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**REPORT 4**  
(1215/52/IM)

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## **2012-22 DRAFT LONG-TERM PLAN: ACTIVITY STATEMENTS**

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### **1. Purpose of Report**

The report provides draft activity statements for consideration. The activity statements describe the services and work programme of the Council and outline how the activities contribute towards the community outcomes. The activity statements currently exclude the following information:

- performance measures (see report 3 on this agenda)
- funding source (see report 3 on this agenda)
- new initiatives, savings, capital programme (see report 5 on this agenda)
- Funding impact statements for each group of activity (see report 6 on this agenda)

The above information will be incorporated in to the activity statements at the conclusion of Strategy and Policy Committee deliberations and presented to Council for adoption.

**Note that the activity statements are preliminary – they are subject to change as a result of decisions at this meeting.**

### **2. Recommendations**

It is recommended that the Committee:

1. *Receive the information.*
2. *Note that the contents of this report are subject to change and will be amended to reflect any decisions made as part of other reports on this agenda.*
3. *Note that the 2012-22 Draft Long-Term Plan is subject to Audit NZ review. The audit report will be provided to the Council meeting of 28 March 2012. Officers will continue to liaise with Audit NZ during this time.*
4. *Recommend to Council the activity statements (attached as appendix 1) for inclusion in the 2012-22 Draft Long Term Plan, noting that any changes arising as part of these deliberations will be incorporated into the final activity statements that will be presented to Council.*

### **3. Background**

#### ***3.1 Statutory basis***

The Council is required to adopt a long-term plan by 30 June 2012. The special consultative procedure must be used to adopt the plan.

The purpose of the long-term plan is to provide a collection of statements that describe the level of service for each of the Council's activities for the next three years. These are set in the context of the community's long term aspirations, the Council's priorities and budgetary projections. They are underpinned by a collection of funding and financial policies.

Legislation also requires the long-term plan to be audited. Officers have been working alongside Audit NZ as the long-term plan has been developed. It is anticipated that Audit NZ will complete its review following the deliberations and issue its report in time for Council's formal adoption of the draft plan on 28 March 2012.

#### ***3.2 The planning process***

The long-term planning process has been designed to enhance the wellbeing of Wellington and its people, comply with legal obligations, and ensure prudent management of the city's finances and assets. The process to date has taken into account a wide range of factors including:

- The economic climate and rates affordability issues
- The earthquakes in Christchurch and Japan
- Community views received through early engagement
- Wellington 2040: Smart Capital – a strategic plan that defines global megatrends that will likely impact the city
- New strategies including the events strategy, the economic development strategy, the digital strategy and the arts and culture strategy

These factors resulted in the development of a new set of draft community outcomes and three year priorities for the city.

#### ***3.3 Community outcomes and priorities***

##### *Community outcomes*

*People centred city* - Wellington's people-centred city will be healthy, vibrant, affordable and resilient, with a strong sense of identity and 'place'. This will be expressed through urban form, openness and accessibility for its current and future populations.

*Connected city* - as a connected city, Wellington's people, places and ideas access networks - regionally, nationally and globally.

*Eco city* - developing Wellington as an eco-city involves a proactive response to environmental challenges. It recognises the importance of Wellington taking an environmental leadership role as the capital city of clean and green New Zealand.

*Dynamic central city* - as a city with a dynamic centre, Wellington will be a place of creativity, exploration and innovation. The central city will be a vibrant and creative place offering the lifestyle, entertainment and amenities of a much bigger city. The central city will continue to drive the regional economy.

#### *Priorities*

The following three priorities are being proposed for this long-term plan:

- We will improve the resilience of the city.
- We will focus on those things that make Wellington 'an inclusive place where talent wants to live'.
- We will reduce our cost footprint by reducing regulation and removing red tape, making better use of technology, managing demand ahead of investment in assets, partnering with others to deliver, and increasing income opportunity, or cost reduction, through working to scale.

#### ***3.4 Exclusions / connections to other papers on this agenda.***

The activities that are presented in this report are preliminary – they are subject to change as a result of decisions on other reports on this agenda.

Any changes will be made following the committee meeting. The final activity statements will be presented to the Council meeting on 28 March 2012. These will form part of the 'statement of proposal' for consultation. This will include an executive summary that will introduce the overall approach.

## **4. Conclusion**

This report provides for approval of the Council's activity statements for inclusion in the long-term plan.

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