p>Council has funded surf life guard patrols over the summer (on week days) on Wellington City beaches for many years. SLSNZ, via surf life saving clubs, provides voluntary life guards on the weekends.</p> <p>The voluntary services are delivered directly through the individual clubs at weekends as part of their club structure remit, while the paid services are managed directly by SLNZ who directly employ lifeguards to undertake this work during the week.</p> <p>There is limited scope to expand the number of days volunteers are used to provide surf life saving services as the vast majority of active members work during the week. By providing the paid service they are able to catch those younger members who would normally be seeking work during the holiday periods outside of their study.</p> <p>The additional funding would extend the service to cover the period between Christmas and New Year and past Wellington Anniversary where there currently is no cover, and potentially allow an increase in guards for</p>

	<p>the busy periods.</p> <p>During the 2011/12 summer surf life guards made 2 rescues, 2 first aid treatments and 41 preventative actions on Wellington City beaches.</p>
Options	<p>Officers have considered three options in response to the submission:</p> <ol style="list-style-type: none"> 1. Maintain existing service level (i.e. funding of \$21,559.97 ex GST for 20 days of surf life saving patrols) 2. Increase service level / funding 3. Defer all surf life saving funding
Risks	<p>If funding was reduced there would be an increased risk of an incident at Lyall Bay and Oriental Bay beaches.</p>
Benefits	<p>Increasing the funding for surf life saving services would improve the safety of Wellington City beaches during the summer. It would allow extended patrol hours and an additional surf life saving service at Scorching Bay beach.</p>
Officer recommendation	<p><i>It is recommended that SPC:</i></p> <ol style="list-style-type: none"> 1. <i>Agree an additional \$20,000 in operational to Surf Life Saving New Zealand to increase its service levels on Wellington City beaches</i> 2. <i>Delegate to the Chief Executive the authority to negotiate a contract for service agreement with Surf Life Saving New Zealand, and advise Surf Life Saving New Zealand that should it wish to apply for additional funds, it should do so through Council's Grants programme.</i>
Director	Derek Fry

Appendix F

Title	Basin Reserve Trust (BRT): annual operating grant
Submitter	Peter Clinton, CEO
Submitter number	1050
Synopsis of prominent issue/funding request	<p>The continued operation of the BRT under its current funding structure is considered unsustainable by the Trustees. A letter supporting this was written to Garry Poole by the Trust Chair (Doug Catley) on 16 May 2012. A copy is attached.</p> <p>Key points include:</p> <ul style="list-style-type: none"> • The annual operating grant of \$180,000 has been static for over 10 years. • Continued operation of the Basin Reserve to the standards expected cannot be sustained on this level of grant funding. • The operating cost to maintain the Basin Reserve is \$332,000 per annum (including Building and Ground expenses, occupancy and administration expenses). This keeps the ground open and functional for its purpose as an international cricket venue. • BRT is seeking an increase from \$180,000 per annum to \$460,000 per annum.
Background information	<p>The BRT was set up as a Council Controlled Organisation in 2002, then as a trust in 2005 to:</p> <ul style="list-style-type: none"> • manage, develop and promote the Basin Reserve for recreation, leisure and cricket games • preserve the heritage value of the Basin Reserve and its assets • organise fundraising to help promote and further develop the Basin Reserve <p>Cricket Wellington manages the day-to-day operations of the grounds and provides administration (excl. financial) services for BRT.</p> <p>Peter Clinton, CEO Cricket Wellington, made a submission in person on behalf of the BRT on the strategic future of the Basin Reserve, its place within the City as a sport and recreation venue and national landmark, and the financial and operating challenges that it currently faces.</p> <p>Financial situation</p> <ul style="list-style-type: none"> • The trust is running at a <u>deficit</u> after depreciation – in 2011/12 budget this is (\$154,000); in the 2012/13 SOI it is projected to be (\$224,000) • It has minimal cash reserves

	<ul style="list-style-type: none"> • BRT has submitted financials showing total expenditure (incl. depreciation) has increased from \$365,000 in June 2007 to \$729,000 as projected in its SOI budget for 2012/13. • BRT maintains that its non-discretionary operating expenditure (needed to keep the Basin Reserve open for business) is \$332,000 per annum. • BRT’s position concerning its need for increased grant funding is also contained in its 2012/13 Statement of Intent. <p>Repairs and Maintenance:</p> <ul style="list-style-type: none"> • The Trust’s primary concern is to ensure that the Basin Reserve is kept functioning and operational. • Further expenses that are incurred, such a preventative maintenance, are dealt with on an ‘as needs and funds allow’ basis. For 2010/11, these variable expenses totalled \$48,000. • The Basin supplements the cost of maintaining the ground with funds derived from its own revenue generating efforts. • Officers are working with the Trust to develop a full AMP to be in place by 2013/14. • Once this AMP is completed, the BRT will be able to access \$1.7M in capex renewal funding already agreed to by Council in 2009 <p>Rates:</p> <ul style="list-style-type: none"> • Council rates currently cost the Trust \$57,000 annually. This is paid out of the Trust’s opex grant.
<p>Options</p>	<p>Officers have considered a number of options in relation to this submission:</p> <p>Option 1: No increase in grant funding</p> <p>Option 2: Agree to the requested funding increase in full</p> <p>Option 3: Agree a funding increase but at a reduced level</p> <p>Officers recommend option 3 with an increase of \$100,000 per annum in the Trust’s operational funding.</p> <p>This would enable the Trust to complete its asset management plan and meet increased operating costs. In the current constrained financial environment, officers do not recommend approving the full amount requested. Officers believe it is not clear at present that the Trust requires such an increase.</p>

Risks	If no increase in funding is provided, the Trust may not be able to maintain the ground to the level required for international cricket matches. As a result, the Basin Reserve would be in danger of losing its Test Match status. By extension, this would reflect poorly on the venue and on the city.
Benefits	<p>The Basin Reserve is recognised as one of New Zealand’s iconic sporting venues and an established Wellington landmark. It is in the city’s interests to maintain and enhance this status.</p> <p>This venue brings touring cricket teams and supporters to Wellington and its facilities needs to be maintained to an appropriate standard. Potential upcoming events include:</p> <ul style="list-style-type: none"> • The Cricket World Cup 2015 (CWC2015) will be jointly hosted between Australia and NZ in February and March 2015. • The England tour in February and March 2013 • The Indian tour in March 2014 • Wellington is hosting the FIFA U20 World Cup in June and July 2015. While there remains much planning and logistical work to undertake, an early indication might be that the Wellington Lions rugby team may not be able to use Westpac Stadium (on account of its use by FIFA). If such a situation were to develop then the Basin Reserve could be activated for the rugby matches.
Officer recommendation	<p><i>It is recommended that SPC:</i></p> <ol style="list-style-type: none"> 1. <i>Agree an additional \$100,000 in operational funding to the Basin Reserve Trust, taking the total funding to \$280,000 per annum in the 2012-22 Long-Term Plan</i>
Contact officer	Richard Hardie Danny McComb

Appendix G

<p>Title</p>	<p>Earthquake Risk Mitigation (C333 OPEX)</p>
<p>Synopsis of prominent issue/funding request</p>	<p>Since the draft long-term plan was developed, additional earthquake assessment work and planning has been undertaken. As a consequence, officers are requesting additional OPEX funding for the following purposes:</p> <ul style="list-style-type: none"> • the demolition of a disused toilet block at rear of Brooklyn Community Centre (\$50,000) • provision for a potential demolition of the Museum Stand at the Basin Reserve (\$500,000) • Additional OPEX funds as a consequence of an additional CAPEX request <p>Officers are also seeking to retime approved OPEX costs over the next five years as a consequence of our recommendation to delay the CAPEX spend for the strengthening of MOB.</p> <p>The table attached shows the OPEX impact of all the above changes. Please note that the additional CAPEX spend is included in a separate paper.</p>
<p>Background information</p>	<p>In 2011/12 Annual Plan, Councillors approved an OPEX budget of \$4.8M over 3 years (\$5.065M inflation adjusted) to facilitate the leasing of alternative accommodation for staff, the Mayor and Councillors while the Town Hall and MOB were strengthened.</p> <p>In light of our recommendations to retime the CAPEX programme, we consequently seek an adjustment to the timing of this OPEX spend to fit with the new programme.</p> <p>It should be noted that we have retained the same assumptions that were within the 2011/12 proposal. As we get closer to committing to alternative accommodation and associated fitout and decanting costs, it is possible that we may need to present to Council further refinements to these costs and the timing of them.</p> <p>In addition we are seeking an additional \$50,000 in 2012/13 year to support the demolition of an unused and derelict toilet block at the rear of the Brooklyn Community Centre.</p> <p>A provision of \$500,000 is also sought in 2012/13 for the potential demolition of the Museum Stand at the Basin Reserve, which has been assessed as being earthquake prone and is in very poor state of repair</p>

Options	Our recommendation to delay MOB is largely based on affordability and the level of risk that Council faces with other buildings that have been assessed since the original LTP submission was compiled.
Risks	<p>Cost Escalation - Officers are aware that, with the Christchurch rebuild about to start, it is possible that there will be an exodus of construction workers from Wellington, which would put upward pressure on pricing.</p> <p>Market Capacity - This programme of work is extensive, and at some levels specialist. As the Christchurch rebuild gets underway, there may be insufficient capacity to deliver this work programme as timed.</p> <p>Affordability - The interest costs of the additional funding requested does impact significantly on ratepayers.</p>
Officer recommendation	<p><i>In relation to the Earthquake Risk Mitigation programme, it is recommended that SPC:</i></p> <ol style="list-style-type: none"> <i>1. Agree to increase operational funding by \$50,000 for the demolition of a disused toilet block at rear of Brooklyn Community Centre</i> <i>2. Agree to increase operational funding by \$500,000 to provide for the potential demolition of the Museum Stand at the Basin Reserve</i> <i>3. Agree to increase operational funding by \$2,149,597 to meet the costs of increases to the Earthquake Risk Mitigation capital programme</i> <i>4. Agree to rephase previously approved operational costs over the next five years as a consequence of the recommendation to delay the capital spend for the strengthening of MOB</i> <p>The funding impacts of these recommendations are summarised in the attached table.</p>
Director	Greg Orchard

**2012/22 LTP Deliberations
CX505 - Opex implications**

	2012/13	\$	2013/14	\$	2014/15	\$	LTP	2015/16	\$	2016/17	\$	2017/18	\$	LTP	2018/19	\$	2019/20	\$	2020/21	\$	LTP	2021/22	\$	Total	\$	
Inflated																										
Current EQ Risk Mitigation Opex	\$	200,000	\$	1,739,952	\$	2,302,446		\$	823,335															\$	5,065,732	

Revised EQ Risk Mitigation Opex

Bklyn Toilet Bldg	\$	50,000																							\$	50,000	
Museum Stand	\$	500,000																									
Relocation Opex	\$	200,000	\$	1,016,520	\$	1,048,017		\$	1,482,002	\$	1,449,336														\$	5,195,875	
Interest on additional capex	\$	51,752	\$	54,081	\$	24,190		\$	300,950	\$	529,969	\$	414,958		\$	273,183	\$	198,642	\$	163,469			\$	138,402	\$	2,149,597	
Revised EQ Risk Mitigation Opex	\$	801,752	\$	1,070,601	\$	1,072,207		\$	1,782,953	\$	1,979,304	\$	414,958		\$	273,183	\$	198,642	\$	163,469			\$	138,402	\$	7,895,472	
Var to current LTP	\$	601,752	-\$	669,351	-\$	1,230,239		\$	959,618	\$	1,979,304	\$	414,958		\$	273,183	\$	198,642	\$	163,469			\$	138,402	\$	2,829,740	

Appendix H

<p>Title</p>	<p>Earthquake Risk Mitigation (CX505 CAPEX)</p>
<p>Synopsis of prominent issue/funding request</p>	<p>New and additional information has been received by officers since the development of the initial long-term plan funding proposal related to Earthquake Risk Mitigation for council-owned buildings.</p> <p>The risks of potential failure of some buildings in an earthquake have been assessed to be high if no action is undertaken. Accordingly we are seeking to undertake remedial quickly.</p> <p>This submission seeks additional CAPEX funding of \$1.861M over the 10 year LTP for the strengthening of these Council Buildings.</p> <p>However, to minimise the impact on Council at this time, there are a number of buildings that have been deferred, where the risks are lower or further investigative work is necessary. It is anticipated that officers will report again at, or before, deliberations on the 2012/13 draft Annual Plan requesting further funding for this programme.</p>
<p>Background information</p>	<p>The funding request within the draft LTP was developed in 2011 based on:</p> <ul style="list-style-type: none"> • information and cost assessment for work on the Town Hall, MOB and Opera House • initial cost estimates on other structures likely to be EQP, and • a provision for work on other buildings that were being assessed at that time <p>In the intervening period, as design work on the Town Hall has been completed to ‘preliminary stage’, the forecast costs for the project have been revised as follows:</p> <ul style="list-style-type: none"> • Construction cost (including 15% contingency) - \$29.8M • Professional fees (including labour and a 4% contingency) - \$4.1M • Total project cost - \$33.9m <p>The MOB project costs, based on a ‘concept design’, are now forecast to be:</p> <ul style="list-style-type: none"> • Construction cost (including 30% contingency) - \$8.1M • Professional fees (including labour and a 5% contingency) - \$2.1M • Total project cost - \$10.2M <p>Other buildings have now been assessed on the basis of engineering investigations. Based on the identified life safety risk of each structure, some urgent remedial action has been identified and consequently, officers are requesting that funding be brought forward and additional</p>

	<p>funding is provided to eliminate the identified risks.</p> <p>The initial work completed on MOB in February/March 2012 is being assessed by engineers to confirm that the structure is no longer earthquake prone. Accordingly officers believe it is prudent to push out the next stage of work by two years to mitigate the funding impact of the more urgent works.</p> <p>The mitigation of risk on Council buildings is very fluid given the ongoing assessment process. As at 30 April, 2012 Council building remain to be assessed, with approximately 20 having the potential to be earthquake prone.</p> <p>While every attempt is being made to ensure costs estimates for this work are accurate, it is likely that, in future years, additional funding will be required as further information is received on the buildings being assessed.</p> <p>We estimate this additional spend could be in the order of \$25M over the next 10-15 years.</p>
<p>Options</p>	<p>Officers are very conscious of the current financial environment and the pressure additional funding requests place on Council budgets.</p> <p>To minimise this impact, this proposal recommends that the Stage 2 strengthening of MOB be pushed out two years to now commence in 2015/16. This will create capacity for the more urgent strengthening works on other buildings.</p> <p>In addition, we are also proposing to split the funding for the Opera House to allow for some initial work to be completed in 2012/13, which may enable the building to be taken out of the earthquake prone category. Positively Wellington Venues will provide a business case during 2012/13 to request and support any subsequent strengthening work.</p> <p>This proposal also contains an allowance of \$750,000 in 2012/13, \$103,000 in 2013/14 and \$106,000 in 2014/15 to address any new (and as yet undiscovered) work on Council buildings that may be required in those years. It is noted that in 2012/13 further urgent investigative work is required on the Museum Stand at the Basin Reserve.</p> <p>Officers are also engaging with the Lottery Grants Board with a view to lodging an application for the Town Hall project and other historic structures, to ease the financial impact of the strengthening programme on Council.</p> <p>The attached detailed schedule details the revised CAPEX requested for</p>

	the period of the long-term plan. It also identifies those buildings, for which funding has been deferred. These have been investigated and will require funding in the future
Risks	<p>MOB - the remedial work undertaken in February 2012 is being assessed to validate its effectiveness. If this assessment shows that the building is still earthquake prone, more strengthening work will need to be undertaken</p> <p>Cost Escalation - officers are aware that, with the Christchurch rebuild about to start, it is possible that there will be an exodus of construction workers from Wellington, which would put upward pressure on pricing.</p> <p>Market Capacity - this programme of work is extensive, and at some levels specialist. As the Christchurch rebuild gets underway, there may be insufficient capacity to deliver this work programme as timed.</p>
Officer recommendation	<p><i>In relation to the Earthquake Risk Mitigation programme, it is recommended that SPC:</i></p> <ol style="list-style-type: none"> <i>1. Agree to the revised programme of earthquake risk mitigation works on Council buildings</i> <i>2. Agree to increase the capital funding by \$1,861,574 over the ten years of the 2012-22 Long-Term Plan to meet the increased costs of the revised programme</i> <i>3. Note that further funding requests to undertake capital works related to this programme will be presented in the future</i> <p>The funding impacts of these recommendations are summarised in the attached table.</p>
Contact officer	Neville Brown
Director	Greg Orchard

**Earthquake Risk Mitigation
Revised Funding Proposal 2012/22 LTP**

Deliberations	2012/13	2013/14	2014/15	LTP	2015/16	2016/17	2017/18	LTP	2018/19	2019/20	2020/21	LTP	2021/22	Total
Current LTP Funding	\$	\$	\$		\$	\$	\$		\$	\$	\$		\$	\$
	\$1,294,497	\$19,257,498	\$13,778,097		2,603,623	\$3,902,761	\$4,038,018		\$1,531,556	\$677,070	\$365,081		\$377,654	\$47,825,856
Town Hall	\$ 1,417,497	\$ 15,255,277	\$ 12,982,654		\$ 4,242,918									\$ 33,898,346
MOB			\$ 301,105		\$ 5,406,186	\$ 3,164,215	\$ 1,368,841							\$ 10,240,347
Opera House - initial work	\$ 250,000													\$ 250,000
Band Rotunda	\$ 100,000	\$ 516,000	\$ 1,063,977											\$ 1,679,977
Thistle Hall	\$ 100,000	\$ 1,135,200												\$ 1,235,200
Network Newtown	\$ 100,000													\$ 100,000
Brooklyn Community Centre Toilet Building	\$ 15,000													\$ 15,000
Colonial Cottage	\$ 45,000													\$ 45,000
Sub Total	\$ 2,027,497	\$ 16,906,477	\$ 14,347,736		\$ 9,649,104	\$ 3,164,215	\$ 1,368,841		\$ -	\$ 0	\$ 0		\$ 0	\$ 47,463,870
Var to Current LTP Proposal	-\$ 733,000	\$ 2,351,021	-\$ 569,639		-\$ 7,045,481	\$ 738,546	\$ 2,669,178		\$ 1,531,556	\$ 677,070	\$ 365,081		\$ 377,654	\$ 361,986
New Projects.														
CAB	\$ 450,000													\$ 450,000
Mervyn Kemp Library	\$ 50,000	481,973												\$ 531,973
Tree House	\$ 50,000													\$ 50,000
Begonia House - Roof Replacement	\$ 50,000	\$ 103,200												\$ 153,200
Central Library - Central Stairs					\$ 478,790									\$ 478,790
Rugby League Park Stand	\$ 100,000													\$ 100,000
Museum Stand	\$ 150,000													\$ 150,000
Yet to be assessed Buildings	\$ 100,000	\$ 103,200	106,398											\$ 309,598
Revised LTP Spread requested	\$ 2,977,497	\$ 17,594,850	\$ 14,454,134		\$ 10,127,894	\$ 3,164,215	\$ 1,368,841		\$ -	\$ -	\$ -		\$ -	\$ 49,687,430
Var to current LTP	\$1,683,000	-\$1,662,648	\$676,037		\$7,524,270	-\$738,546	-\$2,669,178		-\$1,531,556	-\$677,070	-\$365,081		-\$377,654	\$1,861,574

Deferred		High level Cost Estimate- 2012/13 Values
Building	Comments	
Johnsonville Library- Stage 2	No critical Structural Weakness. Pending decision on Hub Development	\$ 250,000
TSB Bank Arena	category.Recommendations to be made to improve building	\$ 1,500,000
Opera House	strengthening	\$ 5,000,000
Brooklyn Library	Low life safety risk	\$ 150,000
Clarrie Gibbons	Low level of risk 1 -2 person occupation	\$ 100,000
CAB	Not Prone but in Risk category Anticipated cost to strengthen	\$ 6,000,000
Michael Fowler Centre	Detailed assessment - not expected to be prone	\$ 100,000
		\$ 13,100,000

Note: Opera House was in original funding proposal. Now reprioritised.

Appendix I

Title	Otari Wiltons Bush (OWB) Curators House reconfiguration
Submitter	Multiple submissions
Synopsis of prominent issue/funding request	<p>It was proposed to reconfigure the Otari Wiltons Bush Curators House into a public facility and staff flat. \$330,000 had been allocated within the CX348 CAPEX programme for 2011/2013.</p> <p>The reconfiguration would facilitate controlled public access to detailed technical information about the New Zealand flora, as well as providing an on-site information resource and facility for secondary and tertiary students, interns and anyone conducting scientific research at Otari.</p> <p>The proposed works are complementary to the existing visitor centre The deck and stairs can also function as an outdoor classroom for school children. The design work has been completed and a resource consent obtained.</p> <p>Its secondary role would be to support small weddings and functions, which already occur on the Cockayne Lawn. The reconfiguration does not include catering facilities but will complement the existing visitor centre Te Marae O Tane</p> <p>Work on the proposal was stopped when the funding for the project was deferred indefinitely in the draft long-term plan and removed from the 10 year budget as part of a review of capital upgrades.</p>
Background information	<p>The Otari Curators house reconfiguration arose from a number of pieces of work dating back to 2004.</p> <p>In 2004, the OWB Trust prepared a case for a new education centre for Otari. Officers did not think the expense could be justified but did begin to consider other options for improving environmental education outcomes for schools, tertiary students, researchers and the public.</p> <p>The Collections Review, which commenced in 2006, identified the house and platform as being a key part of the garden experience. This was because of its orientation along the Cockayne Lawn, the ability to plant demonstration gardens around the house, and the opportunity to integrate the house with the garden. The Collections Review was peer reviewed by the Otari Wiltons Bush Trust and Wellington Botanical Society.</p> <p>The 2007 Review of the Otari Wiltons Bush Management Plan signalled</p>

	<p>that new uses for the house, possibly including a café, should be explored. This received strong support from the Trust and community through the consultation process.</p> <p>In 2010 the Otari Wiltons Bush Landscape Development Plan was completed. This took the development of the house a stage further and realised the potential for integration into the garden. The plan was drawn up in consultation with a wide range of stakeholders.</p> <p>In line with the approved CX348 capital development programme, Botanic Gardens staff began the design and consent process to set the project under way. This was managed by Council’s Project Management Office.</p> <p>There has been considerable stakeholder input into this project and an expectation that it would proceed given the extensive consultation, its inclusion in the previous LTCCP, Annual Plan and in the Asset Management programme.</p> <p>Officers have reiterated to the stakeholders that they do not see a café as being feasible at present, if ever. It is officers view that the building’s use as an environmental resource should take priority.</p> <p>It is noted that the retention of the staff/ intern flat ensures that some revenue continues to be derived from the building.</p> <p>The Curator’s House is one of three primary projects arising from the Landscape Development Plan, all of which are closely related. They are</p> <ul style="list-style-type: none"> • Reconfiguration of the Otari Curators House • Forming a central collections walkway • Reconfiguration of the existing visitor centre to provide a better school education resource and to enable the installation of a new generation of interpretation (existing interpretation is 12 years old already - usual cycle is 5-10 years)
<p>Options</p>	<p>At present the Otari Curators house reconfiguration has been deferred indefinitely. If the ECO-City proposal does not proceed, officers recommend that this project is funded in the 2012-22 Long-Term Plan.</p> <p>Options for its reintroduction into the plan are:</p> <ol style="list-style-type: none"> 1. Reinstate funding into CX348, begin work in 2013/14 and complete the project over 2 financial years 2. Defer the project into the later years of the long-term plan <p>Officers recommend that, if the ECO-City concept as proposed in the draft</p>

	long-term plan does not proceed, then Council should pursue option 1 and fund the upgrade of the OWB Curator's House to begin in line with the design already developed.
Risks	<p>The risks of not proceeding with the project are:</p> <ul style="list-style-type: none"> • Council alienates the goodwill of the OWB Trust and wider community • A reduction in community trust and confidence in the Council given the extensive consultation around this project • Costs of the project will increase over time • Council could be seen to undervalue OWB as a national institution and taonga
Benefits	<p>Benefits include</p> <ul style="list-style-type: none"> • Dedicated research resource space for scientific study primarily of NZ plants at secondary and tertiary levels and to support independent research. • It is not practicable to provide these facilities at the existing visitor centre Te Marae O Tane • Controlled public access to technical information and resources relating to New Zealand Plants. (this is very limited at present and impinges on staff spaces) • Continued income is derived from the flat • The ability to have a relevant display planting of native plants for use in domestic landscape design • Its proximity to the nursery where skilled propagation techniques are applied and threatened and endangered plants species are grown. (Otari also grows the most diverse range of New Zealand flora of any public garden in New Zealand)
Officer recommendation	<p><i>It is recommended that, if the ECO-City concept as proposed in the draft long-term plan does not proceed, SPC:</i></p> <ol style="list-style-type: none"> 1. <i>Agree to provide \$300,000 in capital funding for the proposed upgrade of the Otari Wiltons Bush Curators House in 2013/14 and 2014/15 of the Long-Term Plan</i>
Director	Derek Fry Director City Services & Events

Appendix J

Title	City Housing
Synopsis of prominent issue/funding request	<p>This seeks to align the City Housing operating and capital budgets to the revised Housing Upgrade Programme (HUP).</p> <p>It also requests an increase in operating budget to recognise the higher than anticipated increase in insurance costs.</p> <p>Note, as City Housing is a ring-fenced activity in line with conditions of the Crown funding, the proposed budget changes have no rates impact.</p>
Background information	<p>Changes to the programme, as a result of issues experienced at Newtown Park (discussed with SPC as part of draft deliberations in March), have a flow on effect to other capital projects as well as operating revenues (rental) and expenditure. This request aligns capital and operating budgets.</p> <p>Additional to this, the level of increase to our insurance premiums for our City Housing portfolio was greater than what was included in the draft long term plan. The total impact of increased insurance above what was allowed for in the draft long term plan for 2012/13 is \$407,000. There were several reasons for the increase in insurance, including higher EQC levies, increased value of the City Housing assets and an increase in premium rates.</p>
Options	<p>Revise the City Housing budgets in line with latest expectations</p> <p>Retain the City Housing budgets as per the draft long term plan</p>
Risks	<p>There is a risk insurance costs will remain at their increased level and future rental increases are not at sufficient to compensate for the difference.</p>
Benefits	<p>The benefit of amending the budgets is the fact they will align to the current proposed HUP work programme and are more reflective of expectations.</p>
Officer recommendation	<p><i>It is recommended that SPC:</i></p> <ol style="list-style-type: none"> 1. <i>Agree the following changes to the Housing Upgrade Programme</i>

	<p><i>budgets</i></p> <p><i>a) capital budget: 2012/13: (\$1.7M), 2013/14: \$1.6M, 2014/15: (\$1.7M)</i></p> <p><i>b) operating budget to reflect the impact of HUP changes and increase insurance cost: 2012/13: (\$2.4M) 20 13/14: (\$0.2M) 2014/15: \$3.9M</i></p> <p>Please note changes in HUP capital spend results in changes in opex budgets as Crown funding is recognised as opex revenue.</p>
Director	Greg Orchard

Appendix K

Title	Review of the City Safety Officer Programme
Synopsis of prominent issue/funding request	<p>The City Safety Officer Programme review identified a clear mandate for the continuation of the City Safety Officer service to ensure the city continues to be a safe place.</p> <p>The review identified four options for service delivery.</p> <p>Option 1: Contract the service (\$400,000 pa) Option 2: In-house management, outsourced staff (\$450,000 pa) Option 3: Fully in-house service (\$480,000 pa) Option 4: Fully in-house service with volunteers (\$480,000 in 2012/13 then \$555,000 pa from 2013/14)</p> <p>Based on the findings of the review, the preferred option for delivery of a City Safety Officer Service is Option 4, a fully in-house service that would introduce a volunteer component in year two.</p> <p>All four options explored in the review produce additional financial efficiencies on the current draft LTP proposed budget of \$612,000 per annum for this service. The preferred in-house option with volunteers would not only produce savings in the order of \$2.1 million over the term of the LTP but, as the review recommends, in-house delivery is considered to be the most cost-effective model (when factoring in reliability of service delivery and the need for a high degree of flexibility and control). An in-house model also allows for the seamless integration of volunteers to the programme.</p>
Background information	<p>The current City Safety Officer contract delivers an almost 24/7 service. Alongside standard hours and staffing levels, the contract also includes monitoring of the CCTV cameras, a presence in the Courtenay precinct on particular nights and stipulated hours of the week, and a regular weekday presence in the Kilbirnie and Newtown suburbs.</p> <p>With a reduced budget 'front of mind', the findings and recommendations of the review have been used to establish a new level of service. All four options have been analysed and budgeted against the following:</p> <ul style="list-style-type: none"> • A reduced level of staffing and coverage in terms of hours and directed services than is currently provided but compensated by strategic deployment to 'right place right time'. • The function of monitoring CCTV cameras shifted to Council's security contractor • No permanent presence in Kilbirnie and Newtown instead an ability to respond to issues as they arise across all suburbs
Options	<p>The review identified four options for service delivery.</p> <p><i>Option 1: Contract the service (\$400,000 pa)</i></p>

	<p>The Council would go to the market with a request for proposals from entities with an ability to recruit, train and manage frontline staff.</p> <p><i>Option 2: In-house management, outsourced staff (\$450,000 pa)</i></p> <p>The Council would manage a team of frontline staff on a day to day basis with the city safety officer staff provided by a contractor as per option 1.</p> <p><i>Option 3: Fully in-house service (\$480,000 pa)</i></p> <p>The Council would be responsible for all aspects of the provision of the City Safety Officer service.</p> <p><i>Option 4: Fully in-house service with volunteers (\$480,000 in 2012/13 then \$555,000 pa from 2013/14)</i></p> <p>This model is a progression of option 3 and introduces volunteers to assist when major events are hosted in the city. It includes the capacity to incorporate existing volunteer groups.</p>
Risks	<ul style="list-style-type: none"> • The main risk to the City Safety Officer programme is decreases in the perception of safety that a reduction in the current service levels may bring. • An outsourced model brings the risk of finding a suitable contractor that is able to continually sustain a high quality service. There is not an effective market for kind of services Council wishes to purchase. Also, current wage rates within the sectors that are likely to tender, are not conducive to recruitment opportunities. • Direct interventions in terms of service levels are more difficult if the service is outsourced • Potential difficulties in adding volunteers to a outsourced model
Benefits	<ul style="list-style-type: none"> • Ability to roster staff to 'right time right place' • In house management is likely to be the most effective in terms of quality assurance with a high degree of control over staff • Integration of the City Safety Officer programme across all of Council and programme partners • Ability to pay higher wages will lead to recruitment opportunities • Ability to integrate a seamless volunteer component which adds value to the City Safety Officer programme
Officers recommendation	<p><i>It is recommended that SPC:</i></p> <ol style="list-style-type: none"> <i>1. Note that the consultant's report on the review, and subsequent officer reports to the Financial Sustainability Working Party, are available to all Councillors.</i> <i>2. Agree to bring the service delivery of the City Safety Officer programme in-house at a cost in 2012/13 of \$480,000.</i> <i>3. Agree to include a volunteer programme into the programme from 2013/14 at a cost of \$555,000 per annum.</i>
Director	Wendy Walker

Appendix L

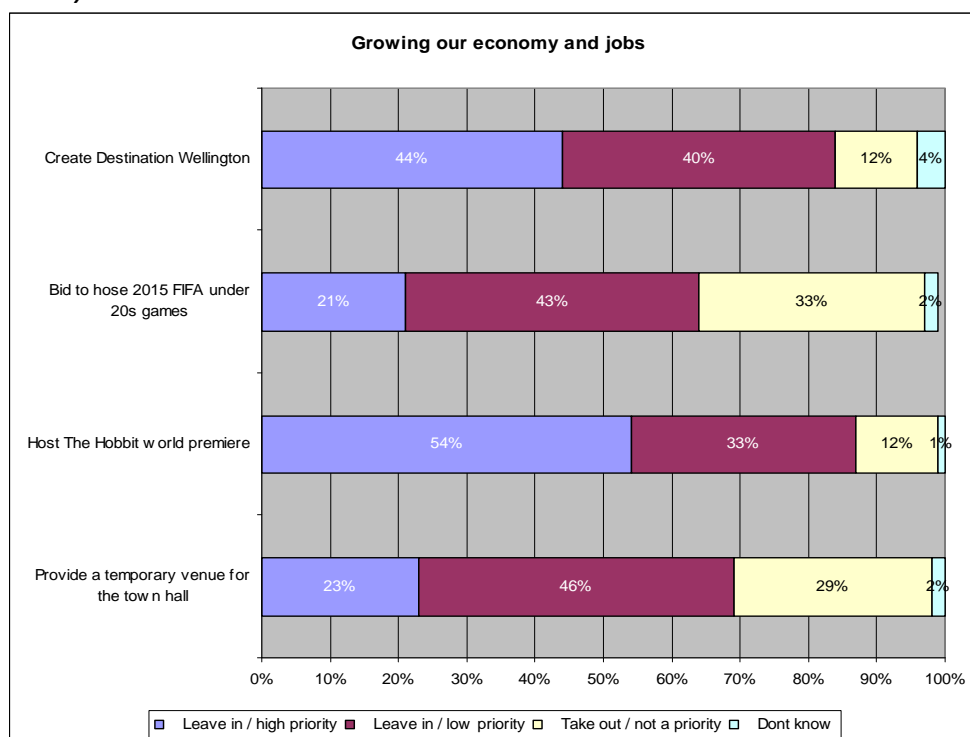
Title	2015 FIFA U-20 World Championship - Wellington Host City
Submitter number	33 submitters commented on the proposal to include funding of \$2.54M over the next four financial years.
Synopsis of funding request	<p>Twelve cities were invited to by New Zealand Football (NZF) to bid for Host City rights following the successful bid by New Zealand Football to host the FIFA U-20 World Cup tournament in 2015. The bid was based on responding to the tournament specification, training ground specifications, city theming, security, festival events, public relations and marketing.</p> <p>The budget was built up on known costs and requirements for hosting the RWC2011 Tournament and Festival. The FIFA U-20 event has a larger world wide television audience and media following than the RWC. However, the number of international travellers is expected to be significantly less.</p> <p>A COVEC report estimates the national economic impact at \$26.28M + GST (broadcasting \$6.94M, international visitor spend excluding ticket sales \$14.0M, \$5.34M airfare revenue accruing to New Zealand).</p> <p>Wellington has bid for Category Two: Pool Phase. This consists of 16 pool matches plus a quarter-final and a semi-final. This would have an estimated economic impact of \$4.84M. Wellington has also registered its interest in holding the final at Westpac Stadium.</p> <p>Bidding cities had expected an announcement from NZF on Host City allocations in April but no notifications have been received to date. Our bid was subject to the outcome of the LTP process and no commitments have been made.</p> <p><i>Feedback on the proposed funding</i></p> <p>The FIFA proposal received 33 comments from submitters. Those that supported the proposal encouraged the Council to leverage plenty of game time during the New Zealand leg of this tournament and often noted the economic benefits that this kind of event can deliver for the city, as well as increased participation in sport and recreation. One submitter identified that the Under 20 Tournament was FIFA’s second largest tournament, and that in terms of visitor numbers, exposure and economic impact it would be ‘massive’.</p> <p>Those that opposed providing funding support for the event either did not consider it a funding priority or thought the amount - \$2.54 million – was too high for an event that was already committed to coming to New</p>

Zealand.

One submitter argued our contribution should be limited to supplying sportsgrounds and facilities, while another submitted that funding should only be committed if it could be shown to provide an economic return.

Sport Wellington noted in its submission that Council will need to consider the potential additional demand on sportsfields by the community as a result of an increased popularity of football after the event.

Survey results



Responses for funding of the 2015 FIFA U-20 World Championships as part of the draft long-term plan were analysed. 21% agreed this was a high priority in the LTP, while 43% should remain in the LTP but considered it a low priority. 33% considered it not to be a priority and should be removed. The remainder did not know (2%).

Options

Officers considered two main options in response to submissions:

Option: 1

Retain funding support over the next four financial years at the existing level of \$2.54M to meet the Host City Agreement requirements for the Tournament and deliver a complimentary Host City Festival.

	<p><i>Option: 2</i> Reduce funding to a level that delivers the requirements of the tournament, training grounds, some city theming, publicity and promotion but lessens the commitment to deliver a full festival of events to a more community engagement focus (team engagement for school, clubs and community groups). The revised level of funding to deliver this option is estimated at \$1.26M (a reduction of \$1.28M of the proposal in the draft long-term plan). The spread of funding for this option would be:</p> <p>2012/13 - \$88,200, 2013/14 - \$252,000, 2014/15 - \$365,400, 2015/16 - \$554,400</p>
Officer recommendation	<p><i>It is recommended that SPC:</i></p> <ol style="list-style-type: none"> <i>1. Agree to Option 2 - that \$1.26M of funding is allocated over the next four financial years for Hosts City for status for the FIFA U-20 World Championships.</i> <i>2. Delegate to the Chief Executive the authority to finalise any Host City Agreement with New Zealand Football</i>
Director	Derek Fry

Appendix M

Title	Long Haul
Submitter	Multiple
Synopsis of prominent issue/funding request	<p>Wellington City Council has for several years identified the attraction of a long haul carrier to Asia as a key component of being an internationally competitive city. This was further strengthened through consultation on the <i>Toward Wellington 2040: Smart Capital</i> strategy and is one of the key platforms underpinning Council’s economic development strategy.</p> <p>There are two funding requests/issues relates to this initiative:</p> <p>Funding for Positively Wellington Tourism</p> <p>The draft 2012-22 Long-Term Plan proposes that funding of \$200,000 to support the attraction of long haul be removed.</p> <p>For several years, Wellington City Council has funded PWT \$200,000 per annum to undertake work aimed at securing a long haul carrier into Wellington, alongside Wellington International Airport Limited (WIAL) and the Council.</p> <p>The draft long-term plan proposes to cease this funding because of questions over whether the initiative had progressed to the stage where the activities that PWT was funded to undertake are no longer needed.</p> <p>Activity is currently focussed on negotiations with airlines, led by WIAL, and the development of a Long Haul Attraction Fund to support a commercial arrangement to secure long haul flights.</p> <p>PWT (and WIAL in recent conversations with them) have argued that the fund is still required – while recent negotiations provide for optimism, funding is still needed to build business cases, support negotiations and provide economic impact and consultant reports.</p> <p>Long Haul Attraction Fund</p> <p>Work and negotiations with airlines has identified a high likelihood that funding will be required as part of an agreement to secure long haul flights into to Wellington International Airport. The Council’s Economic Development Strategy has highlighted the likely need for a Long Haul Attraction Fund. To secure and agreement with an airline.</p> <p>The Council has consulted in its draft 2012/13 Long Term Plan on the</p>

	potential establishment of a Long Haul Attraction Fund.
Background information	<p>The focus of the activity undertaken to date has been on developing the business case for securing long haul flights, marketing Wellington as a destination for these flights and negotiating with airlines.</p> <p>Recent conversations with PWT and WIAL indicate that elements of this work are likely to continue in the run up to securing an agreement with an airline (e.g. consultant reports, economic impact assessment, destination marketing and discussions with airlines). Depending on the nature of the work required, this would be undertaken by different parties (e.g. WIAL, Wellington City Council and PWT).</p> <p>Discussions have also matured recently to the point where the Wellington needs to be ready to fund a long haul contract should an agreement in principle be reached between parties. Any final agreement will require full approve of all participating parties, including the Wellington City Council.</p> <p>The key issues now centre on the timing of and how to fund the activity.</p> <p>In terms of timing, the ability to rate for an activity only comes around once a year through the annual planning cycle. However, the Council needs to be ready to act on an agreement in a timely manner or there is a risk of losing an opportunity.</p> <p>In terms of how to fund the activity, there is a question about who benefits from the activity (i.e. which sectors; residential, or commercial, or downtown ratepayers), and which parts of the region benefit and to what degree. Both the existing and updated Wellington Regional Strategies have stated that securing long haul flights remains a high regional priority.</p>
Options	<p>In terms of funding the current activities aimed at securing a long haul agreement (i.e. the \$200,000), following discussions with WIAL and PWT officers consider that there remains a case for funding to continue.</p> <p>However given the recent maturing of negotiations and the fact that the roles of parties may change over time, officers recommend that the activity is funded and that the Council oversees the budget, working with both WIAL and PWT to release funding for activities as required. This means that parties will be doing the work that best fits their role/s at the time.</p> <p>How to fund the Attraction Fund:</p> <p>There are two principal ways that Council can use to fund an agreement with an airline to provide long haul to Wellington:</p>

	<ol style="list-style-type: none"> 1. Use the Council’s annual WIAL dividend in the year in which a contract is agreed. This would involve forgoing the relevant portion of Council’s dividend for the first (part) year following an approved agreement being reached. To support the fund over the term of the agreement, Council would then approve funding through the subsequent annual and long-term plans 2. Agree to fund the long haul activity, including the establishment of a Long Haul Attraction Fund, through the 2012/13 Long Term Plan. <p>Both of these options carry a degree of risk.</p> <p>Option 1 means that a multi-year funding commitment is entered into before the Council agrees to fund it in subsequent annual plans. This risk is mitigated by the fact that the fund was consulted on in this draft long-term plan, with submitters (particularly from the commercial sector) supportive of the initiative.</p> <p>Option 2 carries the risk that the fund is not required in the year or years that it is rated for. This risk is somewhat mitigated by the relative confidence officers have that negotiations are sufficiently advanced to the stage where it would be prudent to pursue establish a fund, however there is still a reasonably high risk of rating for an activity that wouldn’t be delivered in the financial year. A further risk is that we do not know the amount of funding needed until we have an agreement in principle to approve.</p>
Officer recommendation	<p><i>It is recommended that SPC:</i></p> <ol style="list-style-type: none"> 1. <i>Agree to fund the long haul activity \$200,000 per annum, with the Council to oversee the budget working with WIAL and PWT as required</i> 2. <i>Note that the Council has consulted in the draft 2012-22 Long Term Plan on establishing a long haul attraction fund if required as part of an agreement with an airline to provide long haul services to Wellington</i> 3. <i>Agree that the preferred approach to funding any agreement with an airline to providing long haul services to Wellington, which will require formal approve of the Council, is as follows:</i> <ol style="list-style-type: none"> a. <i>Retain a portion of the WIAL dividend for the first (part) year, and fund the activity for any outyears through the Annual and Long Term Plan processes.</i>
Director	Wendy Walker

Appendix N

Title	Nairville Park
Submitter	Cliff Bowden, Operations Manager from Capital Football
Submitter number	2343, made as part of Capital Football's oral submission
Synopsis of prominent issue/funding request	Request that Council prioritise the upgrade of the Nairville Park playing surface so it will not be subject to flooding and ground closures in winter months.
Background information	<p>In recent years Nairville Park has performed poorly and is often subject to extended closures or restrictions in winter months. In the winter of 2011, the three fields on the park averaged only 6.78 hours of training and playing time per week. A further weekly average of 5.77 hours per field training and playing time was restricted or cancelled due to ground closures.</p> <p>This impacted on both rugby and football. It also resulted in a delayed start to the cricket season due to the poor condition of the park at the end of the winter season.</p> <p>Capital Football have requested an upgrade to the park similar to the recent successful upgrades at Karori and Kilbirnie Parks. This project was identified in the sports fields Asset Management Plan as an upgrade project. However a deferral of sports fields capex upgrades has meant that the project has been rephrased to 2016/17.</p>
Options	<p>Officers considered two options in response to this proposal:</p> <ol style="list-style-type: none"> 1. Continue with the deferral of all capital upgrades on sports fields for the next 3 years and undertake the upgrade of this park in 2016/17 2. Reprioritise funding to enable this important community park to be upgraded to a level similar to Karori and Kilbirnie Parks <p>Officers recommend that this upgrade is undertaken and capex upgrade funding be phased in the LTP from 2016/17 to enable this project to start in 2013/14 and be completed in 2014/15.</p> <p>Total funding of \$ 465,000 would be required over two years to install irrigation and drainage as well as upgrade the surface of the park (to a sand carpet profile). This would be phased as follows:</p> <ul style="list-style-type: none"> • 2013/14 \$ 280,000 irrigation and primary drainage • 2014/15 \$185,000 secondary drainage and sand carpet construction

Risks	<p>The risks of not completing the upgrade include:</p> <ul style="list-style-type: none"> • The park will continue to perform poorly in winter, limiting play and training for team sports and restricting casual use by the community. • Higher costs for the upgrade as a result of deferring it • An extended period of time without the use of the field between the winter and summer seasons • Continued criticism of Council’s parks performance by the community and sporting groups • Under utilisation of a key community asset • Poor social and recreational outcomes at a park that is a recreation hub for the Khandallah community
Officer recommendation	<p><i>It is recommended that SPC:</i></p> <ol style="list-style-type: none"> 1. <i>Agree to bring forward capex funding of \$465,000 for this project from 2016/17 as follows:</i> <ol style="list-style-type: none"> a) <i>2013/14: \$ 280,000 for irrigation and primary drainage installation</i> b) <i>2014/15: \$185,000 secondary drainage and sand carpet construction.</i>
Director	Derek Fry

Appendix O

Title	Couch and rye grass trial
Submitter	Leigh Hunt - Cervadon and Supreme Sports Fields Limited
Submitter number	1110
Synopsis of prominent issue/funding request	This request involves funding a trial of a couch/rye grass field by reprioritising part of Council's funding for artificial sports fields. The capital cost is estimated at \$200,000 (with a 20% discount). Maintenance costs are estimated at \$15,000. There will be additional interest and depreciation costs. The proposal may eventually require additional capital expenditure on specialised mowing equipment
Background information	<p>A report by Cervadon Ltd. highlighted the benefits of couch and rye grass that is well proven in Australia and parts of the New Zealand sports turf industry. The combination of a well drained sports field using a couch /rye mix will provide a high quality playing surface that can sustain higher levels of utilisation than a normal rye grass sports field.</p> <p>Officers from the Parks & Gardens unit investigated the use of couch grass following a trip to Auckland in 2010. Their findings were that:</p> <ul style="list-style-type: none"> • There are risks with growing couch well year after year in Wellington's marginal climate and under pressure of high use and wear • For it to perform, couch grass requires a free draining surface of either sand and or a sand/soil mix • While couch is drought tolerant, water is still critical during the establishment phase • Consideration must be given to the type of machinery use to maintain it, as this will also be key to its success as a surface • Churton Park would be the most suitable field to trial couch grass on <p>A report from Brendan Hannan of the NZ Sports Turf institute on the use of couch grass in the Wellington region found that:</p> <ul style="list-style-type: none"> • Couch grass can be grown in Wellington • Growing couch well enough in Wellington's marginal climate under pressure of high wear (senior use) when oversown with ryegrass (for winter green colour) year after year is debated • The maintenance of a high use / oversown couch field needs to be well managed in order to get the potential wear benefits from couch on a continuing basis. <p>Other relevant considerations in relation to this request are:</p> <ul style="list-style-type: none"> • All upgrade funding is deferred in the sports fields area for 3 years • Reprioritisation of renewal projects do not present an opportunity to

	<p>trial this product without considerable risk</p> <ul style="list-style-type: none"> • A small scale trial of the product or upgrading or a lower profile field is seen as the best option. Originally Cervadon Ltd. had indicated they would provide a trial at Tanera Park at no cost to ratepayers. However this is now no longer the case, as industry support does not exist for the proposal at this time. • A further visit by council officers to Auckland to further research the use of couch, is planned for later this year • Work on a regional plan for future sports field provision is about to begin. This plan will inform further investment regionally in both natural and artificial turfs • Regionally the Kapiti area may be better suited to use of couch due to better drained soils and high ground temperatures
Options	<p>Options considered in response to this submission:</p> <ol style="list-style-type: none"> 1. Continue with a smaller scale trial at Tanera Park. Evaluate it over two full years before deciding on further investment. The indicative capital cost is up to \$150,000 2. Convert Churton Park field into a sand carpet field with a couch/rye mix used to grass it. The indicative capital cost is \$200,000. 3. Do not trial the use of the mix in Wellington City at this stage but continue to monitor its use in other parts of the country <p>Officers recommend option 2 as the costs of converting a full field is not substantially higher than the smaller trial. Also, any capital cost associated with improving drainage and irrigation with this option would still improve the overall playing field performance (even if the field ultimately converted back to Rye grass).</p> <p>Officers will also continue to monitor the investment made by other councils in warm season grasses.</p>
Risks	<p>Risks of implementing a trial</p> <ul style="list-style-type: none"> • The trial of couch will be unsuccessful in the Wellington environment • Disruption to users and the community of a park during establishment • Loss of credibility with stakeholders if the trial is not deemed a success • A possible need to invest in specialised mowing equipment
Benefits	<ul style="list-style-type: none"> • Greater utilisation of sports fields. It is noted that this system relies on a sand carpet field construction and so would only be suitable on some Wellington sports fields • Improved playing surface, leading to • Satisfied users • Proof that this product will grow and perform in the Wellington climatic zone

	<ul style="list-style-type: none"> • Opportunities to use Couch in other playing surfaces in the region
Officer recommendation	<p><i>It is recommended that SPC:</i></p> <ol style="list-style-type: none"> 1. <i>Agree \$200k (with a 20% discount offered by Ceverdon) for the conversion of one full sized field to a sand carpet playing surface and establish a couch /rye mix.</i> 2. <i>Note the preferred option for a park at this stage is Churton Park with a potential upgrade in 2013/14.</i>
Director	Derek Fry

Appendix P

Title	Alex Moore Park Redevelopment
Submitter	multiple submissions
Synopsis of prominent issue/funding request	To ensure that funding is allocated in the LTP for the redevelopment of Alex Moore Park sport and community project. Some of the submissions have mentioned that funding has not been allocated for new car parking associated with the redevelopment.
Background information	<p>The proposed redevelopment of Alex Moore Park has four main components:</p> <ol style="list-style-type: none"> 1. The development of an artificial sportsfield in 2013/14 by Council 2. Development of a new purpose built sport building (by Alex Moore Park Sport & Community Inc. – cost is estimated at \$5M to \$6M) 3. Development of a perimeter walking track 4. The construction of 2 car parking areas – 52 car parks at the north end and 44 car parks at the south end. The cost of these two car park areas, plus surrounding paths and steps, was estimated at \$890,000 in November 2011. <p>Council has budgeted for the following in the draft LTP:</p> <ul style="list-style-type: none"> • \$50,000 in 2012/13 for the resource consent process • \$1.875M in 2013/14 for the artificial sportsfield. • \$300,000 allocated in 2014/15 towards pavilion/changing rooms • \$380,000 allocated in 2015/16 from Plimmer Trust funding <p>The cost of the car park at the north end, which would serve the artificial sportsfield, has been estimated at \$377,000. The southern car park's estimated cost is \$373,000. Surrounding paths & steps are estimated to cost \$140k (Total cost of car parks & surrounds = \$890,000 in November 2011).</p> <p>Subject to the tender and resource consent process, approximately \$275,000 to \$375,000 of the artificial sportsfields funding in 2013/14 could be available for the development of car parking. \$500,000 capex was allocated in capex schedule C for car parking, but this funding is not included in the draft LTP.</p> <p>There is a possibility that the funding shortfall for the northern car park and surrounds could be sourced from external funding. Funding for the southern car park could be addressed once there is certainty that the new sport building is going ahead.</p>

Options	<p>Four options were considered in response to the request for extra funding:</p> <ol style="list-style-type: none"> 1. Maintain existing funding as per draft LTP 2. Allocate an additional \$200,000 in 2013/14 for the north car park and surrounds 3. Allocate an additional \$200,000 in 2013/14 for the north car park and \$450,000 in 2014/15 for the south car park & surrounds 4. Explore external funding opportunities for the car parks. <p>Officers recommend that Council maintain its existing funding for this project as outlined in the draft long-term plan. Officers will also explore external funding options as necessary for the unfunded components.</p>
Risks	<ul style="list-style-type: none"> • There is a risk that following the resource consent, tender processes that there is inadequate funding to construct the car park at the north end to service the artificial sportsfield. • The resource consent may require both car parks to be developed (north & south ends). • Inadequate car parking could lead to adverse reaction from local residents.
Benefits	<ul style="list-style-type: none"> • Additional funding for car parking would mitigate against over spending and potential adverse reaction from local residents.
Officer recommendation	<p><i>It is recommended that SPC:</i></p> <ol style="list-style-type: none"> 1. <i>Agree to the funding proposed in the draft long-term plan for the Alex Moore Park redevelopment</i> 2. <i>Note that officers will explore external funding options as necessary for the unfunded components of the project</i>
Director	Derek Fry

Appendix Q

Title	Clyde Quay improvements
Submitter	70 standardised submissions were presented in support of Royal Port Nicholson Yacht Club's (RPNYC) main submission, which asked Council to give higher priority to the overall Clyde Quay Marina development proposal.
Synopsis of prominent issue/funding request	<p>The RPNYC has prepared a masterplan for the restoration of the marina and seeks Council's financial support to deliver it. The masterplan includes:</p> <ul style="list-style-type: none"> • public access improvements • jetty and board walk additions • the creation of a water sports facility and programmes. <p>The submissions seek funding for the project be moved from capex schedule C to schedule A as follows:</p> <p>i. Design and consenting: \$219,600 in 2014/2015*</p> <p>ii. Construction funding for Clyde Quay central and south east of \$1,800,500 in 2015/2016</p> <p>iii. Construction funding for Clyde Quay west and north east of \$910,000 in 2016/2017.</p> <p>*The RPNYC requests that the \$208,000 for public access improvements currently in the draft long-term plan be redirected towards the feasibility, detailed design and consenting stages of the masterplan. In addition, it has asked that Council officers work with them to secure grant funding for the plan.</p>
Background information	<p>The Council considered the proposal in detail in February 2012 and then funding for it as part of the long-term planning process. The result was:</p> <ul style="list-style-type: none"> • An acknowledgement of the Royal Port Nicholson Yacht Club's work in developing the restoration plan • Agreement to fund the public access improvements (at a cost of \$208,000) • A resolution to report back to the Strategy & Policy Committee in August 2012 on the management and marina upgrade business case for the Clyde Quay Marina. <p>A concept for the public space improvements has been developed. This includes a widened footpath, demarcation of the entry points to the marina, and remedial works to the steps and ramp (attached).</p>

Options	<p>Three options were considered in response to this request:</p> <ol style="list-style-type: none"> 1. Progress with the public access improvements as proposed in the draft plan (at a costs of \$208,000) 2. Recommend to RPNYC that they apply for funding for the feasibility study from Council’s economic grants pool 3. Fund the full proposal 4. Withdraw all funding for the proposed masterplan. <p>Officers recommend Council proceeds with the public space works identified and budgeted for in the draft plan. These address the key issue of public access, improve the space and provide safety benefits for cyclists and pedestrians.</p> <p>Officers will also advise the RPNYC to make an application to Council’s economic grants funding pool to undertake a feasibility study.</p>
Risks	<ul style="list-style-type: none"> • The main project risk is the lost opportunity around this project – without Council’s funding support it will not be realised. • The key risk to the Council (in providing full funding support) relate to uncertainties such as cost increases and the benefits/returns of the project to the city not eventuating. These can be reduced by the completion of a full feasibility study.
Benefits	<p>The public benefits of the full project include:</p> <ul style="list-style-type: none"> • improved public space and ownership (shelter and access to the water) • improved amenity – provision of additional water sports programme • branding / awareness. <p>The benefits of undertaking the access improvements include:</p> <ul style="list-style-type: none"> • an enhanced sense of public ownership and ease of access • more promenade space / clearer space for cyclists and pedestrians • coordination of public space improvements as part of the OPT development.
Officers recommendation	<p><i>It is recommended that SPC:</i></p> <ol style="list-style-type: none"> 1. Agree to the proposed expenditure on public space works for Clyde Quay, as proposed in the draft 2012-22 Long-Term Plan 2. Note that officers will advise the RPNYC to make an application to Council’s economic grants funding pool to undertake a feasibility study
Director	Derek Fry and Teena Pennington

Appendix R

<p>Title</p>	<p>Deep Water Pool Extension to the Wellington Regional Aquatic Centre</p>
<p>Submitter number</p>	<p>Over a thousand submissions were received on the draft long-term plan supporting the development of a deep water pool.</p> <p>7 submitters expressed their support for Council’s decision not to include the pool extension in the draft plan.</p> <p>It is noted that Sport New Zealand (the national sports body) supported the decision to defer providing deep water space at the Wellington Regional Aquatic Centre, provided this money is invested in other sport and recreation infrastructure.</p>
<p>Synopsis of prominent issue/funding request</p>	<p>This issue was identified as an ‘alternative proposal not included’ in the draft long-term plan.</p> <p>The majority of submitters on this proposal requested its funding be included in the plan and as such moved from capex schedule C to schedule B.</p> <p>The main reasons given for why the extension should proceed include:</p> <ul style="list-style-type: none"> • allowing schools, clubs and the region sufficient training time to be competitive • enabling competitions both national and international to be held in Wellington • enabling the redistribution of the pool time to allow more people to partake in their various water activities <p>Views expressed by those supporting Council’s decision not to fund the extension include the cost being too high and a belief that it would only be used by a few people.</p>
<p>Background information</p>	<p>In the 2011/12 Annual Plan, Council provided \$150,000 for a feasibility study into an extension to the current facilities to provide additional capacity at the Wellington Regional Aquatic Centre. Two options were developed: a 50m x 25m x 2.1m deep pool at a cost of \$24.2M; and a 35m x 25m x 2.1m deep pool at a cost of \$19.5M.</p> <p>Consideration was given to the construction of the 35m pool option with a proposal that external funding be sought to cover some of the cost. The decision not to allocate funding to the project in the draft plan was made on the basis of the financial constraints the Council faces as well as the investment being made into other pools space within the city.</p>

	<p>This other investment Includes:</p> <ul style="list-style-type: none"> • Khandallah School Pool \$420,000 • Berhampore School Pool \$120,000 • Wellington East Girls College \$450,000 • Karori Pool \$500,000 • Keith Spry Pool \$6.6M • Tawa Pool \$2M <p>A further \$1M remains available over the next two years for the School Pools Partnership Grants.</p>
Options	<p>Officers considered three options in response to these submissions:</p> <ol style="list-style-type: none"> 1. Deferring the project and having it remain unfunded in the 2012-22 Long-Term Plan. 2. Including the proposal into Council's capital upgrade programme with subsequent increases rates and user charges 3. Including the proposal into Council's capital upgrade programme and increasing the level of external funding required for the project to proceed (thereby reducing the impact on rates and user charges) <p>Officers do not recommend option 2 given the financial constraints Council is operating under. However, if alternative and additional funding sources for the facility can be found, it should be considered again in future planning processes.</p>
Risks	<ul style="list-style-type: none"> • Inclusion of the project will increase rates and user charges at the pool. • Deferral of the project will increase the construction cost of the project with additional increase required for rates and user charges.
Benefits	<ul style="list-style-type: none"> • The additional pool capacity will: <ul style="list-style-type: none"> ○ enable the growth of aquatic sport; ○ enable more aquatic events to be held in Wellington; and ○ reduce the impact on regular customers from the hosting of events.
Officer recommendation	<p><i>It is recommended that SPC:</i></p> <ol style="list-style-type: none"> 1. Agree not to fund the Deep Water Pool Extension to the Wellington Regional Aquatic Centre in the 2012-22 Long-Term Plan 2. Instruct officers to explore, with proponents of the facility, additional alternative funding sources for this proposal and report back in December 2012.
Director	Derek Fry

Appendix S

Title	Cycling investment
Submitter	Multiple
Synopsis of prominent issue/funding request	<p>We have received a number of submissions relating to on road cycling in the city. Submitters are generally supportive of the progress made on cycling mode share and the current LTP proposals, but have raised the following additional proposals:</p> <ul style="list-style-type: none"> • Set up a joint working party to oversee the development of the Great Harbour Way • Prioritise road space for cyclists over on-street parking • Improve facilities on the route from Island Bay to CBD • Improve facilities on the route along the Hutt Road • Reduce speed limits to improve safety for all road users including cyclists • Where bus lanes are shared with cyclists, make them safe and sign them • Create a position for a dedicated bicycle coordinator within Council
Background information and responses	<p>In 2008 Council adopted its cycling policy, with a view to improving safety on our network. A number of measures have been implemented that have contributed to an increasing number of cyclists using our network. Further work is planned over the LTP period and within the funding parameters of the draft plan.</p> <p>All of the works proposed to be undertaken for cycling in the 2012-15 period of the LTP, will be receiving funding assistance from the NZTA. Applications for assistance were submitted in November 2011. While it is possible to apply for and receive additional funding, the current application to NZTA matches the proposals in the draft LTP.</p> <p>Funding is provided for in the draft LTP to undertake a feasibility study, with a view to gain NZTA assistance, for the following three routes:</p> <ul style="list-style-type: none"> • Southern cycle route – Island Bay to CBD • Great Harbour Way – Lyall Bay to Owhiro Bay • Great Harbour Way – Ngauranga to Waterloo Quay <p>In our application to NZTA for the two feasibility studies for the Great Harbour Way, we have indicated that the study will be done in conjunction with other stakeholders and interested community groups.</p> <p>As projects come to Strategy and Policy Committee (SPC) there may be occasions when the committee will be asked to consider prioritising</p>

	<p>cycling over on-street parking. The proposed Southern Cycleway will affect on-street parking through Newtown, Mt Cook and Te Aro. The extent to which it will be affected will not be known until the feasibility study has been completed.</p> <p>In 2009 SPC agreed to a package of speed limit reductions in 21 suburban centres. This programme is funded from the minor safety budget (CX171) and will continue to be rolled out over the next three years.</p> <p>In 2011 SPC agreed to consult with the community on a proposal to reduce speed limits to 40km/h in all residential areas. Funding for this comes from our Safer Journeys budget (CX445) and has been deferred until 2020/21.</p> <p>Our shared bus lanes have recently been signed to show that cyclists are permitted to use them.</p> <p>On road cycling issues are managed within our Transport Unit by a team of officers. It is unlikely that a single role will be able to manage all parts of cycling and would lead to a duplication of roles and responsibilities.</p>
Response to proposals	<p>Officers support the idea of working as part of a group to oversee the development of the Great Harbour Way. However, officers do not believe it is the Council's responsibility to establish this group.</p> <p>Other than the proposed deferral of the safer speed area programme, most other requests related to cycling can be managed from within the existing draft LTP projects and budgets.</p>
Officer recommendation	<p><i>It is recommended that SPC:</i></p> <ol style="list-style-type: none"> 1. <i>Agree to the proposals and budgets contained for cycling related initiatives contained within the 2012-22 draft Long-Term Plan</i>
Director	Stavros Michael

Appendix T

Title	Vogelmorn Hall
Submitter	Multiple submissions were received in opposition to Council considering the divestment of this community hall
Synopsis of prominent issue/funding request	Submitters objected to the proposed selling of Vogelmorn Community Hall. They noted that; the facility is heavily used, it is the only facility of its kind in the immediate area, and it services the community well. They also contend that no consultation has taken place with the community about the potential divestment.
Background information	<p>As part of the 2011/12 Annual Plan process, Council instructed officers to look at options for divestment of Vogelmorn Hall.</p> <p>However, the site does not only incorporate Vogelmorn Hall. It also incorporates the Vogelmorn Bowling Club's bowling green and a mowing shed on the site, which is leased to the bowling club. The expiry date for the lease of this land to the club expires on 30 June 2014</p> <p>The bowling club owns their clubrooms and the land beneath them</p>
Options:	<p>Options considered in relation to the divestment of Vogelmorn Hall:</p> <ol style="list-style-type: none"> 1. Continue looking at divestment options 2. Reconsider the future of the entire land holding when the Bowling Club lease expires in 2014. <p>Officers believe the prudent approach would be to defer any divestment decisions to coincide with expiry of the Bowling Club lease. This would enable the future of the entire land holding to be considered in a comprehensive manner. It allows for both sites to be discussed together and would include consultation with users and neighbours so that we understand communities thought on the future of the whole site and that any solution has widespread support.</p> <p>Deferring a decision on divestment means that interim arrangements would need to be made for the management of Vogelmorn Hall. To this end, Brooklyn Community Centre has indicated a willingness to manage Vogelmorn Hall and an Memorandum of Understanding will be developed if the Council is of a mind to support deferring a decision on divestment.</p>
Officer recommendation	<p><i>It is recommended that SPC:</i></p> <ol style="list-style-type: none"> 1. <i>Defer any decision on the divestment the Vogelmorn Hall for at least two years to coincide with the end of the lease of associated</i>

	<p><i>land to the Vogelmorn Bowling Club.</i></p> <p><i>2. Instruct officers to engage with users of the hall, and the surrounding communities, to identify options for the future of the whole site.</i></p>
Director	Wendy Walker

Appendix U

Title	Aotea rail overbridge strengthening
Submitter	New Zealand Heavy Haul Association Inc
Submitter number	1053
Synopsis of prominent issue/funding request	<p>The submission provides comprehensive information on the role of the NZHHA and stresses the importance of the Council making appropriate provision for overdimension and overweight loads on the Council's roading network.</p> <p>The Association makes two recommendations as follows:</p> <ol style="list-style-type: none"> 1. That all roading projects carried out on Council roads be assessed for their impact on the transport of overdimension and overweight loads. 2. That the Council agree to undertake strengthening work on the Aotea rail over-bridge as stated in the LTP
Background information	<p>The Council's transport group has effective procedures for facilitating the movement of overdimension and overweight vehicle loads on the city's road network. However, there are constraints due to the city's topography, narrow and busy roads, kerbside parking and structural limits on bridges and culverts.</p> <p>Within these constraints, which are well known to Council and to the industry, a significant number of these loads move through the city with minimal disturbance to the general public. Much of the movement takes place at night.</p> <p>The association can be assured that their needs are routinely considered when roading changes take place. However, compromises may be necessary to ensure other public objectives are met. This may result in the best option for the heavy haul sector not being chosen.</p> <p>On the specific issue of the Aotea overbridge, the Council is budgeting to carry out repair works to ensure it remains able to perform its current role into the future. There are no plans to increase its loading capacity as this would require a replacement bridge, which is currently estimated to cost around \$100M.</p> <p>While there would be an economic benefit to the heavy haul industry if the Aotea overbridge was to be strengthened, this has not been quantified in the association's submission. Officers do not believe that it would be sufficient to justify the projected costs of this project.</p>

Options	<p>Officers do not believe that this spending is a priority given the financial constraints Council is operating under.</p> <p>Council officers are advocating that the primary route to the port be incorporated into the national highway network. If this occurs, it would be NZTA's responsibility to upgrade this overbridge.</p> <p>There is an existing and long standing route that heavy vehicles can take via Tinakori Road. This will continue to be available and Council will need to ensure it remains fit for this purpose.</p>
Officer recommendation	<p><i>It is recommended that SPC:</i></p> <ol style="list-style-type: none"> <i>1. Agree not to fund the replacement of the Aotea overbridge in the 2012-22 Long-Term Plan</i>
Director	Stavros Michael

Appendix V

Title	Seatoun Wharf improvements
Submitter	East by West Company Ltd
Submitter number	1000
Synopsis of prominent issue/funding request	<p>East by West is seeking funding from the Council to improve the Seatoun Wharf to allow for all weather berthing of its ferries. They have asked for provision to be included in the 10 year plan.</p> <p>East by West has also asked that the transport section of the LTP include references to “harbour ferry use”</p>
Background information	<p>East by West has operated commercial ferry services between Days Bay and Queens Wharf for over 23 years. Since 2008, it has also operated a service between Seatoun Wharf and Queens Wharf</p> <p>East by West is planning to enhance its existing Seatoun service by providing a third ferry, which will allow more peak hour services to be provided. They suggest that up to 200 commuters could be removed from the roads over time due to this service.</p> <p>To provide for the new ferry service they have identified a need for the existing Seatoun Wharf to be modified to allow for all weather berthing.</p> <p>East by West has previously asked for funding support from the Council. This has been declined on the basis that the funding of passenger transport services is the role of the Greater Wellington Regional Council. Greater Wellington is eligible for public transport financial assistance from NZTA, subject to the service meeting the necessary criteria.</p>
Options	<p>While there could be potential benefits of the service in terms of a reduced number of commuters travelling by car, the numbers would be small. Also some existing bus passengers may migrate to the ferry, which would not deliver any overall transport benefits.</p> <p>Therefore, officers do not recommend that options for funding assistance should be considered, as the appropriate agency for such assistance is the regional council.</p> <p>In regards to the East by West request to change the wording in the transport section of the LTP to include references to “harbour ferry use”, officers recommend that this is not agreed to. The appropriate time to consider the role of harbour ferries in the city’s transport mix is at the time of the next transport strategy review.</p>

Officer recommendation	<i>It is recommended that SPC:</i> <i>1. Decline the request from East by West for funding and wording changes in the 2012-22 Long-Term Plan</i>
Director	Stavros Michael

Appendix W

Title	Wellington Hockey
Submitter	Wellington Hockey Association (WHA) and National Hockey Stadium Trust (NHST)
Submitter number	1513
Synopsis of prominent issue/funding request	<p>The WHA and NHST are seeking approximately \$3M funding from Council as a contribution towards the development of a third hockey turf, and a major pavilion redevelopment, at the National Hockey Stadium. The total cost of the redevelopment has been estimated at \$6.14M.</p> <p>The submission requests that Council includes approximately \$3M in the 2013/14 financial year of the LTP.</p>
Background information	<p>Hockey New Zealand's 'National Facilities Strategy' (commissioned by Sport NZ) recommends that there are between 650-850 players per turf. According to the WHA and NHST, Wellington City turfs are at capacity, with approximately 1,100 registered players per turf.</p> <p>Their submission states that given this high use, hockey players are required to train and compete at unsociable hours. This is turning people away from the sport and is restricting growth.</p> <p>Wellington City hockey players form 57% of Wellington regional hockey players. According to Wellington Hockey, it is not unusual for Wellington City players to only have 25% of home games in a season.</p> <p>It is noted that there is capacity available on the hockey turfs during the summer months.</p> <p>There are 6 full size artificial hockey turfs in the Wellington region. One of these recently opened in Upper Hutt. There are an increasing number of smaller hockey turfs being developed at schools throughout the region.</p> <p>Hockey New Zealand hosts between 15-30 home internationals per annum. There is currently no 'tier one' facility in New Zealand that complies with the FIH (the international governing body of hockey) specifications. NZ Hockey's aim is that there are several turf/facilities in NZ that meet the minimum specification.</p> <p>The lack of a third turf in close proximity apparently makes it difficult for Wellington to submit competitive bids to host major hockey events.</p>

Options	<p>Three options were considered by officers in response to this submission:</p> <ol style="list-style-type: none"> 1. Allocate no funding. 2. Allocate \$1.6m in 2013/14 for new turf only 3. Allocate \$3M in 2013/14 for new turf only & pavilion <p>Officers recommend that any decision on funding is deferred until the impact of the recently completed Upper Hutt turf has been assessed. In the meantime, Council could encourage greater use of school hockey turfs and explore the use of artificial football/rugby fields for hockey.</p>
Risks	<ul style="list-style-type: none"> • Wellington misses out on hosting international matches and tournaments (e.g. National Masters Tournament) = loss of economic/promotional benefits • Reduction in Wellington hockey players • Less Wellington hockey players
Officer recommendation	<p><i>It is recommended that SPC:</i></p> <ol style="list-style-type: none"> 1. <i>Decline the request from the Wellington Hockey Association and National Hockey Stadium Trust for funding towards the development of a third hockey turf and a major pavilion redevelopment</i>
Director	Derek Fry

Appendix X

Title	Destination Wellington
Submitter	Multiple Submissions – mainly GWRC, Grow Wellington, Porirua City Council, and ECCC
Submitter number	Multiple
Synopsis of prominent issue/funding request	<p>Wellington City Council is proposing to invest \$1.0M in 2012/13, rising to \$1.9M in 2013/14 and outyears, to attract business, talent and investment to Wellington. It is proposing to do this by funding PWT to extend its tourism mandate.</p> <p>54 submitters provided comments on the Destination Wellington proposal. Those in support noted that it has been a ‘priority for some time’ and that it was particularly important in the current environment where the region is facing strong competition from other centres and when the government workforce was contracting. The support was highest from those representing the commercial sector and some noted that the private sector needed to have a role in undertaking the activity.</p> <p>Submitters that opposed the funding argued that it was the role of central government or duplicated the existing functions of Grow Wellington and ministries such as NZ Trade and Enterprise. It was noted that similar schemes overseas had been expensive to run with questionable effectiveness.</p> <p>GWRC and Grow Wellington see this activity as a <i>regional</i> economic development priority, not a Wellington City-only one. They therefore believe it should be delivered through the Wellington Regional Strategy and Grow Wellington. Both entities also argue that the functions and activities needed to successfully attract business, talent and investment are a better fit with Grow Wellington than PWT. Porirua City Council also submitted along similar lines. In summary, these entities believe:</p> <ul style="list-style-type: none"> • Proceeding with our LTP plans will result in duplication, because the WRS is intending to fund Grow Wellington to do this activity • The roles are a better fit with Grow Wellington because it has more competence in these areas
Background information	In May 2011, Wellington City Councillors asked for an urgent workshop to be held on the Wellington economy. They were concerned about the performance and future of the economy in light of a series of threats (the influence of Auckland, central government policies such as the down-sizing of the public sector, its focus on Christchurch and Auckland, and the broader global economic climate).

The workshop agreed that urgent action was required, and that key actions would be identified through the development of an economic development strategy for the city.

A strategy was drafted and consulted on through the second half of 2011, and adopted in December 2011. The strategy has four areas of focus:

- Destination Wellington – attracting business talent and investment to Wellington City, to compensate for ongoing losses and to strengthen the city’s competitiveness for the future
- Smart Capital – we want knowledge intensive, high income businesses as our economic base for the future
- Connected Capital – being more connected, in particular through direct flights to Asia
- Open for Business – making sure that as a city and as a Council, we have a well-earned business friendly reputation.

The Council’s intention to focus on Destination Wellington was therefore signalled some time ago. Both Grow Wellington and GWRC (officer-only submission) submitted on our strategy.

Officers commissioned Martin Jenkins to prepare a report identifying what activities would be involved in attracting business, talent and investment to Wellington, and to recommend a level of resourcing (\$1.9 million when fully operational). Martin Jenkins and officers briefed Councillors on the outcomes of this work at a workshop in February 2012, and provided advice on how the activity should be implemented.

The key activities involved are :

1. Destination Marketing – raising Wellington’s profile in target markets, and supporting attraction efforts through marketing channels and collateral
2. Identifying target businesses and investment activities (much of which has been done for now by the Martin Jenkins report, but this needs to be an ongoing part of the business)
3. “Hunting” – proactively going out and getting the business, talent and investment. This involves a small number of highly skilled staff doing the ‘hunting’. There will also be opportunities that come across us from time to time, and we need to be well-gearred to take advantage of these ‘reactive’ opportunities
4. Business support and aftercare.

Of the four areas of activity, activity 1 is clearly a PWT-core activity, and activity 4 sits with Grow Wellington. No entity is undertaking activities 2 and 3, although Wellington City Council and Grow Wellington do react to opportunities that we come across, such as the International School of Cuisine and i-select.

	<p>Officer advice in February 2012 indicated that the options for delivery included in-house, a new entity (both of which Councillors agreed were not appropriate options going forward), Grow Wellington and PWT. Criteria were provided for Councillors to consider in choosing which delivery option they preferred, including:</p> <ul style="list-style-type: none"> • Strategic fit • Priority/importance • Cost • Track record • Control • Ability to leverage resources with other agencies. <p>Councillors agreed that the preferred option was for PWT to be funded to lead this work primarily because:</p> <ul style="list-style-type: none"> • This activity is of critical importance to the city • PWT has a strong track record of delivering on agreed outcomes • Wellington City Council has greater direct influence over PWT's performance. <p>A key question is whether local authorities retain sovereignty over economic development initiatives in their areas, or whether this right was ceded as part of agreeing to the WRS. Other councils in the region have continued to fund and undertake economic development activities. This suggests the Wellington City Council should be able to do so as well and ask that any WRS-led activities are complimentary to these local activities.</p> <p>Wellington Regional Strategy</p> <p>Along a similar timeline, the Wellington Regional Strategy has been refreshed and now has six priority areas, including attracting business, talent and investment. Wellington City Council has been clear throughout that process that, while we support this as a focus area, we retain the right to choose the best delivery mechanism for the Wellington City.</p> <p>The Mayor told a recent WRS Committee meeting that Wellington City Council's current position, which it is consulting on, is that we do not support Grow Wellington being funded to perform this type of activity in respect of Wellington City. She also stated that its activities in this regard would need to be complementary to those of PWT, should the Destination Wellington proposal proceed.</p>
Discussion	<p>While much of the recent discussion on this activity has focussed on the delivery mechanism/s, the first order question for the Council is whether it wishes to fund this activity. As a key platform of our Economic Development Strategy, and in response to the 2015 workshop called by Councillors, officers strongly recommend that this activity is funded in</p>

	<p>light of current and future economic needs of the City.</p> <p>A second order question then is how this activity is delivered. Officers recommend that SPC agrees to the funding and asks officers to work with key external partners (Grow Wellington, Wellington City Council, NZTE, MFAT, KEA, the Chamber of Commerce, commercial partners and so on) on an operational framework that ensures activities are not duplicated and that the City's economic needs are met.</p>
Risks	<p>There are two key risks:</p> <ul style="list-style-type: none"> • Underperformance in this area: the Wellington economy is struggling for a number of reasons. Along with Long Haul, this activity is the top priority for intervening to support the economic future of the city. It is partly in response to the previous mixed performance of both the WRS and Grow Wellington that led officers to recommend PWT to be funded to lead this activity. • Duplication: there is scope for duplication and confusion if roles and responsibilities of several partners are not made clear. This risk can be mitigated by working with key partners to develop an operating framework that clearly demonstrating roles and responsibilities that deliver the activity without duplication.
Officer recommendation	<p><i>It is recommended that SPC:</i></p> <ol style="list-style-type: none"> 1. <i>Agree funding for the Destination Wellington proposal at a level of \$1M in 2012/13 and \$1.9M per year from 2013/14</i> 2. <i>Delegate to the Chief Executive, the Mayor and Economic Portfolio Leader the authority to develop an operating arrangement for Destination Wellington with key partners that provides for clear roles and responsibilities and that meet's the city's economic needs for attracting business, talent and investment</i>
Director	Wendy Walker

Appendix Y

Title	Australian Marketing campaign funding
Submitter	Positively Wellington Tourism and others
Submitter number	Multiple
Synopsis of prominent issue/funding request	<p>It is proposed in the draft long-term plan that a request by Positively Wellington Tourism (PWT) to continue funding for Australian marketing campaigns be funded at a reduced level of \$800,000 per year. For the last three years, it has been funded to a level of \$1M per year. This is funded 100% through the Downtown Levy.</p> <p>Sixteen comments were received on the proposal. The majority were from commercial organisations, or those representing commercial organisations, who strongly opposed the funding reduction. The submitters noted the Australian market campaign had delivered significant visitor numbers above what other New Zealand cities received and requested that funding not be reduced. A number of the submitters noted that Council funding support for the marketing campaign was matched from other sources so the reduction was more than \$200,000. One submitter argued that funding should actually be increasing considering the positive results achieved to date, while another requested that if funding was reduced it should be re-directed to attracting long-haul flights.</p>
Background information	<p>Funding for the Australian marketing campaign was first approved in 2009 for a period of three years, conditional on PWT receiving matching funding from partners.</p> <p>This funding was provided to enable Wellington to secure and grow its share of the Australian market. PWT's objective was to increase direct Australian visitor arrivals numbers by 7,300 a year (around 7.2% increase) and the visitor spend in Wellington by \$27M annually (around a 10% increase). This proposal was approved in line with Council's economic strategy, which supports activities and events that bring more visitors to Wellington and provide a significant return on the Council's investment.</p> <p>With this additional funding, PWT also aimed to secure new commercial partners' funding and work closely with other regional tourism organisations and central government on a partnership model of funding that could add up to \$3M to Council's \$1M. Australians represent the best opportunity for Wellington to grow its international visitor numbers long-term. When Australians visit they come for a number of reasons that include business, leisure, conference, convention, events, visiting friends and family.</p> <p>Agreed outcomes have been achieved over the last three years. Australian visitors to Wellington have increased by 21% in the last 24 months, compared to 9% nationally.</p>
Options	<p>Officers considered three options around this issue:</p> <ol style="list-style-type: none"> 1. Do not reinstate any funding for this proposal

	<p>2. Reinstate funding of \$1M for this proposal</p> <p>3. Retain the proposal to fund PWT to the level of \$800,000 for this proposal</p> <p>Discussions with PWT indicate that up to \$700,000 in external revenue will be lost if funding falls below \$1,000,000 because of the impact on the level of matching funding that PWT can secure for this campaign from third party sources. PWT have also argued that a reduction in investment into the Australian market will affect PWT's ability to deliver on its objectives, and will reduce economic activity in Wellington. In addition, those organisations that contribute to the Downtown Levy, including the Property Council, Hotel Association and Wellington Employers' Chamber of Commerce, strongly support continuing to provide funding at its current level.</p> <p>For these reasons and in light of the level of support from commercial organisations, particularly those who currently contribute to the Downtown Levy through which the campaign is funded, officers recommend that Council continues to provide funding for this proposal to a level of \$1,000,000 per year.</p>
Risks	<ul style="list-style-type: none"> • Australians represent the best opportunity for Wellington to grow its international visitor numbers long-term. The campaign has so far produced good results (well above national results) and not continuing to fund it could see the visitor numbers reduce • Any reduction in Council's investment will impact on the level of matching funding that PWT can secure for this campaign from third party sources.
Benefits	<ul style="list-style-type: none"> • Growth in direct international arrivals for Wellington • Matching funding is secured representing a good return on Council's investment
Officer recommendation	<p><i>It is recommended that SPC:</i></p> <ol style="list-style-type: none"> 1. <i>Agree to the fund Positively Wellington Tourism's Australian Marketing proposal to a level of \$1,000,000 per year for three years subject to matching investment from third parties</i>
Director	Peter Garty

Appendix Z

Title	Regional Amenities
Submitter	Multiple submissions
Submitter number	8 Organisations and 6 individuals
Synopsis of prominent issue	<p>The proposed Fund will complement existing funding as a top up fund to a cap of \$3 million. It is to be funded by all territorial authorities in the Wellington region apart from the Greater Wellington Regional Council.</p> <p>A review of funding arrangements for amenities of regional scale and benefit in the Wellington region, in the areas of arts and culture and environmental attractions and events, was undertaken to:</p> <ul style="list-style-type: none"> • Ensure regionally significant entities can be developed or sustained in the Wellington region to contribute to the region’s quality of life; attractiveness to residents and visitors; and economy • Provide more equitable funding arrangements for entities that provide regional benefits.
Background information	<p>A region-wide survey of residents’ views on regional amenities was undertaken by Colmar Brunton in April 2011. The survey found that:</p> <ul style="list-style-type: none"> ▪ 76% of respondents across the region were willing to pay something to support regional amenities ▪ over half (57%) were willing to pay \$25 or more per year ▪ willingness to pay varied by household income but even within the lowest income bracket (households of up to \$30,000 per year) the majority (67%) were willing to pay something to support regionally important amenities ▪ backing for region-wide support is not strongly related to level of use - people saw the regional importance of amenities whether they used them or not ▪ region-wide benefit is viewed as a prerequisite for regional support.
Options	<p>Support for the Fund has been mixed across the region although all councils agreed to include the proposal in their draft LTPs. Some councils received a high number of submissions with Hutt City Council receiving 186 and Kapiti Coast District Council receiving 107. These responses were split 50/50 in support and opposition. Other councils received low numbers of submissions, including our own council with 14. Of these, 12 supported the establishment of the Fund. The Upper Hutt City Council received no submissions.</p> <p>In order for the Fund to be successful, a sufficient number of other</p>

	<p>councils would need to agree to join the fund. Our indications are that Porirua City Council will decline to support the fund, Kapiti Coast District Council, and Upper Hutt City Council are likely to support it, and Hutt City Council may agree to the fund (a turn around from previous indications). If this transpires, Wellington City Council officers would support the establishment of a Regional Amenities Fund.</p>
Benefits	<p>Proceeding with the establishment of the Fund will ensure that regionally significant entities can be developed or sustained in the Wellington region to contribute to the region's quality of life; attractiveness to residents and visitors; and economy. It will also provide more equitable funding arrangements for entities that provide regional benefits.</p>
Officer recommendation	<p><i>It is recommended that SPC:</i></p> <ol style="list-style-type: none"> <i>1. Agree to establish a Regional Amenities Fund, pending agreement from across the region</i> <i>2. Note that if either Porirua City Council or Hutt City Council decide not to support the Fund, its establishment may not be viable</i>
Director	<p>Wendy Walker</p>

To Be Circulated

Appendix BB

Title	Proposal for an annual one-day event in the capital city and a sea food festival								
Submitter	Multiple								
Synopsis of prominent issue/funding request	<p>The Migrating Kitchen has requested funding support for an annual event based around sharing food, stories and cultures of the diverse communities which inhabit the city.</p> <p>The Southern ward Submission form also asked if people supported the development of a new seafood festival. The responses received by Council are shown in the graph below.</p> <div data-bbox="509 801 1141 1361" style="text-align: center;"> <table border="1" style="margin-left: auto; margin-right: auto;"> <thead> <tr> <th>Response</th> <th>Percentage</th> </tr> </thead> <tbody> <tr> <td>yes</td> <td>60%</td> </tr> <tr> <td>no</td> <td>24%</td> </tr> <tr> <td>Did not answer</td> <td>16%</td> </tr> </tbody> </table> </div>	Response	Percentage	yes	60%	no	24%	Did not answer	16%
Response	Percentage								
yes	60%								
no	24%								
Did not answer	16%								
Background information	<p>Council supports a number of organisations in the city through social grants that work with a range of community groups and organisations who support cross cultural work. Many of these organisations are supported through grants (including Changemakers Refugee Forum, English Language Partners, Multi-cultural Council, Somali Council and others).</p> <p>Food rescue specialists Kaibosh work with social sector organisations and have been developing partnerships with community groups like and Supergrans who can use rescued food to upskilling individuals and families with cooking skills. There are also commercial cooking schools at herd Street and off Willis Street.</p> <p>Through cultural grants and events a wide range of ethnic and community celebrations are supported, these include several which feature food as a point of connection e.g. Diwali, the Asian Night Market, the Russian</p>								

	<p>Festival, the Pacifica Festival and Waitangi Day.</p> <p>Considerable investment is made by Council in this area via funding to PWT for 'Wellington on a Plate'. The Cordon Bleu school opening on Cuba Street will also contribute to Wellingtons cultural and culinary profile. Other events run by event organisers also feature food/cooking- eg World Food Fair.</p> <p>In the October 2010 round, the organisation sought support for a Wellington add-on to an event which was focussed on Porirua. This was declined due to pressure on the round, which directed to arts events taking place during the 2011 RWC. The Migrating Kitchen trust were supported through the RWC 2011 REAL NZ Festival for this project to stage some events in the region, most of which were held at Pataka in Porirua. The Migrating Kitchen Trust then applied for a grant in October 2011 for the costs of an office administrator. Officer advice to Councillors was that this was a low priority for funding. The organisation was advised to apply for a specific project instead.</p> <p>Officers understanding of the proposed 'Seafood Festival ' is that it is based on the existing (annual) Island Bay Festival which has been supported by Council through Grants and from City Events.</p>
Options	<p>1. Deferral</p> <ul style="list-style-type: none"> • The Events Policy (draft) proposes a number of approaches to decision making and planning around events, in particular in programming- allowing for better resourcing and scheduling which might result in biennial programming and combining community events. <p>2. Work with existing initiatives./events;</p> <ul style="list-style-type: none"> • Local community festivals including the proposed Seafood Festival • PWT's 'Wellington on a Plate'
Officer recommendation	<p><i>It is recommended that SPC:</i></p> <ol style="list-style-type: none"> 1. <i>Decline to directly fund the proposals through the 2012-22 Long-Term Plan</i> 2. <i>Note that Council's Events Policy, when approved, will be used to determine funding priorities for proposed events</i>
Director	Wendy Walker

Appendix CC

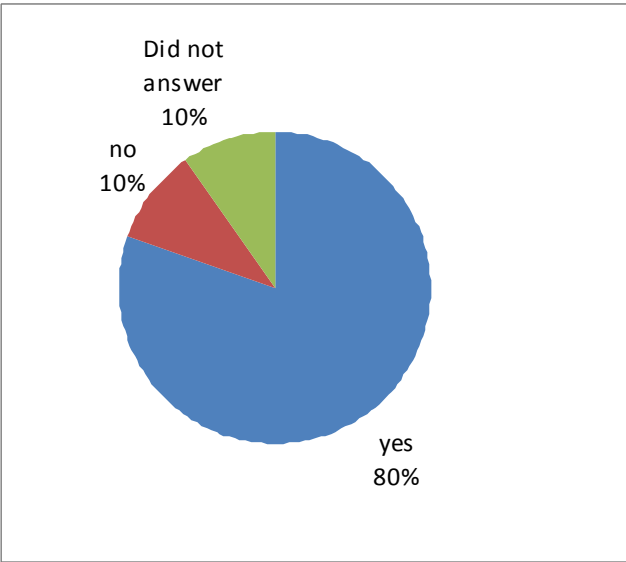
Title	Fluoridation of Water Supply
Submitter number	Multiple submitters requested that Council remove fluoride from the city's water supply
Synopsis of prominent issue	Request for Council to remove fluoride treatment of drinking water supply.
Background information	<p>Arguments for and against the use of fluoride in the drinking water supply are diametrically opposed together and it is unlikely that any decision will be accepted by the other party.</p> <p>FAANZ (Fluoride Action Network of NZ) ensures that information is available so that people can avoid fluoridated water if they wish.</p> <p>Ministry of Health also publicises the benefits of fluoridation with links to the FAANZ, American Dental Association and the Centre for Disease Control and Prevention websites.</p>
Options	<p>GWRC advise that if Council wanted to remove fluoride it could do so at an area level by fitting 'fluoride scrubbers' at a cost of approximately \$1M each. It has also indicated that if the desire was wider than a single area it would have to be a regional decision (i.e. all four Councils agreeing).</p> <p>GWRC are not in favour of removing fluoride in the face of MoH advice.</p> <p>NZ has national standards for drinking water treatment and supply, which covers fluoride levels. These standards are below levels considered dangerous or as having any detrimental effects on consumers. Fluoride levels in Wellington are typically around 0.7 parts per million (p/p/m) whereas fluoride levels in some places overseas can exceed 4 p/p/m.</p> <p>Recommendation is that we follow MoH guidelines and continue with GWRC supplying a fluoridated supply</p>
Officer recommendation	<p><i>It is recommended that SPC:</i></p> <ol style="list-style-type: none"> 1. <i>Agree not to remove fluoride from the city's water supply</i>
Director	Stavros Michael

FAANZ supplied referenda results

	When	Against	For
Ashburton	2007	4,087	3,363
Central Otago District	2007	3,157	3,396
Clutha District			
Milton		436	748
Tapanui		185	194
Kaitangata		133	208
Total	2007	754	1,150
Dunedin	1959	14,247	8,312
Far North District			
Kaitaia*	2010	56%	44%
Kaikohe*	2010	67%	33%
Grey District	2006	72%	28%
Hamilton	2005	<50%	
Hastings	1990	8513	10855
Methven	2008	203	627
Papakura	2000	<50%	
Southland District			
Tuatapere (town)		134	63
Otautau (town)		142	67
Riverton		304	163
Winton		537	429
Te Anau		399	279
Lumsden		62	62
Ohai		26	30
Nightcaps		41	28
Total	2007	4,599	3,377
Tauranga	1992	>50%	
Timaru	1966	3,745	2,986
Timaru	1995	14,836	5,906
Waitaki District			
Oamaruru (Ward)		4278	1894
Ahiri (Ward)		325	135
Corredale (Ward)		1216	505
Waihemo (Ward)		544	366
Total	2007	6,363	2,900
Waipukurau	2010	60%	40%
Wanganui	2006	12,257	4,289
Whakatane	1995	<50%	
Whakatane	2001	2133	4527
Whangarei	2002	62.4%	38.6%

* indicates a household survey

Appendix DD

Title	Volunteering programme								
Submitter	Multiple								
Synopsis of prominent issue/funding request	<p>A range of submitters commented on the role and importance of volunteers in the development and running of city services and programmes. This was especially prevalent from submitters on the ECO-City proposal.</p> <p>The Southern Ward submission form also contained a question on the development of a volunteering strategy. The results are outlined below.</p> <p><i>Q17 --I/we support the development of a volunteering strategy</i></p>  <table border="1" data-bbox="512 801 1141 1361"> <caption>Survey Results for Q17</caption> <thead> <tr> <th>Response</th> <th>Percentage</th> </tr> </thead> <tbody> <tr> <td>yes</td> <td>80%</td> </tr> <tr> <td>no</td> <td>10%</td> </tr> <tr> <td>Did not answer</td> <td>10%</td> </tr> </tbody> </table>	Response	Percentage	yes	80%	no	10%	Did not answer	10%
Response	Percentage								
yes	80%								
no	10%								
Did not answer	10%								
Background information	<p>Volunteers make a critical contribution to many community organisations, civic services and events. The time, energy and skills they contribute help make Wellington the special city it is. Opportunities exist across many fields and in a range of roles.</p> <p>Wellington City Council coordinates or supports a number of established volunteer programmes, which involve community groups and individuals in a wide range of projects and initiatives. The Council has recognised the contribution made and is investigating opportunities to further strengthen volunteering.</p> <p>The Rugby World Cup 2011 volunteer programme demonstrated the level of hosting and customer service that can be delivered by a motivated and passionate group of volunteers. The success of this programme has given Council confidence that it can and should continue to engage volunteers in future events.</p>								

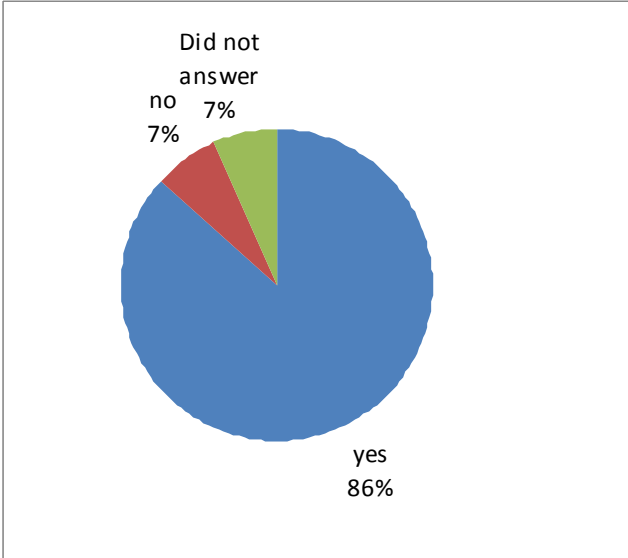
	Officers therefore recognise the potential of a future volunteer programmes based on strong relationships with motivated individuals and stakeholders.
Officer recommendation	<i>It is recommended that SPC:</i> <ol style="list-style-type: none"> 1. <i>Note that a Volunteering Strategy has been proposed for the Council's work programme. This will be presented for consideration and prioritisation by Councillor at a Forward Programme Workshop in August 2012</i>
Director	Derek Fry

Appendix EE

Title	Funding for community centres
Submitter	Ngā Hau e Whā o Paparāangi
Submitter number	1097
Synopsis of prominent issue	Bill Rawiri, Chairperson of Ngā Hau e Whā o Paparāangi, spoke about the perceived inconsistency between funding for community centres and facilities like Ngā Hau e Whā o Paparāangi.
Background information	<p>In 2004, the Council gifted the whare, that was the Johnsonville Town Board building, to Ngā Hau e Whā o Paparāangi with conditions around the building being used for community purposes and that its heritage values are maintained.</p> <p>Ngā Hau e Whā o Paparāangi have also investigated purchasing the land on which the whare sits. The most recent offer from the Council to sell the land was in 1995. Ngā Hau e Whā o Paparāangi is currently on a commercial ground lease which expires at the end of the year. Officers have already been in correspondence with Ngā Hau e Whā o Paparāangi about moving to a community lease and providing assistance with securing insurance.</p> <p>The submitter has asked to Ngā Hau e Whā o Paparāangi receive a three-year contract funding similar to other community-managed community centres.</p> <p>The Community Facilities Policy 2010 assessed the provision of community centres on a geographic catchment basis. The Policy established a funding formula for community-managed community centres. However, the Newlands Community Centre was identified as they key facility to meet the needs in the Newlands-Paparangi area and no funding has been allocated to support to the operation of other community facilities in the catchment.</p> <p>The other means of securing three-year funding is when organisations have received considerable funding from the Council for at least four years and are of high strategic value. However, Ngā Hau e Whā o Paparāangi have only received two grants in the last year. The Council is supportive of the work Ngā Hau e Whā o Paparāangi does in the Newlands- Paparangi community and there are good connections with our Community Centre staff in Newlands. We will be working with the group in coming months to establish how we can work together and what support we may be able to give through the grants process. This would build the pattern of support that would allow the Council to consider a three-year funding agreement in the future.</p>

Options	<p>The following options are available to the Council:</p> <ul style="list-style-type: none"> • Enter into a funding agreement with Ngā Hau e Whā o Paparāangi and fund by either reducing funding to other community-managed community centres or increasing the overall grants pool. • Utilise the upcoming renewal of the lease as an opportunity to work with Ngā Hau e Whā o Paparāangi to identify how best the Council can support their activities in the future. <p>Entering into a funding agreement prematurely could lead to the poor allocation of limited funding to support community-managed community centres.</p>
Officer recommendation	<p><i>It is recommended that SPC:</i></p> <ol style="list-style-type: none"> 1. <i>Agree not to include additional funding in the final 2012-22 long-term plan and work with Ngā Hau e Whā o Paparāangi to identify how best the Council can support their activities in the future.</i>
Director	Wendy Walker

Appendix FF

Title	Suicide prevention								
Submitter	Mates Mens Network								
Submitter number	0165 plus multiple submissions through the Southern Ward submission form								
Synopsis of prominent issue/funding request	<p>Mates Men’s Network has requested that all district and regional councils combine funding to provide \$151,100 per annum for 10 years for a suicide prevention project. This represents 50% of the project cost with the rest to be provided through corporate partnerships, funding, donations and services in kind.</p> <p>The project aims to prevent or reduce the forecast 12 suicides completed by men each year in this region. The project would run over the next 10 years and create male role models in the community. The current focus in its National Plan appears to be on the Taranaki region.</p> <p>The Southern Ward submission form also raised the question of suicide prevention asking whether submitters supported ‘the creation and development of youth suicide prevention initiatives’. The following graph shows the responses on forms received by Council:</p> <div style="text-align: center;">  <table border="1" style="margin: auto;"> <caption>Survey Results</caption> <thead> <tr> <th>Response</th> <th>Percentage</th> </tr> </thead> <tbody> <tr> <td>yes</td> <td>86%</td> </tr> <tr> <td>no</td> <td>7%</td> </tr> <tr> <td>Did not answer</td> <td>7%</td> </tr> </tbody> </table> </div> <p>This proposal has a different focus from the Mates Men’s Network proposal.</p>	Response	Percentage	yes	86%	no	7%	Did not answer	7%
Response	Percentage								
yes	86%								
no	7%								
Did not answer	7%								
Background information	<p>Male suicides are completed up to six times more frequently than female suicides. It is estimated that 12 men attempt suicide every year.</p> <p>Mates Men’s Network has been functioning for four years in New Zealand and 10 years in total. It claims to have saved many men’s lives. It works in</p>								

	<p>alignment with a Maori conceptual framework incorporating Tikanga (the correct exercising of Mana); Pono (seeking to reveal reality with honesty and integrity); and Aroha (expressing empathy, compassion and joy for others).</p> <p>Services outlined in Mates Mens Network National Plan 2012 include:</p> <ul style="list-style-type: none"> • Facilitation of Men’s programs and workshops • Volunteer mentors on call for assisting with crisis situations • Increased access to support for men in crisis • Creation of a men’s support services directory • Networking with other community organisations • Community empowerment programmes <p>Council acknowledges that suicide is an issue within our community. It has an enormous impact on the family and friends involved, as well as the wider community.</p> <p>To date Council has only considered one-off requests or opportunities it has identified to take action in relation to this issue.</p>
Options	<p>Options considered in relation to the request by Mates Men’s Network:</p> <ol style="list-style-type: none"> 1. Assist the organisation to partner with existing men’s organisations e.g. Menz Shed’s, www.projectWildMan.co.nz and church-based ministries 2. Assist the organisation to link with mental health providers in the community as an alternative to setting up separate centres e.g. PHOs, Salvation Army 3. Advise the organisation to apply in next grants round for funding to run workshops 4. Advise the organisation to seek external funding from other sources e.g. Lotteries, Nikau Foundation <p>Officers believe the aims of this project could best be achieved by the organisation working with other existing organisations and networks, as listed in options 1 and 2 above. Officers do not recommend funding this organisation at this stage as it has ambitious national plans and so may not have a sufficient focus on Wellington to be assured of success here.</p>
Officer recommendation	<p><i>It is recommended that SPC:</i></p> <ol style="list-style-type: none"> 1. <i>Agree that the request for funding by the Mates Men’s Network is declined</i> 2. <i>Agree that officers will to put the organisation in contact with other existing organisations and networks, as listed in options 1 and 2 above</i>
Director	Wendy Walker

Appendix GG

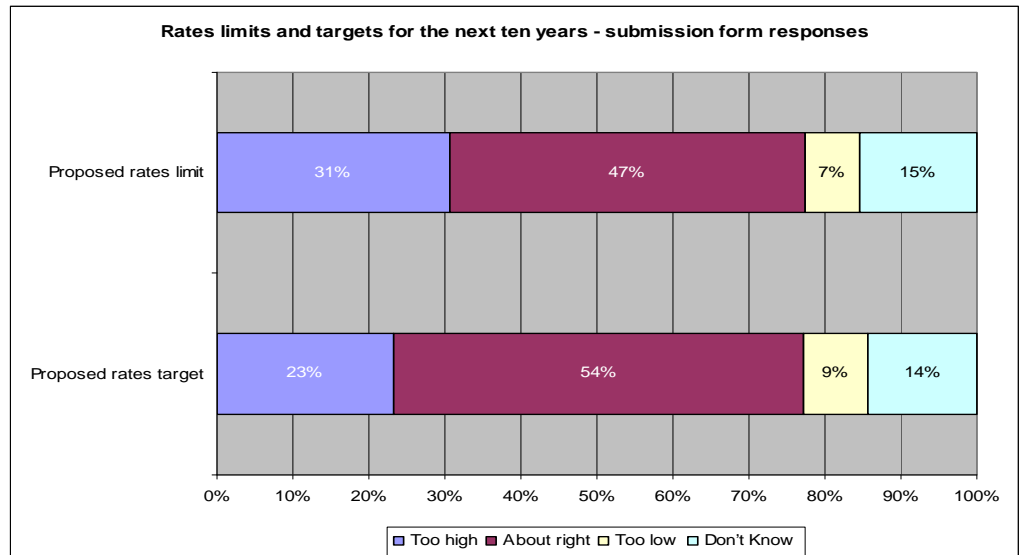
Title	Proposed changes to road encroachment fees
Submitter	Multiple submissions
Synopsis of prominent issue/funding request	<p>60 submissions were received opposing the new fees and only 2 were received in support. The main concerns raised in the submissions were:</p> <ul style="list-style-type: none"> • Fees should be based on individual rates • The charges are unjustified • Unimproved encroachment land has little value • Fees should be based on unimproved value • New rental structure creates inequities • The utility value is the same across suburbs
Background information	<p>The Council approved a new fee structure on encroachments in April 2011. The move away from a flat fee rental rate of \$11.97 sqm was intended to remove the inequities in the flat fee rentals between the different suburbs. It was also intended to recognise that significant private benefits are gained from using encroachment land when it is added to a property's overall land value.</p> <p>Based on land valuers advice, a reasonable rental rate for encroachment land is around 50% of market rental rates. This is in recognition that road land is less valuable than freehold land. The Council's Land Rating Valuation information was used to calculate the average land values for each suburb. Land parcels of similar value were grouped together and a single market rental was applied across them with the intention of keep the fee structure fair and simple.</p> <p>Officers considered basing the rental rate on the adjacent property's rateable land value, but considered that it may create wide variations in rental fees between neighbouring properties with similar encroachments. This is because the land value of the adjacent section could be different in size and nature, producing a different square metre rate. The result could result in the encroachment value for the two sites being significantly different. For example, a section the same size as a neighbouring property may be partly steep and unusable which decreases the section's land value, therefore lowering the square metre rate.</p> <p>Officers also considered the viability of having encroachment land valued by independent valuers. While it would provide the best mechanism to reflect the actual value added to properties, it was considered too costly to administer and impractical to assess each encroachment across the city. Disputes could also arise over differing opinions in values. The cost of valuation reports would also be at the owners' expense. Dunedin City</p>

	Council is presently moving away from independent valuations and basing their fees on adjacent land values.
Options	<p>Officers consider that the rentals proposed are the most equitable to all encroachment holders across the city as they recognise the difference between suburbs. Therefore officers do not recommend any change to the fee structure.</p> <p>Recently Council approved a cost-sharing arrangement to make it easier and more attractive for owners to purchase encroachment land. Officers will shortly be consulting on a leasing option which could go a long way towards alleviating the uncertainty of tenure over encroachment land, which was raised by some submitters.</p>
Risks	<ul style="list-style-type: none"> • Disputes may arise when properties are on the boundary of a suburb. Investigation into the actual property's rating valuation will be required to ensure they are within the correct rating of that suburb. • Property owners may dispute the chargeable areas and individual surveys may be required. • Owners could remove their improvements on encroachment land, which could make areas unsafe and unsightly.
Benefits	<ul style="list-style-type: none"> • There will be fewer inequities between property owners in different suburbs as it will remove the subsidies from lower valued suburbs and proportion the average land values across the city. • It will also closely align rentals to the actual value of the Council's asset. • The rentals reflect the private benefit of using encroachment land that is accrued to a property's value. Land value is set by its highest and best use. There is value in encroachment land regardless of whether the land is used or not. For example, it is not the act of putting a parking structure on the land that gives the land its value; it is the potential to put such a structure on the land that creates the value for owners. • The capping of the maximum rate will alleviate concerns about very large and unaffordable rental increases in some suburbs where land values are the highest. Phasing in the increases will also alleviate some of those concerns.
Officer recommendation	<p><i>It is recommended that SPC:</i></p> <ol style="list-style-type: none"> 1. <i>Agree to the fee structure for encroachment rentals as proposed in the draft 2012-22 Long-Term Plan and communicated to encroachment holders</i>
Director	Greg Orchard

Appendix HH

Title	Financial Strategy and Financial policy related submissions															
Submitter	Multiple															
Background	<p>Of the over 2600 submissions received in relation to the draft 2012-22 Long-Term Plan, 75 contained some comment on financial strategy, financial policies and rates related issues.</p> <p>Community feedback is outlined below</p> <p>Financial Strategy and Rates Levels -</p> <p>The main submission responses related to the Financial Strategy, with these largely focussed on the funding limits and targets. Ten of the 14 'against' submissions requested lower rates limits and targets (in recognition of pressure on household budgets), and four found higher limits acceptable. Reasons stated for a higher rates limit being acceptable were; to offer greater flexibility for unexpected costs and, to recognise the extraordinary costs that need to be accommodated within the plan e.g. earthquake strengthening.</p> <p>Eight submissions found the Financial Strategy acceptable. This was mainly focusing on the rates target increases being linked to CPI.</p> <p>Specific feedback was received on the Financial Strategy's rates limit and rates target as part of the submission form and survey. The results are as follows:</p> <p><i>Survey:</i></p> <div data-bbox="475 1312 1477 1850" style="border: 1px solid black; padding: 10px;"> <p style="text-align: center;">Rates limits and targets for the next ten years - public survey</p> <table border="1" style="margin-left: auto; margin-right: auto;"> <thead> <tr> <th>Category</th> <th>Too High</th> <th>About right</th> <th>Too Low</th> <th>Don't know</th> </tr> </thead> <tbody> <tr> <td>proposed rates limit</td> <td>40%</td> <td>44%</td> <td>3%</td> <td>12%</td> </tr> <tr> <td>proposed rates target</td> <td>30%</td> <td>56%</td> <td>2%</td> <td>13%</td> </tr> </tbody> </table> </div>	Category	Too High	About right	Too Low	Don't know	proposed rates limit	40%	44%	3%	12%	proposed rates target	30%	56%	2%	13%
Category	Too High	About right	Too Low	Don't know												
proposed rates limit	40%	44%	3%	12%												
proposed rates target	30%	56%	2%	13%												

Submission form:



Both show that a majority of respondents accept the rates target. A smaller proportion find the limit acceptable.

The actual level of proposed rates and rates increases was the other key topic. 13 of the 22 who submitted on this topic opposed the forecast rates level. All these submitters requested lower rates.

Revenue and Financing Policy – Submissions related mainly to the Council’s asset holdings and were both for and against the sale of some of the Council’s portfolio of assets. Those against the sale of assets cited the retention of publicly owned assets as advantaging future generations and being important to support the vision. Those for the sale of assets stated the ‘release of funds’ and the reducing of debt and debt servicing costs as the reasons.

Detailed work on the Council’s asset portfolio will be completed by the Financial Sustainability Working Party over the next 12 months.

A number of submitters commented on the desire for ratepayer funded expenditure to be spent within the Wellington economy and particularly to make use of the Small Medium Enterprise market.

Other Financial Policies

There were no submissions relating to the Council’s Rates Postponement Policy, Rates Remission Policy, or Liabilities and Investment Management Policies.

Rates - Downtown Levy

The submissions against the area change were received from three parties (OCTA Associates, E Street Association and John O’Regan), which are directly impacted on by the area change. This change will result in an increase in their Wellington City Council rates and also make them subject to a higher GWRC targeted downtown transport rate. The key messages were that the boundary should not include their property, their property is not ‘downtown’, their

	<p>business is not benefiting from the activities funded by the Downtown Levy, and in the current economic climate, a 43% increase in rates is simply not sustainable. One submission (OCTA Associates) also indicated the Wellington rates are disproportionately higher than their offices in other main centres and that this charge is disparate compared to the total makeup of their rates bill. They also indicated this change may cause them to sell and relocate their business to Lower Hutt.</p> <p>The other neutral submissions wanted transparent accounting of the downtown levy funds and the return it delivers, with one (Property Council NZ) suggesting the establishment of a CBD Board with stakeholder representation to determine how the funding is used. They want to ensure the focus is on attracting visitation and the economic development of central Wellington. The Apollo Lodge and Capital View motels want to ensure that all motels that pay into the levy receive advertising.</p> <p>Rates Differential – Of the 7 submissions received on the rates differential, 5 recommended its removal. While officers acknowledge the pressure on local business, they do not recommend a change to the differential at this time. Further detailed work on the appropriateness of the current differential will be performed following the city wide re-valuation during 2012/13.</p> <p>Borrowings – Submissions in this area were focused on the level of Council borrowings and generally encouraged the Council to look at options for reducing the level of borrowings. Submissions were both for and against selling assets as an option to reduce the level of borrowings.</p> <p>Other policies There were very few comments on the other financial policies and only one on the Significance Policy, which related to the desire to have branch libraries included as a strategic asset</p> <p>Officers acknowledge the issues noted by submitters. Detailed work on the Council’s asset portfolio will be completed by the Financial Sustainability Working Party over the next 12 months.</p>
<p>Officer recommendation</p>	<p><i>It is recommended that SPC:</i></p> <ol style="list-style-type: none"> 1. <i>Agree the Financial Strategy as proposed in the 2012-22 draft long-term plan</i> 2. <i>Agree the Financial Policies as proposed in the 2012-22 draft long-term plan</i> 3. <i>Agree Significance Policy as proposed in the 2012-22 draft long-term plan</i> 4. <i>Agree to maintain the current general rates differential at 2.8:1 for 2012/13</i>
<p>Director</p>	<p>Peter Garty</p>

Appendix II

Title	Performance measures
Submitter	Multiple
Synopsis of prominent issue	<p>A number of submitters raised comments in support of changing performance measures. There were also a small number of performance measures that still needed to be confirmed.</p> <p>Based on feedback from submissions and background work, the following changes are recommended to the performance measurement framework.</p> <p>The issues are presented in five categories:</p> <ul style="list-style-type: none"> A. Prominent issues B. Measures that required targets to be identified C. Recommended new measures D. Recommended deletions E. Measures with a change of target
Discussion	<p>A) Prominent issues</p> <p>Accessibility measures</p> <p>In the draft LTP, we suggested a series of measures to capture accessibility of various aspects of the city, such as ‘accessibility to open spaces’ and ‘accessibility of the transport network’. This was to be measured qualitatively through the Accessibility Advisory Group. The group has subsequently indicated they would prefer to not speak for other Wellingtonians in this way, so new a measure is recommended, tracking annual progress against the Accessible Wellington Action Plan.</p> <p>Recommended measure: <i>Accessible Wellington Action Plan initiatives planned for year progressed or completed. (Target: 80% in all years)</i></p> <p>Stormwater</p> <p>Several submitters questioned current stormwater measures and suggested broader coverage of items such as overflows and cross contamination from the wastewater network. The impacts of such items are currently captured by the global resource consent for the stormwater network. The consent covers the operation of the network, the monitoring of overflows, stormwater outfall discharge and coastal water quality.</p>

100% compliance with the resource consent is retained with addition of note explain what it covers.

Recommended measure: *Stormwater resource consent compliance (includes the monitoring of overflows, stormwater outfall discharge monitoring and coastal water quality monitoring); Target 100% compliance*

Zealandia visitors and education programme attendees

Zealandia have supplied the following targets for visitor numbers and educational programme attendees. NB: Visitors for 2010/11 were 89,627; and educational programme attendees were 7,068 for the same period.

	Visitors	Educational programme attendees
2012/13	89,000	5,281
2013/14	94,516	5,281
2014/15	94,859	5,281

B) Measures that required targets to be identified

The below measures had targets 'TBC' in the draft LTP. The recommended targets are:

Measure	Target 2012/13	Target 2013/14	Target 2014/15
3.1: International visitors - guest nights	Maintain at 2011/12 level	Increase 1% from 2012/13	Increase 2% from 2013/14
4.1: Te Papa visitors (by overseas visitors and NZ visitors from outside the region)	1.35 Million (OV: 495K; NZ not Wgtn: 352K)	1.35 Million (OV: 495K; NZ not Wgtn: 352K)	1.35 Million (OV: 495K; NZ not Wgtn: 352K)
4.1: Venues subsidy - total number of performers and attendees at supported events	Establish baseline	Increase on previous year	Increase on previous year
3. 1: Wellington Venues occupancy	Establish baseline	Increase on previous year	Increase on previous year
5.1: Visits to facilities: ASB Centre (peak and off peak)	Peak: 392,730, OP: 116,730	Peak: 453, 150, OP: 145,350	Peak: 519,612, OP: 174,420

	7.1: Cable car passenger numbers	1,073,700	1,084,400	1,095,200												
<p>C) Recommended new measures</p> <p>This measure is suggested to delineate our return on investment for college-based facilities specifically:</p> <table border="1" data-bbox="499 584 1501 862"> <thead> <tr> <th>Measure</th> <th>Target 2012-13</th> <th>Target 2013-14</th> <th>Target 2014-15</th> </tr> </thead> <tbody> <tr> <td>College artificial sportsfields % utilisation for WCC hours: (Summer & Winter)</td> <td>80% Winter 10% Summer</td> <td>80% Winter 10% Summer</td> <td>80% Winter 10% Summer</td> </tr> </tbody> </table> <p>D) Recommended for deletion</p> <table border="1" data-bbox="499 981 1497 1178"> <thead> <tr> <th>Measure</th> <th>Reason for deletion</th> </tr> </thead> <tbody> <tr> <td>International visitors – Market share</td> <td>PWT have indicated that this data is currently not of sufficient quality and may lead to erroneous conclusions.</td> </tr> </tbody> </table> <p>E) Measures with a change in target – see overleaf</p>					Measure	Target 2012-13	Target 2013-14	Target 2014-15	College artificial sportsfields % utilisation for WCC hours: (Summer & Winter)	80% Winter 10% Summer	80% Winter 10% Summer	80% Winter 10% Summer	Measure	Reason for deletion	International visitors – Market share	PWT have indicated that this data is currently not of sufficient quality and may lead to erroneous conclusions.
Measure	Target 2012-13	Target 2013-14	Target 2014-15													
College artificial sportsfields % utilisation for WCC hours: (Summer & Winter)	80% Winter 10% Summer	80% Winter 10% Summer	80% Winter 10% Summer													
Measure	Reason for deletion															
International visitors – Market share	PWT have indicated that this data is currently not of sufficient quality and may lead to erroneous conclusions.															
Officer recommendation	<p><i>It is recommended that SPC:</i></p> <ol style="list-style-type: none"> <i>Agree changes to the performance measurement framework identified above for inclusion in the final 2012-22 long-term plan.</i> 															
Director	Teena Pennington															

E) Measures with a change in target

Measure	Draft LTP Target			Recommended Target		
	Target 12/13	Target 13/14	Target 14/15	Target 12/13	Target 13/14	Target 14/15
High value biodiversity sites (%) covered by integrated pest control ¹	100%	100%	100%	52%	60%	70%
Water: Response time to service requests (% within 1 hour of notification). ²	100%	100%	100%	97%	97%	97%
Zoo Visitors	196,267	195,822	199,300	206,703	210,837	215,054
Artificial sportsfields % utilisation: peak & offpeak (summer & winter) ³	Peak Winter 100% Peak Summer 60% Offpeak Winter 10% Offpeak summer 5%	Peak Winter 100% Peak Summer 60% Offpeak Winter 10% Offpeak summer 5%	Peak Winter 100% Peak Summer 60% Offpeak Winter 10% Offpeak summer 5%	Peak Winter 80% Peak Summer 60% Offpeak Winter 15% Offpeak summer 10%	Peak Winter 80% Peak Summer 60% Offpeak Winter 15% Offpeak summer 10%	Peak Winter 80% Peak Summer 60% Offpeak Winter 15% Offpeak summer 10%

¹ This is a new measure. Further analysis has identified that a target of 100% is not viable. Currently we are achieving 52% and propose to increase this target over the following 2 years. The methodology for this is: all significant ecological sites on parks land (as defined by coastal and Outer Green Belt survey and forest remnants data) in which both possum control and site-led key native ecosystem weed control is carried out.

² This change reflect the service contract that is in place.

³ This is a new measure. Targets have been revised based on further analysis of booking data and hours of use. Based on available hours vs. booked hours.

WCC public toilets – response to urgent & non-urgent requests ⁴	Urgent 100% Non Urgent 99%	Urgent 100% Non Urgent 99%	Urgent 100% Non Urgent 99%	Urgent 100% Non Urgent 95%	Urgent 100% Non Urgent 95%	Urgent 100% Non Urgent 95%
Residents (%) who are satisfied or neutral (neither satisfied nor dissatisfied) with regard to the cleanliness of WCC public toilets ⁵	80%	83%	85%	80%	80%	80%

⁴ This change reflect the service contract that is in place .

⁵ The previous target of 80% (in 2009-12) has not been met and as there are no service level changes planned making a target over 80% unrealistic.