

**Absolutely Positively**  
**Wellington City Council**

Me Heke Ki Pōneke

# Ordinary Meeting of Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee Minutes

9:30am Thursday, 23 March 2023

Ngake (16.09)

Level 16, Tahiwī

113 The Terrace

Wellington



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**PRESENT**

Mayor Whanau

Deputy Mayor Foon

Councillor Abdurahman

Councillor Apanowicz (Deputy Chair)

Councillor Brown (via audiovisual link)

Councillor Calvert

Councillor Chung

Councillor Free

Councillor Matthews (Chair)

Councillor McNulty

Councillor O'Neill

Councillor Pannett

Councillor Paul

Councillor Randle

Councillor Young

Pouiwi Holden Hohaia

Pouiwi Liz Kelly

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## 1. Meeting Conduct

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### 1.1 Karakia

The Chairperson declared the meeting open at 9.30am and read the following karakia to open the meeting.

**Whakataka te hau ki te uru,  
Whakataka te hau ki te tonga.  
Kia mākinakina ki uta,  
Kia mātaratara ki tai.  
E hī ake ana te atākura.  
He tio, he huka, he hauhū.  
Tihei Mauri Ora!**

Cease oh winds of the west  
and of the south  
Let the bracing breezes flow,  
over the land and the sea.  
Let the red-tipped dawn come  
with a sharpened edge, a touch of frost,  
a promise of a glorious day

(Councillor O'Neill joined the meeting at 9.31am)

### 1.2 Apologies

**Moved Councillor Matthews, seconded Councillor Free**

#### **Resolved**

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

1. Accept the apologies received from Councillor Young for early departure.

**Carried**

### 1.3 Conflict of Interest Declarations

No conflicts of interest were declared.

### 1.4 Confirmation of Minutes

**Moved Councillor Matthews, seconded Councillor Paul**

#### **Resolved**

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

1. Approves the minutes of the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee Meeting held on 23 February 2023, having been circulated, that they be taken as read and confirmed as an accurate record of that meeting.

**Carried**

### 1.5 Items not on the Agenda

There were no items not on the agenda.

(Mayor Whanau joined the meeting at 9.35am)

## **1.6 Public Participation**

### **1.5.1 Deepak Nair**

Deepak Nair addressed the committee on behalf of Roadworn Upcyclers regarding Council's funding contribution to the Wellington Free Ambulance.

### **1.5.2 Richard Norman**

Richard Norman addressed the committee regarding Item 2.1 Rating Policy Review.

## **Attachments**

- 1 Richard Norman PowerPoint

**Secretarial note:** The meeting adjourned at 9.39am and reconvened at 9.45am with the following members present: Mayor Whanau, Councillor Abdurahman, Councillor Apanowicz, Councillor Brown (via audiovisual link), Councillor Calvert, Councillor Chung, Councillor Free, Councillor Matthews, Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Paul, Councillor Randle, Pouiwi Holden Hohaia, Pouiwi Liz Kelly

(Councillor Young joined the meeting at 9.46am)

(Deputy Mayor Free joined the meeting at 9.51am)

## **2. General Business**

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### **2.1 Rating policy review**

**Moved Councillor Matthews, seconded Councillor O'Neill**

#### **Resolved**

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

- 1) Receive the information.
- 2) **Note** a rating policy review will address the resolutions made in June 2022 by the then Annual Plan/Long-term Plan Committee and the then Planning and Environment Committee. The review will also consider area of focus identified at the 15 February 2023 workshop with Councillors.
- 3) **Note** the rating policy review will be carried out as a parallel stream of work alongside the broader 2024-34 long-term plan development. The rating policy review has its own communication and engagement plan, which is closely aligned with the long-term plan communications and engagement plan.
- 4) **Agree** to proceed with a rating policy review.
- 5) **Agree** the process for completing the review, including the proposed engagement and communications approach for the rating policy review.

**Carried**

## 2.2 Long-term Plan - Outcomes framework and engagement process

### Moved Mayor Whanau, seconded Councillor Matthews

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

1. Receive the information
2. **Agree** the draft Vision, Community Outcomes, Approaches and Priorities for community engagement, as outlined in **Attachment 1. the amended document tabled at this meeting.**
3. **Endorse** the Long-term Plan engagement plan for five phases of engagement with the community from April 2023 to June 2024 – including the approach for Phase 1 in April/May – as outlined in **Attachment 2.**
4. **Delegate** to the Mayor and Chief Executive the authority to make editorial changes to the engagement content and supporting information to reflect decisions made at this meeting.
5. **Agree to add a fourth approach: Value for money and effective delivery – we will deliver high quality, well managed programmes and projects to maximize value for our residents and the city.**

**Secretarial note:** The motion was moved with changes to the officers' recommendations, supported by officers, as marked in red.

The meeting adjourned at 10.19am and reconvened at 10.24am with the following members present: Mayor Whanau, Councillor Abdurahman, Councillor Apanowicz, Councillor Brown (via audiovisual link), Councillor Calvert, Councillor Chung, Councillor Free, Councillor Matthews, Councillor McNulty, Councillor O'Neill, Councillor Pannett, Councillor Paul, Councillor Randle, Pouwi Holden Hohaia, Pouwi Liz Kelly

(Councillor Young returned to the meeting at 10.25am)

### Moved Councillor Free, seconded Councillor Pannett the following amendment

#### Resolved

6. Agree that the proposed vision be replaced by the following:

A city fit for the future: Te Whanganui a Tara Wellington honours Te Tiriti o Waitangi in everything we do. We are a resilient and climate-safe capital of impact, creative and inclusive with prosperous business and communities and flourishing biodiversity.

**Lost**

# KŌRAU TŌTŌPŪ | LONG-TERM PLAN, FINANCE, AND PERFORMANCE COMMITTEE 23 MARCH 2023

A division was required under Standing Order 27.6(d), voting on which was as follows:

**For:**

Councillor Apanowicz, Councillor Brown, Councillor Calvert, Councillor Chung, Councillor Free, Councillor Pannett, Councillor Randle, Councillor Young

**Against:**

Mayor Whanau, Councillor Abdurahman, Deputy Mayor Foon, Councillor Matthews, Councillor O'Neill, Councillor Paul, Councillor McNulty, Pouiwi Holden Hohaia, Pouiwi Liz Kelly

**Absent:**

Councillor Wi Neera

Majority Vote: 9:8

The meeting adjourned for morning tea at 10.39am and resumed at 10.55am with all members present.

## 2.2 Long-term Plan - Outcomes framework and engagement process

**Moved Mayor Whanau, seconded Councillor Matthews the following motion**

**Resolved**

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

1. Receive the information
2. **Agree** the draft Vision, Community Outcomes, Approaches and Priorities for community engagement, as outlined in the amended document tabled at this meeting.
3. **Endorse** the Long-term Plan engagement plan for five phases of engagement with the community from April 2023 to June 2024 – including the approach for Phase 1 in April/May – as outlined in **Attachment 2**.
4. **Delegate** to the Mayor and Chief Executive the authority to make editorial changes to the engagement content and supporting information to reflect decisions made at this meeting.
5. **Agree** to add a fourth approach: Value for money and effective delivery – we will deliver high quality, well managed programmes and projects to maximize value for our residents and the city.

**Carried**

**Attachments**

- 1 Draft Vision Outcomes and Priorities for community engagement - Long-term Plan



Secretarial note: The motion was decided part by part, divisions for which were as follows:

Clauses 1,3,4 and 5

**For:**

Mayor Whanau, Councillor Abdurahman, Deputy Mayor Foon, Councillor Free, Councillor Matthews, Councillor O'Neill, Councillor Pannett, Councillor Paul, Councillor McNulty, Pouwi Holden Hohaia, Pouwi Liz Kelly

**Against:**

Councillor Apanowicz, Councillor Brown, Councillor Calvert, Councillor Chung, Councillor Randle, Councillor Young

**Absent:**

Councillor Wi Neera

Majority Vote: 11:6

**Carried**

Clause 2

**For:**

Mayor Whanau, Councillor Abdurahman, Deputy Mayor Foon, Councillor Matthews, Councillor O'Neill, Councillor Pannett, Councillor Paul, Councillor McNulty, Pouwi Holden Hohaia, Pouwi Liz Kelly

**Against:**

Councillor Apanowicz, Councillor Brown, Councillor Calvert, Councillor Chung, Councillor Free, Councillor Randle, Councillor Young

**Absent:**

Councillor Wi Neera

Majority Vote: 10:7

**Carried**

### **2.3 Adoption of 2023/24 Annual Plan Community Engagement and Supporting Information**

**Moved Mayor Whanau, seconded Councillor Matthews**

#### **Resolved**

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

- 1) **Receive** the information.
- 2) **Note** that this draft budget is being prepared in an environment of material interest and inflation rate volatility, and that this has exposed the draft budget to extra cost pressures.
- 3) **Note** that the draft Annual Plan has been prepared with a 2023/24 average rates increase of 12.3% (after growth).
- 4) **Note** that any further reduction in the 2023/24 rates increase, without reducing service levels, is likely to require additional debt funding and consequential additional increases in the 2024/25 rates requirement.
- 5) **Agree** that Council is budgeting for a Net Deficit of \$69.8m for 2023/24 and this is considered to be financially prudent.
- 6) **Agree** the draft 2023/24 Annual Plan project and programme (operational / capital) budgets as supporting information for Community Engagement (Attachment Three and Four).
- 7) **Note** that the Community Engagement information covers the draft 2023/24 Annual Plan budget that was agreed by the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee on 28 February 2023.
- 8) **Note** the approach to the Community Engagement document and supporting information (Attachment One) explains the proposed Annual Plan budget and outlines the process for obtaining community feedback.
- 9) **Agree** to include proposed amendments to the Rates Remission and Postponement Policies, to provide better support for ratepayers facing financial hardship, as outlined in the Community Engagement document and supporting Information.
- 10) **Delegate** to the Mayor and Chief Executive the authority to make editorial changes to the Engagement document and supporting information to reflect decisions or feedback from this meeting.

**Carried**

The meeting adjourned at 11.32am and reconvened at 11.37am with all members present.

## 2.4 Karori Sanctuary Trust Deed Variation

Moved Councillor Chung, seconded Councillor O'Neill

### Resolved

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

- 1) **Receive** the information
- 2) **Agree** to the variations to the Trust Deed of the Karori Sanctuary Trust
- 3) **Agree** to initiate the process to appoint a councillor to the Sanctuary Trust Board
- 4) **Agree** to the mayor appointing a councillor as an observer until a formal appointment is made

**Carried**

**Secretarial note:** The motion was moved with changes to the officers' recommendations, supported by officers, as marked in red.

## 2.5 Actions Tracking

Moved Councillor Matthews, seconded Councillor Paul

### Resolved

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

1. Receive the information.

**Carried**

## 2.6 Forward Programme

Moved Councillor Matthews, seconded Councillor Paul

### Resolved

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

1. Receive the information.

**Carried**

The meeting concluded at 11:49am with the reading of the following karakia:

<b>Unuhia, unuhia, unuhia ki te uru tapu nui</b>	Draw on, draw on
<b>Kia wātea, kia māmā, te ngākau, te tinana, te wairua</b>	Draw on the supreme sacredness To clear, to free the heart, the body
<b>I te ara takatū</b>	and the spirit of mankind
<b>Koia rā e Rongo, whakairia ake ki runga</b>	Oh Rongo, above (symbol of peace)
<b>Kia wātea, kia wātea</b>	Let this all be done in unity
<b>Āe rā, kua wātea!</b>	

Authenticated: \_\_\_\_\_

Chair

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# Ordinary Meeting of Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee

## Minute item attachments

9:30am Thursday, 23 March 2023  
Ngake (16.09)  
Level 16, Tahiwī  
113 The Terrace  
Wellington

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### Business

### Page No.

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#### 1.6 Public Participation

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#### 2.2 Long-term Plan - Outcomes framework and engagement process

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## Rates and their impact on development and city planning.

Submissions and illustrations, Richard Norman, March 23, 2023.

[richardnorman.nz@outlook.com](mailto:richardnorman.nz@outlook.com), 022-431-3749

- 20 years seeking options for developing under-used land at St Peter's Church, Willis / Ghuznee Streets, Te Aro
- Teaching and research at Victoria University's School of Business and Government – PhD study focused on 'levers of control' for delivery of public services.
- Concern about large scale removal of protections for pre-1930s buildings. Focus first on under-developed and ugly parts of the city created by 1950s zoning focused on motorcars, reinforced by rates which under-charge land bankers.

St Peter's as off ramp to the motorway,  
1979 – 2007, - surrounded by carparks



Review about 2008: “An urban  
sink” fit only for box style  
warehousing

Park and apartment design, Architecture Plus, 2015



# Victoria Street project 2014

## → What is it all about?

- Providing a premier street within the Victoria/ Cuba Street Precinct
- Creating a vibrant inner city neighbourhood that encourages commercial and residential development
- Improving efficiency for cars, buses, cyclists, and pedestrians
- Enhancing the pedestrian experience, with inner city parks and wider footpaths

## → Background

The Council is working with the team that is building the National War Memorial Park. If the Victoria Street project proceeds, Wellington City Council will work with the Memorial Park Alliance designers and constructors to deliver the project efficiently.

The information period is fairly short in order to take the opportunity for early completion of the improvements, largely within the current financial year. This approach potentially advances the work by several years with benefits for community, development, pedestrians, cyclists and vehicle users.

Your views on the concept plan are sought now so that, if approved, the project can move quickly to the construction phase.

Councillors are expected to make a decision at the end of September.



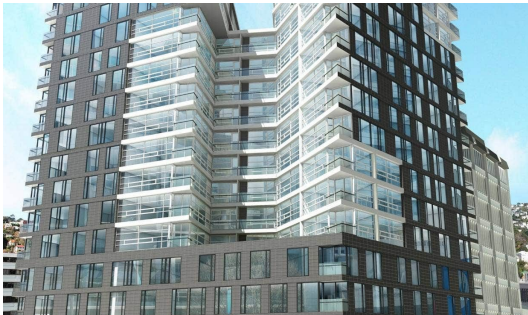
**Completed since 2018**



VSP, cnr Ghuznee and Victoria Streets, Stratum, 150 aparts.



Completion 2023. Willis Bond, Victoria Lane, 123 apartments



Pinnacle, Victoria St, Stratum, 86



Construction started. Stratum. 212 Willis Street, 92 apartments



111 Dixon St  
Mike Cole, 114 apartments



Aro, Willis / Vivian / Victoria Streets. 61 'Terrace Houses'. The Wellington Company





Figure 12. Classified greenspace in the Willis-Cambridge CAU

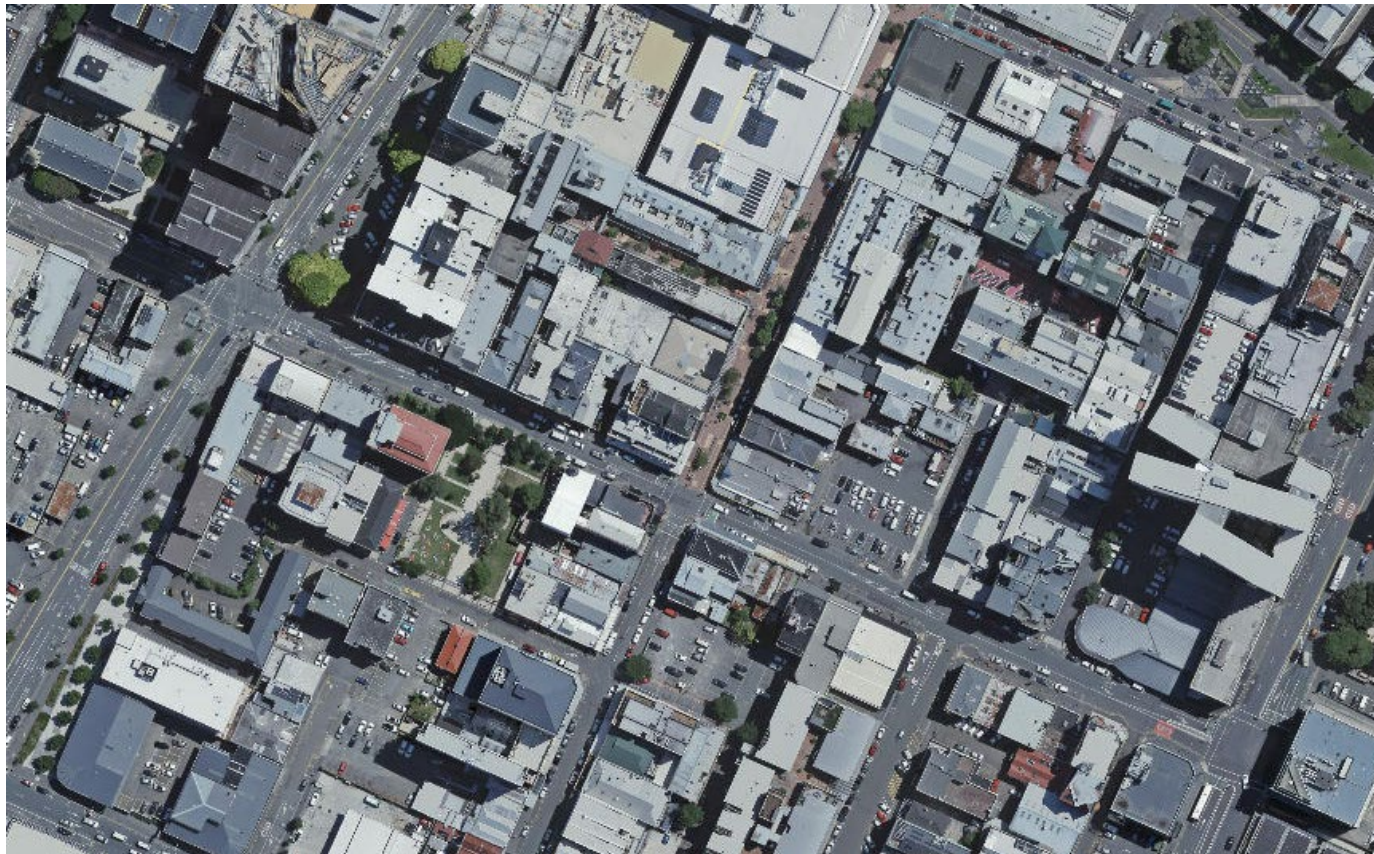
**Green space in Central Wellington:**

Thorndon-Tinakori:	17%
Lambton:	12.74%
Willis St – Cambridge Tce:	4.73

- Gehl report 2021
- The city **lacks greening** and could benefit with better connections to waterfront
- The waterfront has the most actively and diversely used public spaces. The **public spaces in the rest of the city are primarily used for movement.**
- Car traffic and parking creates an **unsafe and unattractive** environment for pedestrians and cyclists and **occupies valuable land** in the central city.
- Underdeveloped land holdings - potential to be **redesigned for more public spaces** –to activate districts and **support higher density residential development**

# Where's the Green space?

Victoria / Ghuznee / Cuba Streets



## Rates as a 'subsidy' for land bankers and carpark operators

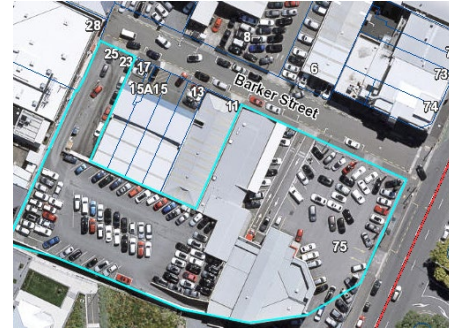
Apartments on former St Peter's land



1542 square metres, corner Victoria and Ghuznee Streets, VSP apartments, 140 units.  
Rates of \$450,000 approx., **\$292 per square metre**



153 Cuba Street, 40 carparks, 1008 square metres, Rates at \$30,000, **\$30 per square metre**  
**Capital (and land) value at \$2.1 million. Owner: Wilson Carparking**



	Top of Tory Street (147)	75 Cambridge Terrace	279 Wakefield St, New World
Size, square metres	8906	4861	8392
Capital value	18,850,000	10,200,000	44,500,000
Land value	18,000,000	10,200,000	44,500,000
Purchase price			\$2.5 million, 1995
Rates \$	304,397	164,713	513,518
Rates per square metre \$	<b>34.2</b>	<b>33.9</b>	<b>61.2</b>

## How Wellington's rating system discourages housing development

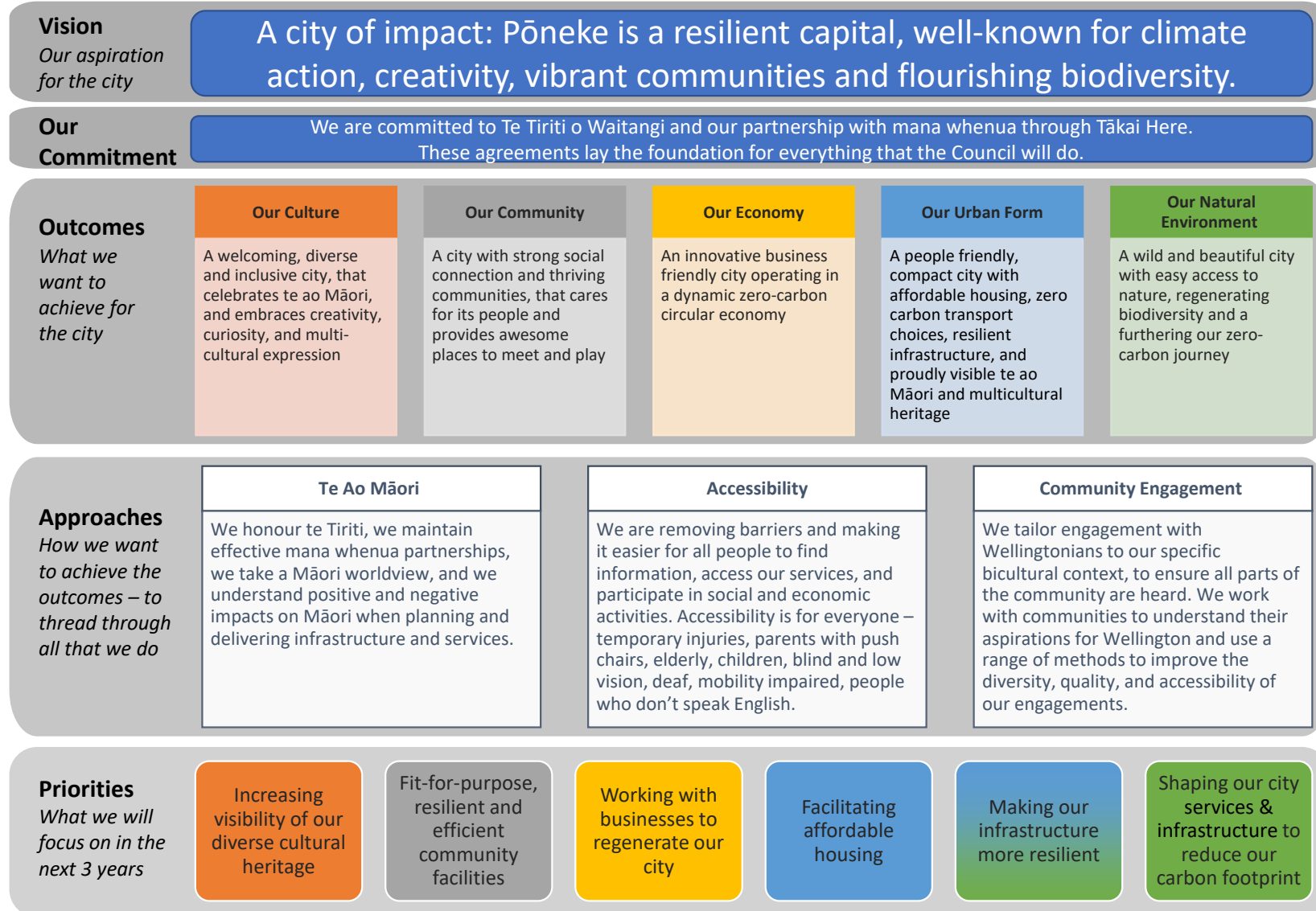
Richard Norman and Andrew Washington, DomPost, Sep 02 2022

<https://www.stuff.co.nz/opinion/129623915/how-wellingtons-rating-system-discourages-housing-development>



“When land is scarce, as in central Wellington, [capital value] rating makes it easy for owners to cover annual costs by charging for car parking on empty sites.”

DRAFT for community engagement



DRAFT for community engagement



Our Culture - A welcoming, diverse and inclusive city, that celebrates te ao Māori, and embraces creativity, curiosity, and multi-cultural expression

What success looks like	Applying Approaches
<ul style="list-style-type: none"> <li>• Te ao Māori is visible and accessible. We have enabled and encouraged learning more about the region, mana whenua, and Māori histories, identities, narratives, language, and landmarks, and supporting new and existing community based cultural events.</li> <li>• The entire city is alive with the possibility of art and discoveries around every corner. There are opportunities to explore identities and openly express, preserve and enjoy diverse arts, culture and heritage.</li> <li>• Wellington has a culture of using our art, innovation and creativity to find solutions to tricky problems.</li> <li>• We celebrate our inclusive multi-cultural society in the city and the suburbs – a wide range of ethnicities, faiths, and characteristics including our Rainbow community.</li> <li>• Our city has a sense of belonging, and all people have a voice and live free from harm and discrimination.</li> <li>• The city has resilient and fit-for-purpose community, creative, and cultural spaces for people to connect, develop and express their arts, culture and heritage.</li> </ul>	<p><b>Te Ao Māori</b> Making te ao Māori visible and accessible helps to normalise Māori culture and reduce racism and discrimination. The council will work with mana whenua to establish opportunities for te ao Māori to be visible and accessible in physical and virtual spaces.</p> <p><b>Accessibility</b> Accessibility is embedded into how we operate as a city. We think about the information we provide in accessible formats, locations and channels. We listen to and advocate for disabled peoples' needs. We lift the disabled people's voice in feedback and consultations.</p> <p><b>Community Engagement</b> Engagements increase the visibility and accessibility of te ao Māori, promote arts, culture, and heritage, and celebrate the city's diverse communities. We identify opportunities to co-create and shape initiatives that foster a sense of belonging and support resilient community, creative, and cultural spaces.</p>

DRAFT for community engagement



Our Community - A city with strong social connection and thriving communities, that cares for its people and provides awesome places to meet and play

What success looks like	Applying Approaches
<ul style="list-style-type: none"> <li>Wellington has world class parks, open spaces and playgrounds across our city that support our diverse neighbourhoods.</li> <li>We have thriving community and recreation hubs and facilities for connection, creation, learning, recreation and play that are accessible and support our diverse communities.</li> <li>Our community centres are thriving with good service provision, including the wrap-around support needed to end homelessness.</li> <li>We are a caring community with equity top of mind as we tackle climate change, promote food security and the living wage.</li> <li>Residents can develop healthy and active lifestyles with access to quality community, sport and recreation facilities, and programmes.</li> <li>We uphold our Pōneke Promise, so our city is safe and healthy with appropriate regulation and support programmes.</li> <li>We support Māori-led solutions and interventions for all Māori particularly relating to aspirations and outcomes including homelessness, mental health and resilience, and progressing mana enhancing city safety initiatives.</li> </ul>	<p><b>Te Ao Māori</b> Whānau wellbeing is important to our communities and supported through Council activities. The Council will ensure the voices and perspectives of mana whenua, mātāwaka Māori, rangatahi, takatāpui and whānau hauā/ tangata whai kaha are listened to, valued and embedded in decision-making.</p> <p><b>Accessibility</b> Universal design is at the heart of our planning, design and delivery of new services, facilities and spaces. We collaborate with the Council’s Accessibility Advisory Group and disabled people to ensure accessibility needs are understood. Existing facilities, services and spaces are progressively improved as we review, maintain and upgrade.</p> <p><b>Community Engagement</b> Engagement facilitates input from diverse communities on their needs and preferences of social services and community facilities. This information informs the development and maintenance of these spaces to ensure they meet the needs of all residents.</p>



DRAFT for community engagement



## Our Economy - An innovative business-friendly city operating in a dynamic zero-carbon circular economy

What success looks like	Applying Approaches
<ul style="list-style-type: none"> <li>• Te ao Māori is enhanced throughout Pōneke and business opportunities are maximised to deliver increasing economic benefits for Māori.</li> <li>• Building on our strengths of innovation, arts and diplomacy, Wellington is a place that builds partnerships to create connected experiences, and enable business and employment opportunities.</li> <li>• We are an enabling business-friendly city. We work with our business community to improve resilience, climate preparedness, and strengthen our economic activity.</li> <li>• City precincts are accessible and inviting, with the right mix of business and investment to support a 24 hour city</li> <li>• Venues that attract international events and support local artists and communities.</li> <li>• The suburban centres are thriving with local events and celebrations, and meet the needs of their communities.</li> <li>• Wellington is has a successful circular economy, where businesses are empowered to operate and deliver products and services that are zero carbon and zero waste in a socially equitable environment.</li> <li>• There are clear skills pathways for rangatahi and young people to progress their careers.</li> </ul>	<p><b>Te Ao Māori</b> Increasing opportunities for Māori businesses, leaders, entrepreneurs, and rangatahi. Supporting Māori-led initiatives that enable greater success for Māori business and employment.</p> <p><b>Accessibility</b> We actively encourage employers in the city to hire people with disabilities and adjust workplace environments to meet their needs, and practice what we preach. We provide website information in accessible formats so that access to information such as building consents, business compliance, and research, reports and knowledge are equally available to all. We encourage safe and inclusive workplace environments.</p> <p><b>Community Engagement</b> Investment to accommodate growth and ensure infrastructure is resilient can be disruptive. We will ensure businesses have early visibility on upcoming projects, and a voice at the table to ensure the disruption is managed well. We will work with affected businesses to ensure they are supported with a direct relationship and opportunity to contribute.</p>

DRAFT for community engagement



Our Urban Form - A people friendly, compact city with affordable housing, zero carbon transport choices, resilient infrastructure, and proudly visible te ao Māori and multi-cultural heritage

What success looks like	Applying Approaches
<ul style="list-style-type: none"> <li>We are a city that celebrates te ao Māori, using mātauranga Māori to develop and redevelop our landscapes to tell the stories of Māori within Pōneke. Architecture, art, history, and names are seen throughout Pōneke.</li> <li>Housing is affordable and suitable for the needs of our diverse communities, including people with disabilities, low income and essential workers.</li> <li>Our quality urban form and world-class transport system supports resilient and connected communities, enabling ease of movement and facilitating a quality carbon free lifestyle.</li> <li>Our city infrastructure and buildings are resilient to natural hazards.</li> <li>Transport, housing and commercial buildings are physically accessible and enable participation in employment, education, recreation and health care.</li> <li>We are a green city with lots of trees that shade and absorb the heat integrated throughout the urban environment including laneways.</li> <li>We use placemaking and creativity to make our streets and town centres beautiful and safe.</li> <li>Signage and information is available, clear and easy to follow, supporting all people to find the transport and facilities they are seeking.</li> </ul>	<p><b>Te Ao Māori</b> Elevating and celebrating te ao Māori in all spaces, normalising te reo Māori, and creating a sense of community pride for all things Māori within our city. This includes increasing the visual presence of te ao Māori, te reo Māori and mana whenua throughout the city. We seek to identify opportunities for co-design and development of buildings, public space and streetscapes and other projects relating to physical environment, green infrastructure, and waterways.</p> <p><b>Accessibility</b> As we build new infrastructure and maintain and upgrade existing, we are seeking to make it easy to move between home and work, education, health care and social activities. We encourage building owners to make accessibility changes to enable access for all. We seek to identify opportunities for co-design and development of buildings, public space and streetscapes and other projects relating to physical environment.</p> <p><b>Community Engagement</b> We conduct targeted engagement efforts that are area or neighbourhood specific to ensure that residents are aware of and understand projects occurring in their communities. We create opportunities for residents to have their say in the development of projects, and tailor our engagement approach to each area and its unique needs.</p>

DRAFT for community engagement



## Our Natural Environment - A wild and beautiful city with easy access to nature, regenerating biodiversity and a furthering our zero-carbon journey

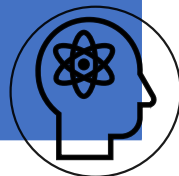
What success looks like	Applying Approaches
<ul style="list-style-type: none"> <li>• Te ao Māori and mātauranga Māori are used to support environmental practices where regeneration and resiliency are needed.</li> <li>• We take an intergenerational approach to enhancing, protecting the environment.</li> <li>• Our natural ecosystem health is being restored, with a growing native biodiversity, including water sensitive urban design and ensuring the life supporting capacity of freshwater.</li> <li>• Wellingtonians are leaders with innovative nature-based solutions to climate change action, mitigation and adaptation.</li> <li>• Waste reduction is attractive and accessible with the systems and infrastructure in place to increase resource circularity.</li> <li>• We have a quality natural environment such as parks, tracks and beaches that are attractive and accessible to all Wellingtonians and visitors, contributing to a high quality of life.</li> <li>• Wellington has beautiful, fun and attractive places to connect, play and visit.</li> <li>• Wellington’s urban environment is a city sponge that can handle heavy rainfall events.</li> </ul>	<p><b>Te Ao Māori</b> Recognising mātauranga Māori and being kaitiaki of the environment, the Council, mana whenua, Māori and community groups will work together to support existing environmental initiatives and ensure there is a considered approach to addressing major environmental challenges for the next 10 years and beyond. We seek to identify opportunities for co-design with our partners on all initiatives that include our environment.</p> <p><b>Accessibility</b> Access to nature is important for everyone. We work to ensure there are spaces accessible by wheelchair, and pushchair, as well as places to rest. We enable access by ensuring there are suitable parking spaces, and footpaths are smooth and with as little inclines and cambers as possible. We provide information that is accessible and easy to find and use so that this community know where locations are meet their individual needs.</p> <p><b>Community Engagement</b> We provide ongoing education and opportunities for residents to participate in climate change mitigation and adaptation efforts, to promote community resilience and engagement in the process. We develop relationship with stakeholders and residents to create and implement place-based solutions that protect and enhance the natural environment, while ensuring that access to nature meets the unique needs of each area.</p>

DRAFT for community engagement

# Our strategic priorities

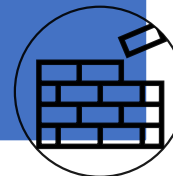
- Wellington has a strong arts and culture sector, with visitor satisfaction around 90% and a belief that Wellington has a culturally rich arts scene at 82%, which has declined from 86% in 2020. However, residents and visitors believe that Wellington is an events capital that has significantly declined from 48% in 2014 to 29% in 2022.
- Heritage items contributing to the city and community's unique character is low and declining.
- Perceptions that Wellington is vibrant and lively have declined over the last three years, during the pandemic, while positive perceptions of suburban centres and local areas have increased.
- There is a strong desire from the community for greater visibility of our cultural heritage, especially from the Rainbow community and Māori and mana whenua.

Increasing visibility  
of our diverse  
cultural heritage



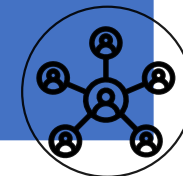
- Wellingtonians highly value and there is strong engagement in our community facilities. User satisfaction with Council community facilities such as libraries and recreation facilities are high (81% or higher).
- However, there are calls for better quality and greater diversity of offerings. Our communities are asking for improved accessibility for a wider range of needs to ensure there is a place for everyone.
- 72% of residents agree that Wellington offers a wide range of recreational activities, and 68% agree that WCC recreation facilities and programmes are easy to access.
- We have a high number of community facilities – about 1 facility for every 1000 people. However, our facilities are generally small, single-purpose, and ageing. Many facilities are no longer fit-for-purpose, the aging facilities cost more to maintain, many with resilience issues, and some are reaching the end of useful life.
- We need to optimise the facilities that we have so that they serve future generations.

Fit-for-purpose,  
resilient and efficient  
community facilities



- The longer lasting impacts of COVID-19 such as working from home and rising interest rates and inflation are continuing to impact businesses. The Council and property owners across the city continue to have significant infrastructure programmes, and businesses are looking for some confidence and certainty from the Council.
- While 89% of residents agree that Wellington is a great place to live, agreement that Wellington is attractive and lively is down to 47% from 69% in 2020.
- While Wellingtonians generally have a higher than average household income, 38% still say they have just enough or not enough money to meet their needs.
- It's important that we work with businesses to support the vibrancy of the city and sustainability of businesses and employment.

Working with  
businesses to  
regenerate our city



DRAFT for community engagement

# Our strategic priorities

- The housing affordability index for Wellington city worsened from 4.4 in 2015 to 7.6 in 2022. This change is greater than other cities and we are closing in on Auckland and Tauranga. Rents are among the highest in the country.
- The council are working on making Wellington an attractive city to build in, have and set a clear direction for investment in infrastructure to support densification of housing in the central city and suburban areas.
- The council have already agreed to set up a Community Housing Provider and are investing in Affordable Housing. Affordable housing is a key issue for businesses trying to attract and retain people to live and work in the city.

Facilitating  
affordable  
housing



- Community satisfaction with stormwater management has declined over the past 8 years. Our community tell us to fix the pipes! But they're also worried about sea level rise and the impacts of climate change. The council is developing an adaptation plan.
- 64% of Wellingtonians say they have taken steps to reduce food emissions, yet 57% of household waste is food scraps and garden waste. We are looking to invest in systems and infrastructure to make it easy to reduce reuse and recycle and support our city to become a circular economy.
- Our city's buildings and underground infrastructure sustained a lot of damage in the Kaikoura earthquake. Updated standards and requirements mean that as at June 2022, 598 buildings in Wellington City were classified as earthquake prone. We've made upgraded civic buildings, such as St James Theatre, with more in progress, including te Matapihi The Central Library.

Strengthening  
our seismic and  
climate resilience



- Transport accounts for 48% of Wellington's carbon emissions, so it makes sense that we focus our efforts and quality efficient public transport, walking and cycling, as well as higher density living opportunities so that less travel is needed. We have a strong base, where 52.7% either work from home, walk, cycle or use public transport compared with 40.8% who drive a private or company vehicle. Public transport doesn't have much more capacity, so investment in Let's Get Wellington Moving and Paneke Pōneke our bike network is a significant opportunity for improvement.
- Other opportunities exist with new building and housing developments, as well as making significant shifts in the waste system.

Reducing our  
carbon footprint



These are topic cards that will be used for community engagement on the priorities

