

Absolutely Positively
Wellington City Council

Me Heke Ki Pōneke

Ordinary Meeting of Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee Rārangi Take | Agenda

9:30am Rāapa Wednesday, 31 Haratua May 2023

Ngake (16.09)

Level 16, Tahiwī

113 The Terrace

Pōneke | Wellington



KŌRAU TŌTŌPŪ | LONG-TERM PLAN, FINANCE, AND PERFORMANCE COMMITTEE

31 MAY 2023

Absolutely Positively
Wellington City Council
Me Heke Ki Pōneke

MEMBERSHIP

Mayor Whanau
Deputy Mayor Foon
Councillor Abdurahman
Councillor Apanowicz (Deputy Chair)
Councillor Brown
Councillor Calvert
Councillor Chung
Councillor Free
Councillor Matthews (Chair)
Councillor McNulty
Councillor O'Neill
Councillor Pannett
Councillor Paul
Councillor Randle
Councillor Wi Neera
Councillor Young
Pouiwi Hohaia
Pouiwi Kelly

Have your say!

You can make a short presentation to the Councillors, Committee members, Subcommittee members or Community Board members at this meeting. Please let us know by noon the working day before the meeting. You can do this either by phoning 04-803-8337, emailing public.participation@wcc.govt.nz or writing to Democracy Services, Wellington City Council, PO Box 2199, Wellington, giving your name, phone number, and the issue you would like to talk about. All Council and committee meetings are livestreamed on our YouTube page. This includes any public participation at the meeting.

AREA OF FOCUS

The Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee has responsibility for:

- 1) Long-term planning and annual planning.
- 2) Financial and non-financial performance oversight in relation to the long-term plan and annual plan.
- 3) Financial oversight.
- 4) Procurement policy.
- 5) Non-strategic asset investment and divestment as provided for through the long-term plan (recommending to Council where matters are not provided for in the long-term plan).
- 6) Council-controlled Organisation oversight and performance.
- 7) Council-controlled Organisation director review and appointments.
- 8) WellingtonNZ oversight and performance.
- 9) Approve asset management plans.

To read the full delegations of this committee, please visit [wellington.govt.nz/meetings](https://wellingtongovt.nz/meetings).

Quorum: 9 members

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1. Meeting Conduct

1.1 Karakia

The Chairperson will open the meeting with a karakia.

Whakataka te hau ki te uru,	Cease oh winds of the west
Whakataka te hau ki te tonga.	and of the south
Kia mākinakina ki uta,	Let the bracing breezes flow,
Kia mātaratara ki tai.	over the land and the sea.
E hī ake ana te atākura.	Let the red-tipped dawn come
He tio, he huka, he hauhū.	with a sharpened edge, a touch of frost,
Tihei Mauri Ora!	a promise of a glorious day

At the appropriate time, the following karakia will be read to close the meeting.

Unuhia, unuhia, unuhia ki te uru tapu nui	Draw on, draw on
Kia wātea, kia māmā, te ngākau, te tinana, te wairua	Draw on the supreme sacredness To clear, to free the heart, the body and the spirit of mankind
I te ara takatū	
Koia rā e Rongo, whakairia ake ki runga	Oh Rongo, above (symbol of peace)
Kia wātea, kia wātea	Let this all be done in unity
Āe rā, kua wātea!	

1.2 Apologies

The Chairperson invites notice from members of apologies, including apologies for lateness and early departure from the meeting, where leave of absence has not previously been granted.

1.3 Conflict of Interest Declarations

Members are reminded of the need to be vigilant to stand aside from decision making when a conflict arises between their role as a member and any private or other external interest they might have.

1.4 Confirmation of Minutes

The minutes of the meeting held on 18 May 2023 will be put to the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee for confirmation.

1.5 Items not on the Agenda

The Chairperson will give notice of items not on the agenda as follows.

Matters Requiring Urgent Attention as Determined by Resolution of the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee.

The Chairperson shall state to the meeting:

1. The reason why the item is not on the agenda; and
2. The reason why discussion of the item cannot be delayed until a subsequent meeting.

The item may be allowed onto the agenda by resolution of the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee.

Minor Matters relating to the General Business of the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee.

The Chairperson shall state to the meeting that the item will be discussed, but no resolution, decision, or recommendation may be made in respect of the item except to refer it to a subsequent meeting of the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee for further discussion.

1.6 Public Participation

A maximum of 60 minutes is set aside for public participation at the commencement of any meeting of the Council or committee that is open to the public. Under Standing Order 31.2 a written, oral or electronic application to address the meeting setting forth the subject, is required to be lodged with the Chief Executive by 12.00 noon of the working day prior to the meeting concerned, and subsequently approved by the Chairperson.

Requests for public participation can be sent by email to public.participation@wcc.govt.nz, by post to Democracy Services, Wellington City Council, PO Box 2199, Wellington, or by phone at 04 803 8334, giving the requester's name, phone number and the issue to be raised.

2. General Business

CCO 22/23 QUARTER 3 REPORT

Kōrero taunaki | Summary of considerations

Purpose

1. This report to the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee provides the Committee with a review of the 22/23 financial year third quarter reports submitted by Council-controlled Organisations.

Strategic alignment with community wellbeing outcomes and priority areas

Aligns with the following strategies and priority areas:

- Sustainable, natural eco city
 - People friendly, compact, safe and accessible capital city
 - Innovative, inclusive and creative city
 - Dynamic and sustainable economy
- Strategic alignment with priority objective areas from Long-term Plan 2021–2031**
- Functioning, resilient and reliable three waters infrastructure
 - Affordable, resilient and safe place to live
 - Safe, resilient and reliable core transport infrastructure network
 - Fit-for-purpose community, creative and cultural spaces
 - Accelerating zero-carbon and waste-free transition
 - Strong partnerships with mana whenua

Relevant Previous decisions

Financial considerations

- Nil Budgetary provision in Annual Plan / Long-term Plan Unbudgeted \$X

Risk

- Low Medium High Extreme

2. This paper is assessed as low risk using the enterprise risk framework. The paper is not expected to introduce or exacerbate any risks to WCC.

Author	Jamie Crump, Manager CCO Partnerships & Planning
Authoriser	Stephen McArthur, Chief Strategy & Governance Officer

Taunakitanga | Officers' Recommendations

Officers recommend the following motion

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

1. **Receive** the information.
2. **Note** the contents of the report.

Whakarāpopoto | Executive Summary

1. The Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee is tasked with monitoring the performance of our Council-controlled Organisations (CCOs). Quarter three (Q3) reports have been received from all our CCOs apart from the Wellington Regional Stadium Trust who report on a six-monthly basis.
2. Our CCOs performance in Q3 continues to provide a window into how Wellington is building back from COVID-19. This is highlighted by the ongoing rebound in domestic and international visitation (in particular cruise ships) and a strong events programme.
3. CCOs have a total of 15 KPIs, 11 of which are reported quarterly. Of the 11 that are reported quarterly all but one met their target this quarter.
4. The Cable Car and Venues Wellington are forecasting to deliver year end surpluses, and Experience Wellington and the Zoo are forecasting reduced deficits off the back of a strong second half to 22/23.
5. Highlights from Q3 include:
 - Zealandia visitor numbers up 50% on target during the quarter, and tours have been very popular with revenue of \$890k YTD.
 - The Zoo have had 173,828 visitors as at YTD 31 March (pre-Snow Leopard opening). This is 32,173 more than this time last year.
 - Cable Car visitor numbers continuing to exceed target with Q3 passenger numbers 71% above target and revenue 101% above target.
 - Experience Wellington visitor numbers up 56% on target for the quarter
 - WellingtonNZ launched the Tech Strategy. This included the release of a support package to help tech enabled, globally scalable businesses
 - A strong quarter for major events with a record 48,000+ crowd for the sold out Ed Sheeran concert, the Football Ferns vs USA, FIH Pro League, NZ Warriors v Newcastle, and a sold out Homegrown music festival.
 - A sold-out Black Caps v England cricket test match at the Basin Reserve

Takenga mai | Background

6. The Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee is tasked with monitoring the performance of the following entities:
 - Basin Reserve Trust

- Karori Sanctuary Trust (trading as Zealandia)
 - Wellington Cable Car Limited
 - Wellington Museums Trust (trading as Experience Wellington)
 - Wellington Regional Economic Development Agency Ltd (trading as WellingtonNZ)
 - Wellington Regional Stadium Trust (trading as Sky Stadium)
 - Wellington Zoo Trust
7. Wellington Regional Economic Development Agency Ltd is jointly owned (80%/20%) by the Wellington City Council and the Greater Wellington Regional Council respectively.
 8. In terms of a Court Of Appeal Judgement (CA164/04) on 6 September 2005 between the Commissioner of Inland Revenue and the Wellington Regional Stadium Trust, it was established that Sections 5 and 6, Schedules 8 and 9 and Part 5 of the Local Government Act 2002 do not apply to the Wellington Regional Stadium Trust and accordingly the Trust is not a CCO.
 9. In recognition of the Council's original investment in the Wellington Regional Stadium Trust and the non-recourse loan from Council to the Trust that was fundamental in the establishment of the Trust and the building of the stadium, the relationship operates as if the Trust was a CCO. This approach is consistent with the Greater Wellington Regional Council's relationship with the Trust. As agreed between the Councils the Trust reports on a six-monthly basis.

Kōrerorero | Discussion

10. Quarterly reports have been received from the following entities for consideration by the Committee and are attached as appendices:
 - Basin Reserve Trust
 - Karori Sanctuary Trust (trading as Zealandia)
 - Wellington Cable Car Limited
 - Wellington Museums Trust (trading as Experience Wellington)
 - Wellington Regional Economic Development Agency Ltd (trading as WellingtonNZ)
 - Wellington Zoo Trust
11. The Q3 reports have been reviewed by Council Officers to assess any risks or issues and where any significant issues were identified these have been discussed with the relevant entity.

Operating context / trading environment

12. High inflation that has not been seen in over 30 years continues to impact CCOs. A key cost driver for all is personnel costs due to the nature of their service operations. Low unemployment rates have created a challenging environment for attracting and retaining staff. This has added to the costs of salaries and wages over and above the already high inflationary increases.
13. The recent announcement of the 9.9% increase to the Living Wage will add further cost pressures to CCOs operating budgets for the 23/24 financial year.

14. On the upside, the return of international visitors and in particular the cruise sector has had a significant positive impact for tourism, retail and hospitality operators. The 22/23 cruise season finished with 90 vessels and more than 120,000 manuhiri having visited Te Whanganui-a-Tara. The strong uplift in visitors has been of notable benefit to our tourism related CCOs in particular the Cable Car, Zealandia and Experience Wellington.
15. The Cable Car and Venues Wellington are forecasting to deliver year end surpluses, and Experience Wellington and the Zoo are forecasting reduced deficits off the back of a strong second half to 22/23.













CCO 22/23 Q3 Summaries















16. **Wellington Cable Car** visitor numbers have continued to exceed targets with Q3 passenger numbers of 342,299 (71% above target) and revenue of \$1.304m (101% above target). The tunnel strengthening project is near completion and seismic assessment of the Cable Car track's three bridges will commence shortly.
17. **Wellington Museums Trust (Experience Wellington)** had 184,892 visitors during Q3 across its sites (56% up on target). Strong revenue generation via retail and venue hire are making a positive impact and has contributed to a significant reduction in Experience Wellington's forecast year end deficit. March 2023 was Experience Wellington's second busiest month ever for venue hire with 39 bookings.
18. **The Basin Reserve Trust** hosted the Summer Sessions at the Basin (food and wine festival), and two outstanding Black Cap test match wins against England and Sri Lanka. Ben Stokes, the England captain, said it's the best cricket wicket he's ever played on.
19. **Wellington Regional Economic Development Agency Ltd (WellingtonNZ)** launched the Tech Strategy. This included the release of a support package to help tech enabled, globally scalable businesses as they begin to grow by providing free access to co-working space at Creative HQ, along with a budget for advice and a range of tools.
20. **Karori Sanctuary Trust (Zealandia)** welcomed almost 48,000 visitors in Q3 (50% up on target). For the eighth successive year, Zealandia has been officially recertified for Toitū net carbon zero for the 21/22 year. Total emissions 21% lower than last year's total of 58.00 tCO₂e and 58% lower than the base year total of 107.26 tCO₂e.
21. **Wellington Zoo** have had strong visitation and revenue results this quarter (pre-Snow Leopard opening). (1) 173,828 visitors as at YTD 31 March. 32,173 more than this time last year. (2) 130 venues booked compared to 58 this time last year (3) \$448,11 retail products sold, \$120,965 more than this time last year.

Ngā mahinga e whai ake nei | Next actions

12. Not applicable

Attachments

Attachment 1.	BRT Q3 Report_2022-23  	Page 14
Attachment 2.	BRT Financials Q3 2022-23  	Page 16
Attachment 3.	KST Q3 Report 2022-23  	Page 25
Attachment 4.	KST Balance Sheet Mar23  	Page 27
Attachment 5.	KST Profit and Loss YTD Mar23  	Page 28
Attachment 6.	KST Statement of Cash Flows YTD Mar23  	Page 29

Attachment 7.	WCCL Q3 Report_2022-23  	Page 30
Attachment 8.	WCCL_Financials Q3 2022-23  	Page 33
Attachment 9.	WMT Q3 Report_2022-23  	Page 39
Attachment 10.	WMT_Statement of Financial Performance March 23  	Page 43
Attachment 11.	WMT_Statement of Financial Position March 23  	Page 44
Attachment 12.	WNZ Q3 Report_2022-23  	Page 45
Attachment 13.	WZT Q3 Report_2022-23  	Page 52



Basin Reserve Trust
Report to the Wellington City Council LTP, Finance & Performance Committee
Third Quarter ending 31 March 2023

Highlights

- An epic test match vs England with a full vibrant venue and a great test win vs Sri Lanka
- Summer Sessions at the Basin (Food and wine festival)
- Engaging fortnight of community activity to close out the summer events season including a successful ethnic festival
- Progression of the Digital Billboards project with Go Media

Challenges

Ensuring that WCC progress the planning for key remaining capital projects (site screens, picket fence and storage facility) so that works can commence no later than May 2023, utilising the quieter winter months so that the projects are completed in time for the 2023/24 summer events season.

Performance Measures (KPIs) in the SOI 2023/24

Performance Measures (Quarterly Targets)

Measure	Annual Target	YTD	Q3 Target	Q3 Actual	Comments
Cricket Events	55	41	16	28	Rain impacted season
Other Sports Events	20	8	0	0	
Community Events	31	2	23	1	Community events reclassified as cricket events
Functions	45	83	10	19	

Performance Measures (Annual Targets)

Measure	Annual Target	YTD	Comments
Practice Facility Usage	100	83	Rain impacted season
Numbers Attending Events	55,000	48,000	Rain impacted season
Event Income	\$465,820	\$396,142	
Council Operating Grants	\$735,000	\$735,000	
Cash Subsidy (per attendance)	13.36	15.31	



Financial Performance Summary						
	Year to Date (\$000s)			Full Year (\$000s)		
	Actual	Budget	Variance	Forecast	Budget	Variance
Revenue	1,118	1,178	(55)	1,166	1,211	(45)
Expenditure	867	977	110	1,176	1,251	75
Net Surplus/Deficit	251	196	55	(10)	(40)	30

Coming Up
<ul style="list-style-type: none"> • Autumn turf and pitch renovations • Progression of capital works and delivery on the recommendations from the site security report • Black and Gold Conferences and Events • Junior rugby and football

BASIN RESERVE TRUST
STATEMENT OF FINANCIAL PERFORMANCE
For the quarter ended: 31 March 2023

Forecast FYE 30-Jun-23	Actual Qtr to 31-Mar-23	Budget Qtr to 31-Mar-23	Variance Qtr to 31-Mar-23	Budget FYE 30-Jun-23
\$	\$	\$	\$	\$
	Revenue			
735,150	735,142	753,940	(18,798)	753,940
-	-	-	-	-
424,550	377,878	418,790	(40,912)	456,820
6,250	5,186	300	4,886	400
1,165,950	1,118,206	1,173,030	(54,824)	1,211,160
	Expenses			
95,000	69,741	73,800	4,059	98,900
906,000	677,090	786,540	109,450	981,040
175,230	120,635	116,690	(3,945)	171,510
1,176,230	867,466	977,030	109,564	1,251,450
(10,280)	250,740	196,000	54,740	(40,290)

BASIN RESERVE TRUST
STATEMENT OF FINANCIAL POSITION
As at: 31 March 2023

Forecast As at 30-Jun-23	Actual As at 31-Mar-23	Budget As at 31-Mar-23	Variance As at 31-Mar-23	Budget As at 30-Jun-23
\$	\$	\$	\$	\$
Assets				
Current Assets				
395,000	548,138	566,049	(17,911)	377,149
45,000	160,330	100,000	60,330	50,000
440,000	708,468	666,049	42,419	427,149
Non-Current Assets				
374,580	404,746	438,200	(33,454)	463,100
374,580	404,746	438,200	(33,454)	463,100
814,580	1,113,214	1,104,249	8,965	890,249
Liabilities				
Current Liabilities				
212,270	249,178	271,630	22,452	294,560
22,590	23,280	23,270	(10)	22,630
234,860	272,458	294,900	22,442	317,190
234,860	272,458	294,900	22,442	317,190

**BASIN RESERVE TRUST
STATEMENT OF FINANCIAL POSITION
As at: 31 March 2023**

Forecast As at 30-Jun-23 \$	Actual As at 31-Mar-23 \$	Budget As at 31-Mar-23 \$	Variance As at 31-Mar-23 \$	Budget As at 30-Jun-23 \$
579,720	840,756	809,349	31,407	573,059
	Total Assets less Total Liabilities			
	Trust Equity			
100	100	100	-	100
589,900	589,916	613,249	(23,333)	613,249
(10,280)	250,740	196,000	54,740	(40,290)
579,720	840,756	809,349	31,407	573,059
	Total Trust Equity			

BASIN RESERVE TRUST
STATEMENT OF CASH FLOWS
For the quarter ended: 31 March 2023

Forecast FYE 30-Jun-23	Actual Qtr to 31-Mar-23	Budget Qtr to 31-Mar-23	Variance Qtr to 31-Mar-23	Budget FYE 30-Jun-23
	\$	\$	\$	\$
	735,142	753,940	(18,798)	753,940
Cash Flows from Operating Activities				
Receipts of council funding	-	-	-	-
Receipts of grants other	-	-	-	-
Receipts from sale of goods and services	185,294	250,000	(64,706)	270,000
Interest receipts	5,186	300	4,886	400
Payments to suppliers and employees	(767,603)	(756,740)	(10,863)	(945,740)
GST (net)	47,145	10,000	37,145	40,000
Net Cash Flows from Operating Activities	205,164	257,500	(52,336)	118,600
	(37,750)	(50,000)	5,125	(100,000)
Cash Flows from Investing and Financing Activities				
Payments to acquire property, plant and equipment	(44,875)	(50,000)	5,125	(100,000)
Net Cash Flows from Financing Activities	(44,875)	(50,000)	5,125	(100,000)
Net Increase/(Decrease) in Cash for the Year	160,289	207,500	(47,211)	18,600
Add opening bank accounts and cash	387,850	358,549	29,300	358,549
Closing Bank Accounts and Cash	548,138	566,049	(17,911)	377,149

**BASIN RESERVE TRUST
STATEMENT OF FINANCIAL PERFORMANCE
FOR THE QUARTER ENDED 31 MARCH 2023**

Income	Forecast FYE 30-Jun-23	Actual Qtr to 31-Mar-23	Budget Qtr to 31-Mar-23	Variance Qtr to 31-Mar-23	Budget FYE 30-Jun-23
Grant Income					
Grant Wellington City Council	735,150	735,142	753,940	(18,798)	753,940
Grant Other	-	-	-	-	-
	<u>735,150</u>	<u>735,142</u>	<u>753,940</u>	<u>(18,798)</u>	<u>753,940</u>
Ground Hire Income					
Ground Hire International Cricket	191,000	150,206	160,000	(9,794)	160,000
Ground Hire Domestic Cricket	52,500	62,500	72,500	(10,000)	72,500
Ground Hire Winter Sports	2,850	900	1,200	(300)	3,000
Ground Hire Other Events	43,100	60,952	76,000	(15,048)	81,200
	<u>289,450</u>	<u>274,558</u>	<u>309,700</u>	<u>(35,142)</u>	<u>316,700</u>
Other Income					
Concession Income	30,000	22,500	22,500	-	30,000
Sponsorship	87,500	65,641	65,640	1	87,520
Rent	15,200	13,667	9,000	4,667	10,000
Picket Fence Income	2,400	1,512	1,950	(438)	2,600
Miscellaneous Income	-	-	10,000	(10,000)	10,000
	<u>135,100</u>	<u>103,320</u>	<u>109,090</u>	<u>(5,770)</u>	<u>140,120</u>
Interest Income					
Interest Income	6,250	5,186	300	4,886	400
	<u>1,165,950</u>	<u>1,118,206</u>	<u>1,173,030</u>	<u>(54,824)</u>	<u>1,211,160</u>
Total Income					

**BASIN RESERVE TRUST
STATEMENT OF FINANCIAL PERFORMANCE
FOR THE QUARTER ENDED 31 MARCH 2023**

Expenditure	Forecast FYE 30-Jun-23	Actual Qtr to 31-Mar-23	Budget Qtr to 31-Mar-23	Variance Qtr to 31-Mar-23	Budget FYE 30-Jun-23
Building Expenses					
Repairs & Maintenance	8,800	6,827	26,500	19,673	38,500
Cleaning	23,000	22,333	43,200	20,867	63,800
Electrical Services	5,500	4,807	9,500	4,693	11,000
Fire System	14,500	10,447	10,350	(97)	13,800
Painting	3,000	-	9,000	9,000	11,000
Pest Control	13,000	10,017	10,200	183	13,600
Plumbing	4,000	2,832	4,000	1,168	5,500
Other	300	273	300	27	600
	<u>72,100</u>	<u>57,536</u>	<u>113,050</u>	<u>55,514</u>	<u>157,800</u>
Ground Expenses					
Electrical Services	4,500	3,197	1,500	(1,697)	2,000
Equipment Hire	100	77	1,100	1,023	1,200
Cleaning	4,000	2,625	1,900	(725)	2,200
Irrigation	-	-	2,500	2,500	2,500
Painting	3,000	1,861	2,400	539	3,900
Plumbing	2,500	2,275	1,600	(675)	1,600
Rubbish Removal	17,500	13,079	45,840	32,761	50,240
Structures Repairs & Maintenance	14,800	8,615	3,000	(5,615)	4,000
Turf	430,200	317,353	335,300	17,947	430,300
	<u>476,600</u>	<u>349,082</u>	<u>395,140</u>	<u>46,058</u>	<u>497,940</u>

**BASIN RESERVE TRUST
STATEMENT OF FINANCIAL PERFORMANCE
FOR THE QUARTER ENDED 31 MARCH 2023**

	<u>Forecast FYE 30-Jun-23</u>	<u>Actual Qtr to 31-Mar-23</u>	<u>Budget Qtr to 31-Mar-23</u>	<u>Variance Qtr to 31-Mar-23</u>	<u>Budget FYE 30-Jun-23</u>
Occupancy Expenses					
Gas	9,900	6,835	7,200	365	9,300
Electricity	41,600	32,987	37,200	4,213	49,600
Rates	52,150	39,107	36,000	(3,107)	48,000
Security	16,300	13,675	13,500	(175)	18,000
Telephones & Internet	3,800	3,111	6,000	2,889	8,000
Water Rates	36,000	23,151	16,000	(7,151)	20,000
Television	6,350	4,729	5,400	671	7,200
Insurance	1,300	1,295	1,300	5	1,300
Consumables Laundry & Toilet	34,900	33,187	25,200	(7,987)	33,200
	<u>202,300</u>	<u>158,077</u>	<u>147,800</u>	<u>(10,277)</u>	<u>194,600</u>
Event Running Expenses					
Event Running	142,200	102,179	125,500	23,321	125,500
	<u>142,200</u>	<u>102,179</u>	<u>125,500</u>	<u>23,321</u>	<u>125,500</u>
Administration Expenses					
Audit	15,000	345	-	(345)	16,000
Accounting	15,000	12,000	9,000	(3,000)	12,000
Bank Fees	80	55	70	15	150
Consultants	45,000	33,085	32,220	(865)	42,960
Management Fee	100,000	75,000	75,000	-	100,000
	<u>175,080</u>	<u>120,485</u>	<u>116,290</u>	<u>(4,195)</u>	<u>171,110</u>

**BASIN RESERVE TRUST
STATEMENT OF FINANCIAL PERFORMANCE
FOR THE QUARTER ENDED 31 MARCH 2023**

<u>Forecast FYE 30-Jun-23</u>	<u>Actual Qtr to 31-Mar-23</u>	<u>Budget Qtr to 31-Mar-23</u>	<u>Variance Qtr to 31-Mar-23</u>	<u>Budget FYE 30-Jun-23</u>
Other Expenses				
Interest Expense	-	-	-	-
Marketing	9,504	4,600	(4,904)	4,600
Miscellaneous	150	400	250	400
Picket Fence Expenses	712	450	(262)	600
Grant Wellington City Council	-	-	-	-
	<u>10,366</u>	<u>5,450</u>	<u>(4,916)</u>	<u>5,600</u>
Depreciation Expense				
Depreciation Expense	69,741	73,800	4,059	98,900
	<u>69,741</u>	<u>73,800</u>	<u>4,059</u>	<u>98,900</u>
Total Expenditure	<u>867,466</u>	<u>977,030</u>	<u>109,564</u>	<u>1,251,450</u>
Net Surplus (Deficit) for the Period	<u>250,740</u>	<u>196,000</u>	<u>54,740</u>	<u>(40,290)</u>

**BASIN RESERVE TRUST
MANAGEMENT ACCOUNTS COMMENTARY
FOR THE QUARTER ENDED 31 MARCH 2023**

Income

1. Grant Wellington City Council - Budgeted for a higher Grant for the Trust in this financial year, than is actually to be received.
2. Ground Hire International Cricket - Actual costs for hosting test matches was lower than budgeted for.
3. Ground Hire Domestic Cricket - Budgeted to hold another 4 days of domestic cricket.
4. Ground Hire Other Events - Budgeted to hold one more event in this financial year.
5. Miscellaneous Income - Budgeted to receive income from the Royalty on the Lawn Seed.

Expenditure

1. Building Repairs & Maintenance - Budgeted to spend more on this in this financial year than was actually spent.
2. Building Cleaning Expense - Budgeted to spend more on this in this financial year than was actually spent.
3. Building Painting Expense - Budgeted to spend more on this in this financial year than was actually spent.
4. Ground Rubbish Removal - Budgeted to spend more on this in this financial year than was actually spent.
5. Ground Structures Repairs & Maintenance - Paid for the removal and reinstalation of the chain hoists in the Scoreboard for maintenance, which wasn't budgeted for.
6. Ground Turf Expense - Budgeted for this to be higher than it has actually cost in this financial year so far.
7. Occupancy Water Rates - This expense is extremely hard to budget for as it fluctuates widely.
8. Occupancy Consumables Laundry & Toilet - This expense seems to fluctuate markedly throughout the year.
9. Event Running Expenses - Budgeted to spend more on this in this financial year than was actually spent.

Zealandia

Report to the Wellington City Council LTP, Finance & Performance Committee Third Quarter ending 31 March 2023

Highlights

- **Toitoi, or common bully** (a native fish), are being reintroduced to Zealandia Te Māra a Tāne. The first cohort are currently in quarantine at Zealandia before release into the upper lake, Roto Māhanga. This is our first ever fish translocation, and one of very few fish translocations that have been undertaken in New Zealand for restoration purposes. This is a partnership project with Te Rōpu Tiaki, which is a representative group of mana whenua for the Pārangarahu Lakes area, and the first year of three years of translocations aiming to release 600 toitoi into the roto.
- **Carbonzero:** For the eighth successive year, Zealandia has been officially recertified for Toitū net carbon zero for the 21/22 year. Total emissions 21% lower than last year's total of 58.00 tCO₂e and 58% lower than the base year total of 107.26 tCO₂e.
- **Know Your Wai:** With a lens of whakawhanaungatanga, our new marketing campaign aims to connect people with the freshwater species and ecosystems we may not normally get to see or even notice. Over the next six months we are encouraging people to come below the surface with us as we learn more about whole ecosystem restoration and the impact we can have as individuals on our local freshwater systems and catchments. More information: www.visitzealandia.com/knowyourwai
- **Summer and holiday activities:** Our summer programme of activities was very well received, and we have had good responses to the various initiatives, including yoga in the sanctuary with a te reo Māori component, and puppet shows for children. Our school holiday programme for children included an Easter Egg hunt, colouring competitions, etc.
- **Pua o te Rēinga:** Alongside WCC, Zealandia is part of an important piece of collaborative work to bring a rare indigenous plant, Pua o te Rēinga (*Dactylanthus taylorii* or 'flower of the underworld') back to Wellington. In March, a group of staff from Zealandia joined several iwi and representatives from WCC, Ōtari-Wilton's Bush and DOC at Taranaki Mounga for a wānanga (forum) on the Pua o te Rēinga. The focus of this trip was to build relationships for our future with this plant.
- **Tours:** Our tours have been very popular with revenue of \$890,657 YTD. Looking forward we are working on options for corporate-focused initiatives.

Challenges

- **Living wage increase:** We are pleased to be a Living Wage employer, though note the 10% increase in Living Wage to \$26 an hour will significantly increase the fixed costs associated with delivering our work programme. We were pleased to discuss this issue with WCC at the recent SOI workshop.
- **Cost of Living crisis:** The current cost of living crisis and inflation has been taken into account in our budgeting and forecasts, but does pose a risk to our income streams. We have mitigated the risks a large extent by ensuring our services are value for money, and seeking to grow other revenue streams such as the functions business.



Performance Measures (KPIs) in the SOI 2023/24

Non-Financial Performance Measures (Quarterly Targets)

Measure	2022/23 Quarter 3		2022/23 Annual		Tracking
	Actual	Target	Actual (YTD)	Target (YTD)	
Visitation	47,945	32,000	107,838	73,000	Achieved
Education Visits ¹	896	1,000	4,487	3,000	Achieved

¹ Education sanctuary visits are also included in total visitation numbers above.

Non-Financial Performance Measures (Annual Targets)

Measure	Actual (YTD)	2022/23 Annual Target	Tracking
Individual Members	17,258	16,000	On track
Number of Volunteers	516	>500	On track
Volunteer Satisfaction Survey ²	N/A	>95%	TBC
Percentage of Satisfied Visitors	95.2	>95%	On track

² Annual volunteer satisfaction survey due to be completed in quarter four.

Financial Performance Measures

Measure	Actual (YTD)	Annual Target 2022/23	Tracking
Average subsidy per visit (Total WCC operating grant/all visitors)	\$7.80	\$12.47	Achieved
Average revenue per visitation (excludes Council & Government grants)	\$34.99	\$27.55	Achieved
Non-Council Donations/Funding	\$382,653	\$200,000	Achieved
Net surplus/-deficit before depreciation and tax	\$477,667	\$0	Achieved
Non-WCC grant revenues as a % of overall revenue	83.8%	75%	Achieved
Membership subscription revenue	\$408,656	\$400,00	Achieved

Financial Performance Summary

	Year to Date (\$000s)			Full Year (\$000s)		
	Actual	Budget	Variance	Forecast	Budget	Variance
Revenue	5,184	4,306	878	6,650	5,597	1,053
Expenditure	4,953	4,575	378	6,577	6,001	576
Net Surplus/Deficit	231	(269)	500	73	(404)	477

Coming Up

- **Toitōi appeal:** Zealandia is launching an appeal the week beginning 17 April to coincide with the Toitōi translocation (referenced in this report under 'highlights'). Target is \$35,000. There will be two main calls to action: people can 'sponsor a fish' or make a donation to our wider freshwater restoration kaupapa/projects. More information: www.visitzealandia.com/appeal
- **Puanga ki Matariki:** We have started planning for Zealandia's contribution to celebrating and marking Matariki in 2023. We appreciated being included in a cross-CCO hui chaired by Wellington City Council to share what the Council is planning this year, so that we can look to align our programme and offerings as appropriate.

Balance Sheet

Karori Sanctuary Trust Inc.

As at 31 March 2023

31 MAR 2023

Assets

Current Assets

Bank	5,521,105
Accounts Receivable	135,500
Prepayments	64,567
Stock on Hand	71,244
Investments	125,558
Total Current Assets	5,917,974

Fixed Assets	3,231,648
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Total Assets	9,149,623
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Liabilities

Current Liabilities

Accounts Payable and Accruals	481,334
GST	31,839
Holiday Pay Accrued	151,855
Income in Advance	607,091
Total Current Liabilities	1,272,120

Non-current Liabilities	1,600,000
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Total Liabilities	2,872,120
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Net Assets	6,277,503
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Equity

Accumulated Funds	6,277,503
Total Equity	6,277,503

Profit and Loss

Karori Sanctuary Trust Inc.
For the 9 months ended 31 March 2023

JUL 2022-MAR 2023

Income

Trading Income

Admissions	935,333
Membership	408,656
Other trading revenue	2,520,912
Unrealised Gain (Loss) on Investments	(466)
Total Trading Income	3,864,435

Other Operating Income 1,224,232

Non-Operating Income 95,171

Total Income 5,183,839

Operating Expenses

Salaries and Wages	3,152,975
Cost of Goods Sold	639,904
Other Operating Expenses	409,682
Trustee Expenses	196,417
Administration Costs	307,195
Total Operating Expenses	4,706,172

Net Surplus/(Deficit) before Depreciation and Tax 477,667

Other Expenses/(Income)

Depreciation Expense	246,422
Total Other Expenses/(Income)	246,422

Net Profit 231,245

Statement of Cash Flows

Karori Sanctuary Trust Inc.
For the 9 months ended 31 March 2023

JUL 2022-MAR 2023

Operating Activities

Receipts from customers	5,275,907
Payments to suppliers and employees	(4,584,316)
Interest received	95,171
Cash receipts from other operating activities	17,591
Net Cash Flows from Operating Activities	804,354

Investing Activities

Proceeds from sale of property, plant and equipment	14,783
Payment for property, plant and equipment	(612,791)
Other cash items from investing activities	466
Net Cash Flows from Investing Activities	(597,542)

Net Cash Flows	206,811
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Cash and Cash Equivalents

Cash and cash equivalents at beginning of period	5,314,294
Cash and cash equivalents at end of period	5,521,105
Net change in cash for period	206,811



WELLINGTON CABLE CAR LTD

Report to the Wellington City Council LTP, Finance & Performance Committee

Third Quarter ending 31 March 2023

Highlights

- Visitor numbers continued to exceed SOI targets with Q3 passenger numbers of 342,299 (71% above target) and revenue of \$1.304m (101% above target). 717k passengers have been recorded for the year to date, versus full year SOI target of 624k. Fare revenue to 31 March 2023 is \$2.53m, already surpassing the SOI revenue budget of \$2.02m. Full year fare revenue is estimated at \$3.14m
- Our tunnel strengthening project nears completion and we have requested quotes from four engineers to undertake the seismic assessment of our three bridges
- We celebrated our 121st birthday. For the month of February, historic images with interesting facts were posted on social media and the terminals were decorated in photographs throughout the years
- WCCL featured in the March edition of City Arts Pānui, inviting Wellington creatives and artists to use our spaces and places to exhibit their work and entertain customers
- The decision was made to continue with our current opening hours and not return to a winter seasonal timetable. The visitation and schedule of events in Wellington throughout 2023 were key factors in this decision
- We remain engaged with the WCC Tūpiki Ora Māori Strategy and have proposed a gateway placement, offering to support The Rangatahi Youth programme in term two

Challenges

- In Q2 we mentioned that the Snapper technology WCCL uses will reach end of life by June 2023 when Snapper intend to remove it. The WCCL board met to discuss the proposed solution (Snapper-on-Rail), and agreed that the investment required (circa \$700k over FY24-26) before the National Ticketing System rolls out in Wellington (which would make Snapper obsolete), was cost prohibitive and not best use of funds. WCCL are working with Snapper on communications to customers ahead of a proposed August withdrawal of the service. WCCL will also investigate new product offerings to suit those Snapper locals who choose not to make use of WCCL's current multi-trip and membership products
- April is forecast to be another positive month with Easter and school holidays, with passenger numbers then falling again as we move into the colder months. Overall, we are forecasting a profit of \$261k for the year, excluding the LTP Funding grant. We'll continue to track this in the coming months in order to ensure we are staying on top of any tax requirements that may be applicable if profits continue to rise. Tax losses carried forward from prior years are nearly utilised by 31 March 2023, but if forecasted deficits for May and June 2023 come to fruition then it is likely taxes won't be payable until the 2024 year.



Performance Measures (KPIs) in the SOI 2023/24						
QUARTERLY MEASURES						
MEASURE	ACTUAL (FY23 Q3)	TARGET (FY23 Q3)	ACTUAL (YTD)	TARGET (YTD)	TRACKING	
Tickets sold	342,299	199,875	717,405	624,280	Achieved	
Fare revenue	\$1.304m	\$649.4k	\$2.547m	\$2.02m	Achieved	
ANNUAL MEASURES						
MEASURE	ACTUAL (YTD)	TARGET (YTD)	TRACKING			
Achieve Carbon Zero accreditation	Achieved	Achieve	Achieved			
Waste minimisation reduction		5% YOY	On track			
Rail Safety Licence		Maintain	On track			
Active management of H&S		Maintain	On track			
NPS equal to or better than CXI benchmark		Maintain	On track			
Google rating		4.2 or higher	On track			
TripAdvisor rating		4.2 or higher	On track			
Cable Car reliability		>99%	On track			

Financial Performance Summary						
	Year to Date (\$000s)			Full Year (\$000s)		
	Actual	Budget	Variance	Forecast	Budget	Variance
Revenue	2,709	1,509	1,200	3,352	2,019	1,333
Expenditure	2,332	2,505	(173)	3,091	3,252	(161)
Net Surplus/Deficit before Grants	377	(996)	1,373	261	(1,233)	1,494
WCC Grants	-	685	(685)	-	891	(891)
Recognition of LTP Grant utilised	1,098	-	1,098	1,133	-	1,133
Net Surplus/Deficit after Grants	1,475	(311)	1,786	1,394	(342)	1,736



Coming Up

- The latest reforecast does not anticipate any Covid-19 support grant will be received from Council for the 2023 year. A wash-up will be calculated at that point and support will only need to be provided if there is an operating deficit before grants and depreciation
- The tunnel strengthening project will be completed with heritage signoff scheduled for 27 April
- Seismic assessment of our three bridges will start with a report expected in early July as to their condition. Prioritisation of all seismic projects will then be undertaken to inform 2024 LTP funding applications
- WCCL will undertake our Qualmark assessment on 24 May where we aim to retain our Qualmark Gold accreditation
- In April we will relaunch Red Rocket, a collaboration with Space Place, which will run until November 2023
- Our new ticketing system, which allows space for cross promotion of other venues, will be in place with Space Place's Tūhura Tuarangi exhibition being the first to utilise the opportunity
- Planning will commence for our Annual Maintenance Shutdown (14-21 August) including schedules for both engineering and maintenance, and staff training and development
- Alongside celebrations and commemorations for Anzac Day and the King's Coronation, WCCL will also be supporting Pink Shirt Day again on 19 May with staff uniforms, decorations, tunnel lights and social posts supporting the cause
- Phase 2 of the Feather Friendly Project (window decals on the Kelburn Terminal to prevent bird strike) will be undertaken. This includes the lower part of the north wall, and the upper windows of the Upland Road entrance being decalced.

Quarterly Report to WCC

Wellington Cable Car Limited
For the 3 months ended 31 March 2023



Contents

3	Compilation Report
4	Profit and Loss
5	Balance Sheet
6	Statement of Cash Flows

Compilation Report

Wellington Cable Car Limited For the 3 months ended 31 March 2023

Compilation Report to the Directors of Wellington Cable Car Limited.

Scope

On the basis of information provided and in accordance with Service Engagement Standard 2 Compilation of Financial Information, we have compiled the quarterly financial statements of Wellington Cable Car Limited for the quarter ended 31 March 2023.

These statements have been prepared in accordance with the notes as detailed in the latest Annual Report.

Responsibilities

The Directors are solely responsible for the information contained in the financial statements and have determined that the Special Purpose Reporting Framework used is appropriate to meet your needs and for the purpose that the financial statements were prepared.

The financial statements were prepared exclusively for your benefit. We do not accept responsibility to any other person for the contents of the financial statements.

No Audit or Review Engagement Undertaken

Our procedures use accounting expertise to undertake the compilation of the financial statements from information you provided. Our procedures do not include verification or validation procedures. No audit or review engagement has been performed and accordingly no assurance is expressed.

Disclaimer

We have compiled these financial statements based on information provided which has not been subject to an audit or review engagement. Accordingly, we do not accept any responsibility for the reliability, accuracy or completeness of the compiled financial information contained in the financial statements. Nor do we accept any liability of any kind whatsoever, including liability by reason of negligence, to any person for losses incurred as a result of placing reliance on these financial statements.



Director
BDO Wellington Limited
Level 1, 50 Customhouse Quay
Wellington

Dated: 28 April 2023



Profit and Loss

Wellington Cable Car Limited

For the 3 months ended 31 March 2023

	ACTUAL 2023 - QTR 3	SOI 2023 - QTR 3	VARIANCE 2023 - QTR 3	ACTUAL 2023 - YTD	SOI 2023 - YTD	VARIANCE 2023 - YTD	SOI 2023 - TOTAL
Trading income							
Cable Car Income	1,304,439	649,485	654,954	2,547,449	1,511,452	1,035,997	2,022,940
Net Merchandise Income	9,440	(750)	10,190	20,243	(2,250)	22,493	(3,000)
Total Trading income	1,313,879	648,735	665,144	2,567,692	1,509,202	1,058,490	2,019,940
Cost of Sales							
Cable Car Operations	94,016	72,240	21,776	270,390	226,940	43,450	287,830
Cable Car Maintenance	16,241	42,375	(26,134)	168,863	247,775	(78,912)	272,160
Cable Car Wages	322,639	319,482	3,157	944,582	937,488	7,094	1,239,682
Depreciation	78,506	85,293	(6,787)	234,061	255,879	(21,818)	341,172
Administration expenses	227,338	269,450	(42,112)	715,036	837,350	(122,314)	1,111,300
Total Cost of Sales	738,739	788,840	(50,101)	2,332,933	2,505,432	(172,499)	3,252,144
Operating Surplus/(Loss)	575,140	(140,105)	715,245	234,759	(996,230)	1,230,989	(1,232,204)
Sundry Income							
Interest Income	53,594	-	53,594	126,920	-	126,920	-
Other Income	2,826	-	2,826	14,490	-	14,490	-
Total Sundry Income	56,420	-	56,420	141,410	-	141,410	-
Total Operating Surplus/(Loss) before Grants	631,560	(140,105)	771,665	376,168	(996,230)	1,372,398	(1,232,204)
Grant Income							
WCC Covid support grant	-	-	-	-	685,535	(685,535)	891,026
WCC LTP Funding grant	386,713	-	386,713	1,097,884	-	1,097,884	-
Total Grant Income	386,713	-	386,713	1,097,884	685,535	412,349	891,026
Surplus/(Loss) before Tax	1,018,273	(140,105)	1,158,378	1,474,052	(310,695)	1,784,747	(341,178)
Surplus/(Loss) after Tax	1,018,273	(140,105)	1,158,378	1,474,052	(310,695)	1,784,747	(341,178)

Balance Sheet

Wellington Cable Car Limited

As at 31 March 2023

	31 MAR 2023	31 DEC 2022
Assets		
Current Assets		
Bank accounts	2,128,858	1,573,097
Term deposits	2,805,753	2,805,753
Inventories	275,112	280,128
Accounts Receivable	38,677	35,385
Sundry debtors & prepayments	200,575	355,980
Income Tax Receivable	28,812	21,649
Total Current Assets	5,477,787	5,071,992
Non-Current Assets		
Cable car equipment	5,553,682	5,616,088
Cable car tracks & wires	2,167,019	1,792,527
Furniture & fittings	25,838	26,659
Computer equipment	14,265	16,527
Computer software	1,364	2,159
Total Non-Current Assets	7,762,168	7,453,961
Total Assets	13,239,956	12,525,953
Liabilities		
Current Liabilities		
Trade & other payables	293,069	238,811
GST Payable	32,475	8,306
Income in Advance	6,192	2,175
Total Current Liabilities	331,736	249,292
Non-Current Liabilities		
Deferred Tax	653,446	653,446
LTP Funding	543,616	930,329
Total Non-Current Liabilities	1,197,062	1,583,775
Total Liabilities	1,528,797	1,833,067
Net Assets	11,711,159	10,692,886
Shareholder's Funds		
Ordinary shares	7,434,846	7,434,846
Retained Earnings	2,802,260	2,802,260
Current year earnings	1,474,052	455,779
Total Shareholder's Funds	11,711,159	10,692,886



Statement of Cash Flows

Wellington Cable Car Limited For the 3 months ended 31 March 2023

	JAN-MAR 2023	OCT-DEC 2022
Statement of Cash Flows		
Net cash flows from Operating Activities		
Receipts from grants	-	-
Receipts from operations	1,316,525	855,337
Payments to suppliers and employees	(440,187)	(518,745)
Income tax refunded/(paid)	(7,163)	(6,650)
Net GST	24,170	25,863
Total Net cash flows from Operating Activities	893,345	355,805
Net cash flows from Investing Activities		
(Payment for)/receipt from property, plant and equipment	(386,716)	(541,783)
(Payment for)/receipt from investments	49,132	(776,251)
Total Net cash flows from Investing Activities	(337,584)	(1,318,034)
Net Cash Flows	555,761	(962,229)
Cash and Cash Equivalents		
Cash and cash equivalents at beginning of period	1,573,097	2,535,326
Net change in cash for period	555,761	(962,229)
Cash and cash equivalents at end of period	2,128,858	1,573,097

Report to Wellington City Council

Finance & Performance Committee
Third Quarter ending 31 March 2023



Highlights

Financial Sustainability

- Strong revenue generation via retail and venue hire are making a positive impact. March 2023 was the second busiest month for Experience Wellington venue hire since our records began with a total of 39 confirmed bookings leading to a total revenue of \$84,000 for Quarter 3. The return of cruise ships and international visitors has led to an outstanding result at most of our retail sites. Our most popular products that customers gravitate towards are our “keepsakes”, things that they take home or give as gifts to remind them of our beautiful city, or the sites visited. We are also selling a variety of bespoke inhouse designed items that are proving popular with visitors and have good profit margins.

Te Ara Whānui Ki Te Rangi Space Place Exhibition Renewal Project.

- The new planetarium system at Te Ara Whānui ki te Rangi, Space Place, has now been installed and “Te Whānau o te Rā” went live on the 1 March. March saw great visitation with interest in the new and improved planetarium system with a total of \$29,000 in admission sales. A Masterplan for further exhibition updates will be received by the end of April, it will prioritise technology upgrades and work on exhibitions to generate deeper engagement with Kaupapa Māori navigation and cosmology.

Childrens Day 2023

- In March Experience Wellington hosted Childrens Day, funded in partnership with Council. The Queens Wharf event welcomed over 7,000 tamariki and their whānau. Childrens day included live performances, face painting and space-themed crafts. Wellington Museum hosted a collaborative art project for tamariki with artist Joe McMenamin creating a beautiful birdsong-inspired mural in Te Wheke. We acknowledge the team at Wellington City Council, National Foundation for the Deaf and Hard of Hearing, Dulux, New World Thorndon, New World Chaffers and Kennards Hire for their funding and support to make this day a reality.

Challenges

Property challenges

Te Matapihi/Te Ngākau Construction

- As part of the Te Matapihi project, Council contracted ABS to replace part of the Gallery’s HVAC system and electricity supply. Cutover to the new system occurred during exhibition changeout. By late February, the Gallery’s HVAC was running independently of power supply in the Te Matapihi, however, the environment was slow to stabilise, which can impact the installation of artworks, and we have continued to have challenges managing relative humidity (RH) and temperatures that are required for our art lenders. While the environment has stabilised with RH and temperature now closer to range the system remains vulnerable, and Council has noted that the Building Management System requires further work to interface with the system and collect data effectively.

Te Whare Toi, City Gallery Wellington

- The Gallery is significantly affected by the construction in Te Ngākau. New hoardings for Te Matapihi at the Mercer Street entrance have started to impact access to the gallery. Additional hoardings along the western side of the gallery impacts on fire egress and visibility from Harris Street. The demolition of the Council Administrative Building (CAB) will begin in September 2023.

Te Waka Huia o Ngā Taonga Tuku Iho, Wellington Museum

- Following the Council-commissioned Wellington Museum Initial Seismic Assessment (ISA), the Wellington Museum building has been declared earthquake-prone. Neither the ISA, nor Risk Assessment of Secondary Structures, revealed significant issues. Internal and external communications were rolled out and feedback from staff and stakeholders has been supportive.

Performance Measures (KPIs) in the SOI 2023/24

Physical Visitation: The total number of visits to institutions including general public, education and function attendees. The annual target is reviewed each year and benchmarked against the average visitation for the institution during the previous three years

Green = On track or target met
Orange = At risk of not achieving target
Red = will not reach target

Visitor Numbers	2022/23 Quarter 3		2022/23 Annual	
	Actual	Target	Actual (YTD)	2022/23 Target
City Gallery Wellington	31,371	32,500	81,084	112,500
Wellington Museum	40,116	25,000	100,364	85,000
Capital E	16,172	15,000	42,203	71,000
Cable Car Museum	84,181	33,000	174,964	106,000
Space Place	12,259	12,500	32,094	40,000
Nairn St Cottage	265	200	349	500
Experience Wellington Total	184,364	118,200	431,058	415,000

*City Gallery is anticipating further reduced footfall into Te Ngākau Civil Square due to disruption caused by Te Matapihi construction and other demolition works.

Children & Young People Visiting for a Learning Experience: The number of students as part of a booked group visiting institutions for learning experiences. The delivery of ELC (Enriching Local Curriculum) is part-funded by the Ministry of Education.

Learning Experience Visitors	2022/23 YTD Result	2022/23 Target
Experience Wellington Total	29,802	41,800

Health and Safety: No preventable serious harm incidents involving workers or visitors as defined by the Health and Safety at Work Act 2015.

Notifiable Health and Safety Incidents	2022/23 YTD Result	2022/23 Target
Experience Wellington Total	0	0

Social & Virtual Visitation: the numbers are derived from the monthly digital audience summary and includes website and social media activity.

Social Media Profile	2022/23 YTD Result	2022/23 Target
City Gallery Wellington	48,650	48,850
Wellington Museum	17,525	16,750
Capital E	11,006	10,500
Space Place	11,701	11,300
Nairn St Cottage	747	720
Experience Wellington Total	89,629	88,120
Virtual Visitation	2022/23 YTD Result	2022/23 Target
City Gallery Wellington	111,289	105,000
Museums Wellington	124,971	105,000
Capital E	36,437	40,000
Experience Wellington Total	272,697	250,000

Financial Performance Measures

Financial Performance Summary	Year to Date (\$000's)			Full Year (\$000's)		
	Actual	Budget	Variance	Forecast	Budget	Variance
Revenue	10,304	10,014	290	13,732	13,444	288
Expenditure	10,014	10,234	220	14,650	13,995	-655
Net Surplus/Deficit	289	-220	509	- 918	-551	367

*Forecast is based on modelling in December 2022. EW notes a significant improved year-end position is now anticipated. We anticipate this to be closer to budget than forecast.

**The formula for the variance is based on the budget less actual.

Non-Council Revenue: The total amount of revenue generated from non-Council sources.

Trading (\$'000)	2022/23 YTD Result	2022/2023 Target FY
City Gallery Wellington	201	273
Museums Wellington (incl Nairn St & Cable Car Museum)	791	739
Capital E	72	233
Space Place	489	511
Experience Wellington	0	53
Sub Total	1,553	1,810
Sub-letting, Interest & Other	284	166
Experience Wellington Total	1,837	1,976

Non-Council Revenue: The total amount of revenue generated from non-Council sources.

Fundraising (\$'000)	2022/23 YTD Result	2022/2023 Target FY
City Gallery Wellington	146	282
Museums Wellington (Nairn St & Cable Car Museum)	139	142
Capital E	491	905
Space Place	60	92
Experience Wellington	0	78
Experience Wellington Total	836	1,500

Spend per visitor: Visitor related revenue (admissions and sales).

Spend per Visitor (\$)	2022/23 YTD Result	2022/2023 Target FY
City Gallery Wellington	2.40	2.22
Museums Wellington (incl Nairn St & Cable Car Museum)	2.87	2.35
Capital E	1.71	3.10
Space Place	15.25	12.50
Experience Wellington Total	3.59	3.42

Council's subsidy per visitor: The Council subsidy per physical visitor is calculated first by dividing the number of actual visits into the operating grant received from Council. Council's ownership costs such as insurance, maintenance and depreciation are then added to provide an estimate of the full subsidy per visit. The information regarding ownership costs is supplied by Council.

Subsidy per Visit (\$)	2022/23 YTD Result	2022/2023 Target FY
City Gallery Wellington	31.10	20.80
Wellington Museum (Nairn St & Cable Car Museum)	8.12	10.59
Capital E	43.82	24.16
Space Place	16.63	10.05
Experience Wellington Total	16.57	15.63

Coming Up

Te Ara Whānui Ki Te Rangi Space Place:

- Space Place is hosting *Tūhura Tuarangi – Aotearoa in Space* in partnership with Tūhura Otago Museum for a temporary travelling exhibition from the 7th of April to 14th May. Tūhura Tuarangi uses space as a hook to engage visitors in STEM with hands-on interactives to play with, build, launch, and explode for the whole whānau.

Exhibitions at Te Whare Toi, City Gallery Wellington

- *Sione Tuivailala Monū: Stories*. *Storie* draws together Sione Tuivailala Monū's moving-image work alongside their work with nimamea'a tuikakala, the Tongan fine art of flower design. Monū often stars in these scenes, which are staged at home, work, malls, family functions, laundromats and parks between Tāmaki-Makaurau, Sydney, Melbourne and Canberra. While they might appear whimsical and ad-lib, Monū's films speak to the conditions of living in a diaspora, representing these experiences as lived, intimate and impossible to directly translate.
- *Stella Brennan: Ancestor Technologies*. Stella Brennan's new photographic installation *Thread Between Darkness and Light* takes as its starting point an archive of 120-year-old glass-plate photographic negatives. This Edwardian archive contains images made by Brennan's great-great aunt Louise Laurent, one of the first women students at Elam School of Art in the late 1890s.
- *Moniek Schrijer: The Jewel Room*. This is a new body of work by contemporary jewellery artist Moniek Schrijer, which challenges notions of authenticity and value. Frequently working in oversized proportions, much of her work employs the vivid charge and patina of painted colour and textural detail to create pieces that are at once playful and subversive.

Smart Council

- Experience Wellington has had the Smart Council partnership with Council confirmed. We will be working proactively with Smart Council to ensure our technology assets and operations are protected from cyber threats.

Experience Wellington – Matariki 2023

- The Public Programmes and Learning Experience teams continue to work on a cross-site programming approach for Matariki 2023, supporting wider Council activity. This includes a Matariki Family Day at City Gallery and a Puanga ki Matariki education programme that connects Space Place to Capital E and Botanic Gardens Discovery Centre.

Statement of Financial Performance - variance report

Experience Wellington

For the month ended 31 March 2023

Account	Month Act	Month Bud	Variance	YTD Actual	YTD Budget	Variance	Full Yr Budget	2021/2022 YTD	Approved Forecast Deficit	Feb-23 Forecast Deficit
Trading Income										
Trading Income										
204 - Admissions	38,752	62,000	23,248	430,652	546,000	115,348	732,000	887,066	565,000	639,900
202 - Bar	2,263	3,000	737	17,027	21,000	3,973	30,000	4,477	19,000	26,764
205 - Membership	1,400	2,000	600	9,000	18,000	9,000	24,000	10,449	20,000	15,600
201 - Retail Sales	87,520	57,000	-30,520	764,157	482,000	-282,157	652,000	670,608	686,000	798,234
207 - Royalty/Production/Tour fees	0	0	0	3,000	0	-3,000	0	0	3,000	3,000
200 - Income - Holding Account	5,403	0	-5,403	0	0	0	0	0	49,368	18
206 - Venue Hire	50,007	32,000	-18,007	329,258	276,000	-53,258	372,000	180,854	500,000	407,251
Total Trading Income	185,345	156,000	-29,345	1,553,094	1,343,000	-210,094	1,810,000	1,753,472	1,842,368	1,890,749
WCC Operating Grant	700,446	684,000	-16,446	6,304,016	6,150,000	-154,016	8,200,000	6,030,977	8,200,000	8,405,000
212 - WCC Rental Subsidy	147,415	148,000	585	1,326,735	1,326,000	-735	1,768,000	1,326,735	1,768,000	1,768,000
Sponsorship and Donations										
220 - Partnerships & Sponsorships	0	10,000	10,000	0	70,000	70,000	100,000	257,000	60,000	0
221 - Donations - General	11,601	17,000	5,399	96,653	149,000	52,347	200,000	165,282	183,600	153,051
Total Sponsorship and Donations	11,601	27,000	15,399	96,653	219,000	122,347	300,000	422,282	243,600	153,051
Grants										
215 - Grants - Other	14,348	47,000	32,652	98,196	216,000	117,804	357,000	96,521	300,000	171,849
210 - Grants - CNZ	44,083	52,000	7,917	396,750	444,000	47,250	600,000	394,750	669,185	669,185
209 - Grants - ELC	27,139	18,000	-9,139	244,248	189,000	-55,248	243,000	254,588	325,000	325,000
Total Grants	85,570	117,000	31,430	739,194	849,000	109,806	1,200,000	745,859	1,294,185	1,166,034
Investment Income	8,155	1,000	-7,155	48,802	6,000	-42,802	6,000	2,806	18,258	55,000
Other Income	20,336	13,000	-7,336	235,220	121,000	-114,220	160,000	68,445	365,484	314,991
Total Revenue	1,158,868	1,146,000	-12,868	10,304,114	10,014,000	-290,114	13,444,000	10,350,576	13,731,895	13,752,825
Cost of Sales										
Cost of Sales (Trading Income)	70,371	30,000	-40,371	508,555	270,000	-238,555	360,000	319,439	470,021	631,994
Total Cost of Sales	70,371	30,000	-40,371	508,555	270,000	-238,555	360,000	319,439	470,021	631,994
Net Revenue	1,088,497	1,116,000	27,503	9,795,559	9,744,000	-51,559	13,084,000	10,031,137	13,261,874	13,120,831
Operating Expenses										
Employee Costs	636,605	646,000	9,395	5,576,984	5,766,000	189,016	7,720,000	5,375,115	7,635,618	7,669,405
Exhibitions & Programmes	116,677	137,000	20,323	1,005,856	1,131,000	125,144	1,747,000	1,653,333	2,382,548	1,632,178
Marketing & Promotions	50,144	40,000	-10,144	288,709	360,000	71,291	485,000	444,453	471,214	409,000
Occupancy Costs	220,340	243,000	22,660	1,972,270	1,973,000	730	2,706,000	1,923,813	2,726,241	2,647,000
Communication Costs	6,816	9,000	2,184	64,036	77,000	12,964	104,000	67,910	98,259	109,440
Technology Costs	8,536	14,000	5,464	146,088	120,000	-26,088	160,000	213,611	203,336	261,206
Professional Fees	6,382	8,000	1,618	142,242	78,000	-64,242	104,000	116,831	119,634	191,681
Administration Fees	15,036	25,000	9,964	151,554	219,000	67,446	289,000	176,442	257,646	161,323
421 - Depreciation	16,316	26,000	9,684	158,125	240,000	81,875	320,000	195,704	285,000	350,000
Total Operating Expenses	1,076,853	1,148,000	71,147	9,505,863	9,964,000	458,137	13,635,000	10,167,213	14,179,496	13,431,233
Net Surplus/(Deficit)	11,644	-32,000	-43,644	289,696	-220,000	-509,696	-551,000	-136,077	-917,622	-310,402

Statement of Financial Position

Experience Wellington As at 31 March 2023

	31 MAR 2023	30 JUN 2022
Assets		
Fixed Assets		
Property, plant and equipment	1,057,075	1,100,736
Collections and Artefacts	2,338,816	2,338,816
Intangible assets	1,261	9,196
Total Fixed Assets	3,397,152	3,448,748
Non-Current Asset		
Legacy Investment with Nikau Foundation	274,084	274,084
Total Non-Current Asset	274,084	274,084
Current Assets		
Inventory	203,764	194,271
Trade and other receivables	187,547	841,977
Cash and Cash equivalents	4,182,382	1,133,979
Total Current Assets	4,573,693	2,170,227
Total Assets	8,244,929	5,893,059
Liabilities		
Current Liabilities		
Trade and other payables	3,519,232	1,561,136
Employee benefits	419,019	316,858
Total Current Liabilities	3,938,251	1,877,994
Non-current Liabilities		
Provision for Long Service Leave	38,227	38,227
Total Non-current Liabilities	38,227	38,227
Total Liabilities	3,976,478	1,916,221
Net Assets	4,268,451	3,976,838
Equity		
Reserves	2,581,047	2,579,131
Retained earnings	1,687,403	1,397,707
Total Equity	4,268,451	3,976,838

**WellingtonNZ (Wellington Regional Economic Development Agency Ltd)
Report to the Wellington City Council LTP, Finance & Performance Committee
Third Quarter ending 31 March 2023**

MISSION Creating a thriving Wellington region for all		
MORE Businesses succeeding & employing more people	MORE Locals & visitors participating in events & experiences	MORE Collaboration & investment across the region
JOBS FOR THE FUTURE	PLACEMAKING	COLLABORATION & ENGAGEMENT
Support businesses to grow, innovate & meet future workforce needs.	Enhance Wellington's reputation as New Zealand's creative heart	Work in partnership to support investment in the region to unlock opportunities

Highlights
<p>JOBS FOR THE FUTURE – support business to grow, innovate and meet future workforce needs</p> <ul style="list-style-type: none"> In partnership with the New Zealand Film Commission we hosted US-based decision-making production executives from the studios of Netflix, 20th Century, Searchlight Pictures, Blumhouse and Legendary Entertainment. This was a great opportunity to showcase the Wellington Regions capacity and capability for creating quality international film and TV series. Feedback from the executives was very positive and a number of potential productions are considering Wellington as the location. The Tech Strategy was released on 29 March. This included the release of a support package to help tech enabled, globally scalable businesses as they begin to grow by providing free access to co-working space at CreativeHQ, along with a budget for advice and a range of tools. https://creativehq.co.nz/scaleup-wellington/. This package is a pilot and has potential to be replicated across the region in future years, offering a similar arrangement with other co-working spaces to make it more accessible. The first session of the Technology Leadership Training Series featured a pricing strategy expert from Stanford presenting to CEOs and CFOs from our region's high growth tech companies including Raygun, Tourwriter, Volpara Health and Story Park. The Pasifika business enablement initiative in the Regional Economic Development Plan was completed and two new Pasifika initiatives have been agreed by the Wellington Regional Leadership Committee – The online resource hub and student/business networking series will be added to the Plan as part of an update in June 2023. Regional Business Partner Network, summary of the annual Key Performance Indicators: <ul style="list-style-type: none"> 352 businesses have been engaged (year-to-date) Of the total 352 businesses the team has worked with (year-to-date): 23 are Māori owned, 1 is Pasifika owned, 32 are female lead. An additional 31 Māori owned businesses are working with Poutama Trust. <ul style="list-style-type: none"> \$341,305 of \$480,000 has been allocated to Businesses (year-to-date) from the MBIE management capability development fund. This co-funding model has created a total impact of \$682,610 in training spend for SMEs.

WellingtonNZ

- Through this period Callaghan Innovation approved only four grants country wide. We are pleased one of these that we supported was for a Wellington business which will receive roughly \$350,000 in direct funding and supports through the Callaghan system.
- Digital Boost Facilitation Scheme (Cohorts): This one-to-many training scheme resourced via MBIE is ending. The programme will not have a second round as funding has been redirected by the minister.
 - In total 205 businesses (13 cohorts) were assisted to improve their digital capability over a 6-month period of in person and live online learning.
 - This included 45 Māori owned companies and 147 Female Led businesses.
- Wellington City in Transition: Collaboration with WCC officers to develop a suite of specialised business supports for local SMEs affected by transition infrastructure projects is underway. The project is likely to commence in the next period, once funding and scope are confirmed with WCC programme managers.

PLACEMAKING – enhance Wellington's reputation as New Zealand's creative heart

- A number of destination attraction campaigns were implemented including Live in WLG promoting the extensive events calendar resulting in significant in ticket conversion and sales. We also partnered with Tourism New Zealand for the delivery of their Urban Discovery campaign to encourage people back into their city centres to rediscover all the amazing things that Pōneke Wellington offers.
- Wellington's cruise season has finished with 90 vessels having visited the Te Whanganui a Tara, with positive impact from the manuhiri being reported across retail, hospitality and tourism operators. The Wellington City Ambassador programme led by the Wellington i-site was instrumental in providing a positive visitor experience and will continue to play key role next season as the city in transition works commence.
- The World Premiere of Red, White and Brass was held at the Embassy on 21st March. Inspired by a true story and filmed across the Wellington region in late 2021, the film highlights the passion and mafana of Wellington's Tongan community <https://www.youtube.com/watch?v=2b0z0TxXcU>. A number of programmes were rolled out including targeting low decile schools with predominately Pasifika rolls to talk to the students about the concept of Māfana and telling their own stories.
- Q3 was strong for **Major Events** with the Football Ferns vs USA, FIH Pro League, the opening round of the NRL with the Warriors vs Newcastle and the Homegrown music festival which again sold out.
- The first two months of Q3 saw small operating deficits in our **Venues Wellington** business. This was expected with January and February being quieter months, noting that the results were ahead of both budget and forecast. The March result was a return to surplus, again being slightly ahead of forecast. Overall we continue to forecast for a year end surplus.

WellingtonNZ

- We enjoyed a variety of excellent events in our venues over the quarter, the highlight being the three Ed Sheeran concerts in the Opera House, where he played small intimate gigs ahead of his Australasian tour which kicked off with the sold out concerts at Sky Stadium.
- Planning for the **FIFA WWC 2023** continues, and we have now fully implemented internal changes which sees a dedicated team working on fulfilling the Host City obligations of the City. Planning and progress across all the various elements is on track.

COLLABORATION AND ENGAGEMENT – work in partnership to support investment in the region to unlock opportunities

- WellingtonNZ and its shareholders are working to understand the current state of their respective social procurement systems and processes as a precursor to identifying opportunities to share insights and provide support to improve in this area.
- Progression on the development of a brand strategy continued with WellingtonNZ undertaking a series of wananga with Te Āti Awa and Ngāti Toa mana whenua to help enrich the Wellington story and brand – a key deliverable of the Destination Pōneke Strategy.

Challenges – summary of the key quarter challenges

- The impact of intensive capital and infrastructure investments of the City in Transition projects will be extensive and likely create a period of augmented footfall to businesses heavily dependent on face-to-face trade. Developing a package of business support that is sufficiently resourced to help effected business is proving to be challenging and expectations will need to be managed by WNZ, WCC and the wider City in Transition programme team.
- The operating model for the Tākina exhibition floor has not been finalised or yet contracted. We are working with WCC to finalise arrangements for the operating model for this.

Performance Measures (KPIs) in the SOI 2022/23

A. WellingtonNZ is delivering direct value / ROI on our shareholder investment

KPI: Direct Economic Impact of WellingtonNZ's activities and interventions

Target 22/23	Q3 (YTD)	Q2	Q1
\$150m	\$219.568m	\$65.476m	\$6.466m

Significant data sources are only available at year end. The above represents available data only, data lag in data used for above which is updated as year progresses and finalized after year end. During Q3 the value of screen permitting has increased significantly and is recorded in the above. As this number is self-reported by those applying for permits, we are currently reviewing for accuracy.

WellingtonNZ

B. WellingtonNZ is shaping and amplifying the regional destination/brand story			
KPI: Equivalent Advertising Value (EAV) from media activity			
Target 22/23	Q3 (YTD)	Q2	Q1
\$20m	N/A	N/A	N/A
<i>EAV data is now only available yearly, Q1/Q2 data for H1 not yet available. Based on historic versus what we know our EAV should be there is no current risk of this not being achieved.</i>			
KPI: Value of Expenditure generated by events			
Target 22/23	Q3 (YTD)	Q2	Q1
\$75m	\$62.490m	\$52.493m	\$13.625m
<i>Timing of reporting by events lags quarterly reporting deadlines. Anticipated number rising as year progresses with more availability of data for previous quarter's events.</i>			
KPI: The number of Wellington Region Residents that attend events			
Target 22/23	Q3 (YTD)	Q2	Q1
500,000	392,797	256,389	106,783
<i>Timing of reporting by events lags quarterly reporting deadlines. Anticipated number rising as year progresses with more availability of data for previous quarter's events.</i>			
C. WellingtonNZ is supporting businesses to upskill and grow			
KPI: Number of different business engagements in WellingtonNZ Programmes			
Target 22/23	Q3 (YTD)	Q2	Q1
2,200	1,332	1,073	618
D. Internal – Financial Health			
KPI: Budget on track – income, expenditure, and surplus			
Target 22/23	Q3 (YTD)	Q2	Q1
To budget	To budget	To budget	To budget
KPI: % of revenue from non-council funding and commercial activity (WellingtonNZ group)			
Target 22/23	Q3 (YTD)	Q2	Q1
32%	27%	29%	36%
<i>WellingtonNZ holds some income in advance from external sources on their balance sheet released as matching expenditure occurs. This is currently higher than pre Covid levels and is likely to be released in the second half of the financial year, improving this calculation. Additionally, our subsidiary, Creative HQ, has experienced some delays in pipelined sales revenue which also affects this calculation. A perceived recession is affecting CHQ's pipeline of commercial and government revenue. This KPI may be at risk.</i>			
E. Internal – Employee Health			
KPI: Employee Engagement			
Target 22/23	Q3	Q2	Q1

WellingtonNZ

70%	76%	Annual Measure	Annual Measure
<p>F. Internal – Stakeholder Relation Health</p> <p>KPI: Stakeholder Satisfaction</p>			
Target 22/23	Q3 (YTD)	Q2	Q1
90%	Annual Measure	Annual Measure	Annual Measure

Coming Up – priority on delivering key programmes in WCC's Economic Wellbeing Plan, Destination Poneke Plans and The Regional Economic Development Plan

- **Fill the gaps** - Some issues and opportunities in the REDP do not yet have initiatives addressing them and we are currently exploring options to fill these gaps while remaining conscious of capacity constraints.
- **Funding** – Many REDP initiatives require funding support to progress.
- **Māori economic development** continues to progress with planning for the Tipu Pakihi Event (previously known as Hui Taumata) in June, a feasibility study with the Ōtaki and Porirua Trusts Board for whenua development and support of social procurement initiatives.
- **FIFA WWC 2023** - Work continues towards the successful delivery of Host City obligations for Cwill continue in Q4 ahead of the July/August event, with key city operations and city leverage plans well advanced, along with upgrade work to key training ground and match venue infrastructure.
- **Venues Wellington** - There is a strong line up of live performance, sporting and business events. With the Saints and Pulse seasons, resident hirers seasons along with a full programme in the St James, the remainder of the FY will be strong. We are still experiencing a shorter lead in time for performance, business events and conferences than historically seen.
- **Major Events** – Looking ahead at the programme we will have Wellington on a Plate (May & August), Eat, Drink, Play (July), FIFA WWC (July/August), Beervana (August) and then into WOW in late September.
-
- Preparations continue for the the opening of the first exhibition at Tākina on June 3 with the Lego interactive exhibition, Jurassic World by Brickman. Tickets go on sale in May.
- The development of a new website for wellingtonnz.com is on track for a go live date at the end of June. Building a stronger backend functionality, the website has been developed to create a more user focused experience and consolidating all sites under one.

WellingtonNZ

- A number of campaigns are set to be implemented in the coming months, including a second season of 'A little bit of Wellington' and an off-shore talent attraction campaign.
- Finalisation of the Wellington brand strategy is underway post engagement with key partners and stakeholders. The strategy will be used to inform the positioning and promotion of Wellington through all areas of destination attraction and promotion.

Financials YTD 31 March 2023 -for the WellingtonNZ Group					
STATEMENT OF FINANCIAL PERFORMANCE					
REVENUE	YTD MARCH ACTUAL	YTD MARCH BUDGET	FULL YEAR FORECAST	FULL YEAR BUDGET	FULL YEAR SOI 22/23
Revenue from Shareholders	16,952,194	17,348,793	25,539,159	23,533,973	18,729,637
Other Revenue	6,123,516	10,595,472	9,059,407	13,702,087	12,922,387
TOTAL REVENUE	23,075,709	27,944,265	34,598,566	37,236,060	31,652,024
EXPENDITURE					
Personnel Costs	11,547,289	11,181,949	15,717,808	15,104,656	13,468,000
Investments in Projects and Events	8,873,217	12,395,114	16,328,111	18,993,871	15,634,108
Other Expenditure	1,971,122	2,573,681	2,691,707	3,378,892	2,449,916
TOTAL EXPENDITURE	22,391,628	26,150,744	34,737,626	37,477,419	31,552,024
SURPLUS/ (DEFICIT)	684,081	1,793,521	(139,060)	(241,358)	100,000
<p>The 2023 SOI was completed under the assumption that the borders would be closed for longer and that it would take longer for large scale events to be allowed prior to the Government's announcements re these. WellingtonNZ refined their budget after those announcements, and we are reporting on both.</p> <p>Our subsidiary has experienced a lower pipeline of revenue uptake in this financial year than budgeted. This is volatile due to a perceived upcoming recession; however revenue is expected to improve.</p>					

WellingtonNZ

Venues have experienced a strong volume of events. This has meant that we have had to expend in personnel to deliver those events at a level higher than budgeted. These costs are covered through the management fee we receive to cover.

We are holding more deferred revenue on our balance sheet and we anticipate that there will be utilisation of this as programmes etc are defined, both toward the end of this financial year but also moving into the new financial year.

Inflationary pressures are currently being contained through other cost savings, however we expect to see these pressures increase as we enter into our annual remuneration review round early in the new financial year.

We anticipate finishing the year close to our budgeted deficit as a group.

WellingtonNZ is currently holding higher cash reserves on its balance sheet due to higher than anticipated deferred revenue for future programmes of work and events. These funds are tagged to specific contracts of service and are from both shareholder and non-shareholder sources.

STATEMENT OF FINANCIAL POSITION

	MARCH 23 ACTUAL	DEC 22 ACTUAL	SEP 22 ACTUAL	JUN 22 ACTUAL	SOI JUNE 23
SHAREHOLDER FUNDS	4,620,133	6,069,525	4,130,551	3,936,052	3,749,361
ASSETS					
Current Assets	11,829,766	11,533,608	11,930,545	10,103,422	5,607,040
Investments	1,879,471	1,879,471	1,879,471	1,879,471	1,437,024
Other Non-Current Assets	845,065	834,053	734,530	782,539	800,000
TOTAL ASSETS	14,554,301	14,247,132	14,544,546	12,765,432	7,844,064
CURRENT LIABILITIES	9,934,168	8,177,607	10,413,995	8,829,380	4,094,703
NET ASSETS	4,620,133	6,069,525	4,130,551	3,936,052	3,749,361



Wellington Zoo Trust
Report to the Wellington City Council LTP, Finance & Performance Committee
Third Quarter ending 31 March 2023

Highlights
<ul style="list-style-type: none"> • Stats as at YTD 31 March 2023 (pre-Snow Leopard opening): <ul style="list-style-type: none"> - 173,828 Visitors, 32,173 more than this time last year; - 130 venues booked compared to 58 this time last year; - \$448,111 retail products sold, \$120,965 more than this time last year (March shop sales target of \$32,000 has been exceeded by \$11,550); and - Retail capture rate YTD 11.2% (1.2% above target). • Wellington Zoo has spearheaded an initiative to form a new Safety Special Advisory Group (Safety SAG) as part of the Zoo & Aquarium Association Australasia. The purpose of the Safety SAG is to form a collaborative network of health, safety and wellbeing professionals from across the ZAA member organisations to promote discussions on current challenges and activities in the region. • Wellington Zoo has partnered with Boehringer Ingelheim, an international pharmaceutical company, that recently donated \$50,000 to tiger conservation via Wellington Zoo's Partners in Conservation Fund. Wellington Zoo worked with them on live crosses on TVNZ Breakfast to highlight this work and Boehringer Ingelheim are keen to work with us on further initiatives. • Four Animal Welfare Working Groups have been set up to ensure our animals receive the best possible care as set out in the Five Domains of Animal Welfare, for example, training the big cats to accept conscious blood draws and training the Chimps to receive vaccinations for COVID-19. • Wellington Zoo welcomed new arrivals: its first Spider Monkey baby born in 29 years; and twin Pygmy Marmosets. • Wellington Zoo hosted the Government Health & Safety Lead interns for 2022/23 for a full day session and site visit which included ERT training and response, visitor safety considerations and Critical Risk workshop process. • The extensive refurbishment of The Twilight te ao Māhina was completed in January and new Kiwi resident, Rāwhiti was moved in, and another Kiwi from Willowbank in Christchurch arrived in April 2023. • Held on 11-12 March, Wellington Zoo's first Zoo Pride event was a spectacular success with 2,699 visitors. Feedback from both rainbow communities and the general community has been significantly positive. • After a hiatus due to COVID-19 restrictions, Neighbours' Night was again celebrated in January with 1,357 visitors attending on the evening. The Zoo welcomes all immediate neighbours to a BBQ and Zoo staff volunteer their time to welcome our closest community members to the Zoo.
Challenges
<ul style="list-style-type: none"> • Cyclone Gabrielle: <ul style="list-style-type: none"> - forced the cancellation of the annual Valentine's Night event on the day which had associated costs; and - our hay and straw supplier lost 140 hectares of crops - replacement products have been sourced from around the country, however, the quality may be variable. • Road works on the No 23 bus route, which are expected to last four months, has fragmented the service. A special shuttle at the Hospital to the Zoo has been established, however, it is yet to be determined what impact this will have on Visitation, and ease of access to the Zoo.

Performance Measures (KPIs) in the SOI 2023/24					
WCC Performance Measures	Target 2022.23	Quarter 3 as at 31.03.23		YTD as at 31.03.23	
Visitors	235,540	66,215	●	173,828	●
Student & Education Visits	21,000	4,443	●	17,759	●
Council Operating Grant per Visitor	\$15.93	\$14.17	●	\$16.19	●
Full Cost to Council (annual WCC measure)	\$6.387M	Annual Measure			
Trading Revenue per Visit (ex. Grants & Interest)	\$18.99	\$19.31	●	\$20.71	●
Non-Council donations and Funding	\$392,500	\$74,896	●	\$302,574	●
Percentage of Operating Costs Generated by Trust	53%	51%	●	52%	●
Trust Generated Income as % of the Council Grant	130%	136%	●	128%	●
Additional WZT Performance Measures	Target 2022.23	YTD as at 31.03.23			
Measure Visitor Feedback and Satisfaction	80%			90%	●
Number of vulnerable, endangered or critically endangered species (IUCN Red List and DOC National List) at the Zoo	25			29	●
Percentage of native animals released to the wild after triage and treatment by The Nest Te Kōhanga (TNTK)	50%			53%	●
WZT UN SDG targets met	80%			Annual measure	●
Number of field conservation projects supported for vulnerable, endangered or critically endangered species (IUCN Red List and DOC National List) at the Zoo	12			13	●
Maintain Zoo and Aquarium Association Animal Welfare Accreditation	Achieved			Achieved	●
Maintain Toitū net carbonzero certification	Achieved			Achieved	●
Implementing <i>Kanohi Kitea</i> culture competency	Achieved			Ongoing planning	●
Achieve and maintain Rainbow Tick certification	Achieved			Achieved	●
Health, Safety & Wellbeing Committee meeting attendance	80%			92%	●
Emergency drill or incident debriefs summary delivered	8			5	●
Volunteer engagement survey completed	1			Completed closer to year end	●
Staff recognition initiative complete	1			Annual staff awards event held in September 2022	●
Staff learning and development initiatives completed	10			12	●
● On track or target met ● At risk of not achieving target ● Will not reach target					

Financial Performance Summary						
	Year to Date (\$000s)			Full Year (\$000s)		
	Actual	Budget	Variance	Forecast	Budget	Variance
Revenue	6,843	6,522	321	9,020	8,622	398
Expenditure	7,072	6,800	(272)	9,407	9,109	(298)
Net Surplus/Deficit	(229)	(277)	48	(387)	(487)	100

Coming Up
<ul style="list-style-type: none"> • Snow Leopards habitat has opened at Wellington Zoo • To celebrate the 20th anniversary of the Trust in 2023, we are beginning a journey to determine a te reo Māori co-name for Wellington Zoo. • Master Planning documentation is being developed for the LTP discussions.

CCO: Wellington Zoo Trust
Quarter Three 2022/23 **\$NZ000's**

Actual 30-Jun-22	EARNINGS STATEMENT	Actual 31-Mar-23	Budget 31-Mar-23
	Revenue		
3579	Trading Income	3582	3276
4148	WCC Grants	2814	2814
554	Other Grants	71	84
267	Sponsorships and Donations-Operational	243	210
7	Sponsorships and Donations-Capital	578	0
7	Investment Income	33	3
95	Other Income	100	135
8,657	Total Revenue	7,421	6,522
	Expenditure		
6,245	Employee Costs	4,861	5000
2,497	Other Operating Expenses	2,211	1800
	Depreciation	0	0
	Interest		
43	Vested Assets		
8,785	Total Expenditure	7,072	6,800
(128)	Net Surplus/(Deficit)	349	(277)
(92)	Operating Surplus/(Deficit) <i>(excluding Capital income)</i>	(229)	(277)
-1.1%	Operating Margin	-3.1%	-4.3%

Actual 30-Jun-22	STATEMENT OF FINANCIAL POSITION	Actual 31-Mar-23	Budget 31-Mar-23
	Shareholder/Trust Funds		
1,680	Restricted Funds	1,658	1864
224	Accumulated Funds	595	(54)
1,904	Total Shareholder/Trust Funds	2,253	1,810
	Current Assets		
3,689	Cash and Bank	4,033	3378
1,540	Accounts Receivable	1,519	150
186	Other Current Assets	203	100
5,415	Total Current Assets	5,755	3,628
	Investments		
0	Deposits on Call	750	500
0	Other Investments	0	0
0	Total Investments	750	500
	Non-Current Assets		
0	Fixed Assets	0	0
0	Other Non-current Assets	0	0
0	Total Non-current Assets	0	0
5,415	Total Assets	6,505	4,128
	Current Liabilities		
882	Accounts Payable and Accruals	1,494	650
394	Provisions	385	0
2,235	Other Current Liabilities	2,373	1668
3,511	Total Current Liabilities	4,252	2,318
	Non-Current Liabilities		
0	Loans - WCC	0	0
0	Loans - Other	0	0
0	Other Non-Current Liabilities	0	0
0	Total Non-Current Liabilities	0	0
1,904	Net Assets	2,253	1,810
1.5	Current Ratio	1.4	1.6
35.2%	Equity Ratio	34.6%	43.8%

Actual 30-Jun-22	STATEMENT OF CASH FLOWS	Actual Mar-23	Budget Mar-23
	<i>Cash provided from:</i>		
8,938	Operating Revenue	11,819	6,987
7	Interest Received	33	3
345	Net GST Cashflow	(373)	0
9,290		11,479	6,990
	<i>Cash applied to:</i>		
(6,062)	Payments to Employees	(4,681)	(5,000)
(3,198)	Payments to Suppliers	(5,704)	(1,800)
0	Term investments	(750)	0
(9,260)		(11,135)	(6,800)
30	Movement	344	191
3,659	Cash balance at beginning	3,689	3,187
3,689	Cash balance at end	4,033	3,378

• QUARTER 3 PERFORMANCE REPORT

Kōrero taunaki | Summary of considerations

Purpose

1. This report to the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee provides performance information for Quarter Three.

Strategic alignment with community wellbeing outcomes and priority areas

Aligns with the following strategies and priority areas:

- Sustainable, natural eco city
- People friendly, compact, safe and accessible capital city
- Innovative, inclusive and creative city
- Dynamic and sustainable economy

Strategic alignment with priority objective areas from Long-term Plan 2021–2031

- Functioning, resilient and reliable three waters infrastructure
- Affordable, resilient and safe place to live
- Safe, resilient and reliable core transport infrastructure network
- Fit-for-purpose community, creative and cultural spaces
- Accelerating zero-carbon and waste-free transition
- Strong partnerships with mana whenua

Relevant Previous decisions

1. Te Kāinga - Kōrau Tūāpapa Environment and Infrastructure Committee - 8 December 2022 - Capital rephasing and carry forward process approved a reduction in Wellington Water Limited's LTP Capex budget from \$65m to \$50m.

Significance

2. The decision is **rated low significance** in accordance with schedule 1 of the Council's Significance and Engagement Policy.

Financial considerations

Nil Budgetary provision in Annual Plan / Long-term Plan Unbudgeted \$X

2. This report, and the attached Quarter 3 Performance Report, outlines the year-to-date (YTD) financial and non-financial position of the organisation as at quarter three

Risk

Low Medium High Extreme

Authors	Jocelyn Anton, Senior Advisor Planning & Reporting Lloyd Jowsey, Team Leader, Planning and Reporting James Peyper, Finance Business Partner
Authoriser	Baz Kaufman, Manager Strategy and Research Stephen McArthur, Chief Strategy & Governance Officer Andrea Reeves, Chief Financial Officer

Taunakitanga | Officers' Recommendations

Officers recommend the following motion

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

1. **Receive** the Quarter 3 (Q3) Performance Report on the 2021-31 Long-term Plan (LTP);
2. **Note** the key headlines covered in the executive summary and in each section of the report;
3. **Recommend to Council** an increase to Wellington Water Limited's (WWL) CAPEX budget by \$15m from \$50m to \$65m as a bring forward from the 2023/24 financial year;
4. **Recommend to Council** an increase to the project Capex budget for the Ngaio Gorge project by \$3.1m from \$10.3m to \$13.4m to cater for the total variation costs of contract works, professional services and labour; and
5. **Note** this report supports the governance and monitoring oversight of the LTP by the Kōrau Tōtōpū | Long-Term-Plan, Finance and Performance Committee (the LTPF&P Committee).

Whakarāpopoto | Executive Summary

3. The purpose of the Quarterly report is to provide governance and monitoring oversight of the delivery of the current LTP. Oversight covers the:
 - LTP strategic direction and risks to overall progress;
 - tracking the delivery of key programmes supporting LTP priorities;
 - monitoring the performance of service delivery key performance indicators; and
 - narrative-based oversight of key work programmes or areas of interest
4. The Quarterly report content is as follows:
 - Executive summary
 - Key strategy update – new in this report and covers five key strategies: Tūpiki Ora Māori Strategy; Te Atakura First-to-Zero; Children and Young Persons Strategy; Aho Tini – 2030 Arts, Culture & Creative Strategy; and He Rautaki Ōhanga Oranga Economic Wellbeing Strategy. Full details on the updates are contained in **Appendix 1** of the report.
 - Featured update – a narrative-based update on key work programmes or an area of interest: Q3 is Tūpiki Ora Māori strategy
 - Section 1 – LTP strategic priority work programmes
 - Section 2 – LTP significant projects portfolio (including **Appendix 2**)
 - Section 3 – Financial and non-financial performance by strategic activity area (including **Appendix 3**)
 - Section 4 – Strategic activity financial performance including Treasury report

- Section 5 – Community wellbeing outcomes
5. The key performance headline for this quarter is a reduction in the number of service delivery KPIs meeting their target (64% = 36 of 56 KPIs (reporting quarterly) met their target compared to 72% = 41 of 57 at Quarter 2. The reduction in performance is attributed to two KPIs being moved to red by WWL, see below, two CCO KPIs – one impacted by weather and one with lowered revenue; and one KPI (Graffiti) not reporting in quarter 3.
 6. Despite a lower Quarter 3 performance we are anticipating a slight lift in the year-end result with 59% predicted to achieve target (56 of 95 KPIs) and 41% (39 of 95 KPIs) not meeting target. This compares to the 21/22 year-end result of 52% and 46% respectively (2% did not report). Uplift is expected from an improved CCO performance and some improvement with Wellington Water delivery.
 7. Existing performance challenges (resource availability, waste diversion, consenting and code of compliance) have been exacerbated by significant weather events. Council has provided support to cyclone impacted areas and resource demand within cyclone affected areas is affecting the speed of slip remediation work. Wellington Water's (WWL) performance in fault attendance across the water network continues to lag (13 of 23 quarterly KPIs met target). WWL has voluntarily assigned red status to two KPIs related to drinking water standards while they complete a compliance audit as part of new regulatory requirements under the new water services regulator – Taumata Arowai. The water quality during Q1 and Q2 was unaffected, and all water supplied was and remains, safe.
 8. The overall deficit for the year to date is \$56.6m, a positive variance to budget of \$4.1m (7%). The Council is forecasting a total deficit of \$92.6m versus a budget of \$79m, a \$13.6m (17%) adverse variance, with significant variances including a reduction in parking revenue of \$8m combined with an expected overspend in areas such as slip remediation and contract spend. Budget holders have been provided an update of the forecast deficit.

Takenga mai | Background

9. The quarterly report is a governance focused report on the the Council's and CCO's overall performance. Performance information is generally reported as year-to-date (YTD) and with key changes to KPI performance recorded on an exception basis in keeping with best practice performance reporting. This includes a focus on the 'so what' to support an informed understanding of key aspects of organisational performance.
10. This report shares information from the Programme Management Office (PMO) on the LTP core work programme.

Kōrerorero | Discussion

11. The key performance headlines from the Q3 report are:

LTP Strategic Priority Work Programmes: (for details see pages 12-18 of the Q3 report)

- The total strategic priority capital and revised budget for year 1 (2021-22) of the LTP was underspent. Pandemic related impacts significantly contributed to the underspend. Since then, rising inflation across most sectors of the economy are placing material cost pressures on project capital budgets. Quarter 3 is now reflecting the combined impact of these pressures
- Lingering COVID-19, resource/supply and weather issues have impacted significant projects and programmes. Health status reflects an even 8 at green and 8 at amber.

Service Delivery KPIs: (for details see pages 19-37 of the Q3 report)

- Of the 95 service delivery KPIs in the LTP, 38 report annually (40%). The balance of 57 KPIs (60%) report quarterly and their performance is contained in this report. In Q3 one quarterly KPI did not report therefore the total KPIs reporting this period is 56.
- 64% = 36 of 56 KPIs (reporting quarterly) met their target (where met is considered within 10% of target), this compares to 72% = 41 of 57 in Quarter 2 (two KPIs moved to red by WWL, see below, two CCO KPIs – one impacted by weather and one with lowered revenue; and one KPI (Graffiti) did not report). In Q3, KPI results which sat between 5% and 9.99% of target are identified as amber and as being at risk.
- Wellington Water (WWL) met 13 of 23 KPIs and continues a performance lag in callouts for water network faults (4 KPIs) and meeting water quality targets (3 KPIs). Average drinking water consumption was approximately 9.3% greater than target. WWL has voluntarily assigned red status to two KPIs related to drinking water standards while they complete a compliance audit as part of new regulatory requirements under the new water services regulator – Taumata Aromai.
- Areas with performance challenges are similar as in Q2 – resource availability and its impact on timeliness: Wellington Water fault attendance and water quality (10), waste diversion (1), consenting and code of compliance (3), food registrations (1), alcohol licences (1), noise control (1), public toilets (1); and changing work/life patterns: parking occupancy (1). New in Q3 are contact centre timeliness (within 5% of target); WREDA revenue from commercial/non-council funding and commercial activity (more than 10% off target); Basin Reserve event days impacted by weather (not achieved)
- Building on a positive Q2, the Council Controlled Organisations (CCOs) performance in Q3 continues to provide a window into how Wellington is building back from COVID-19. This is highlighted by the ongoing rebound in domestic and international visitation (in particular cruise ships) and a strong events programme.
- CCOs have a total of 15 KPIs, 11 reporting quarterly of which 10 met their target this quarter.
- This quarter, weather related events both within and beyond Wellington have impacted services.

Budget Performance: (for details see page 19-37 and 38-42 of the Q3 report)

- Overall deficit for the year to date is \$56.6m, a positive variance to budget of \$4.1m (7%).
- Council is forecasting a total deficit of \$92.6m versus a budget of \$79m, a \$13.6m (17%) adverse variance. Budget holders have been asked to pay particular attention to drivers of this forecast year end position.

- In Q3 Council entered into a transaction with NZ LGFA for borrowing \$30 million of debt to support our current funding and liquidity position, to fund capital spending for February and March

Budget change requests:

- **Wellington Water** – Due to greater than forecasted Capex spend during the 2022/23 Financial year it is requested to increase the WWL 2022/23 Capex budget by \$15m from \$50m to \$65m as a bring forward from the 2023/24 financial year. At the beginning of the 2022/23 financial year WWL indicated that they forecasted a \$50m Capex spend, down from the LTP budget of \$65m for the year. As part of the Capital rephasing and carry forward process approved by Council in December 2022, the WWL capex program was reduced from its original LTP budget of \$65m to \$50m. Now we are requesting approval to return the budget back to the original LTP budgeted amount for the 2022/23 financial year. This will increase Council’s borrowings but will have an insignificant interest cost impact.
- **Ngaio Gorge Project** – It is requested that the allocated project Capex budget of \$10.3m be increased by \$3.1m to \$13.4m to cater for the total variation costs of contract works, professional services, and labour. During construction, the contractor has had to overcome significant issues associated with - COVID 19 disruptions, unforeseen ground conditions, further adverse weather events (slips) and the associated changes in schedule and scope. These issues required additional work to be carried out for the successful and safe completion of the project. This will increase Council’s borrowings but will have an insignificant interest cost impact.

Community Outcomes (Wellbeing) Indicator Trends: (for details see page 43-44)

- a. The Q3 report also contains the published community outcome indicator trends to June 2022. Further longer-term trend data will be included in the 2022-23 Annual Report.

Kōwhiringa | Options

12. Committee has the option to accept the Officer Recommendations included and discussed throughout this report.

Whai whakaaro ki ngā whakataunga | Considerations for decision-making

Alignment with Council’s strategies and policies

13. The Quarterly performance report is a key governance tool for monitoring performance and progress against Council’s strategies and policies.

Engagement and Consultation

14. No impact

Implications for Māori

15. Strong partnerships with Mana Whenua is an LTP strategic priority that is monitored via this quarterly report

Financial implications

16. The financial implications of the additional budget request are outlined in the discussion section of this report

Legal considerations

17. No impact

Risks and mitigations

18. No impact

Disability and accessibility impact

19. No impact

Climate Change impact and considerations

20. An accelerating zero carbon and waste free transition is another LTP strategic priority that is monitored via this quarterly report

Communications Plan

21. No impact



Health and Safety Impact considered

22. No impact

Ngā mahinga e whai ake nei | Next actions

23. The Annual report is next the reporting instrument. Quarterly performance reporting will resume in quarter one (Q1) in the 2023/24 financial year.

Attachments

Attachment 1. [Quarter 3 Performance Report](#)  

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Quarterly Performance Report Te Pūrongo ā-Hauwhā

Quarter 3 2022/23

(YTD 01-07-2022 to 31-03-2023)

Nau mai haere mai | Welcome

This report provides governance oversight of Wellington City Council's quarterly year-to-date performance against its current Long-term Plan.

The Council's Long-Term Plan is published on the Council's website (www.wcc.govt.nz) with details on our outcome indicators, service delivery key performance indicators, strategic priorities and supporting priority projects.



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Introduction

Purpose

The information in this report supports governance oversight and service delivery performance monitoring of the current Long-term Plan (LTP).

Oversight includes:

- LTP strategic direction and risks to overall progress
- Programmes supporting LTP priorities, strategies, action plans and key projects; and
- Monitoring of service delivery key performance indicators

The report informs three key questions:

- Is the LTP progressing as expected
- Are the responses to risks sufficient to mitigate undesirable impacts, and;
- Is service performance on track

The Quarterly report is provided to the Council’s Kōrau Tōtōpū | Long-Term-Plan, Finance and Performance Committee (the LTPF&P Committee)

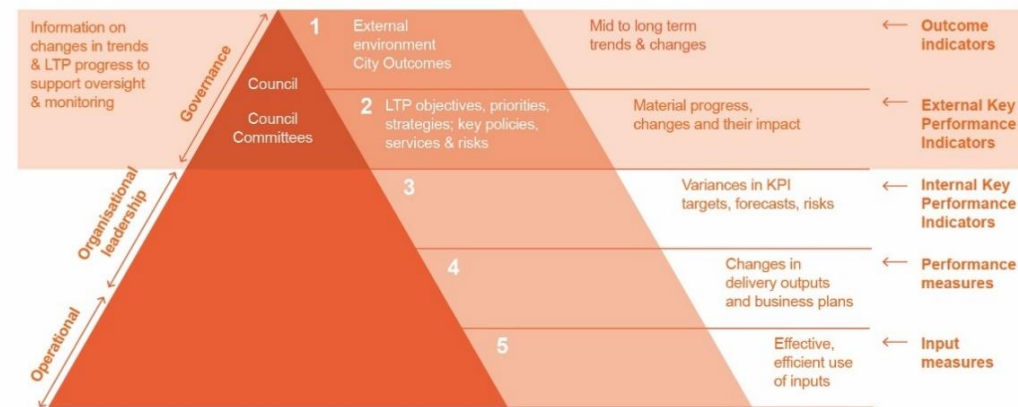
What we report

The Quarterly Report provides a year-to-date performance story covering progress against LTP objectives, priorities and strategies. This includes progress against the six LTP priority objectives (LTP priorities) and their supporting work programmes.

The report covers the top two tiers of the monitoring and reporting framework as shown in figure 1 below.

The report scope includes LTP amendments and Annual Plan variations.

Figure 1: Monitoring and Reporting framework



How we report

Performance data

Financial and non-financial results are reported quarterly. Results which are reported on an annual basis, for example the annual residents’ monitoring survey, are published in the Council’s Annual Report.

Programme information focuses on overall progress, programme health and risks to progress. Where possible actual and forecast information is provided.

Exception reporting

Only those indicators with a status of red are reported which allows a focus on under performance. Red is used for financial reporting where a variance is >\$500k AND >10% off target. For non-financial reporting red is used where a variance is >10% off target.

Risks are reported using the Council’s Risk and Assurance framework.

Where we get our data

The Information in this report is sourced from the Council’s business units including Finance, Risk and Assurance, the Project Management Office and CCOs.

Featured update schedule:

Quarter 2 (2022/23)	Quarter 3 (2022/23)	Quarter 1 – next year (2023/24)
Te Atakura Council Controlled Organisations (CCOs)	Tūpiki Ora	Children & Young Persons Strategy

Wellbeing and LTP community outcomes

The LTP makes investment decisions with the goal of raising the wellbeing of our city, local communities and residents. These investment decisions are the strategic objectives and priorities that underpin our activity and service delivery with the intention they connect to community wellbeing outcomes. Often the link between investments made and community wellbeing is indirect and supportive of other changes - external to the Council’s operations. So, we use wellbeing outcome indicators to track how the city is trending. The outcome indicators cover Environmental, Social, Economic, and Cultural aspects of city life and which contribute to improving the city, local community and resident wellbeing. See section 5 for more detail on community wellbeing outcomes.

LTP Strategic priorities and supporting work programmes

The Council invests capital in work programmes that support the six LTP strategic priorities as shown below:

- Priority 1:** A functioning, resilient, reliable three waters infrastructure
- Priority 2:** Wellington has affordable, resilient and safe housing
- Priority 3:** The city’s core transport infrastructure is a safe, resilient, reliable network
- Priority 4:** The city has resilient and fit-for-purpose community, creative and cultural spaces
- Priority 5:** An accelerating zero-carbon and waste-free transition
- Priority 6:** Strong partnerships with mana whenua

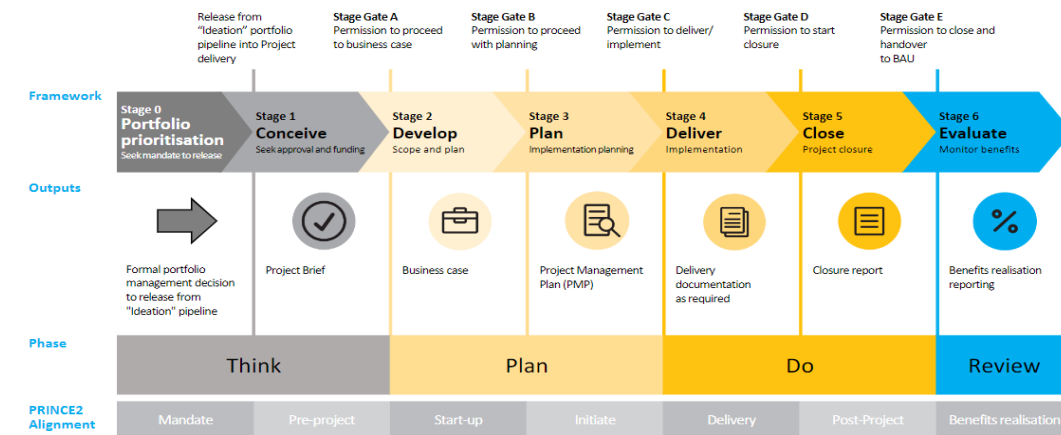
The work programmes contain the individual projects that deliver the LTP. The expected impact or urgency of some of the projects means that they are classified as significant projects. At the start of the 2021 LTP there is a total of 52 work programmes with 114 supporting projects. Of the 114 supporting projects, 16 are classified as significant projects. As these programmes and projects move through the phases of the Investment Delivery Framework (IDF – see below) both their spend and delivery focus changes. Quarterly reporting of the programmes and projects supporting each strategic priority reflects the aggregate of these movements. This quarterly report (in section two) provides overall performance information on the portfolio of LTP work programmes. The Project Management Office provides detailed individual project monitoring reports for the high priority projects to the Kōrau Totopu | Long-Term Plan, Finance and Performance Committee. Details showing alignment of community wellbeing outcomes and the LTP strategic priorities is contained in **Appendix 4**

Investment Delivery Framework (IDF)

The Council uses the Investment Delivery Framework (IDF) to provide a structured and logical approach to managing investments for project-based delivery. There are six stages to the IDF with a decision-gate between each stage to ensure structured progression through to completion and benefits realisation. This report includes information on the progress of projects through the IDF. This allows the Council to understand the current state and delivery progress of the portfolio of key projects in the Council’s LTP work programme.

Figure 2: Investment Delivery Framework

Investment Delivery Framework (IDF)



Key Strategy Update

This section of the Quarterly Report provides an update on the status of five key Council strategies: Tūpiki Ora Māori Strategy; Te Atakura First-to-Zero; Children and Young Persons Strategy; Aho Tini – 2030 Arts, Culture & Creative Strategy; and He Rautaki Ōhanga Oranga Economic Wellbeing Strategy.

This reporting is to provide governance focused monitoring and assurance of the overall implementation of the strategies and supporting action plan(s), and the longer-term progress against the goals of the strategies. Given the nature of the different strategies, reporting can be either or both qualitative and quantitative. Additionally reporting frequency can vary between strategies depending on the activities involved. Most strategies comprise workstreams as well as project-based activity, reporting will be at the higher level where possible to provide the governance perspective.

Work is underway to establish a reporting tool which will capture key information across three broad areas: Implementation status of the Action Plan/s (progress against published timelines); Delivery health status of the Action Plan/s with details on any material exceptions (using a RAG approach); Progress to published goals/objectives of the strategy (using a RAG approach). This will be in place for Quarter 1 reporting in the next financial year.

In the meantime, a narrative-based update is provided in this report which will serve as a baseline for subsequent updates. Summary status for the five strategies is shown below with full details in **Appendix 1**.

<p>Tūpiki Ora Māori Strategy</p> <p>Vision: Kia mauri ora te taiao, kia mauri ora te whānau, kia mauri ora te ao Māori The vitality of our environment is nourished, the wellbeing of our whānau is fostered, te ao Māori is embraced and celebrated</p> <p>Summary status:</p> <p>Clear lines of accountability for the oversight and delivery of the Action Plan have been developed and a first progress report was completed as at quarter two 2022-23. That report looked at the alignment of current projects and initiatives to the Action Plan – see separate focus area reporting</p> <p>As the development of measurable metrics (the indicator framework) is underway, a progress status has yet to be assigned to the strategy. The development of an indicator framework includes an accompanying snapshot (infographic) to provide information on the current state of Māori Wellbeing in Pōneke. This will provide baseline information which we can use to understand what impact our actions are having. We will also continue to refine the framework, including a progress dashboard to inform partnership areas for improvement or re-commitment.</p>
<p>Te Atakura – First to Zero</p> <p>Goal: Wellington is a net zero emission city by 2050</p> <p>Summary status:</p> <ul style="list-style-type: none"> Reduce City emissions by 57% between 2020 and 2030, and net zero by 2050 – The delivery status is green: 9% reduction in city emissions between 2020 and 2022. We need to maintain momentum and focus on delivering the projects with greatest potential impact (the transport system and creating higher urban density). [57% target was set in the 2021 Te Atakura update and approved by the Planning and Environment Committee 23 September 2021] Reduce Council’s emissions to net zero by 2050 – status is green: A significant reduction in emissions from the landfill that has reduced Council emissions by about a third. The Council Emissions Reduction Plan is currently under development. Create a resilient city and Council – status is amber: Adaptation work programme on track, however Councils are still waiting for the Climate Change Adaptation Act. Central Government clarity on policy, including the funding and financing is required to make further progress.
<p>Children & Young Persons Strategy</p> <p>Vision: We support the wellbeing of children and young people in Wellington through the unique features of our place and qualities of our people. We want our children and young people to feel connected to Pōneke with a strong sense of belonging – helped by visible stories of mana whenua and Māori and celebrating the diverse Pacific and other cultures and communities living here.</p> <p>Summary status:</p> <p>Implementation of the 72 actions of the Children and Young Persons Action Plan is well advanced. The delivery status is - the majority, 52, are green (four complete and 48 in progress and on schedule), with seven amber (five actions delayed and two not yet started) and 13 red (two on hold and 11 to be assigned).</p> <p>Based on current feedback, we can expect the majority of the actions outlined in the action plan to be completed by August 2024. However, four actions that specifically involve construction of physical spaces (e.g., Te Matapihi) are expected to be completed beyond this timeframe.</p>

Aho Tini – 2030 Arts, Culture & Creative Strategy

Vision:

What we will see - The rich cultural traditions and identity of our capital city inspire our exciting and innovative arts, culture and creativity. Wellingtonians can access and participate in arts and culture and explore their creativity. Together, in partnership with the arts, culture and creative sectors and with mana whenua and Māori, creativity, collaboration and innovation are woven through everything we do.

Summary status:

Overall status is green.

In the eighteen months since the adoption of Aho Tini, a newly appointed leadership team have been reshaping existing programmes in City Arts and City Events against the strategy and establishing items against the additional \$1.6m funding associated with the Aho Tini Action Plan. Focus in the next 12 months will be on delivery of the cross-Council elements within the strategy.

He Rautaki Ōhanga Oranga Economic Wellbeing Strategy

Vision: Wellington is a dynamic city with a resilient, innovative and low waste, low carbon circular economy that provides opportunities for all and protects and regenerates our environment

Summary status:

Overall status is green.

The progress of the Economic Wellbeing Strategy has got off to a strong start, supported by the Council's CCO and funding partners. At an operational level, the strategy is also providing increased opportunity for cross-council collaboration, which has many flow-on benefits for other teams and priority action plans across the organisation. As the work programme becomes better shaped with projects/business cases getting defined, resource challenges may become more apparent and will need to be managed.



Executive summary

This section provides an executive summary of year-to-date non-financial and financial LTP performance for Quarter 3 2022/23.

Overview:

The year we are operating in is challenging. When the 2021-31 LTP was adopted, significant assumptions were made about how the pandemic would impact on Council. In 2021/22 significant market constraints meant the Council was unable to deliver everything on its work programme, and while we have been operating in a less restricted environment in 2022/23, we are facing increased inflation and supply/resourcing pressures. Quarter 3 is now reflecting the combined impact of these pressures.

We have also experienced a number of weather events that have resulted in unexpected costs. This has impacted our delivery of projects with half of our projects reflecting an amber status. The remaining are green.

Our financials against budget are positive for the quarter.

Our non-financial performance at 64% reflects a slight improvement against prior years (63% met target in Q2 2021/22), but a drop from quarter two (72%). However, we are forecasting some improvement in the non-financial performance results (59%) at year end against the previous financial year (52%) due to improved CCO performance and some improvement with Wellington Water delivery.

This is not the case for our financial results where the impact of decreasing parking revenue and an increase in expenditure for slip remediation is expected to provide a negative variance compared with the budget.

Executive Summary

1. LTP strategic priority work programmes (full details page 13-15)

At the end of Q3 the spread of projects and capital spend supporting strategic priorities continue to change - with an emphasis on additional support for three waters programmes since the start of the LTP (both CAPEX & OPEX).

The total strategic priority capital and revised budget for year 1 (2021-22) of the LTP was underspent. Pandemic related impacts significantly contributed to the underspend. Since then, rising inflation across most sectors of the economy are placing material cost pressures on project capital budgets. Quarter 3 is now reflecting the combined impact of these pressures.

Work underway for the 2024 LTP update will inform the capital spending on Council priorities. This includes the 2024 LTP community investment plan review which will inform out year investment in community, creative and cultural spaces.

The priority “strong partnerships with mana whenua” is mainly OPEX funded and has focused on the implementation of Tūpiki Ora Māori strategy which is reported in the Feature Update on page 11 of this report.

2. LTP significant projects portfolio (full details page 16-18)

The 16 significant projects are a subset of the larger LTP work programme and are priority pieces of work.

Movements in projects since Quarter 2 are as follows:

- District Plan Review is now closed as a project, moved to BAU activity,
- Tākina is now closed as a project, moved to being in operation, and
- Street Light Remediation is added as at end of March.

The significant projects health status is evenly split with 8 @ green vs 8 @ amber with the Te Ngakau programme undergoing a reset to ensure it is fit for purpose as the total civic precinct moves to the next phase of delivery. The Ngaio Gorge project variations confirmed as a 30% cost variation due to extension of time claims (delays) which have been attributed to Covid and weather-related delays.

3. Financial and non-financial performance by strategic activity area (full details page 19-36)

A summary of non-financial performance by strategic activity area:

Total LTP KPI overview (n=95)

This period (Q3)			Not reported this period	Last period (Q2)			Reported annually	Result 21/22 Financial year		
33	3	20	39	39	2	16	38	49	44	2*
Green= 0% - 4.99% off target; Amber = 5% - 9.99% off target; Red = greater than 10% off target; * Not reported										

Comment

- In Q3 64% = 36 of 56 KPIs (reporting quarterly) met their target down from 72% = 41 of 57 at Quarter 2. The reduction in performance is attributed to two KPIs being moved to red by WWL see below, two CCO KPIs - one impacted by weather and one with lowered revenue; and one KPI (Graffiti) not reporting in quarter 3;
- Despite a lower Quarter 3 performance we are predicting a slight lift in the year end result with 59% predicted to achieve target (56 of 95 KPIs) and 41% (39 of 95 KPIs) not meeting target. This forecast compares to the 21/22 year end result of 52% and 46% respectively (2% did not report);
- Existing performance challenges (resource availability, waste diversion, consenting and code of compliance) have been exacerbated by significant weather events. Council has provided support to cyclone impacted areas and resource demand within cyclone affected areas is affecting the speed of slip remediation work;
- Wellington Water's (WWL) performance in fault attendance across the water network continues to lag with 13 of 23 KPIs meeting target this quarter. WWL has voluntarily assigned red status to two KPIs related to drinking water standards while they complete a compliance audit as part of new regulatory requirements under the new water services regulator – Taumata Arowai. The water quality during Q1 and Q2 was unaffected, and all water supplied was and remains safe;
- The streetlighting issue is a significant challenge while we focus on mitigating current risk as well as procurement to engage sufficient contractors to effect replacements. We continue to respond to all dangerous hazards on our roading network within a 2-hour response window;
- Building on a positive Q2, the CCO's performance in Q3 continues to provide a window into how Wellington is building back from Covid. This is highlighted by the ongoing rebound in domestic and international visitation (in particular cruise ships) and a strong events programme; and
- CCOs have a total of 15 KPIs, 11 of which are reported quarterly. Of the 11 that are reported quarterly, all but one met their target this quarter.

LTP KPI by strategic activity area:

Activity area	This period (Q3)			Not reported this period	Last period (Q2)			Reported annually	Result 21/22 Financial year		
	Green	Amber	Red		Green	Amber	Red		Green	Amber	Red
Governance	2	1	0	4	2	1	0	4	3	4	
Environment	15	0	11	10	18	0	8	10	17	19	
Economic development	5	0	1	3	6	0	0	3	5	4	
Cultural wellbeing	1	0	0	2	1	0	0	2	3	0	
Social & Recreation	5	1	3	8	7	0	3	7	10	5	2*
Urban Development	3	1	4	3	3	1	4	3	5	6	
Transport	2	0	1	9	2	0	1	9	6	6	

Green = 0% - 4.99% off target; Amber = 5% - 9.99% off target; Red = greater than 10% off target. * Not Reported

A summary of financial performance by strategic activity area:

All Strategy areas are operating within budget with the following exceptions:

- Economic Development, which is unfavourable to budget by \$0.7m due to internal rates costs for Tākina and initial costs relating to the FIFA Women's World Cup.
- Cultural Wellbeing, which is unfavourable to budget by \$0.3m owing to lower than planned revenues for Toi Poneke and City Events.
- Transport, unfavourable to budget due to Parking revenue, which is yet to recover to pre-pandemic levels. Parking revenue is down YTD by \$5.6m and forecast to be unfavourable to budget by \$7.8m. Waka Kotahi NZTA subsidy revenue and other fees are also lower than planned due to lower work programme expenditure and user charges (forecast to be \$1.2m unfavourable to budget). Transport & Infrastructure resilience activities are unfavourable due to spending on slips remediation. Depreciation costs are also unfavourable due to significant increases in asset values arising from revaluations.

4. LTP strategic activity financial performance including Treasury report (full details page 37-41)

- The overall deficit for the year to date is \$56.6m, a positive variance to budget of \$4.1m (7%). This result is driven by several variances but at a high level it is due to increased revenue of \$7.9m (Interest Revenue \$5.8m and Development Contributions \$1.8m ahead of budget respectively), with this being partially offset by an overspend in depreciation expense of \$3.4m and interest expense of \$5.5m (15%) and underspends elsewhere.
- Council is forecasting a total deficit of \$92.6m versus a budget of \$79m, a \$13.6m (17%) adverse variance, with significant variances including a reduction in budgeted parking revenue of \$7.8m, a reduction in Waka Kotahi NZTA subsidy revenue combined with increased costs in contracting, services and material costs (primarily due to costs related to slips in transport areas). Higher than anticipated Union agreement settlements also drive an unfavourable Personnel cost spend.
- Compliance is projected to be achieved over all Treasury measures for the final quarter of the year.
- In Q3 Council entered into a transaction with NZ LGFA for borrowing \$30 million of debt to support our current funding and liquidity position, to fund capital spending for February and March.

5. LTP community wellbeing outcomes (page 42-43)

Refer to table on page 34. No updates to outcome data since reported in our 2021-22 Annual Report.

Featured update – Tūpiki Ora Māori strategy

Kia mauri ora te taiao the vitality of our environment is nourished,
kia mauri ora te whānau the wellbeing of our whānau is fostered,
kia mauri ora te ao Māori. te ao Māori is embraced and celebrated.

Summary

Tūpiki Ora Māori Strategy was approved by Committee in May 2022 and the associated Action Plan was approved by Committee in September 2022. Te pae wātū – we are at the start of our journey. Delivery of Tūpiki Ora requires a whole of Council approach and continued building of our partnerships with iwi to engage Māori in Wellington’s future.

Council have developed clear lines of accountability for the oversight and delivery of the Action Plan and completed a first progress report.

Results from the first Tūpiki Ora Action Plan progress report

Tūpiki Ora Māori Strategy is a metaphor for the pursuit of well-being and uses Te hekenga waka – a waka voyaging narrative to support us in navigating the strategy through to our envisioned destination. One element of the waka journey, Ngā Pae Hekenga, or ‘waypoints’ function as key milestones. The Action Plan is a 3–5-year journey toward those first waypoints. The first progress report reflects on the mahi we have underway that contribute to the four Ngā Pae Hekenga



PAE HEKENGA: TE WHAKATAIRANGA I TE AO MĀORI – ENHANCING AND PROMOTING TE AO MĀORI
25 INITIATIVES, CONTRIBUTING TO 9 OUT OF 10 ACTIONS

Includes: Bike network, Māori heritage trail, Taputeranga Island restoration and **Matariki ki Pōneke Festival 2023 planning**.



PAE HEKENGA: TIAKINA TE TAI AO – CARING FOR OUR ENVIRONMENT
14 INITIATIVES, CONTRIBUTING TO 3 OUT OF 9 ACTIONS

Includes: Open Spaces and Recreation Strategy review, Our City’s Food Future Action Plan and **Climate change response**.



PAE HEKENGA: TE WHAKAPAKARI PŪMANAWA – BUILDING CAPABILITY
24 INITIATIVES, CONTRIBUTING TO 10 OUT OF 14 ACTIONS

Includes: Māori Business Digital Hub, Capable Guardians (Māori Wardens) and **Internal Māori capability framework**.



PAE HEKENGA: HE WHĀNAU TOIORA – THRIVING AND VIBRANT COMMUNITIES
20 INITIATIVES, CONTRIBUTING TO 4 OUT OF 9 ACTIONS

Includes: Pōneke Promise, new approach to homelessness Te Mahana strategic refresh and **Māori transitional housing**.

A collective effort

These examples reflect the variety of ways we are bringing Tūpiki Ora to life; and the commitment to partnership with iwi by Councillors, communities, CCOs, businesses, and the many teams across Council.



Rangatahi Pathways

Pae Hekenga: Te whakapakari pūmanawa

Parks, Sports, and Recreation, Mataaho Aronui, and our CCO teams are working on developing multiple entry points and pathways for rangatahi wanting to work for our Council whānau. This will support rangatahi interested in roles from gardens and horticulture, sport and exercise, tourism experiences, through to strategy and partnerships.



Mahau reo Māori app

Pae Hekenga: Te whakatairanga i te ao Māori

Developed alongside Ngāti Toa Rangatira and Taranaki Whānui, Mahau is a free app to help residents and visitors to Wellington get started on their reo Māori journey, with a focus on Wellington destinations and place names. Mahau supports the revitalisation of the language and our goal in becoming a bilingual city by 2040.



Te Tūhunga Rau – A place for all

Pae Hekenga: He whānau toiroa

A partnership with community centre staff, board members and the Trust’s Te Rōpū Māori. Designed by Etch Architects with local Mana Whenua artist. The new name and artwork reflect a place grounded in Te Ao Māori principles, where people who gather from many backgrounds are welcomed, nurtured, and enjoy kai and kōrero together.

Measuring our impact

Through our partnership with iwi, our focus is always that Māori will experience the benefits of the decisions made through the partnership. We are working toward a better way of understanding how our actions are moving us toward the next waypoint, and our ultimate destination.

In September 2022 we developed the first version of a Tūpiki Ora indicator framework and accompanying snapshot (infographic) which tells a story about the current state of Māori Wellbeing in Pōneke. We will continue to refine the framework, including a dashboard that communicates progress to inform partnership areas for improvement or re-committment. This will be updated annually and will complement regular quarterly and annual strategy reporting.





1. LTP strategic work programme

This section of the quarterly report provides a year-to-date, high-level overview of the delivery of the Capital work programme supporting the strategic priorities in the current (2021) LTP. This is a sub-set of the total Capital spend.

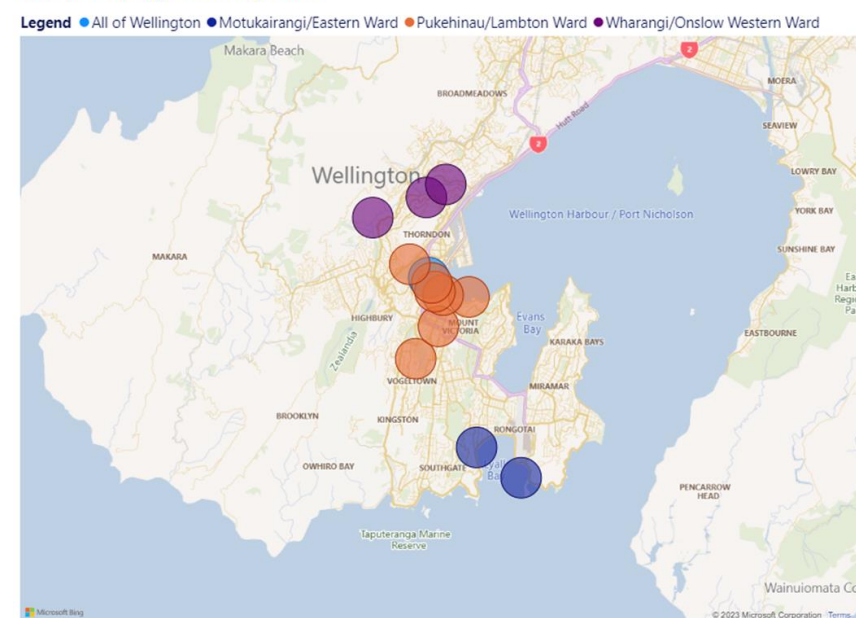
Where capital spend is less closely connected to a strategic priority (eg renewals or changes to BAU services) it is not reported as part of the strategic priority work programme. The performance of some this spend is reflected in Section 3.

At the start of the 2021 LTP there were 52 work programmes with 114 projects supporting the priorities. A subset of these projects is classified as significant projects, of which there are 16, these are reported by exception in Section 2.

The strategic priorities are:

- A. A functioning, resilient, reliable three waters infrastructure
 - B. Wellington has affordable, resilient and safe housing
 - C. The city's core transport infrastructure is a safe, resilient, reliable network
 - D. The city has resilient and fit-for-purpose community, creative and cultural spaces
 - E. An accelerating zero-carbon and waste-free transition
 - F. Strong partnerships with mana whenua.
- At the end of Q3 the spread of projects, and capital spend supporting strategic priorities, continues to change, with an emphasis on additional support for three waters programmes since the start of the LTP (both CAPEX & OPEX)
 - The total strategic priority capital and revised budget for year 1 (2021-22) of the LTP was underspent. Pandemic related impacts significantly contributed to the underspend. Since then, rising inflation across most sectors of the economy are placing material cost pressures on project capital budgets. Quarter 3 is now reflecting the combined impact of these pressures
 - Work underway for the 2024 LTP update will inform the capital spending on Council priorities. This includes the 2024 LTP community investment plan review which will inform out year investment in community, creative and cultural spaces
 - The priority "strong partnerships with mana whenua" is mainly OPEX funded and has focused on the implementation of Tūpiki Ora Māori strategy which is reported in the Featured update on page 11 of this report

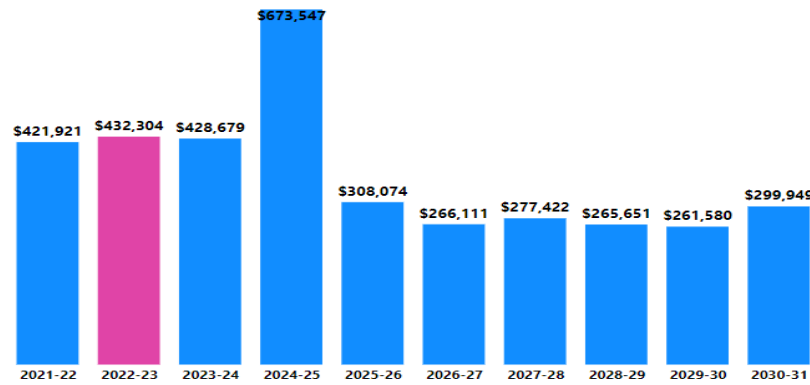
LTP Work Programme by Ward



Programmes supporting the 2021-31 LTP Strategic Priorities

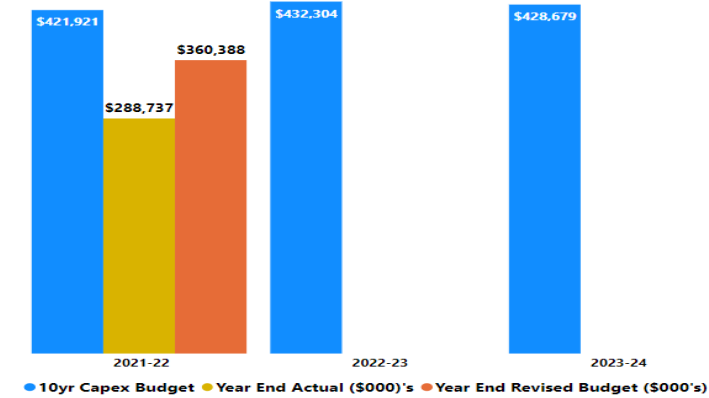
Commentary: The number of projects and proportion of capital budgets for each priority continues to change as projects move through their delivery phases. The impact of a constrained economic environment and the long tail of pandemic related supply chain and resourcing constraints continue to impact both spend against budget and the pace of work for programmes supporting strategic priorities. Rising project inputs cost inflation is now impacting most capital budgets supporting strategic priorities

2021 10-year LTP Capital budget - all priorities



The 2021 pre-pandemic LTP contained an ambitious programme of capital investment in strategic priority programmes. This included significant uplift in 2024-25 for 3 waters and a lesser extent housing

Capital Spend progress 2021-24- all priorities



The total strategic priority planned capital and revised budget for Year 1 (2021-22) of the LTP was underspent. Pandemic related impacts significantly contributed to the underspend. Since then, rising inflation across most project inputs are increasing cost pressures on projects capital budgets for most strategic priorities

Change in strategic priority work Programmes and Capital spend					2022-23 Annual Plan work programme overview		Priority snapshot: Resilient, fit-for-purpose, community, creative cultural spaces												
Priority	% of work Programmes		% of Strategic Priority Spend		Starting: 12	Begonia House Precinct; Kerbside Waste Servicing Options; Bond Store upgrade; Venues upgrades; Freyberg Pool; Skate Parks; Community sports asset renewals; Wadestown Comm. Centre; City Housing Upgrade Phase 2; Public Space Upgrades; LGWM early delivery. Priority projects: Paneke Pōneke - Bike Network Plan;	YTD capital budget and actual by quarter \$(000)s												
	LTP Start	YTD	LTP Start	YTD															
A functioning, resilient, reliable 3 waters infrastructure	14.2%	13%	16%	19%	Continuing: 11	Digitisation of City Archives; Ōtari walkway upgrades; Huetepara Park - Phase 1; Omāroro Reservoir; Residual Waste Mgmt. Disposal Options; Three waters; City Housing; Pōneke Promise; Te Atakura programme; Sustainable Food Network; District Plan; Te Kāinga programme; Public Space Upgrades. Priority projects: Paneke Pōneke - Bike Network Programme; Waste minimisation (Zero wates); Town Hall; Te Matapihi Central Library; Healthy Homes (HUP2); Sludge Minimisation Project; Frank Kits Park Programme	<table border="1"> <thead> <tr> <th>Quarter</th> <th>YTD Revised Budget \$000's</th> <th>YTD Actual \$000's</th> </tr> </thead> <tbody> <tr><td>Quarter 1</td><td>\$27,868</td><td>\$26,507</td></tr> <tr><td>Quarter 2</td><td>\$59,858</td><td>\$54,750</td></tr> <tr><td>Quarter 3</td><td>\$24,746</td><td>\$75,233</td></tr> </tbody> </table>	Quarter	YTD Revised Budget \$000's	YTD Actual \$000's	Quarter 1	\$27,868	\$26,507	Quarter 2	\$59,858	\$54,750	Quarter 3	\$24,746	\$75,233
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Affordable, resilient and safe housing	12.4%	13%	11%	7%															
Core transport infrastructure is a safe, resilient, reliable network	23.9%	22%	21%	15%															
Resilient and fit-for-purpose community, creative and cultural spaces	37.2%	48%	42%	47%	Finishing: 5	Tākina WCEC ; Youth Hub; Public Space Upgrades; Priority projects: Ngaio Gorge slip stabilisation	<ul style="list-style-type: none"> This priority includes: Aho Tini Strategy development, City venues, Community Centres & halls, Community creative & cultural spaces, Public safety, Seismic strengthening, Sports facilities and suburban centres Te Ngākau programme is undergoing a reset and restructure to ensure it is fit for purpose The 2024 LTP community investment plan review will inform out year investment in community, creative and cultural spaces. 												
Accelerating zero-carbon and waste-free transition	1.42%	4%	10%	12%															
There is has been additional capital spend in 3 waters to support the focus on network continuity																			

<p>Priority snapshot: Affordable, resilient & safe housing</p>	<p>Priority snapshot: The transport infrastructure is safe, resilient & reliable</p>	<p>Priority snapshot: Functioning, resilient, reliable 3 Waters infrastructure</p>																																				
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<p>Includes Healthy housing and the Healthy Homes (HUP2) and the implementation of the CHIP</p>	<ul style="list-style-type: none"> Includes transport network development, Cycleways programme, Let's Get Welly Moving, Cycleways Connections and Island Bay programmes Ngaio Gorge Slope stabilisation improvements- The project has experienced delays due to unforeseen ground conditions, adverse weather resulting in changes in schedule and scope and a consequential 30% cost variation 	<p>There is an increased additional capital (and Opex) spend over the 2021 budget in the 3 waters programme to support a focus on network continuity</p>																																				
<p>Priority snapshot: An accelerating zero carbon & waste free transition</p>	<p>Ongoing key constraints / risks continuing to impact the pace of projects supporting LTP priorities</p>	<p>We have carried forward incomplete or additional work from the last LTP and with the current programme are likely to do so for the next LTP</p>																																				
<p>YTD capital budget and actual by quarter \$(000)s</p>	<p>Key external constraints impacting the pace of delivery and costs:</p>	<p>Capital Programme (\$m)</p>																																				
<table border="1"> <thead> <tr> <th>Quarter</th> <th>YTD Revised Budget \$000's</th> <th>YTD Actual \$000's</th> </tr> </thead> <tbody> <tr> <td>Quarter 1</td> <td>\$15,319</td> <td>\$2,465</td> </tr> <tr> <td>Quarter 2</td> <td>\$25,439</td> <td>\$8,049</td> </tr> <tr> <td>Quarter 3</td> <td>\$28,700</td> <td>\$12,860</td> </tr> </tbody> </table> <ul style="list-style-type: none"> Includes waste minimisation; Southern Landfill Carbon Unit Purchases; the Zero waste programme (sludge) Delays in both the EV Fleet Transformation and Public EV Chargers programmes. 	Quarter	YTD Revised Budget \$000's	YTD Actual \$000's	Quarter 1	\$15,319	\$2,465	Quarter 2	\$25,439	\$8,049	Quarter 3	\$28,700	\$12,860	<p>Mitigation continues to focus on to strengthening internal capacity to deliver including:</p> <ul style="list-style-type: none"> Embedding coordination, prioritisation, and management of dependencies between programmes across the business Reporting across the portfolio of work programme 	<p>*Capital projects spend is one indicator of programme delivery progress</p>																								
Quarter	YTD Revised Budget \$000's	YTD Actual \$000's																																				
Quarter 1	\$15,319	\$2,465																																				
Quarter 2	\$25,439	\$8,049																																				
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2. LTP significant projects portfolio

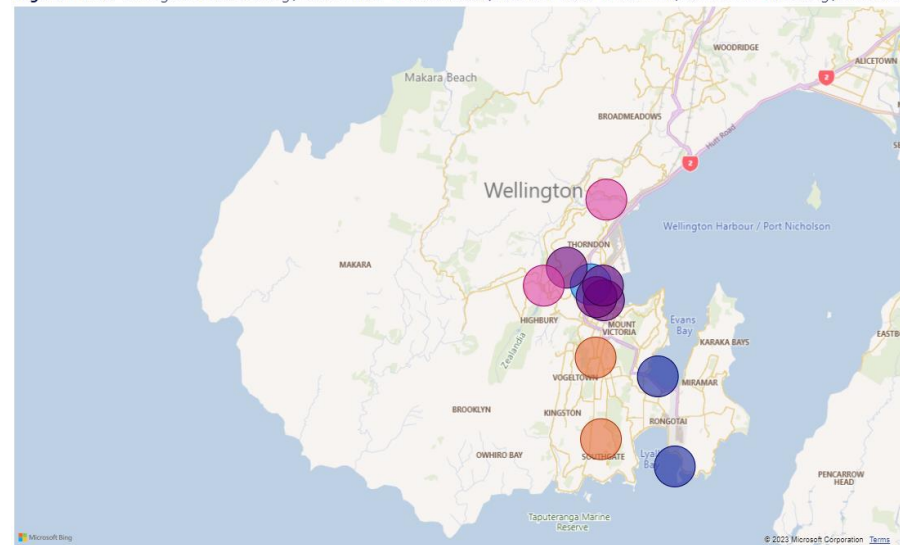
This section of the quarterly report provides a summary of the LTP significant projects (investments) portfolio including positioning on the Investment Delivery Framework (IDF) and health status overview. The IDF is a gateway process for the project / programme delivery timeline from early conception to closeout.

The 16 significant projects are a subset of the larger LTP work programme (Section 2) and are considered priority pieces of work.

- Movements in projects since Quarter 2 are as follows
 - District Plan Review is now closed as a project, moved to BAU activity
 - Tākina is now closed as a project, moved to being in operation
 - Street Light Remediation is added as at end of March.
- The significant projects health status is evenly split with 8 @ green vs 8 @ amber with the Te Ngakau programme undergoing a reset to ensure fit for purpose as the total civic precinct moves to the next phase of delivery and the Ngaio gorge project encountering Covid and weather-related consequences (30% cost variation).

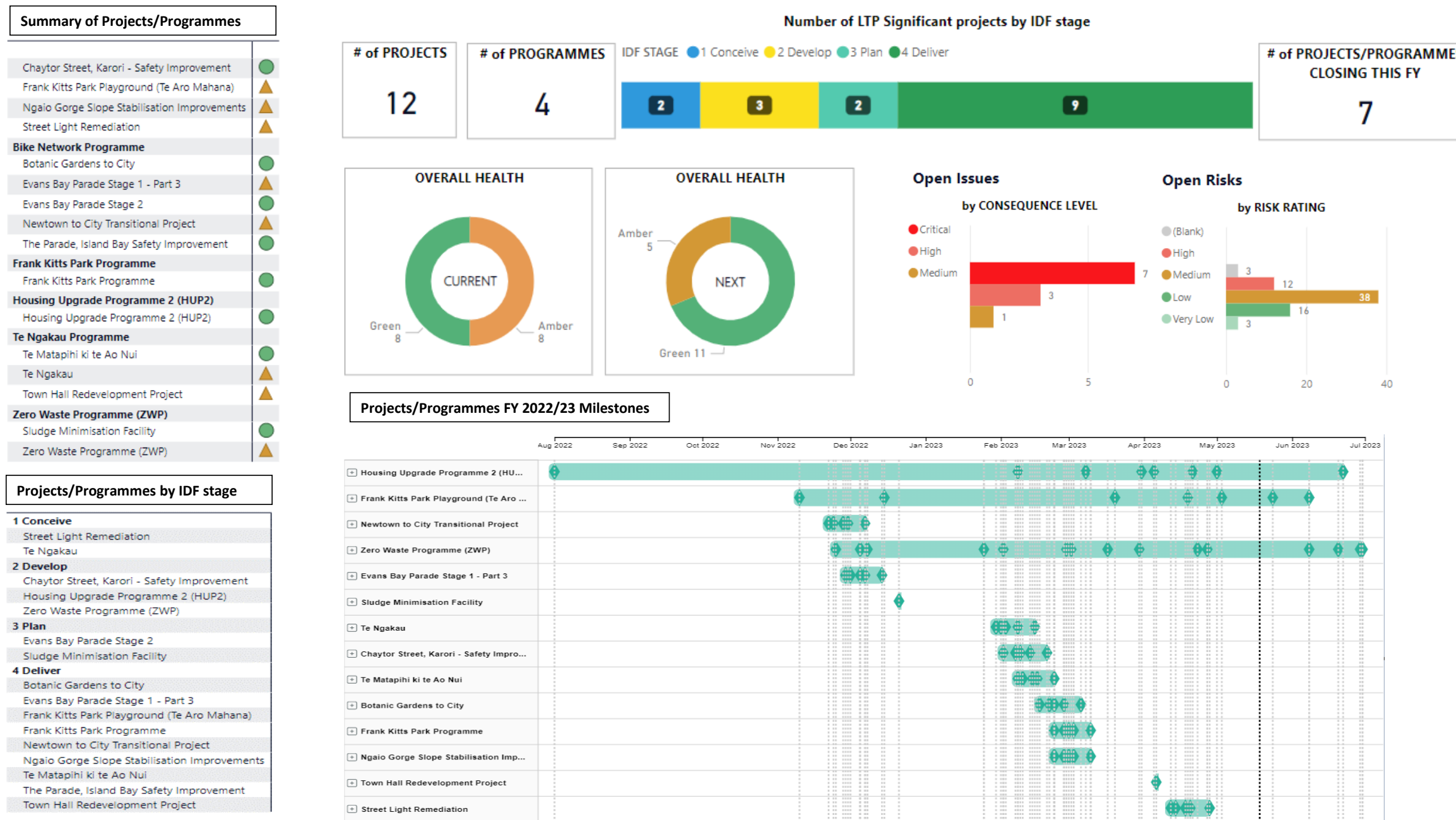
Significant Projects by Ward

Legend ● All of Wellington ● Motukairangi/Eastern Ward ● Paekawakawa/Southern Ward ● Pukehinau/Lambton ... ● Wharangi/Onslow ...



This section presents an overview of the status of the projects and programmes that comprise the LTP significant projects (investments) portfolio, detailed performance information is contained Appendix 2

LTP significant projects (investments) portfolio Dashboard



Information is extracted from Council's project management tool – Paiaka - which is managed by the WCC Programme Management Office

Financial performance for the LTP significant projects (investments) portfolio

Financial year cost:

Project/Programme Name	FY2223 Actual	FY2223 Budget	FY2223 Forecast	FY2223 Variance
Botanic Gardens to City	\$793,765	\$2,115,261	\$2,115,261	\$0
Chaytor Street, Karori - Safety Improvement	\$66,945	\$109,461	\$102,000	(\$7,461)
Evans Bay Parade Stage 1 - Part 3	\$508,935	\$2,900,000	\$2,003,935	(\$896,065)
Evans Bay Parade Stage 2	\$216,424	\$100,000	\$581,424	\$481,424
Frank Kitts Park (Te Aro Mahana)	\$1,185,073	\$2,012,819	\$2,012,819	\$0
Frank Kitts Park Programme	\$203,307	\$225,000	\$225,000	\$0
Housing Upgrade Programme 2	\$2,162,676	\$5,301,615	\$3,250,462	(\$2,051,153)
Newtown to City Transitional Project	\$1,327,354	\$3,189,726	\$3,189,726	\$0
Ngaio Gorge Slope Stabilisation Improvement	\$3,625,505	\$3,100,000	\$4,275,000	\$1,175,000
Sludge Minimisation Facility	\$10,277,000	\$22,663,000	\$22,663,000	\$0
Street Light Remediation	\$0	\$500,000	\$500,000	\$0
Te Matapihi Ki Te Ao Nui	\$23,001,482	\$34,627,099	\$33,954,818	(\$672,281)
Te Ngakau	\$283,133	\$3,683,500	\$2,518,662	(\$1,164,838)
The Parade, Island Bay Safety Improvement	\$865,757	\$1,488,909	\$1,059,234	(\$429,675)
Town Hall Redevelopment Project	\$23,695,515	\$35,920,193	\$35,920,193	\$0
Total	\$68,212,871	\$117,936,583	\$114,371,534	(\$3,565,049)

Whole of Project Cost (WOPC):

Project/Programme Name	WOPC Actual	WOPC Budget	WOPC Forecast	WOPC Variance
Botanic Gardens to City	\$1,550,418	\$2,871,913	\$2,871,913	\$0
Chaytor Street, Karori - Safety Improvement	\$70,861	\$54,862	\$54,862	\$0
Evans Bay Parade Stage 1 - Part 3	\$1,066,572	\$15,003,138	\$15,000,000	(\$3,138)
Evans Bay Parade Stage 2	\$878,907	\$12,759,001	\$12,302,908	(\$456,093)
Frank Kitts Park (Te Aro Mahana)	\$3,461,208	\$9,358,000	\$9,358,000	\$0
Frank Kitts Park Programme	\$203,307	\$225,000	\$225,000	\$0
Housing Upgrade Programme 2	\$2,613,108	\$279,652,047	\$280,364,218	\$712,171
Newtown to City Transitional Project	\$2,938,927	\$4,801,299	\$4,801,299	\$0
Ngaio Gorge Slope Stabilisation Improvement	\$11,666,908	\$10,395,000	\$13,503,803	\$3,108,803
Sludge Minimisation Facility	\$17,022,000	\$36,148,486	\$41,007,340	\$4,858,854
Street Light Remediation	\$0	\$6,000,000	\$6,000,000	\$0
Te Matapihi Ki Te Ao Nui	\$25,905,882	\$216,815,000	\$216,815,000	\$0
Te Ngakau	\$401,263	\$18,303,619	\$0	(\$18,303,619)
The Parade, Island Bay Safety Improvement	\$2,036,992	\$6,988,909	\$2,230,469	(\$4,758,440)
Town Hall Redevelopment Project	\$111,544,365	\$182,399,449	\$182,399,449	\$0
Total	\$181,360,718	\$801,775,723	\$786,934,261	(\$14,841,462)

Health performance for the LTP significant projects (investments) portfolio*

Programme	Overall	Schedule	Scope	Benefits	Budget	Dependencies	Issues	Risks	Resources	Stakeholders	Change Control	Health & Safety
Chaytor Street, Karori - Safety Improvement	●	●	●	●	●	●	●	●	●	●	●	●
Frank Kitts Park Playground (Te Aro Mahana)	▲	◆	●	●	▲	●	▲	▲	▲	●	●	●
Ngaio Gorge Slope Stabilisation Improvements	▲	▲	●	●	◆	○	▲	▲	●	●	○	●
Street Light Remediation	▲	○	○	○	○	○	○	○	○	○	○	○
Bike Network Programme (BNP)												
Botanic Gardens to City	●	●	●	●	●	●	●	●	●	●	●	●
Evans Bay Parade Stage 1 - Part 3	●	▲	●	●	●	●	▲	●	●	●	●	●
Evans Bay Parade Stage 2	●	▲	●	●	▲	▲	●	●	●	●	●	●
Newtown to City Transitional Project	▲	▲	●	●	▲	●	●	●	●	●	●	●
The Parade, Island Bay Safety Improvements	●	●	●	●	●	●	●	●	●	●	●	●
Frank Kitts Park Programme												
Frank Kitts Park Programme	●	●	●	●	●	●	●	●	●	●	●	●
Housing Upgrade Programme 2 (HUP2)												
Housing Upgrade Programme 2 (HUP2)	●	▲	●	●	▲	●	●	▲	▲	●	●	●
Te Ngākau Programme												
Te Matapihi ki te Ao Nui	●	●	●	●	●	●	▲	▲	▲	▲	●	●
Te Ngākau	▲	○	○	○	○	○	○	○	○	○	○	○
Town Hall Redevelopment Project	▲	▲	●	●	▲	●	▲	▲	▲	●	●	●
Zero Waste Programme (ZWP)												
Sludge Minimisation Facility	●	●	●	●	●	●	▲	●	▲	●	●	●
Zero Waste Programme (ZWP)	▲	●	●	●	▲	●	●	●	●	●	●	●

- The Te Ngākau programme is undergoing a reset and restructure to ensure it is fit for purpose as works in the total civic precinct moves to the next phase of delivery
- Frank Kitts Park Playground has a RED schedule due to the delay following the original vendor going into administration and the ensuing process with liquidators and new vendor.
- Ngaio Gorge Slope stabilisation improvements has an overall status as amber with red for budget. The project has undergone significant issues due to unforeseen ground conditions, further adverse weather and the associated changes in schedule and scope. There has been a 30% cost variation.
- Bike Network Programme: Botanic Gardens to City project is on target for completion in Q4; Evans Bay Parade Stage 1 – Part 3 – overall status green - amber status for issues and schedule due to building consent application for the seawall for little Karaka bay requiring design changes; Evans Bay Parade Stage 2 – overall status amber due to schedule, budget and dependencies health indicators being classified as amber - project milestones not achieved due projected budget increase following 50% design cost estimate, and need for rework; Newtown to City – overall status amber due to schedule and budget health indicators being classified as amber - delays in schedule are due to contractor resource availability and budget due to lack of visibility of construction costs (potential over or under) in current contract set up (maintenance contract).
- Streetlight remediation has been added to the significant project group

* Information is supplied from the Council’s project management tool - Paiaka - managed by the WCC Programme Management Office



3. Financial and non-financial performance by strategic activity area

This section of the quarterly report provides a year-to-date overview of financial and non-financial performance by strategic activity area. In total there are 95 LTP KPIs of these, 57 report quarterly, with the balance reporting annually

Total LTP KPI overview (n=95)

This period (Q3)			Not reported this period	Last period (Q2)			Reported annually	Result 21/22 Financial year		
33	3	20	39	39	2	16	38	49	44	2*
<small>Green= 0% - 4.99% off target; Amber = 5% - 9.99% off target; Red = greater than 10% off target; * Not reported</small>										

Summary Non-Financial performance:

- In Q3 64% = 36 of 56 KPIs (reporting quarterly) met their target down from 72% = 41 of 57 at Quarter 2. The reduction in performance is attributed to two KPIs being moved to red by WWL see below, two CCO KPIs - one impacted by weather and one with lowered revenue; and one KPI (Graffiti) did not report in quarter 3;
- Wellington Water’s (WWL) performance in fault attendance across the water network continues to lag with 13 of 23 KPIs meeting target this quarter. WWL has voluntarily assigned red status to two KPIs related to drinking water standards while they complete a compliance audit as part of new regulatory requirements under the new water services regulator – Taumata Arowai. The water quality during Q1 and Q2 was unaffected, and all water supplied was and remains safe;
- The streetlighting issue is a significant challenge while we focus on mitigating current risk as well as procurement to engage sufficient contractors to effect replacements. We continue to respond to all dangerous hazards on our roading network within a 2hour response window; and
- Weather related challenges to levels of service continued in this quarter (grass and weed growth). Providing support to cyclone impacted areas and resource demand in cyclone affected areas is affecting the speed of slip remedial work.

Summary financial performance:

- All Strategy areas are operating within budget with the following exceptions:
 - Economic Development, which is unfavourable to budget by \$0.7m due to internal rates costs for Tākina and initial costs relating to the FIFA Women’s World Cup.
 - Cultural Wellbeing, which is unfavourable to budget by \$0.3m owing to lower than planned revenues for Toi Poneke and City Events.
- Transport, unfavourable to budget due to Parking revenue, which is yet to recover to pre-pandemic levels. Parking revenue is down YTD by \$5.6m and forecast to be unfavourable to budget by \$7.8m. Waka Kotahi NZTA subsidy revenue and other fees are also lower than planned due to lower work programme expenditure and user charges (forecast to be \$1.2m unfavourable to budget). Transport & Infrastructure resilience activities are unfavourable due to spending on slips remediation. Depreciation costs are also unfavourable due to significant increases in asset values arising from revaluations.

3.1 Mana Whakahaere | Governance

Mana Whakahaere is responsible for seven LTP KPIs. Of these KPIs three report quarterly with the balance reporting annually.

Non-financial variance commentary

- 2 of 3 quarterly KPIs were within 5% of their target and the third KPI was within 10% of its target and is identified below

Key challenges and highlights for the period

- The development process for the 2024-34 Long Term Plan has begun with community workshops underway across the city and first round of level of service workshops with business units beginning in May
- The customer services function is undergoing a re-design to enable better support to front line teams based on location and hours of work. The new design is being implemented from late March 2023 with performance improvements expected from the 4th quarter

LTP KPI exception report -

LTP Activity area	KPI description	Target	2022/23 YTD Result		Last YE (2021/22) Result	Comment
			This period (Q3)	Last period (Q2)		
Governance	Contact Centre - Contacts (%) responded to within target timeframes (all)	90%	85%	84%	75%	Factors impacting SLA (answering in 240 seconds) include complexity associated with issues with rates notices, delays in the processing of parking permits and Swimwell booking confirmations. Staff coverage issues have also had a major impact on SLA performance this quarter, these are being actively managed. This KPI is expected to track close to target at year end.

This reporting is by exception, and the table represents those KPIs which did not meet their target this quarter

Total KPI status (n=7)

This period (Q3)			Not reported this period	Last period (Q2)			Reported Annually
2	1	0	4	2	1	0	4

Green = 0% - 4.99% off target; Amber = 5% - 9.99% off target; Red = greater than 10% off target

Q3 Financial variance commentary

OPEX:

- *Revenue*: Unfavourable as Democratic Services election costs recharge occurred to Greater Wellington Regional Council. Phasing will happen 3rd Quarter. Revenue in Archives is also lower than planned.
- *Expenditure*: Favourable year-to-date due to lower-than-expected remuneration costs arising from vacancies and professional costs due to the timing of the work programmes in Māori Initiatives and Climate Change Response.

CAPEX:

- Under budget through delays in both the EV Fleet Transformation and Public EV Chargers programmes.

Governance	Year-to-date (\$000s)			Full Year (\$000s)		
	Actual	Budget	Variance	Forecast	Budget	Variance
Revenue	(367)	(567)	(199)	(784)	(755)	29
Expenditure	21,709	23,996	2,287	30,262	32,029	1,768
Net OPEX Surplus/(Deficit)	21,341	23,429	2,088	29,477	31,274	1,796
Net CAPEX Surplus/(Deficit)	413	1,462	1,049	1,632	1,950	317

3.2 Taiao | Environment

Taiao is responsible for 36 LTP KPIs. Of these KPIs 26 report quarterly with the balance reporting annually. Taiao has responsibility for Wellington Water Ltd (WWL), performance for this suite of KPIs is shown on the next page.

Non-financial variance commentary

- 11 out of 26 KPIs did not meet their target this quarter. The most significant relates to drinking water standards (see explanation below).

Key challenges and highlights for the period

- A significant reduction in emissions from the landfill has reduced Council emissions by about a third.
- Our Emergency Management team is moving to standardise and organise procedures after taking note from the recent Auckland and Hawke’s Bay emergency events and from feedback of staff sent to those regions to assist during the cyclone and flooding.
- Challenges remain with the dewatering plant operations and resulting odour complaints. We continue to work with Wellington Water’s contractor Veolia and a regular meeting has been set up to address issues. Plant requires significant repair and replacement and is causing some safety concerns for our landfill contractor. We are stockpiling contaminated soil to ensure we can meet our consent conditions for sludge to waste ratio.

LTP KPI exception report - including Wellington Water (WW)

LTP Activity area	KPI description	Target	2022/23 YTD Result		2021/22 YE Result	Comment
			This period (Q3)	Last period (Q2)		
Environment	Volume of waste diverted from landfill	15,000 tonnes	12767.23	8308.80 tonnes	17,179 tonnes	Volumes are up on the same quarter last year, however still below target. The management of the CBD collections contract will be shifting from the Rooding team to the Waste team from 1 July 2023 and will start to incorporate the weights from the CBD collections which will give a better idea about recycling diversion. This KPI will not attain target at years end
Environment (WW)	Compliance with Drinking Water Standards for NZ 2005 (revised 2008) (Part 4 bacterial compliance criteria)	Yes	No result available (see explanation)	(revised) No	Yes	As part of preparing Wellington Water (WWL) for the increased regulation set by Taumata Arowai (new water services regulator) and the new drinking standards effective 14 November 2022, WWL have increased their audit activities. Taumata Arowai has been briefed on the increased audit activity and acknowledges it as good practice with the potential to identify issues which will require reconciliation. Part of the increased effort was an in-depth audit of the Q1 and Q2 data that supports this measure. The audit has identified several technical compliance issues within the data which need to be reconciled to demonstrate complete compliance. Taumata Arowai has indicated its approval with this approach and WWL is moving to resolve the issues as soon as practicable. To be completely transparent WWL have set this measure as red while they resolve these issues, which are aimed to be completed by the end of Q4. The water quality during Q1 and Q2 was unaffected, and all water supplied was and remains, safe.
Environment (WW)	Compliance with drinking water standards for NZ 2005 (revised 2008) (Part 5 protozoal compliance criteria)	Yes	No result available (see explanation)	(revised) No	Yes	It is unclear if both measures will attain target at years end

LTP Activity area	KPI description	Target	2022/23 YTD Result		2021/22 YE Result	Comment
			This period (Q3)	Last period (Q2)		
Environment (WW)	Median response time for attendance for water network urgent callouts (minutes)	60 minutes	66 minutes	58 minutes	66 minutes	Q3 results are equivalent to the result for the previous (2021/22) Financial Year. This KPI is at risk of not attaining target at years end.
Environment (WW)	Median response time for attendance for water network non-urgent call outs (hours)*	36 hours	78.9	82.9 hours	66.8 hours	WWL continues to prioritise and fix leaks as endorsed by the Water Committee. The number of leaks making up the backlog of current work continues to exceed available funding. Previous years have shown that the backlog increases during the summer peak months and should begin to plateau or fall during wetter months. This KPI will not attain target at years end.
Environment (WW)	Average drinking water consumption per resident/day*	365litres	402litres	401litres	389.5litres	We had an unusually wet summer which saw peak demand decrease year-on-year. Analysis of night flows, climate corrected demand and wastewater flows all indicate that the rise is predominantly driven by growing water losses (leaks). Per capita demand continues to rise across the Wellington metropolitan region, particularly within the Hutt Valley. Leak detection work has found that losses are occurring both on the distribution network and on private properties. This KPI will not attain target at years end.
Environment (WW)	Dry weather wastewater overflows, expressed per 1000 connections*	0	3.9	1.2	6.16	A target of zero overflows remains unattainable, especially given the poor condition of network assets. Dry-weather sewerage overflows continue to be within the targets proposed by WWL. This KPI will not attain target at years end.
Environment (WW)	Compliance with the resource consents for discharge from the sewerage system -total number*	0	0	2	3	Q3 result is zero, however Q1 result was 2 (2 infringement notices and a formal warning) therefore cumulative result has pushed this measure to not achieved for Q3. This KPI will not attain target at years end.
Environment (WW)	Median response time for wastewater overflows (attendance time minutes) *	60 minutes	129 minutes	149 minutes	162 minutes	The Q3 result continues to exceed target due to the increasing work volume and resource constraints. WWL continues to manage this by prioritizing the highest risks and balancing the available resources which has a flow-on impact on response times. This KPI will not attain target at years end.
Environment (WW)	Median response time for wastewater overflows (resolution time hours) *	6 hours	16.6 hours	17 hours	20.5 hours	The Q3 result continues to exceed target due to the increasing work volume and resource constraints. WWL continues to manage this by prioritising the highest risks and the available resources accordingly, which has an impact on the response times. This KPI will not attain target at years end.
Environment (WW)	Monitored sites (%) that have a rolling 12-month median value for E.coli (dry weather samples) that do not exceed 1000 cfu/100ml	90%	72%	78%	79%	The Human Health Mitigation project is underway and targeting environmental health improvements at catchments across Wellington City Council. This KPI will not attain target at years end.
This reporting is by exception, and the table represents those KPIs which did not meet their target this quarter						
* Denotes DIA statutory measure						

Total KPI status (including Wellington Water) (n=36)

This period (Q3)			Not reported this period	Last period (Q2)			Reported annually
15	0	11	10	18	0	8	10
Green = 0% - 4.99% off target; Amber = 5% - 9.99% off target; Red = greater than 10% off target							

Q3 Financial variance commentary

OPEX:

- *Revenue:* Favourable due to higher volumes of contaminated waste received at the landfill. This is forecast to continue. One off favourable Vested Assets Revenue in Parks, Sports & Recreation.
- *Expenditure:* Unfavourable Landfill COGS in line with higher revenue. Street Cleaning and Town Belt Reserves Management Contracts YTD favourable to budget, forecast to spend to budget by Financial year end.

CAPEX:

- Sludge Minimisation Project behind schedule, spend expected to ramp up with full year spend forecasted in line with budget. WWL full year capex spend forecasted to increase from \$50m to \$60m.

Environment	Year-to-date (\$000s)			Full Year (\$000s)		
	Actual	Budget	Variance	Forecast	Budget	Variance
Revenue	(29,009)	(23,576)	5,433	(34,877)	(31,872)	3,005
Expenditure	208,495	206,828	(1,667)	281,749	279,974	(1,775)
Net OPEX Surplus/(Deficit)	179,486	183,252	3,766	246,871	248,101	1,230
Net CAPEX Surplus/(Deficit)	69,329	102,142	32,813	142,520	139,058	(3,461)

3.2.1 Summary of Wellington Water's performance Quarter 3

Wellington Water Limited (WWL) is responsible for 25 LTP KPIs. Of these KPIs 23 report quarterly with the balance reporting annually.

WWL's detailed quarterly three reporting is contained in **Appendix 3**

Total KPI Status for Wellington Water (only) (n=25)

This period (Q3)			Not reported this period	Last period (Q2)			Reported Annually
13	0	10	2	16	0	7	2
Green = 0% - 4.99% off target; Amber = 5% - 9.99% off target; Red = greater than 10% off target							

Summary for OPEX activity as at 31 March 2023:

For the third quarter of this financial year, WWL spent \$12.01m against a budget of \$10.40m, an overspend for the quarter of \$1.60m. These figures do not include the additional funding for water leakage granted by Council. The year-end forecast shows an expected full year overspend figure of \$0.15m. This reflects recent discussions with internal stakeholders and with Council, to review planned expenditure levels, clarify funding positions, and reduce some activities.

The significant areas of overspend for the third quarter were reactive maintenance (overspend of \$1.60m) and treatment plant (overspend of \$0.42m). In reactive maintenance, WWL continued to focus on identifying and rectifying water loss, particularly in the form of leaks. As a result, it has increased activity this quarter, and has fixed a greater number of leaks than usual – almost 1,000. The main drivers for reactive maintenance overspend include a significant increase in subcontractor costs, and for treatment plants the overspend is because of increase in power and residuals disposals costs. There were also higher Joint Venture costs (maintenance contract) that were greater than anticipated.

The third quarter picture of spending vs budget is significantly different to the overall forecast spend for the financial year. This is due to a combination of approved additional funding from Council (\$2.0m), partial funding of unexpected events (\$0.70m), approved overspend of \$0.21m, and a significant spend reduction exercise from WWL (\$1.88m). In the next and final quarter is where we will see reduced activity and therefore lower spend across maintenance, condition assessment, and investigations budgets.

3.3 Whanaketanga ōhanga | Economic Development

Whanaketanga ōhanga is responsible for nine LTP KPIs. Of these KPIs six report quarterly with the balance reporting annually.

Non-financial variance commentary

- 1 out of 6 KPIs did not meet its target this quarter.

Key challenges and highlights for the period

- Economic health of the city – the long tail of Covid is still seen through staffing challenges for business which should start to ease with the opening of borders. Spend in central city remains stubbornly down compared with suburban spend reflecting working from home practices. While we’ve seen some business closures these quarter, an almost equivalent number of new businesses have opened in the central city bringing much welcome new offerings and experiences.
- City in Transition Project - this large-scale cross-Council initiative encompasses three strands of work including the Development Response Plan (ensuring the city can continue to function during large scale construction and infrastructure projects), business support (how we support businesses while these works are underway) and Positively Pōneke (our communications and engagement approach). Each project is progressing well and on track for public facing activity commencing June 2023.
- Planning for the FIFA Women’s World Cup 2023 continues with a dedicated team across Council and WellingtonNZ working on fulfilling our Host City obligations. Planning and progress across all the elements are on track.
- High inflation continues to impact CCOs. A key cost driver for all is personnel costs due to the nature of their service operations. Low unemployment rates have created a challenging environment for attracting and retaining staff. This has added to the cost of salaries and wages over and above already high inflationary increases. The recent 9.9% increase to the Living Wage will add further cost pressures to CCOs operating budgets for the 23/24 financial year.
- A highlight is the return of international visitors and in particular the cruise sector which has had a significant positive impact for tourism, retail and hospitality operators. The 22/23 cruise season finished with 90 vessels and more than 120,000 manuhiri visiting Te Whanganui-a-Tara. The strong uplift in visitors has been of notable benefit to our tourism related CCOs in particular the Cable Car, Zealandia and Experience Wellington. The Cable Car and Venues Wellington are forecasting to deliver year end surpluses, and Experience Wellington and the Zoo will have reduced deficits off the back of a strong second half to 22/23.

LTP KPI exception report -

LTP Activity area	KPI description	Target	2022/23 YTD Result		2021/22 YE Result	Comment
			This period (Q3)	Last period (Q2)		
Economic Development	WREDA: % of revenue from commercial/non council funding and commercial activity (combined WellingtonNZ & CreativeHQ)	32%	27%	29%	30%	WellingtonNZ holds some income in advance from external sources in their balance sheet released as matching expenditure occurs. This is currently higher than pre Covid levels and is likely to be released in the second half of the financial year, improving this calculation. Additionally, their subsidiary, CreativeHQ, has experienced some delays in pipelined sales revenue which also affects this calculation. This KPI is at risk of not attaining target at years end

This reporting is by exception only, and the table represents those KPIs which did not meet their target this quarter

Total KPI status (n=9)

This period (Q3)			Not reported this period	Last period (Q2)			Reported annually
5	0	1	3	6	0	0	3
Green = 0% - 4.99% off target; Amber = 5% - 9.99% off target; Red = greater than 10% off target							

Q3 Financial variance commentary

OPEX:

- *Revenue*: Favourable due to increased revenue across Wellington Venues, forecast to drop back to budget levels for the last quarter.
- *Expenditure*: Unfavourable due higher cost of goods and services costs arising from increased Wellington Venues revenues. Tākina internal rates charges are unfavourable through a budget error (impacting \$1.0m YTD, \$1.4m for the full year, corrected for 2023/24) and will drive a portion of the forecast overspend. The City Growth Fund has a planned over budget spend in this financial year due to initial costs relating to FIFA Women's World Cup. This overspend will be funded from accumulated surpluses within the city growth fund reserve.

CAPEX:

- Property general renewals slightly behind budget and expected to remain at a similar level. CCO Venues operational assets budget behind budget with supply constraints delaying delivery.

Economic Development	Year-to-date (\$000s)			Full Year (\$000s)		
	Actual	Budget	Variance	Forecast	Budget	Variance
Revenue	(12,142)	(7,996)	4,146	(14,386)	(10,661)	3,725
Expenditure	33,100	28,249	(4,851)	44,335	37,712	(6,623)
Net OPEX Surplus/(Deficit)	20,958	20,254	(705)	29,950	27,052	(2,898)
Net CAPEX Surplus/(Deficit)	1,499	3,034	1,535	2,158	4,253	2,095

3.4 Oranga ahurea | Cultural Wellbeing

Oranga ahurea is responsible for three LTP KPIs. Of these KPIs one reports quarterly with the balance reporting annually.

Non-financial variance commentary

- 1 of 1 KPI meet its target this quarter

Key challenges or highlights for the period

- Significant new activity includes the re-opening of the Hannah Playhouse for the sector and the opening of the St James' Theatre which included a digital collaboration with the Royal New Zealand Ballet on the exterior of the building for their Cinderella production.
- The Art on Walls initiative has commissioned the involvement of mana whenua artists on sites of significance for the transitional cycle way on Bowen Street (by Ariki Brightwell), and another underway on Raroa Road.

There are no LTP KPI exception reports for this period

LTP Activity area	KPI description	Target	2022/23 YTD Result		2021/22 YE Result	Comment
			This period (Q2)	Last period (Q1)		
Cultural Wellbeing	N/A	N/A	N/A	N/A	N/A	N/A
This reporting is by exception only, and the table represents those KPIs which did not meet their target this quarter						

Total KPI RAG status (n=3)

This period (Q3)			Not reported this period	Last period (Q2)			Reported annually
1	0	0	2	1	0	0	2
Green = 0% - 4.99% off target; Amber = 5% - 9.99% off target; Red = greater than 10% off target							

Q3 Financial variance commentary

OPEX:

- *Revenue*: Toi Poneke and City Events revenue under budget YTD, with low revenue expected to continue for the remainder of the year
- *Expenditure*: Favourable YTD due to timing of City Events with spend expected to catch up in the remainder of the year. Creative Capital and Events forecasted spend is favourable to budget

CAPEX:

- Ahead of budget for the Tākina (Wellington Exhibition and Convention Centre), forecasted to come in close on budget by year end.

Cultural Wellbeing	Year-to-date (\$000s)			Full Year (\$000s)		
	Actual	Budget	Variance	Forecast	Budget	Variance
Revenue	(440)	(736)	(296)	(543)	(981)	(438)
Expenditure	19,739	19,731	(9)	26,907	25,308	(1,599)
Net OPEX Surplus/(Deficit)	19,299	18,995	(305)	26,364	24,327	(2,037)
Net CAPEX Surplus/(Deficit)	27,603	24,599	(3,004)	33,136	33,423	288

3.5 Pāpori me te hākinakina | Social and Recreation

Pāpori me te hākinakina is responsible for 17 LTP KPIs. Of these KPIs 10 report quarterly with the balance reporting annually.

Non-financial variance commentary

- 3 of 9 KPIs did not meet their target this quarter
- 2 of the 4 quarterly reporting KPIs for the Basin Reserve Trust did not meet their target which moves quarterly performance for the Basin Reserve Trust to amber (shown below)
- 1 KPI did not report this quarter (Graffiti removal – response times (%) met) (shown below)

Key challenges and highlights for the period

- There has been a focus on getting training facilities ready to meet requirements for the FIFA Women's World Cup. This includes installing lighting and renewal work on the sportsfields at Newtown and Martin Luckie Parks' and upgrading the changing facilities to all gender at Newtown Park.
- We have begun consulting on several plans and policies including developing a master plan for Kilbirnie Park and Evans Bay Park for consultation in July 2023 and finalising the Te Whai Oranga Pōneke – Draft Open Space and Recreation Strategy which was approved for consultation and will be completed in Quarter 4.
- Challenges remain with the wet summer and managing grass and weed growth. Our operational teams remain under pressure to meet the current levels of service. We continue to work with engineers/contractors to agree solutions for slips on parks or open space land. Solutions will require capital and operating expenditure investment which is currently unbudgeted.
- We are still experiencing challenges with contractor availability particularly in the Facility Maintenance areas and inflation costs continue to impact project budgets especially around materials and services. We continue to work on a large programme of policy and strategic planning which will see our planning budget overspent year end (offset by other operational savings) as we prioritise this work. Recruitment remains a priority particularly in the recreation facilities.
- March saw the introduction of smokefree and vape-free outdoor dining on council owned land, signposted via a comprehensive media campaign (Let's clear the air Pōneke). Re-accreditation process from MPI to verify food business registered as national programmes is underway. New Chief Licensing Inspector now in role and focusing on the challenges faced by the hospitality industry after Covid with the aim of streamlining where possible the alcohol licensing process.

LTP KPI exception report

LTP Activity area	KPI description	Target	2022/23 YTD Result		2021/22 YE Result	Comment
			This period (Q3)	Last period (Q2)		
Social and Recreation	Food registrations - premises (%) inspected within Food Act regulation required timeframes (new business and existing businesses)	100%	32%	39%	39%	Full complement of staff now on board, and two contracted staff are now able to verify independently, which will make significant inroads into the backlog. Overdue businesses have been targeted as a priority as the backlog is being worked through. Expecting to see a diminishing backlog from March 2023. This KPI will not attain target at year end.
Social and Recreation	Alcohol Licences - premises inspected within target timeframes (%)	100%	10%	11%	29%	A newly established role, the Chief Licencing Inspector, is reviewing the inspection regime, with a view to ensuring all inspections are appropriate and add value. Inspections are influenced by seasonal activities and mainly occur over the summer. There are no 'Very High' risk licenced premises and 98 'High' risk licenced premises. 100 percent of new premises and renewed premises are inspected. This KPI will not attain target at year end.

LTP Activity area	KPI description	Target	2022/23 YTD Result		2021/22 YE Result	Comment
			This period (Q3)	Last period (Q2)		
Social and Recreation	Public toilets - response timeframes (%) met	95%	64%	65%	71%	Performance remains around the 60-65%. Sub-contractor availability continues to be the main issue. This KPI will not attain target at year end.
Social and Recreation	Basin Reserve Trust – event days (other sports events) and (community events)	Achieved	Not achieved	Achieved	Achieved	Other sports events and community events did not reach their targets due to weather interruptions, and in the case of community events being reclassified as cricket events to enable the higher profile activities to proceed. These KPIs are at risk of not attaining target at year end.
Social and Recreation	Graffiti removal – response times (%) met	80%	Not reported	93%	93%	Work is underway to centralise and streamline the graffiti ticket logging process. Assurance on YTD data is not yet complete therefore the KPI is not being reported this period. This KPI is expected to attain target by year end.

This reporting is by exception only, and the table represents those KPIs which did not meet their target this quarter

Total KPI RAG status (n=17)

This period (Q3)			Not reported this period	Last period (Q2)			Reported annually
5	1	3	8	7	0	3	7

Green = 0% - 4.99% off target; Amber = 5% - 9.99% off target; Red = greater than 10% off target

Q3 Financial variance commentary

OPEX:

- *Revenue:* Favourable due to Public Health revenues being ahead of plan YTD (Liquor licensing and dog registrations). While actual revenues are expected to continue at the same monthly level of income for the remainder of the year, the budget anticipated a higher amount for those latter months.
- *Expenditure:* YTD immaterial variance. Anticipating to be over budget in Electricity in Pools, Insurance and personnel. Though budgeted there will be significant expenditure in City Housing establishing the CHP over the remainder of the year.

CAPEX:

- Under budget in the delivery of the City Housing upgrade programme, Community Centres, Aquatic renewals (primarily WRAC) and Sports field upgrades. Much of the underspend will remain at year end.

Social and Recreation	Year-to-date (\$000s)			Full Year (\$000s)		
	Actual	Budget	Variance	Forecast	Budget	Variance
Revenue	(33,035)	(32,635)	400	(44,494)	(44,591)	(96)
Expenditure	116,663	116,740	77	157,194	153,958	(3,236)
Net OPEX Surplus/(Deficit)	83,628	84,105	477	112,699	109,367	(3,332)
Net CAPEX Surplus/(Deficit)	24,898	34,367	9,469	34,595	43,640	9,045

5.6 Tāone tupu ora | Urban Development

Tāone tupu ora is responsible for 11 LTP KPIs. Of these KPIs eight report quarterly with the balance reporting annually.

Non-financial variance commentary

- 4 of 8 KPIs did not meet their target this quarter.
- 1 KPI is considered off target this quarter but expected to meet target by years end.

Key challenges and highlights for the period

- Resource Consent numbers, after a dip, are increasing again however there is a notable absence of applications for multi-unit developments.
- We are preparing for the bi-annual building accreditation assessment by the external assessor organisation International Accreditation NZ in May 2023. A new module to enhance issuance of compliance schedules has been rolled out and will assist in both meeting external accreditation requirements and improve the quality of the information and look of compliance schedules for customers. A number of fees will be increased due to increased costs of external expertise in the consenting space. We are commencing prosecutions against some recidivist offenders in the hope to change attitudes and encourage customers to comply with the conditions of their consents.

LTP KPI exception report

LTP Activity area	KPI description	Target	2022/23 YTD Result		2021/22 YE Result	Comment
			This period (Q3)	Last period (Q2)		
Urban Development	Building consents (%) issued within 20 workings days	100%	58%	52%	75%	While consent volumes are reduced relative to Q3 last year the same constraint - engineering review of consents—continues to be a drag on consent processing times and the team’s ability to meet the 20-working day requirement. Increases in the number of contracted engineering firms and the addition of an in-house engineer have improved the situation but it has yet to resolve this issue. This KPI is expected to improve to between 65%-75% of target by year end.
Urban Development	Code of compliance certificates (%) issued within 20 working days	100%	84%	87%	75%	Staff leave and deployments to support Cyclone emergency responses in weather affected regions impacted the team’s capacity to process Code Compliance Certificates in Quarter 3. A shortage of staff was compounded by the team needing to address a backlog of Code Compliance Certificates on suspend which further reduced timeliness. This KPI is expected to attain 90% of target by years end.

LTP Activity area	KPI description	Target	2022/23 YTD Result		2021/22 YE Result	Comment
			This period (Q3)	Last period (Q2)		
Urban Development	Resource consents (non-notified) (%) issued within statutory time frames	100%	60%	62%	75%	While resource consent volumes are reduced relative to Q3 last year the same constraint being the delay in advice from external technical advisors and referral authorities continue to hamper our ability to meet the statutory time limits. We should expect to see an improvement in Q4 once the long running backlog is cleared. This KPI will not attain target at year end.
Urban Development	Noise control (excessive noise) complaints (%) investigated within 1 hour	90%	71%	71%	92%	Staff shortages across the security industry continue to impact performance. Prosecutions are commencing against recidivist offenders with the hope of changing attitudes. This KPI will not attain target at year end.
Urban Development	Customers (%) who rate resource consent service as good or very good	90%	84%	85%	93%	We believe time delays in advice from external technical advisors and referral authorities impact perceptions of satisfaction and this quarter these delays plus a backlog have impacted the performance of this KPI. This KPI is expected to attain the target by year end.

This reporting is by exception only, and the table represents those KPIs which did not meet their target this quarter

Total KPI status (n=11)

This period (Q3)			Not reported this period	Last period (Q2)			Reported annually
3	1	4	3	3	1	4	3

Green = 0% - 4.99% off target; Amber = 5% - 9.99% off target; Red = greater than 10% off target

Q3 Financial variance commentary

OPEX:

- *Revenue*: Unfavourable due to delays and lower than planned occupancy in the Te Kainga buildings. Lower income levels too in the Building and Resource Consent areas where application volumes are down 26% and 28% respectively on last year.
- *Expenditure*: Favourable due to timing around the District Plan hearing costs (which commenced in February) and delays on the Housing Investment Programme (rent), Te Ngākau and Earthquake Building Risk projects.

CAPEX:

- Under budget due to delays in the Waterfront area (FKP Playground regarding new contractor and some renewals projects), the Housing Investment programme (Harrison Street) and Earthquake Risk Mitigation work relating to the Town Hall project. Expenditure in Earthquake Risk Mitigation drives the forecast year end position.

Urban Development	Year-to-date (\$000s)			Full Year (\$000s)		
	Actual	Budget	Variance	Forecast	Budget	Variance
Revenue	(14,440)	(17,282)	(2,843)	(19,671)	(23,976)	(4,305)
Expenditure	37,911	43,603	5,692	53,558	58,666	5,108
Net OPEX Surplus/(Deficit)	23,471	26,321	2,850	33,887	34,690	803
Net CAPEX Surplus/(Deficit)	34,561	41,647	7,086	50,707	50,815	108

3.7 Waka | Transport

Waka is responsible for 12 LTP KPIs. Of these KPIs three report quarterly with the balance reporting annually.

Non-financial variance commentary

- 1 of 3 KPIs did not meet its target this quarter.

Key challenges and highlights for the period

- A significant challenge in this period is the streetlighting issues. We have been testing, gathering information and focusing on a strategy on how to remove the current risk in a timely and acceptable manner. We are now focusing on procurement to ensure we are able to engage as many contractors as possible.
- The expectation to tighten expenditure on the maintenance contract will be difficult to deliver as we enter into an extended 2-year period where the contractor has resubmitted pricing as part of the contract rollover process. Negotiations are still ongoing however there is expected to be a significant increase in contract rates.
- Slip mitigation continues with the properties affected in the August storms. Work is expected to be slow as resources are stretched due to the damage sustained in the Hawkes Bay and further north. This along with funding restraints will impact the ability to deliver a speedy and progressive remedial campaign.
- Constraints around the disposal of clean fill waste is still a factor for the contractors as they battle to find suitable clean fill sites able to accept material.
- Network conditions surveys are well underway, and we look to extend the streetlight pole survey to include 3rd party poles with WCC outreach arms and light heads.

LTP KPI exception report:

LTP Activity area	KPI description	Target	2022/23 YTD Result		2021/22 YE Result	Comment
			This period (Q3)	Last period (Q2)		
Transport	City parking peak occupancy (% utilisation)	70-80%	54%	54%	53%	Occupancy remains in the range between 50 – 54% Although there was an expectation that utilisation of on-street parks would rebound, this has not occurred. Reasons for this may include the ongoing trend of increased working from home and more often than was the case prior to the pandemic. The Council is in the process of implementing the parking Policy 2020 which is focused on reducing reliance on private vehicles over other modes of transport such as walking, cycling, micro mobility and public transport. Procurement is almost complete for a new parking solution to better manage occupancy and turnover of remaining parking spaces, time restricted areas and bus lanes etc. This KPI will not attain target at year end.

This reporting is by exception only, and the table represents those KPIs which did not meet their target this quarter

Total KPI RAG status (n=12)

This period (Q3)			Not reported this period	Last period (Q2)			Reported annually
2	0	1	9	2	0	1	9
Green = 0% - 4.99% off target; Amber = 5% - 9.99% off target; Red = greater than 10% off target							

Q3 Financial variance commentary

OPEX:

- *Revenue:* Parking revenue has yet to recover to pre-pandemic levels, with Parking revenue down YTD in Fines and Metering by \$5.6m forecasted to be unfavourable to budget by \$7.8m. Waka Kotahi NZTA subsidy revenue & other fees and user charges forecasted to be \$1.2m unfavourable to budget.
- *Expenditure:* City Transport & Infrastructure are unfavourable due to spending on slips remediation, with favourable LGWM spend due to slower than anticipated start of projects. Unfavourable Depreciation charges due to significant increase in asset values.

CAPEX:

- Under budget due to timing on the Cycling programme and Transport BU projects, expected to recover somewhat by year end.

Transport	Year-to-date (\$000s)			Full Year (\$000s)		
	Actual	Budget	Variance	Forecast	Budget	Variance
Revenue	(30,476)	(37,692)	(7,216)	(41,584)	(51,134)	(9,550)
Expenditure	88,712	85,074	(3,638)	117,000	113,425	(3,574)
Net OPEX Surplus/(Deficit)	58,237	47,382	(10,855)	75,416	62,292	(13,124)
Net CAPEX Surplus/(Deficit)	64,161	69,330	5,169	92,396	94,613	2,217



4. Strategic activity financial performance including Treasury report

This section of the quarterly report provides a year-to-date view of the strategic financial performance position as well as the Treasury report.

- Overall operating deficit for the year to date is \$56.6m, a positive variance to budget of \$4.1m (7%).
- Council is forecasting a total deficit of \$92.6m versus a budget of \$79m, a \$13.6m (17%) adverse variance with significant variances including a reduction in parking revenue of \$8m combined with an expected overspend in areas such slip remediation and contract spend.
- Compliance is projected to be achieved over all treasury measures for the final quarter of the year.
- In Q3 Council entered into a transaction with NZ LGFA for borrowing \$30 million of debt to support our current funding and liquidity position and to fund capital spending for February and March.

4.1 Strategic activity financial performance

Consolidated Performance 1 July 2022 – 31 March 2023

	Year to Date			Full Year		
	Actual \$000's	Budget \$000's	Var \$000's	Forecast \$000's	Budget \$000's	Op Var \$000's
Rates & Levies Revenue	320,078	319,765	313	428,261	426,353	1,908
Revenue from Operating Activities	122,062	123,271	(1,209)	161,600	167,489	(5,889)
Investment Revenue	9,055	9,220	(166)	11,953	12,294	(341)
Finance Revenue	5,812	10	5,802	6,598	13	6,585
Other Revenue	31,775	30,314	1,461	43,199	41,269	1,930
Development Contribution Revenue	4,333	2,625	1,708	5,461	3,500	1,961
Total Income	493,114	485,205	7,909	657,072	650,918	6,154
Personnel	121,646	121,406	(240)	162,843	161,219	(1,623)
Contracts, Services, Materials	171,649	177,996	6,347	242,349	239,790	(2,559)
Professional Costs	12,092	14,888	2,797	20,451	20,132	(319)
General Expenses	71,861	69,705	(2,156)	97,819	93,686	(4,132)
Depreciation and amortisation	144,684	141,211	(3,473)	190,219	187,605	(2,614)
Interest Expense	36,497	31,031	(5,466)	46,626	41,375	(5,251)
Internal Recharge and Recoveries	-8,671	-10,327	(1,656)	-10,619	-13,832	(3,213)
Total Expenditure	549,757	545,910	(3,847)	749,687	729,974	(19,712)
NET SURPLUS/(DEFICIT) BEFORE ALLOCATIONS	(56,643)	(60,705)	4,062	(92,615)	(79,056)	(13,558)

Year to date commentary

The overall deficit for the year to date is \$56.6m, a positive variance to budget of \$4.1m (7%). The following comments provide context to significant variances at the various cost / income categories:

- Revenue from Operating Activities is \$1.2m (1%) unfavourable against budget which is due to lower revenues in Parking of \$5.6m, Housing Development by \$1.5m and Transport of \$1.0m. These are offset by favourable variances in Waste Operations of \$4.6m due to higher waste volumes at the landfill and higher revenues at Wellington Venues \$4.2m.
- There is a favourable variance of \$1.4m (5%) in other revenue. This is due to Vested Assets of \$1.2m and Gain on Disposal on assets in Transport of \$3.2m offset by Waka Kotahi NZTA capital roading subsidies related to the Cycling/Transport programmes being behind schedule.
- Development Contributions are favourable by \$1.7m (39%), due to \$1.1m of increased roading and \$0.6m water contributions compared to that budgeted.
- Contracts, Services and Materials expenses to budget are \$6.3m (3.7%) favourable. There have been underspends in Infrastructure and Delivery of \$2.6m related to Transport projects and Te Ngākau – Mob/Cab demolition costs. There were further underspends in Planning and Environment of \$3.4m related to LGWM; Customer and Community of \$4.1m across Creative Capital events; Housing Development and Parks; and Sport and Recreation. Significant overspends include Strategy and Governance \$4.3m due to Venues Cost of Sales overspend driven by the increased revenue seen in Wellington Venues this financial year.
- Professional Costs are \$2.8m (23%) favourable compared with budget with a majority of the underspend (\$1.9m) related to consulting and advice in Planning and Environment, including costs relating to District Planning (\$1.0m), Climate Change Response (\$0.6m) and City Design (\$0.3m). Overspends occurred in Legal (\$0.8m) and Engineering Costs in Transport (\$0.5m) predominantly driven by slips.
- General Expenses are \$2.2m (3%) unfavourable, with an unbudgeted increase of \$1.6m in Insurance and various Admin costs over by \$0.6m.
- Increases in interest rates has resulted in interest expense being unfavourable against budget by \$5.5m (However when interest revenue is taken into consideration the net position is \$0.3m (0%) favourable to budget.

Forecast (Full Year) commentary

The forecast for this report shows the full year expected results. The Council is forecasting a total deficit of \$92.6m versus a budget of \$79m, a \$13.6m (17%) adverse variance, with significant variances including a reduction in parking revenue of \$8m combined with an expected overspend in areas such slip remediation and contract spend as per comments following below.

- Rates and Levies is expected to be \$1.9m favourable due to increased water rates revenue from a large ratepayer for the remainder of the year.
- Revenue from Operating Activities is anticipated to be \$5.9m (4%) unfavourable largely due to lower revenues projected in Parking \$7.8m, Housing Development \$1.6m, Building Consents \$0.6m and Resource Consents \$0.6m. Venues are expected to continue the trend of increased revenue forecasting a \$3.9m favourable position at year end.
- Personnel is forecast to be \$1.6m (1%) unfavourable due to growth in Council-wide leave liability. While there are many variances across individual accounts, the overall forecast is in line with the Run Rate.
- Contracts, Services and Materials is forecasting \$2.6m unfavourable spend to budget. We are anticipating a significant increase in spend in Transport – turning a current under spend of \$1.1m to a deficit of (\$0.2m), and Strategic Asset Management to increase the current deficit of \$0.2m to \$0.7m. CCO has a significant uplift in spend forecast City Growth Fund \$1.1m, Wellington Venues \$3.4m driven in part by higher revenues and Wellington Zoo \$0.4m. All are out of step with YTD spend, but forecasts have been reviewed and considered prior to confirming. Forecasted underspends in LGWM of \$2.5m due to delay in delivery
- General Expenses are forecast to be over budget by \$4.1m. This is due to utility costs expecting to be unfavourable by \$2.1m (rent and electricity) and insurance by \$1.7m.
- Interest expense is forecast to be unfavourable by \$5.2m (11.3%). However when considering interest revenue the net position is forecast to be \$0.2m over budget.

Summary of financial performance by Strategic Activity Area

Financial performance by individual strategic activity areas including financial commentaries is outlined in [Section 3](#)

Total All Strategic Activity Areas – Quarter 3 Budget Performance (\$000s)

	Year-to-date (\$000s)			Full Year (\$000s)		
	Actual	Budget	Variance	Forecast	Budget	Variance
Revenue	493,114	485,205	(7,909)	657,072	650,918	(6,154)
Expenditure	549,757	545,910	(3,847)	749,687	729,974	(19,712)
Net Operating Expenditure	(56,643)	(60,705)	4,062	(92,615)	(79,056)	(13,558)
Net Capital Expenditure	257,898	323,328	65,430	411,079	434,573	23,494

Summary of financial performance by Strategic Activity area		Year-to-date (\$000s)			Full Year (\$000s)		
		Actual	Budget	Variance	Forecast	Budget	Variance
Governance	Revenue	(367)	(567)	(199)	(784)	(755)	29
	Expenditure	21,709	23,996	2,287	30,262	32,029	1,768
	Net Surplus/(Deficit)	21,341	23,429	2,088	29,477	31,274	1,796

Environment	Revenue	(29,009)	(23,576)	5,433	(34,877)	(31,872)	3,005
	Expenditure	208,495	206,828	(1,667)	281,749	279,974	(1,775)
	Net Surplus/(Deficit)	179,486	183,252	3,766	246,871	248,101	1,230

Summary of financial performance by Strategic Activity area (contd)		Year-to-date (\$000s)			Full Year (\$000s)		
		Actual	Budget	Variance	Forecast	Budget	Variance
Economic Development	Revenue	(12,142)	(7,996)	4,146	(14,386)	(10,661)	3,725
	Expenditure	33,100	28,249	(4,851)	44,335	37,712	(6,623)
	Net Surplus/(Deficit)	20,958	20,254	(705)	29,950	27,052	(2,898)
Cultural Wellbeing	Revenue	(440)	(736)	(296)	(543)	(981)	(438)
	Expenditure	19,739	19,731	(9)	26,907	25,308	(1,599)
	Net Surplus/(Deficit)	19,299	18,995	(305)	26,364	24,327	(2,037)
Social and Recreation	Revenue	(33,035)	(32,635)	400	(44,494)	(44,591)	(96)
	Expenditure	116,663	116,740	77	157,194	153,958	(3,236)
	Net Surplus/(Deficit)	83,628	84,105	477	112,699	109,367	(3,332)
Urban Development	Revenue	(14,440)	(17,282)	(2,843)	(19,671)	(23,976)	(4,305)
	Expenditure	37,911	43,603	5,692	53,558	58,666	5,108
	Net Surplus/(Deficit)	23,471	26,321	2,850	33,887	34,690	803
Transport	Revenue	(30,476)	(37,692)	(7,216)	(41,584)	(51,134)	(9,550)
	Expenditure	88,712	85,074	(3,638)	117,000	113,425	(3,574)
	Net Surplus/(Deficit)	58,237	47,382	(10,855)	75,416	62,292	(13,124)

Reconciliation between current Annual Plan and the published budget in the 2021/31 Long Term Plan

Published annual plan reconciliation

Published Annual Plan Budget	-68,123
Fair value Gains adjustment	-7,046
Q2 Budget reported	-75,169
Approved Revised Budget changes:	
WWL Budget change leaks	-2,038
WWL Budget change Karori outlet	-1,326
Circa funding	-200
Climate Change response	-300
Personnel budget changes	-25
	-79,058
System budget	-79,058

4.2 Treasury report

Interest rate risk



\$605,000,000
Total fixed rate instruments

3.11%
Current WA fixed rate

Funding risk



\$1,190,000,000
Gross debt less prefunding

\$1,087,245,230
Net debt

\$142,000,000
Undrawn and unlinked bank facilities

Liquidity risk

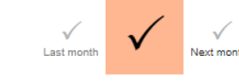


121%

Liquidity ratio (liquid deposits)

115%
Liquidity ratio policy

Investments



\$202,754,770
Total deposits

\$100,000,000
Linked deposits

\$102,754,770
Unlinked, liquid assets (including cash)

Counterparty credit limits

Counterparty	Compliant?
ANZ	✓
BNZ	✓
Kiwibank	✓
Westpac	✓

Orange tick box refers to current period

Commentary:

Within the current quarter-three period, the Council entered into a transaction with the New Zealand Local Government Funding Authority (LGFA) in February to transact the borrowing of \$30 million of debt to support the council's current funding and liquidity position. The strategy behind borrowing \$30 million was to fund the capital spending for February and March. The current debt raised for the year is \$270 million with \$100 million linked to prefunding for the April 2023 LGFA tender where we (and other councils) had a reasonably material concentration of maturities.



Environmental



Social



Cultural



Economic

5. Community Wellbeing outcomes

Council actively monitors our progress towards the community wellbeing outcomes across a range of indicators. Typically, trends emerge over a 3 – 5 year period and therefore may not be a direct one-to-one relationship between monitored indicators and wellbeing outcomes however the information provided helps us understand how the city is changing and informs future investment in developing the city and the Council’s services to the community. Because trends are typically over a longer period, changes are unlikely within the timeframe of this report. Therefore, reporting will show performance as at the last period it was updated, in this context the table below provides a summary of indicator performance as at June 2022

Community Wellbeing Outcomes



	Summary of outcome performance	Some city emerging trends
Environmental wellbeing	Our environmental community outcomes were somewhat successful with three out of seven indicators showing trends in the desired direction. Two indicators had a negative trend and two were neutral.	<ul style="list-style-type: none"> ↻ steady increase in capacity of solar as a renewable energy source ↻ perception of air pollution "is a problem" ↻ improvement in waste to landfill per person ↻ perception of water pollution "is a problem" ↻ increase in access to green space
Social wellbeing	While there have been some unfavourable trends emerging in the Social wellbeing area, of the eight outcomes monitored, four trends are neutral or steady with the overall quality of life perception consistently high at average of 89%.	<ul style="list-style-type: none"> ↻ housing becoming more unaffordable ↻ lower confidence in Council's decision making ↻ dropping sense of community (pre COVID-19) ↻ quality of life measure remains high
Cultural wellbeing	The long tail of COVID-19 had an ongoing impact on our Cultural wellbeing, driven by uncertainty about how and when our community would engage with events. Although most indicators in this area have not shown progress in desired direction, a new indicator show Wellington's acceptance of diversity is the highest of all the cities monitored.	<ul style="list-style-type: none"> ↻ slow decline in perception of our rich and diverse arts scene ↻ acceptance and value of identity highest monitored ↻ slump in resident's sense of pride in the area and perception of city ↻ drop in perception of contribution of heritage items to city and community's unique character
Economic wellbeing	This is the largest wellbeing area with sixteen outcomes. Although there are some positive trends, most indicators in this area showed a level of uncertainty. We will continue to monitor the trends closely as the city goes through this period of transition out of pandemic restriction and impacts.	<ul style="list-style-type: none"> ↻ drop in the city's economic diversity ↻ long term growth in GDP per capita ↻ increase in household incomes ↻ uplift in number of houses constructed ↻ less feel it's easy to access the city ↻ drop in perception of public transport: ease of access, affordability (prior to 50% fare reduction) and reliability ↻ gradual lift in active modes and public transport ↻ improvement in number of road crashes

Appendix 1: Details on key strategy updates

Tūpiki Ora Māori Strategy			
<p>Vision: Kia mauri ora te taiao, kia mauri ora te whānau, kia mauri ora te ao Māori The vitality of our environment is nourished, the wellbeing of our whānau is fostered, te ao Māori is embraced and celebrated</p>			
<p>Summary status:</p> <p>Clear lines of accountability for the oversight and delivery of the Action Plan have been developed and a first progress report was completed as at quarter two 2022-23. That report looked at the alignment of current projects and initiatives to the Action Plan – see separate focus area reporting</p> <p>It's not yet possible to assign a RAG status due to the challenges in obtaining measurable metrics, however we are progressing development of an indicator framework and accompanying snapshot (infographic) which tells a story about the current state of Māori Wellbeing in Pōneke. We are continuing to refine the framework, including a dashboard which communicates progress to inform partnerships areas for improvement or re-commitment.</p>			
<p>Background:</p> <p>Tūpiki Ora Māori Strategy was approved by Committee in May 2022 and the associated 3 – 5year Action Plan was approved by Committee in September 2022.</p>			
<p>Reporting:</p> <p>Over 80 projects or initiatives aligned with Tūpiki Ora to varying degrees. The table below summarises the number of projects or initiatives contributing to the four ngā pae hekenga - waypoints (similar to milestones) set out in Tūpiki Ora.</p>			
Pae Hekenga	Number of Actions in this Pae	Number of Actions current Council projects and initiatives have been aligned to	Number of projects or initiatives contributing to the actions in Q2
Te whakatairanga i te ao Māori - Enhancing and promoting te ao Māori	10	9	29
Tiakina te taiao – Caring for our environment	9	3	14
Te whakapakari pūmanawa - Building capability	14	10	25
He whānau toiroa – Thriving and vibrant communities	9	4	20
			88 in total
<p>We have created an ongoing monitoring and reporting framework to measure progress of Tūpiki Ora and the priorities set out in our partnership agreement with iwi. More work is required to develop outcome indicators and set measurable targets for actions in the Action Plan. This will help us to assess how much the projects and initiatives are contributing toward the actions they are aligned to and benefits for Māori.</p> <p>For 2023/24, all of Council will be asked to reference their contribution to the Tūpiki Ora Action Plan in their business unit plans. This will help us to be more deliberate in selecting mahi that will move us toward the next waypoint and our ultimate destination. And to better assess our progress against the Action Plan each year.</p> <p>We have also identified overlaps between some of the actions in the Tūpiki Ora Action Plan and other strategies. We will be working with responsible owners of the other strategies toward a goal of reporting through one strategy - whichever is most appropriate given the nature of the action.</p>			

Te Atakura – First to Zero							
Goal: Wellington is a net zero emission city by 2050							
Summary status: <ul style="list-style-type: none"> Reduce City emissions by 57% between 2020 and 2030, and net zero by 2050 – status is green: 9% reduction in city emissions between 2020 and 2022. We need to maintain momentum and focus on delivering the projects with greatest potential impact (the transport system and creating higher urban density). [57% target was set in the 2021 Te Atakura update and approved by the Planning and Environment Committee 23 September 2021] Reduce Council’s emissions to net zero by 2050 – status is green: A significant reduction in emissions from the landfill that has reduced Council emissions by about a third. The Council Emissions Reduction Plan is currently under development. Create a resilient city and Council – status is amber: Adaptation work programme on track, however Councils are still waiting for the Climate Change Adaptation Act. Central government clarity on policy, funding and financing is required to make further progress. 							
Background: Council declared a climate and ecological emergency in June 2019 and adopted the Te Atakura – First to Zero, which addresses both how we prevent climate change from getting worse, and how we adapt to the impacts of climate change that can’t be avoided. When surveyed, 92% of Wellingtonians are a little, a lot or very worried about climate change. The strategy responds to the need to take urgent collective climate action to protect the people, places and lifestyle we love, and outlines the role of Council as a local government organisation in responding to this challenge.							
Reporting:							
Become a net zero-carbon city							
Action areas	Purpose	Programme / activity	Q3 Progress	Comments	Contribution to reduction targets		Risks/ roadblocks
					2030	2050	
Transport and urban form	Create a city where you can live close to where you want to go and get there safely and reliably using zero-carbon transport options.	Proposed District Plan		Enables significantly increased urban density, currently in the approvals process.		✓	
		Let’s Get Wellington Moving		Significantly increases public transport capacity and improves active transport infrastructure. Currently in the Detailed Business Case phase.		✓	
		Paneke Pōneke		Several projects underway	✓		Changes to public road space allocation require significant community engagement and a strong focus on the “why”
		EV charging stations		9 chargers installed and operational across 4 sites (Ākau Tangi, Karori, Kilbirnie, Nairnville Rec Centres. Two more sites planned for delivery in Q4 (Ngaio & Mervyn Kemp Libraries). Feedback has been exclusively positive.	✓	✓	The easy locations have been progressed first. Future sites may be more challenging.
		Practical support to shift travel habits, from advice to minor works		Public E-bike scheme launched, good success with existing programmes including working with schools and workplaces.	✓		Currently recruiting to deliver on the increased funding from LGWM and the DIA Better Off Funding
Building energy	Support building owners to upgrade to a higher standard than the Building Code, creating warmer, drier homes that use less energy.	Home Energy Saver		Requests for assessments are down, reflecting current economic conditions	✓		May need to reassess approach
		Environmental and Accessibility Performance Fund		Three current applications for \$1.33m in total	✓	✓	
City-wide initiatives	Inspire and encourage businesses, communities and individuals to take climate action.	City activation		Scoping out approach to business sectors to support the transition of Wellington’s economy to a zero-carbon/zero-waste future	✓	✓	Working to integrate with Economic Wellbeing Strategy and conversations with Wellington businesses.

		Let's Talk Shop Pilot		Targeted support for small businesses, pilot on track for Q4. We expect to run up to 12 businesses through the 12-week programme.	✓			
		Zero Together		Support for individuals, first series of workshops starts in Q4	✓			
		Climate action education campaign		Social marketing campaign now starting mid-July 2023.	✓		Working on integration with other Council comms and engagement activities.	key
Advocacy	Encourage stronger climate action from central and regional government	Submissions		No recent submissions, but there will be new pieces of policy out for consultation this year, including the next round of advice from the Climate Change Commission	✓	✓	Would be good to have stronger relationships with officials, as submissions are limited in their influence.	
		Regional projects		The regional emissions reduction project is making good progress, as are the other two projects also looking at regional transport emissions.	✓	✓	Reaching agreement across the regional leadership committee members is key to success.	
Become a net-zero carbon Council								
Action areas	Purpose	Programme / activity	Q3 Progress	Comments	Risks/ roadblocks			
Council	Integrate climate considerations into Council decision-making	Carbon accounting		FY21 and FY22 inventories being signed off in late April.	Incorporating a full Scope 3 value chain approach has been challenging.			
		EV Fleet		On track to have all passenger vehicles BEV or PHEV by 2024				
		Carbon forestry		Council forestry mapped in GIS.	Next step is refreshing the assessment of opportunities.			
		Climate Smart Buildings and Infrastructure		On track to deliver guidance for Council staff in time for input to the 2024 LTP process.				
Adapt to the impacts of climate change								
Action areas	Purpose	Programme / activity	Q3 Progress	Comments	Risks/ roadblocks			
Understanding the problem	Develop the insights required in order to plan next steps for Council assets and broader City adaptation.	Wellington Regional Climate Change Impact Assessment		Progress of the assessment is on track.	Mana whenua engagement has been challenging.			
		Climate-related Disclosures (understanding Council's risks and opportunities)		Deloitte appointed, first phase expected to be complete by end of Q4, to feed into the 2024 Long-term Plan.				
Council's strategic approach to adaptation	Develop a strategic approach that allows us to respond proactively and with agility to a fast-changing context	Internal policy work building on the Resilience Strategy		On hold due to capacity issues.	Some aspects captured by the climate smart buildings and infrastructure project, and the Climate Adaptation Community Engagement Roadmap.			
		LGWM Adaptation Workstream		Workstream established	Lack of clarity on next steps.			
Working with communities	Enable community participation adaptation decision-making	Bloomberg Project		Design agency has been appointed to develop the blueprint of prototype v1				
		Climate Adaptation Community Engagement Roadmap		Being presented for Councillor approval in April 2023				
		Community Climate Conversations		On track for being delivered once the roadmap is approved				
Advocacy	Encourage the faster development of policy clarity for adaptation	Research partnership with the Environmental Defence Society		Input into EDS Working Paper 1 complete				

Children & Young Persons Strategy	
<p>Vision: We support the wellbeing of children and young people in Wellington through the unique features of our place and qualities of our people. We want our children and young people to feel connected to Pōneke with a strong sense of belonging – helped by visible stories of mana whenua and Māori and celebrating the diverse Pacific and other cultures and communities living here.</p>	
<p>Summary status:</p> <p>Implementation of the 72 actions of the Children and Young Persons Action Plan is well advanced. The delivery status is - the majority, 52, are green (four complete and 48 in progress and on schedule), with seven amber (five actions delayed and two not yet started) and 13 red (two on hold and 11 to be assigned).</p> <p>Based on current feedback, we can expect the majority of the actions outlined in the action plan to be completed by August 2024. However, four actions that specifically involve construction of physical spaces (e.g., Te Matapihi) are expected to be completed beyond this timeframe.</p> <p>Background:</p> <p>The Children and Young People Strategy was adopted on August 5, 2021. It includes an action plan aimed at improving the Council’s existing work programme and implementing new initiatives, such as the development of a youth hub in the central city. The action plan is assigned an indicative timeframe of 1-3 years, running from August 2021 to August 2024. The action plan comprises a list of 72 actions categorised into six focus areas, including:</p> <p>Focus Area 1: Our Central City – “All children and young people feel safe in the city at any time of day” Focus Area 2: Hauora across the City – “Delivering spaces, places and programmes support the wellbeing of children and young people” Focus Area 3: The Basics – “Working with others to ensure access to food, safe and healthy housing and wrap-around support for homelessness” Focus Area 4: You belong – “Wellington welcomes, celebrates and includes the diversity of all children and young people” Focus Area 5: Pathways – “Building life-long learners” Focus Area 6: Participating in Change – “Young people taking on the world”</p> <p>Completed Actions</p> <ul style="list-style-type: none"> • Achieve Wellington Zoo Rainbow Tick accreditation - Completed July 2022. • Develop new Employee Inclusion Strategy to ensure we confidently and competently interact with the diverse communities we serve. The Council adopted Rautaki Whakawhāiti, Inclusion Strategy 2021–2024. • Provide events programmes to showcase young kapa haka and cultural performing arts groups. The Council showcased Te Kura Kaupapa Māori o nga Mokokpuna at Te Rā o Waitangi. Performances by several youth groups at the Wellington Pasifika Festival. • Explore whether fees and fines may be a barrier to access for children and young people. This was completed July 2022. Wellington libraries went fully fines-free on 1 July, and all outstanding debts relating to overdue fines were waived. In early 2023, a review noted the measurable impacts includes the 48% increase in teen borrowers (aged 13-17) transacting with their library cards. <div style="display: flex; justify-content: space-around; margin-top: 10px;">   </div> <p>Overall progress</p> <p>Four actions are complete, the majority are 53 actions are “in progress”, with 90% of these are “on schedule” and only 10% “delayed”. 82% of actions are aligned to the Tūpiki Ora Māori Strategy</p>	

Key Issues:

One third of the reported actions (21) encountered issues with implementation. The issues included capacity issues, budget and external factors delaying implementation. These concerns can be effectively addressed during the upcoming Long-Term Plan process. We highly value the contribution of the Youth Engagement Advisor within the Engagement team, as their presence has played a pivotal role in successfully implementing several key actions that would have otherwise lacked sufficient resources. There were three actions that do not have assigned owners at this point and we are seeking advice on the most appropriate contact to take responsibility for these actions ahead of the upcoming reporting round.

Tūpiki Ora Māori Strategy alignment:

There is strong alignment with the Tūpiki Ora Māori Strategy with the prioritisation of Māori wellbeing, engagement with Māori youth, promotion of Te Reo and engagement with mana whenua throughout development. The remaining 11 responses either indicated future alignment when the timing is right or stated that the action was never in scope.

It is worth noting that the C&YP action plan was created before the Tūpiki Ora Māori Strategy was developed. We have also identified overlaps between some of the actions in the Children & Young People Strategy and the Tūpiki Ora Māori Strategy and recommend that actions are reported through only one strategy for consistency.

Collective commentary on overall health of the strategy:

It has been two years since the adoption of the Children & Young People Strategy and we are pleased with the progress made. With the establishment of a baseline through quarter three, we are now able to identify trends going forward, including any changes in RAG status. We identified that some actions faced external challenges such as housing affordability and supply issues (“work in partnership with tertiary institutions to attract domestic students to Wellington” and construction industry delays (“complete Ara Moana waterfront playground at Frank Kitts Park”). However overall, the strategy is on target to achieve its goals.

Aho Tini – 2030 Arts, Culture & Creative Strategy

Vision: What we will see - The rich cultural traditions and identity of our capital city inspire our exciting and innovative arts, culture and creativity. Wellingtonians can access and participate in arts and culture and explore their creativity. Together, in partnership with the arts, culture and creative sectors and with mana whenua and Māori, creativity, collaboration and innovation are woven through everything we do.

Summary status:

In the eighteen months since the adoption of Aho Tini, a newly appointed leadership team have been reshaping existing programmes in City Arts and City Events against the strategy and establishing items against the additional \$1.6m funding associated with the Aho Tini Action Plan. Focus in the next 12 months will be on delivery of the cross-Council elements within the strategy. Overall status is green.

Background:

Aho Tini 2030 strategy was adopted in August 2021 and includes four focus areas which will direct the work of the Council to bring the vision to life and help to guide the work of Council Controlled Organisations such as Wellington Museum, City Gallery Wellington, CapitalE and WellingtonNZ. The focus areas are:

Focus area 1: Aho Tangata Our people – Connected, engaged, inclusive, accessible communities

Focus area 2: Aho Hononga Partnership with Māori

Focus area 3: Aho Whenua City as stage – Our places and spaces

Focus area 4: Aho Mahi Pathways - Successful arts and creative sector, and careers

Reporting:

In addition to the ongoing programmes of City Events and City Arts, several significant projects have progressed as Creative Capital aligns programmes against and across Aho Tini's four strands, these are detailed below.

Granting programmes:

Key criteria are being reviewed and completed work includes the distribution of an additional annual \$200,000 for the independent arts sector. For multi-year funded arts organisations, this has involved those companies aligning with and reporting on the four strands. The Community Events Funds has been removed from the structure of grant rounds and made accessible year-round, allowing community groups more timely access to potential funding and support throughout the year.

Reimagining Toi Pōneke:

Extensive research and engagement to understand and respond on the review and re-conceptualisation of the Council's city arts centre is underway. Options are in development and will be presented by mid-June 2023.

Partnership with Māori and mana whenua:

A range of activities to meet Aho Tini's goal of increasing the presence of ngā toi Māori and te reo Māori includes: Hui Ahurei festival 2022 in conjunction with Tawhiri productions (celebrating 50 years since the recognition of Te Reo as a national language); the development of 115 Manners Street as a site for emerging Māori digital artists in conjunction with Te Herenga Waka, Victoria University of Wellington. A significant festival for Matariki in 2022 and 2023 has been developed in partnership with relevant agencies and people; and production support has been provided to Mataaho Aronui on Matariki elements under their control. We have created story-telling and digital projection relevant to mana whenua when commissioning artists and artmakers. A research project to consider an effective framework with mana whenua engagement on arts projects has included kōrero with Ngāti Toa Rangatira and Taranaki Whānui on how better to support their needs, and the potential for partnership.

Development space for new work and practice:

The reopening of the Hannah Playhouse in November 2022 is a partnership with the Hannah Playhouse Trust to enable the venue to be a low-cost accessible space for the development of new works and practice as well as presentation. It is targeting mid to senior career artists, those performing artists who were identified as being most in need during the Aho Tini consultation. Since re opening, the Hannah has hosted artists creating five new works, as well as hosting sixteen fringe festival shows, and it will host Kia Mau in development and delivery by the end of this financial year. In conjunction with the newly refurbished St James Theatre reopening in Courtenay Place, this has stimulated the revival of the theatre and entertainment district of the city.

Access to spaces and venues:

As requested by Council, following submissions by the sector during Aho Tini 2030, the review of Wellington City Council's venues is underway. It has been structured as a two-stream consultation to explore an investment framework across the suite of facilities run by the city and to review the venue operating model in relation to Council's goals and sector representation on accessibility and pricing. This work is being undertaken in conjunction with the Economic Wellbeing team of Council.

A second component in space provision is the Creative Spaces programme which connects lesser-used spaces in the city with arts groups in need. It has operated throughout the year and has facilitated spaces including for The Conch, Silver Noodle Soup and Homeground performance companies.

Embassy billboard:

In conjunction with the Embassy Theatre Trust, Creative Capital operates the 20% public good content on this site for use by the creative sector and Council. From October 2022 when we took over the scheduling of the WCC content 20 community advertisers have gone to air – covering arts companies, civic events, sporting events and community events.

Guiding Principles for Te Matapihi:

The development of the new central library, Te Matapihi ki te Ao nui has a number of guiding principles of relevance to Aho Tini 2030, including the mandate of engaging fully with mana whenua; creating an environment that is a hub of creative, civic, and humanities activities. Significant work has occurred including the engagement of a senior Māori advisor to the Project; the securing of Rangi Kipa and a co-design partnership with his company Tihei; and the development of Tihei-led design principles. Further work on the second principle will be occurring in the next two years.

He Rautaki Ōhanga Oranga Economic Wellbeing Strategy

Vision: Wellington is a dynamic city with a resilient, innovative and low waste, low carbon circular economy that provides opportunities for all and protects and regenerates our environment

Summary status:

The progress of the Economic Wellbeing Strategy has got off to a strong start, supported by the Council's CCO and funding partners. At an operational level, the strategy is also providing increased opportunity for cross-council collaboration, which has many flow-on benefits for other teams and priority action plans across the organisation. As the work programme becomes better shaped with projects/business cases getting defined, resource challenges may become more apparent and will need to be managed. Overall status is green

Background:

The Economic Wellbeing strategy was adopted in June 2022 and includes six strategic outcomes for the city to focus on for the next 10 years, these are:

- Outcome 1: Sustainable business and career pathways
- Outcome 2: Transitioning to a zero-carbon circular economy
- Outcome 3: A Business-Friendly City
- Outcome 4: Centre of Creativity and Digital Innovation
- Outcome 5: Celebrate our Capital City Status
- Outcome 6: A dynamic city heart and thriving suburban centres

Many of these outcomes are interlinked with other key strategies across council including Te Atakura – First to Zero Climate Action Plan, and the Tūpiki Ora Māori Strategy.

Reporting:

Regular business engagements at Mayoral, CEO and officer levels have been established, as well as work underway to improve Council processes contributing to Outcome 3: Business Friendly City. Early highlights include a strategy around the City in Transition (supporting Outcome 6: Vibrant City Centre), including a new Development Response Plan, business support activity, a new storytelling platform, and the recent appointment of the Central City Manager.

Appendix 2: Detailed information on the projects and programmes comprising the LTP significant projects (investments) portfolio

Programme	SRO	Business Owner	PM/Lead	Start	Finish	IDF Stage	Prev Q1	Prev Q2	Overall	Schedule	Scope	Budget	OVERALL COMMENTARY
Chaytor Street, Karori - Safety Improvement	Brad Singh	Brian Russell	Patrick Padilla	1/02/2023	4/10/2024	2 Develop	○	●	●	●	●	●	Draft business case for significant improvements is complete and peer review underway. Minor improvements plan is complete and can be delivered within current budgets. This will include new road markings, white edge lines, yellow hatchings, high friction surfaces, no stopping lines and installation of an electronic bike warning sign and driver speed feedback sign. This will be progressed via the Traffic Resolutions process, due to the Regulatory Process Committee on 22 June 2023. RISKS & MITIGATIONS: -No risks at this time. KEY MILESTONES: -Submission of the Minor Works Traffic Resolutions report in June 2023 and completion of Business Case by 4 May 2023.
Frank Kitts Park Playground (Te Aro Mahana)	Liam Hodgetts	Phil Becker	Natalie Clausen	22/02/2023	10/03/2025	4 Deliver	◆	▲	▲	◆	●	▲	Deed agreed between WCC and liquidators results in the delay of original schedule. Impacts will be confirmed Q4. MILESTONES FOR NEXT REPORT PERIOD: Vendor to report back to project team in April. Winter conditions will drive a longer delivery.
Ngaio Gorge Slope Stabilisation Improvements	Siobhan Procter;	Brad Singh;	Sarath Amarasekera	22/02/2023	30/04/2023	4 Deliver	▲	▲	▲	▲	●	◆	Three retaining walls were completed. Slope stabilisation for both slips was completed including construction of Mechanically Stabilised Earth (MSE) wall. Road improvements works between lower slip and upper slip are in progress including installation of street lights. Storm water pipe & manholes installation is in progress. Carparks construction are in progress. Due to Covid-19 shutdowns, the Omicron outbreak, scope changes, delays in material supply, increased quantities in schedule, unforeseen ground conditions, and adverse weather conditions an extension for construction has been granted. The re-scheduled project completion date is June 2023 (weather permitted). During construction, the contractor had to overcome several obstacles associated with the unforeseen ground conditions, adverse weather conditions (slips), scope changes, increased quantities in the schedule, and additional work to provide a safe work environment for site staff. These conditions required additional work to be carried out for the successful and safe completion of the project.
Street Light Remediation	Siobhan Procter;	Brad Singh;	John Kandalides	11/04/2023	28/04/2023	1 Conceive	○	○	▲	○	○	○	Project initiated at the end of March.
Bike Network Programme													
Botanic Gardens to City	Vida Christeller;	Brad Singh;	Jacob Wahry	16/02/2023	6/03/2023	4 Deliver	▲	●	●	●	●	●	Full route civil work completed -Feedback form has been collecting responses since March 14, will be open until May. -Remaining signal works to be completed week of April 3rd
Evans Bay Parade Stage 1 - Part 3	Vida Christeller;	Brad Singh;	Michael Talebi	28/11/2022	14/12/2022	4 Deliver	●	▲	▲	▲	●	▲	Lizard Management Plan indicated need for Wildlife Act Auth, which takes 6 months. Have requested review of this as lizards are outside construction zone.

Programme	SRO	Business Owner	PM/Lead	Start	Finish	IDF Stage	Prev Q1	Prev Q2	Overall	Schedule	Scope	Budget	OVERALL COMMENTARY
Bike Network Programme (BNP)													
Evans Bay Parade Stage 2	Vida Christeller ;	Brad Singh;	Michael Talebi	8/03/2018	28/11/2025	3 Plan	●	●	●	●	●	●	AECOM on board for detailed design KEY MILESTONES: Physical works for Seawall at Hataitai Beach and Yacht Club – expected start 1 July 2023. Secondary Procurement of Cycleway Physical Works – mid 2023 tied to performance of contractor on part of EBP1 Part 3. Cycleway Construction Start – Feb 2024
Newtown to City Transitional Project	Vida Christeller ;	Brad Singh;	Jacob Wahry	20/01/2023	29/03/2024	4 Deliver	▲	▲	▲	▲	●	●	Delays to programme due to weather, launch delayed to beginning of June. Uncertainty around construction costs spent to date. Installation of Kent/Cambridge bike lane will cause disruption to traffic.
Frank Kitts Park Programme													
Frank Kitts Park Programme	Liam Hodgetts;	Phil Becker;	Rachael Watts	22/02/2023	30/07/2024	1 Conceive	●	●	●	●	●	●	Revised comms and engagement material complete. Timeline developed to commence commercial negotiations. Key Risks and Treatments: Mana Whenua resourcing indicated at Amber and whilst actively managed will remain at Amber until wider resourcing issues/ strategic support by WCC can be established. Key Milestones: Approval of comms and engagement material by SRO. MOU Developed between WCC/ Fale Trust to support commercial negotiations.
Housing Upgrade Programme 2 (HUP2)													
Housing Upgrade Programme 2 (HUP2)	Kym Fell;	Angelique Jackson;	Peter Mora	9/11/2022	25/05/2033	2 Develop	▲	▲	●	▲	●	▲	Draft programme schedule completed in the last period. Programme mandate currently being finalised for approval in Mid May to outline the programme vision and approach to delivery. Confirming scope.
Te Ngakau Programme													
Te Matapihi ki te Ao Nui	James Roberts;	Kym Fell;	Andrea Thomas	7/02/2023	23/02/2023	4 Deliver	▲	●	●	●	●	●	Piling is completed in zone 1A, ten of 49 piles installed. Ground floor demolition works have started. Preparation for early June install of crane. Separable Portion (SP)1C tender due to be awarded in April. In-ground services works on Victoria Street progressing to programme. First arrival of ground floor reinforcing steel received. Milestones planned: SP2 design complete, 27 June 2023; SP3 for tender issue, 21 July 2023 (building services).

Programme	SRO	Business Owner	PM/Lead	Start	Finish	IDF Stage	Prev Q1	Prev Q2	Overall	Schedule	Scope	Budget	OVERALL COMMENTARY
Te Ngakau Programme													
Te Ngakau	Siobhan Procter;	Iestyn Burke;	Warwick Hayes	27/01/2023	15/02/2023	1 Conceive	●	●	▲	○	○	○	Te Ngakau programme is undergoing a reset and restructure to ensure that it is fit for purpose as works on the total precinct move to the next phase of delivery.
Town Hall Redevelopment Project	Siobhan Procter;	Iestyn Burke;	Bede Crestani	26/01/2023	31/10/2025	4 Deliver	●	●	▲	▲	●	▲	Sheet piling is to depth so risk due to in ground obstructions and building damage is mostly complete. Dewatering spears are being installed and water volumes will soon be extracted which will allow risk values to be reviewed. The baseline targets remain, which are no serious injuries, practical completion in Sept 24 and budget of \$182.4m.
Zero Waste Programme (ZWP)													
Sludge Minimisation Facility	Siobhan Procter	Iestyn Burke	Janet Molyneux	13/02/2023	30/06/2027	3 Plan	▲	●	●	●	●	●	The ECI phase is approaching conclusion and planning for the delivery & construction phase underway. The project team engaging with WCC finance to agree appropriate cost and revenue approaches. Additional resource has been procured on WCC's side. DOC permits for Lizard relocation received 10/3; Regional Consent for Hillock works expected by 14/4. Reported financial results for March in line with actual spend on the project. KEY RISKS/ISSUES: Unreliable global supply chains increases project delivery cost and/or lengthens project schedule. Required process performance is not achieved (solids destruction, energy efficiency, utility consumption, etc). Necessary consents and contracts are not finalised prior to early works commencing in May 2023. KEY MILESTONES: Further market engagement with plant and equipment vendors to confirm pricing. Cost estimate of Feb 17 Design Drop to inform Stage 1 contract price. Stage 1 estimate expected early May Land ADA executed by late April-early May Commissioners Report appeal period ends 24/3/23.
Zero Waste Programme (ZWP)	Siobhan Procter;	Chris Mathews;	Adam Dearsley	14/11/2022	30/09/2027	2 Develop	▲	▲	▲	●	●	▲	AMBER rated due to programme not having a dedicated budget in this FY. Confirmation of approved budget is part of the June 2023 annual plan. An agreement was reach to work regionally on the organics collections and processing funding application via MfE. The Regional WMMP development is also progressing well. Risk: The tunnel strengthening solution required for the landfill extension to ensure seismic resilience is a significant cost (identified as risk in the business case). Workshops are underway to provide design options, final solution is expected in June. Mana Whenua engagement is now a key risk with limited capacity of iwi liaison combined with limited capacity of iwi to engage. Milestones for next period: Next Milestones is lodging the SLEPO consent late March and seeking approval to adopt the Zero Waste Strategy at the 27th April E&I committee.

Appendix 3: Wellington Water Limited (WWL) Quarterly Three reporting information:



Q3 Performance Report 2022/23

Overview

This quarterly consolidated report draws together information from established reporting and dashboards. The purpose of this report is to provide the Wellington City Council (the Council) with a high-level overview of Wellington Water’s quarterly performance.

Quarterly non-financial performance for the Council has been fair for Q3 2022/23, tracking closely with prior year results. The capital programme delivery has been strong, now tracking towards the upper end of the range, however leaks are putting pressure on operational budgets, as well as on regional water supply capability. The backlog of leaks is continuing to increase along with response times to non-urgent jobs, which is impacting customer satisfaction.

Non-financial performance

Compliance with Drinking Water Standards

As part of preparing Wellington Water for the increased regulation requirements set by Taumata Arowai, we have increased our audit activities. Taumata Arowai has been briefed on our increased audit activities and acknowledges it as good practice and that it will identify issues that will require reconciliation.

Part of the increased effort was an in-depth audit of the Q1 and Q2 data that supports this measure. The audit has identified several technical compliance issues within the data that need to be reconciled in order to demonstrate complete compliance.

Taumata Arowai has indicated that as long as we continue on the path of addressing the issues identified, they will be comfortable. Even with that assurance, we are going to move to resolve the issues as soon as practicable.

To be completely transparent we have set this measure as red while we resolve these issues which we aim to have completed by the end of Q4. We can provide assurance that the water quality during Q1 and Q2 was unaffected, and all water supplied was, and remains, safe.

Performance against Statement of Intent

Wellington Water sets performance measures through its Statement of Intent to address regional priorities for the Wellington Water Committee and the company. This year there are 15 measures.

As at the end of Q3 (1 January – 31 March 2023) company performance was:

- 11 are on track to be achieved.
- 3 are **not achieved**.
- 1 is **off track**.

For detailed information on measures that are at risk or not achieved refer to the table below.

Measure	YTD result	Commentary
Compliance with Drinking Water Standards (DWS) Parts 4 and 5 (Metro Wellington)	Non-compliant	See commentary in the “Compliance with Drinking Water Standards” section below.
The percentage of time that we can demonstrate compliance with DWS Parts 4 and 5 in SWDC (for each scheme)	Non-compliant	See commentary in the “Compliance with Drinking Water Standards” section below.
We will receive no abatement notices, infringement notices, enforcement orders or convictions for breaches of consent in the relevant financial year	5 infringement notices, 1 abatement notice and 1 formal warning (All in Q1)	No enforcement actions from the environmental regulator in Q3.
Customers rate their experience of our performance as ‘Satisfied’ or better	67%	We are continuing to see an increase in the number of network faults. Time to resolve jobs is increasing as a result. Work is ongoing to improve communication and visibility of priority and job status to help mitigate this.

Delivery and financial performance

At the end of March, the Council's capital programme continues to track at the upper end of the capital range (between \$40m and \$64m) with a forecast delivery of \$60m for the year. Year to date actuals is \$48m against a budget of \$48m, with Drinking Water being ahead of budget and being offset by reservoirs, stormwater and wastewater underspends.

Year to date Opex spend is 2% (\$0.7m) over budget. The full year forecast is 0.3% over budget, taking into account an additional \$2.0m from the Council for leak repairs, an additional \$0.2m agreed overspend and \$0.7m itemised separately for unexpected events.

The overspend in unplanned maintenance for drinking water (\$2.1m / 42%) has been partially offset by reductions in planned maintenance (27%) and monitoring and investigations (34%). This will be further reduced by slowing down leak repair work in Q4.

For more detailed information see the attached financial dashboards, Major Projects report and in-depth Operational Expenditure report.

Other information

Customer

There are a record number of customer jobs, with budget constraints and a tight labour market meaning that we are unable to address all issues in our network in a timely manner. At the end of December 2022, we had 4,100 open jobs across all councils (all water types), and 1,333 leaks in Wellington City.

We forecast that the number of open jobs will continue to increase over the short to medium term, with significant investment in a work programme required to slow or stop the backlog. Addressing this issue will require investment both to repair the leaks and in renewals, investigations, and planned maintenance, to improve asset performance and reduce asset failures.

Customer satisfaction fell again this quarter to 64%. This was as anticipated, as we continue to prioritise leaks by impact rather than age. Lower customer satisfaction in the work we do is having some impact on frontline staff, who are finding they are dealing with more complaints and frustrated customers.

Leakage management

This number grew to 1,333 by the end of the quarter. The number continues to grow exponentially as the aging network of pipes deteriorates faster than the rate of pipe renewals. This has a direct impact on the ability of WWL to fix every leak that is reported. While we continue to prioritise, jobs based on the volume of water being lost through leaks and the impact on the public, a growing number of P3 and P4 leaks will mean lower-priority leaks remaining open indefinitely. Coupled with longer periods of dry weather due to climate change, water loss has long-term implications for future water supply in the region.

We have put in place new tools and processes to improve customer experience, with a focus on level of communication and customer visibility over the status of the network and of specific jobs. We upgraded the Job Status Map which allows customers to see if their leak has already been reported, and its job status. Our leaks campaign during Q3 raised awareness among the public about the problem at hand.

These improvements are helping to provide more up-to-date information around the status of leaks and help customers to understand why some leaks are receiving higher priority than others. However, customers are frustrated when we don't arrive to fix leaks, they have reported days, weeks, or sometimes months ago.

Parts of the aging network are being upgraded, but until most of the network is replaced, there are some P3 & P4-rated minor leaks that it is likely will never be fixed because of the volume of leaks and limited resources.

Transition to the new entity

Staff are feeling more uncertainty over the shape and direction of the Three Waters Reform programme following the Government's policy reset and also the National Party's 'Local Water Done Well' policy. The company is undertaking a cross-organisational impact assessment to scope the impacts to the business and evaluate how our internal functions need to adapt. We continue to engage with our people regularly to support them through transition, including our Alliance staff.

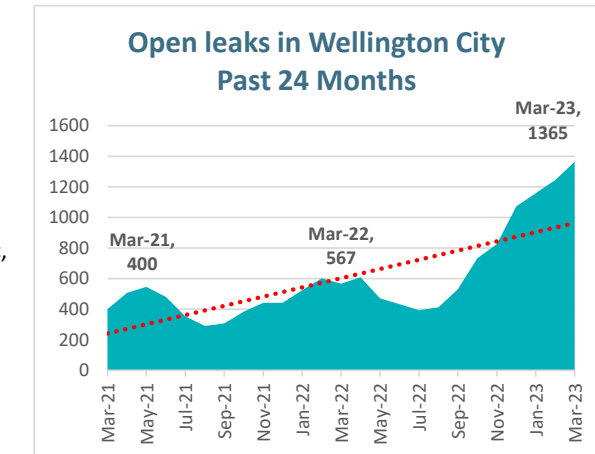
Business improvements

Wellington Water's rolling business planning process is focused on identifying and supporting the delivery of core services and preparing for the transition.

Health and Safety

We have been working with councils, contractors and Waka Kotahi around new rules for traffic management. We hosted a recent workshop of which Wellington City Council staff that helped explain the changes and ensure consistency across traffic management practices. Traffic and pedestrian risks remained the leading cause of health and safety incidents in this quarter.

The majority of the 34 incidents reported in this period included 28 near miss incidents. There was one incident that resulted in the worker having to take time off work.



Quarter highlight – CBD Wastewater Project

This is the third phase of six on the CBD Rising Main and Pump Station Upgrade project. The programme of work will cater for growth, improve network resilience, environmental and health outcomes, and provide extra flexibility in how the system can be managed.

The team has worked with Wellington City Council to balance the effects on traffic and business, and to work in with timing around the strengthening work being carried out on Te Matapihi/The Central Library On behalf of Wellington City Council, Wellington Water Ltd is carrying out a series of projects to upgrade the wastewater network. This is not a simple task; the work is complex, based in the heart of the CBD, and potentially disruptive to traffic, businesses, and pedestrians.

But it is essential and aligns to the principles of Te Mana o Te Wai, which is focused on restoring and preserving the balance between water, the environment and people, now and in the future.

We have now started working on the Victoria Street wastewater main. This is past its life and frequently bursting, which leads to wastewater being discharged into the harbour.

Wellington Water began working on the Victoria Street rising main in March. From the outset, engineers knew that the location of the pipe, and the extent of its deterioration would require smart solutions to minimise disruption.

Rather than digging a second trench to lay a new pipe alongside the existing one, slip lining, a trenchless technology, has been employed. This allows the existing pipe to be relined, giving it a new design life of 100 years.

Alleviating the need for a second trench to be excavated along the street has minimised disruption and relining the existing pipe instead of duplicating it lowered the project's carbon footprint.

The work was made more complex by the extent of corrosion of the existing, cast-iron pipe. Not unexpectedly, it had deteriorated substantially since it was commissioned in 1947. Jagged, rusty metal posed a threat to the new polyethylene lining, potentially damaging it before it was commissioned. Removing any defects that could compromise the lining as it was inserted was essential. A scraping device removed defects from the old pipe, creating a smoother tunnel for the new pipe liner. It also returned the original pipe back to its original diameter.



Appendix 4: Alignment of community wellbeing outcomes and the LTP strategic priorities and work programme

The following tables provide an overview of the alignment of community wellbeing outcomes and the LTP strategic priorities, work programme objectives and work programme descriptions. The last table indicates how two LTP strategic priorities, their objectives and work programmes align with all four community wellbeing outcomes

Community Wellbeing Outcome	LTP Strategic priorities	LTP Work Programme Objectives	LTP Work Programme Description
Environmental Sustainable, climate friendly eco capital	1. A functioning, resilient & reliable three waters infrastructure	A reliable 3 Waters infrastructure	3 Waters network Stormwater Wastewater Targeted upgrades
		A resilient 3 Waters infrastructure	Drinking Water
		A functioning 3 Waters infrastructure	3 Waters Reform Programme

Community Wellbeing Outcome	LTP Strategic priorities	LTP Work Programme Objectives	LTP Work Programme Description
Social People friendly, compact, safe, accessible capital city	2. Affordable, resilient & safe housing	Urban Planning	Planning for growth
		Safe Housing	Social Housing
		Affordable Housing	Housing Investment Programme (projects) Proactive development (SHIP) - Te Kāinga (projects) Housing Action Plan (projects)
		Resilient Housing	Proactive development (SHIP)

Community Wellbeing Outcome	LTP Strategic priorities	LTP Work Programme Objectives	LTP Work Programme Description
Economic Dynamic, sustainable economy	3. Core transport infrastructure is a safe, resilient & reliable network	Reliable, safe Transport network	Let's Get Wellington Moving Priority Planning Speed management upgrades Bike network
		Resilient, safe Transport network	Carriageway Shelly Bay Network renewals Network access

Community Wellbeing Outcome	LTP Strategic priorities	LTP Work Programme Objectives	LTP Work Programme Description	
Cultural Innovative, inclusive, and creative city	4. Resilient and fit-for-purpose community, creative & cultural spaces	Fit-For-Purpose Community, Creative & Cultural Spaces	Aho Tini 2030 Public space improvements Waterfront Development Zealandia Zoo upgrades Community centres & halls upgrades Suburban Centres upgrades City Venues Pōneke Promise Te Ngākau Civic Precinct Venues seismic strengthening	Community facilities development Streets for People: Laneways programme Public safety - Pōneke Promise Burial & Cremations policy Waterfront Development: Frank Kitts Park Public Space and City Greening: CBD greening, pocket park development Public Space and City Greening
		Resilient Community, Creative & Cultural Spaces	Community facilities planning Waterfront facilities Sports fields upgrades EQ Risk Mitigation: Seismic strengthening	Community facilities earthquake resilience EQ Prone buildings Venues Seismic strengthening Asset Management Programme CCO Upgrades

All Community Wellbeing Outcomes	LTP Strategic priorities	LTP Work Programme Objectives	LTP Work Programme Description	
	5. An accelerating zero carbon and waste free transition	Te Atakura - first to zero	Climate and sustainability Climate Change response Resource efficiency - energy Seed funding for climate action	Sustainable food (SF) systems Mode shift WCC EV fleet transformation
		Waste Free Transition	Waste Minimisation: Resource efficiency - waste	Waste Minimisation: Resource efficiency - waste Waste Minimisation
6. Strong partnerships with mana whenua	Upholding Te Tiriti o Waitangi, weaving Te Reo Māori and Te Ao Māori into the social, environmental, and economic development of our city, and restoring the city's connection with Papatūānuku (nature)	Our cultures, community diversity and inclusive city life are nurtured celebrated and enriched Iwi and Māori to have leadership roles in the decision-making process for our city. Te Reo Māori and Te Ao Māori policies Sites of significance to mana whenua are preserved and recognised as part of city's identity Māori Partnerships - inspiring meaningful relationships so that our partnerships are mana enhancing Māori Strategy - weaving te ao Māori knowledge and research together so that Māori prosper as Māori Māori Capability and Success - providing Māori organisational leadership so that Māori are empowered to engage with the Council		

2023 ANNUAL PLAN - DELIBERATION AND BUDGET VARIANCES

Kōrero taunaki | Summary of considerations

Purpose

1. This report to the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee is to provide the Committee with:
 - the formal receipt of submissions on the Council's draft 2023/24 Annual Plan;
 - an analysis of submitter views on the Community Engagement Document;
 - the updated Budget for 2023/24 year, including cost pressures and budget variances since Community Engagement; and
 - consider recommendations for the finalising the draft Annual Plan for adoption by the Council on 29 June 2023.
2. The Committee is required to consider community feedback and deliberate on the draft Annual Plan then report its recommendations to the Council.
3. This report includes attachments to support decision making.

Strategic alignment with community wellbeing outcomes and priority areas

Aligns with the following strategies and priority areas:

- Sustainable, natural eco city
- People friendly, compact, safe and accessible capital city
- Innovative, inclusive and creative city
- Dynamic and sustainable economy
- Functioning, resilient and reliable three waters infrastructure
- Affordable, resilient and safe place to live
- Safe, resilient and reliable core transport infrastructure network
- Fit-for-purpose community, creative and cultural spaces
- Accelerating zero-carbon and waste-free transition
- Strong partnerships with mana whenua

Strategic alignment with priority objective areas from Long-term Plan 2021–2031

Relevant Previous decisions

- Agree that Council is budgeting for a Net Deficit of \$69.8m for 2023/24 and this is considered to be financially prudent.
- Agree the draft 2023/24 Annual Plan project and programme (operational / capital) budgets as supporting information for Community Engagement
- Agree to include proposed amendments to the Rates Remission and Postponement Policies, to provide better support for ratepayers facing financial hardship, as outlined in the Community Engagement document and supporting Information.

Significance

The decision is **rated high significance** in accordance with

schedule 1 of the Council's Significance and Engagement Policy.

Financial considerations

Nil Budgetary provision in Annual Plan / Long-term Plan Unbudgeted \$X

4. The financial considerations are outlined in the body of this report.

Risk

Low Medium High Extreme

5. Any risk identified are outlined throughout the paper.

Authors	Matthew Deng, Senior Advisor Raina Kereama, Financial Controller Kirralee Mahoney, Principal Advisor Financial Planning Lloyd Jowsey, Team Leader, Planning and Reporting Baz Kaufman, Manager Strategy and Research Vincent Kleinbrod, Principal Advisor Amy Brannigan, Advisor Planning and Reporting
Authoriser	Stephen McArthur, Chief Strategy & Governance Officer Andrea Reeves, Chief Financial Officer

Taunakitanga | Officers' Recommendations

Officers recommend the following motion

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee, recommend to Council:

- 1) Receive the information

2023/24 Annual Plan Community Engagement Feedback

- 2) **Receive the** community feedback on the draft Annual Plan in Attachment One.

2023/24 Financial and budget recommendations

- 3) **Agree** to include the following cost pressures into the 2023/24 Annual Plan budget:

- a. LED Street lamps urgent repair - \$3m;
- b. Employee costs (increase to living wage) - \$5m;

- 4) **Note** that following cost pressures and budget variances will be included as they are adjustments to existing items in the budget or items that are required to for operation:

- a. GRWC bulk water purchase - \$5m
- b. Insurance premium increase - \$5m
- c. Other operating cost (WWL, software licenses etc) - \$1m
- d. CERF Revenue – Climate Change Response - \$(0.4m)
- e. CERF Revenue – Cycleways Programme - \$(5m)
- f. Other Adjustments - \$(5m)

- 5) **Agree** to mitigate cost pressures on the budget by applying an across organisation saving of 2% of operating costs while not impacting levels of service - \$15m (\$13m of which will directly impact rates, with remainder applied to ring-fenced activities such as waste management and city housing).

- 6) **Agree** to the Mayor's proposal to fund Wellington Water Limited (WWL) an additional \$2.3m to fix urgent leaks. Operational pressures will be managed closely through joint prioritisation and monthly reporting to ensure budgets are efficiently managed by WWL (NB: the Mayor's proposal to provide additional funding to WWL has been reviewed and is supported by Officers);

- 7) **Agree** to include vested asset revenue of \$100k per annum from carbon credits allocated by the Government related to our forestry assets;

- 8) **Agree** the fees and user charges as included in the engagement document;

- 9) **Note** the correct description of proposed fees and user charge changes for Waterfront Public Space activity outlined in Attachment Three;

- 10) **Agree** the changes to the rates remissions and postponement policies as outlined in the engagement document;

- 11) **Note** that there are projects such as work required on Council buildings on the waterfront, and Frank Kitts Park development that require additional funding which has not been included in the budget for the Annual Plan.

Community additional funding requests

- 12) **Agree** to recommend funding of \$0.15m (from reprioritising the existing capital programme) for temporary toilets installed on southern end of Ian Galloway Park by the BMX tracks;
- 13) **Agree** to pause the Huetepara Park project due to capex cost increases and reconsider the budget as part of the 2024-34 LTP process;
- 14) **Note** we will continue to provide shade in community playgrounds as appropriate and within existing capital and operating budgets.
- 15) **Note** the cycleway on the South Coast is part of the bike network with areas being completed according to priority. The route is a low priority for completion i.e. prioritised as 13 out of the 14 areas

2023/24 Draft Annual Plan

- 16) **Agree** the 2023/24 Annual Plan budget;
- 17) **Note** that the recommendations of this report result in a proposed rates increase of 12.3 percent (after growth) in 2023/24 as per the budget that was engaged on, and that any changes to the officer recommendations may have a resulting impact on the projected rates increase which will be confirmed in the finalisation of the budget for adoption on 29 June 2023;
- 18) **Note** the draft 2023/24 Annual Plan document structure (Attachment Six) for Councillor review and feedback.

Next steps recommendations

- 19) **Agree** that Officers prepare the 2023/24 Annual Plan (including associated activity statements, budgets, financial statements, funding impact statements and plans) to reflect any changes agreed at this meeting of the Committee, and that it be considered for adoption by the Council on 29 June 2023.

Whakarāpopoto | Executive Summary

6. The 2023/24 Annual Plan is year 3 of the current 2021-31 Long-Term Plan (LTP). It outlines the work being done in 2023/24, which is dominated by the continued delivery of the 2021-31 LTP priority objectives and implementation of Council strategies and priorities.
7. Community feedback on the Annual Plan engagement was split in relation to the Council's engagement proposal, similar numbers of submissions for and against the plan. Feedback from the engagement is included as Attachment One.
8. There have also been additional cost pressures and budget changes that have been included in the final draft budget. These relate to forecast cost increases (based on updated information), revenues (new funding) and additional OPEX funding to Wellington Waters Limited (WWL). Overall, the final draft plan and budget would be a 12.3 percent (after growth) average rates increase.

Takenga mai | Background

9. In March 2023, Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee adopted the 2023/24 Annual Plan Community Engagement document. The document

contained the draft 2023/24 work programme, policy and fee changes, budget update and rates change and was used to provide information to and support feedback from the community.

10. A five week-long Community engagement programme was delivered from 27 March to 30 April to obtain community feedback. Oral hearings were then held in May.
11. Increased cost pressures have continued to impact the development of the 2023/24 Annual Plan budget. As a result, there are several budget changes that arose during community engagement that are addressed through this report. Officers are therefore not proposing a lower than planned rates increase.

Kōrerorero | Discussion

Discussion – 2023/24 Annual Plan and community engagement

Overview 2023/24 Annual Plan

12. The 2023/24 Annual Plan is the year 3 of the current 2021-32 LTP and carries on key projects and programmes committed to in the LTP. Key projects focus on delivery against the key priorities of the 2021-31 Long-Term Plan:
 - A functioning, resilient and reliable three waters infrastructure
 - The city's core transport infrastructure is a safe, resilient, reliable network
 - An accelerating zero-carbon and waste-free transition
 - Wellington has affordable, resilient and safe housing
 - The city has resilient and fit-for-purpose community, creative and cultural spaces
 - Strong partnerships with mana whenua
13. Significant projects commencing or continuing in 2023/24 include:
 - Let's Get Wellington Moving projects
 - Paneke Pōneke – Bike Network Plan
 - Te Matapihi Central Library
 - District Plan
 - Te Ngākau Civic Precinct including Town Hall and National Centre for Music
 - Sludge Minimisation Facility
 - Southern Landfill expansion
 - Three waters infrastructure investment, including CBD Wastewater Pump Station and Rising Main Projects and Watermain renewals.
14. In addition to the specific projects noted above, 2023/24 will also see continued effort across Council services in the implementation of a number of ambitious strategies agreed alongside our 2021-31 LTP including:
 - Aho Tini 2030,
 - Te Atakura,
 - Tūpiki Ora Māori Strategy,
 - Children and Young People Strategy,

- Economic Wellbeing; and the
- Wellington Region Waste Management and Minimisation Plan (out for public consultation in August 2023 (tentatively date)).

15. A draft 2023/24 Annual Plan document structure is included as Attachment Six for your information.

Community Engagement Summary

16. The Annual Plan engagement document included details of the ongoing delivery of the 2021-31 LTP work programme for Year 3, as well details about changes from what was planned.

These included:

- Change to Rates remission and Rates postponement policies;
- Material fee increases for a number of services and the implementation of new fees; and
- Standard inflation increases for fees on certain services.

17. The Annual Plan community engagement resulted in:

- **3,400** visits to the website
- Made by **2,429** people, so some repeat views
- **1,930 downloads** of documents (engagement material, fees and charges, ward information)
- **351 Annual Plan submissions:**
 - incl. 36 oral hearing requests, resulting in 22 oral hearing participants
 - 236 via website
 - 30 via hard copy or email
 - 85 via Councillor-initiated forms

18. Engagement with the community on the Annual Plan focused on three areas:

- Overall feedback on the Annual Plan;
- Fee increases; and
- Rates remission and Rates postponement policies policy changes.

19. The following table summarises community feedback:

Question	Support	Mixed	Do not support	Neutral
Do you have any overall feedback on our 2023/24 Annual Plan?	39	51	91	9

Question	Support	Mixed	Do not support	Neutral
Do you have any feedback on the proposed material fee increases?	24	19	29	9
Do you have any feedback on the proposed new fees?	32	24	27	6
Do you have any additional feedback on the proposed fee changes?	17	26	10	55
Do you support these Rates remission and Rates postponement policies policy changes?	138	N/A	44	49
<p>NOTE: Categories for the analysis of submission data is as follows:</p> <ul style="list-style-type: none"> • Support – comment/submitter was in favour of the plan as proposed. Positive in tone. • Mixed – where the comment is supportive of the plan, but had caveats. • Don't support – comment/submitter did not support the plan at all. Negative in tone • Neutral –where a general comment was made about the category but it wasn't possible to determine support for the plan or not. 				

20. Common themes in comments on the overall plan included:

- cost of living;
- reducing services and cost;
- climate change;
- infrastructure investment; and
- access to services or facilities.

21. Common themes for fees feedback included:

- not increasing fees above inflation
- increasing commercial fees (consents, parking) but not community ones (swimming lessons, sportsfields/centers); and
- cost of living.

22. Across all feedback was a consistent message about needing to focus on what can be stopped / cut / reduced before costs go up.

23. When asked about Rates remission and Rates postponement policy changes, community feedback indicated support for the proposed policy change.

Councillor-initiated submissions

24. We also received 86 councillor-initiated forms in response to the 2023/24 Annual Plan during the engagement period.

The table below summarises community feedback from these forms

Question	Summary
----------	---------

<p>Additional funding for WWL (Support - 29, Not Support - 2, Support with changes - 54)</p>	<p>Respondents indicated support however majority would like council to find equivalent savings in other areas rather than impact rates</p>
<p>Scaling back building pace of 15.3km bike route plan (Support - 85, Not Support - 0)</p>	<p>Respondents indicated support scaling back to enable resources to be applied in other works</p>
<p>Scaling back and readjusting plans to save costs and disruption for the LGWM projects (Support - 79, Opposed and see current plans proceed - 5)</p>	<p>Respondents indicated support for scaling back and readjusting LGWM projects</p>
<p>Putting the demolition of CAB and MOB on hold (Support - 76, Opposed and see current plans proceed - 5)</p>	<p>Respondents indicated support for putting the demolition on hold to reduce debt</p>
<p>Council rates increase (Support current plans - 3, Not Support - 59, Support but to reprioritise work - 23)</p>	<p>Respondents indicated that they do not support the proposed rates increase. Those that do support the increase wanted Council to reprioritise work</p>

26. A general common theme was a desire to stop the cycleway programme and make water, essential infrastructure and core services a high priority.
27. Details on the community engagement programme and feedback received is in Attachment 1 and 2.

Discussion - Financial and Rates

28. The draft 2023/24 Annual Plan budget presented in this report includes a forecast operating expenditure of \$824.1m. This is a \$97.9m increase on 2022/23, which primarily relates to increased depreciation, insurance and interest costs due to new assets and asset revaluation, as well as inflation on contracts and other council costs.
29. The 2023/24 budget also includes a \$453.9m capital programme. This continues to include significant investment in our water, stormwater, wastewater and transport networks, and multi-year projects to earthquake strengthen Council buildings. The \$453.9m of capital expenditure for 2023/24 is an increase in what was included in the 10-Year Plan (\$381.0m). This difference is driven by the rescheduling capital programme exercise completed in December 2022 and other Council decisions made during the financial year.
30. Overall, the budget represents an average rates increase of 12.3 percent (after growth).
31. While the overall level of rates is in line with the draft budget presented for engagement there have been a number of changes since then. This includes additional post-engagement cost pressures mitigated by an increase to the savings target.

Cost pressures

32. While these changes have introduced additional expense into the budget, the overall rates requirement remains in line with the engagement budget as a result of an additional savings target budgeted.
33. The table below illustrates the cost pressures Council has managed since engagement documents were released publicly and, how Council is proposing to mitigate these pressures.

	\$m	%
2023/24 Rates Increase (before Growth) per Engagement	480	12.3%
Employee Costs	5	1.2%
Bulk Water Purchase	5	1.1%
Insurance	5	1.1%
WWL budget uplift	2	0.5%
Other inflationary pressures	1	0.3%
CERF Revenue - Operating	(0)	-0.1%
Other adjustments	(5)	-1.1%
Cost Pressures & Changes	13	3.0%
Savings target - 2% of operating expenses	(13)	-2.9%
Mitigations	(13)	-2.9%
2023/24 Rates Increase (before Growth)	480	12.3%
CERF Revenue - Capital	5	N/A
LED Street Lamps - Debt Funded	3	N/A
Cost Pressures impacting debt	8	N/A

34. Although Community feedback indicated that a rate increase of 12.3 percent was not favoured, we have acknowledged feedback that increasing funding to WWL to urgently fix leaks would be preferable. The WCC will use organisation savings identified in the 2023/24 budget to fund the additional funding WWL. This will prevent a further rates increase, and maintain the proposed 12.3 percent.

Wellington Water Additional Funding

35. During the Annual Plan process, WWL made a request for approximately \$10.0m further operating expenditure budget for 2023/24. This funding request was not provided in full in the draft budget for consultation as Officers did not initially receive enough detailed context of WWL's OPEX programme to understand the drivers and needs for the additional funding.
36. Since 2021, the Council has provided additional funding (above the 2021-31 LTP budget) to support WWL respond to market pressures, supply chain constraints, and to repair more leaks. For the 2023-24 Annual Plan, Officers recommend including an additional \$2.3m operating expenditure in the 2023/24 budget for Wellington Water.
37. On top of this \$2.3m, an increase of \$1.3 million due to OPEX inflation adjustments has also been included. The table below shows the WWL OPEX budget inclusive of increases approved against the LTP budget since Year 1 of the 2021-31 LTP:

	Year 1 (2021-22)	Year 2 (2022-23)	Year 3 (2023-24)

LTP (inflated budget)	\$35.3m	\$37.2m	\$39.7m
TOTAL OPEX (LTP)	\$35.3m	\$37.2m	\$39.7m
Approved increases	\$6.6m	\$7.9m	\$5.0m
TOTAL OPEX (LTP + 21-22 increases)	\$41.9m (+ 18.7%)	\$45.1m (+ 21.5%)	\$44.7m (+ 12.6%)
23-24 AP consultation proposed increase			\$2.3m
Increase due to OPEX inflation adjustment			\$1.3m
TOTAL OPEX (LTP + 21-22 increases + 23-24 AP)	\$41.9m (+ 18.7%)	\$45.2m (+ 21.5%)	\$48.3m (+ 21.7%)
Difference between 23-24 AP consultation proposed increase + OPEX			\$7.3m
TOTAL OPEX (LTP + 21-22 increases + 23-24 AP + WWL request)	\$41.9m (+ 18.7%)	\$45.2m (+ 21.5%)	\$55.6m (+ 39.9%)

38. In addition to this, the Mayor has proposed to provide WWL an additional \$2.3m OPEX for 2023/24 towards fixing urgent leaks only. This brings the total additional operating funding for WWL to \$4.6m compared to the engagement draft budget increase of \$2.3m.
39. WWL agreed that if funding was approved, operational pressures will be managed closely through processes such as joint prioritisation and monthly reporting to Council to ensure budgets are managed efficiently.
40. Officers have reviewed and support the Mayor's recommendation, to include the additional funding into the 2023/24 Annual Plan budget.

Fees and User Charges

41. There was a printing error in the Waterfront Public Spaces activity fees that was provided in the 23 March Committee report. However, this was corrected when we published the fee and user charges for community engagement.
42. Attachment Three outlines the correct fees and description for the Waterfront Public Space activity group (which was used in the community engagement).
43. All other fees and user charges increases are recommended in line with what was proposed in the engagement document.

Accounting for Carbon Credits

44. During the engagement period we reviewed our current accounting policies for carbon credits.

45. Our current accounting policy states that carbon credits allocated by the Government related to forestry assets or units purchased in the market to cover liabilities associated are initially recognised at fair value, which then becomes the deemed cost. Carbon credits that are purchased are recognised at cost.
46. Our Carbon Management Policy (adopted 2011) includes the following relevant principles:
- Conservative approach – the Council will adopt a conservative approach to managing assets and liabilities arising under the NZETS. The Council does not have a major strategic exposure to carbon pricing nor does it have core competencies in this area. Exposing a large amount of the Council's balance sheet to carbon pricing is therefore not justified. For example, the Council will not become a major carbon trader or a speculator on future prices on carbon. Nor will the Council adopt aggressively short- or long-term positions on emissions units relative to its liabilities. Assumptions about future carbon prices will also be conservative.
 - 'No regrets' decisions where possible – Future carbon prices are highly uncertain, yet assumptions about them can have a major impact on the assessed costs and benefits of a particular proposal. Ideally, proposals will have a rationale and net benefit (albeit a diminished benefit) even if the price of carbon changed dramatically in the future.
 - Consider overall interests of Wellingtonians not just Council's direct costs – the Council should consider the overall interests of Wellingtonians when making decisions, even though this may mean investing in new technologies rather than simply passing on cost increases by way of rates or fees.
47. The 2023/24 draft budget includes operating expenses of \$3.6m based on estimated carbon emissions (estimated 84,032 tonnes, UEF of 0.820 and price of \$52.02). Based on the Jarden Report dated 22 May 2023, the market price was \$54/unit. Based on the updated UEF of 0.235, the resulting operating expense would be \$1.1m (estimated 84,032 tonnes, UEF of 0.235 and price of \$54/unit), resulting in a \$2.5m reduction.
48. The 2023/24 draft budget includes operating revenue of \$1.8m (estimated 84,032 tonnes at \$22). This would not change until landfill fees were reviewed as part of a review of the Revenue & Financing Policy (proposed user fees and charges already publicised as part of engagement process).
49. Reflecting the above, Officers recommendation that until our Carbon Management Policy is updated, we continue to value our carbon credits at cost rather than market value.
50. For carbon credits allocated by the Government related to our forestry assets, we have estimated annual vested asset revenue of \$0.1m. We will update the budget to include this vested asset revenue, noting that this is non-cash revenue and therefore does not impact rates revenue.

Discussion - Submitter funding requests

Huetepara Park

51. Huetepara Park committee group has requested that the Council continues to support the Huetepara Park project in Lyall Bay and is seeking additional funding in the Annual Plan.

52. Huetepara Park is a community-led and designed project to transform the eastern end of Lyall Bay beach which is currently lacking basic facilities, and has limited amenity. This project was included in the 2021-31 LTP, with \$0.31m funding brought forward to deliver stage 1 in years 1 to 2 of the 2021-31 LTP and \$1.1m in year 3 for stage 2.
53. The park committee presented to Council at the public oral hearing, seeking additional funding for the project; either \$0.50m for a board walk, or \$1.3m funding for a marquee, ramp and viewing platform (cost provided by Huetepara Park committee group).
54. As 2023/24 is the beginning of stage 2 of the project, the park committee would like this funding to be included and approved before the project progress any further.
55. Options that can be considered are :
 - Fund the full project (est \$4.9m)
 - Fully fund stages one and two as well as pedestrian safety, consenting conditions and mana whenua interpretation (est \$4.2m)
 - Not continue with the project at this time and re-consider the capex requirements through the 2024-34 Long-term Plan
56. Officers' recommendation is, due to the increase in costs, to pause the project and consider the capex funding as part of the 2024-34 Long-term Plan.

Ian Galloway Park Project and temporary toilets

57. Creswick Valley Residents Association and Capital BMX has requested that capital expenditure temporary toilets facilities at the Curtis Street BMX/Skate/Dog Park, south of Ian Galloway Park, be included in the 2023/24 Annual Plan. The association also requested the Ian Galloway Park masterplan to be completed by December 2023.
58. There are currently toilets in the changing rooms by the rugby clubroom. However, the community informed us that these toilets are too far from the BMX/Skate/Dog Park and they are only open when sports are on over the weekend. They have indicated temporary toilets is needed until the outcome of the masterplan and permanent location is implemented.
59. The request for temporary facilities at the southern end of Ian Galloway Park is \$0.15m.
60. August 2022, the Pūroro Rangaranga | Social, Cultural and Economic Committee noted 'that a master plan for Ian Galloway Park is on Council's work programme for 2023/24 and that the installation of additional public toilets are supported as part of this' and 'to Investigate the placement of temporary toilets within the next 12 months'.
61. There is currently no budget for public toilets at Ian Galloway Park for 2023/24. The master planning work is part of the planning budget for this community park (mainly internal labour resources and some consultant funding). The masterplan scoping will commence in the 2023/24.
62. The cost of a public toilet and landscaping around the toilet would be approximately \$0.3m-\$0.35m for a double accessible toilet. We have already invested in power and sewerage at this site for a future toilet. Funding and the final location for a toilet will be considered as part of the master planning for Ian Galloway Park. Any additional funding

for implementing the master plan will be considered as part of the 2024-34 LTP process.

63. We have now opened the existing toilets from 7am – 9pm daily and have signage down by the dog park indicating the location and distance to the facilities.
64. We will make the investment for new public toilets by BMX/Skate/Dog Park as a priority for the upcoming 2024-34 LTP process. Noting that we currently conducting the Community Facilities Review, which includes public toilet provision and will be completed to inform the next LTP.

Safety changes to South Coast roads

65. The community are requesting the Council to change and make fast fixes to the road between Houghton Bay to Lyall Bay for safety reasoning, particularly for cycling.
66. The suggested fast fixes include:
 - Paint frequent sharrows along the road.
 - Drop the speed zone to 30kph instead of 50kph.
 - Widen the road shoulder in several flat areas by a couple of metres to create slow lane shoulder stretches. (In spots that are currently gravel or grassed).
 - Look into widening footpath where possible.
67. We have a prioritised bike network programme focusing on 14 areas. Prioritisation reflects the need to finish work that has already started, delivering sections of the network that connect to the city centre and other key destinations and starting work with the highest potential for cycling uptake. The South Coast which is part of the Southern Bays of the bike network programme, is ranked 13th out of 14 in priority.
68. However, speed reductions to 30km/hr along the Lyall Parade were approved as part of the Kilbirnie connections approval on the 11 May and will be implemented in 2023/24.
69. Officers recommend a continued focus on delivering sections of the network that connect to the city centre and other key destinations to support the strategic bike network plan. However, when renewal work such as resealing of roads or footpath improvements are scheduled, opportunities to 'build back better' and improve outcomes for cyclists on the South Coast will be considered and actioned where justified.

Shading for parks and recreation areas

70. The Cancer Society Wellington have requested we give consideration to developing and designing shades above play spaces, parks and recreation areas.
71. They have outlined areas of opportunity to review and install shading including all the parks scheduled to be upgraded or build as part of the 2023/24 Annual Plan including:
 - Kilbirnie Destination Skate Park
 - Grenada North Park Upgrade
 - Huetepara Park
 - 44 Frederick Street Urban Park
 - Cuba Street Playground
 - Frank Kitts Park Playground

- Existing play areas
- Free public events

72. Requests for shade in playgrounds is a consistent theme during our public consultation / engagement for renewing playgrounds. Artificial shade structures have increased in costs in recent years.
73. We recommend we continue to provide shade structures in community playgrounds as appropriate and within existing capital and operating budgets.
74. We will also continue to plant trees as part of the landscaping renewal of our playgrounds.
75. Officers are happy for the Cancer Society to engage with us directly to explore options.

Kōwhiringa | Options

76. Options are outlined in this paper.

Whai whakaaro ki ngā whakataunga | Considerations for decision-making

Alignment with Council's strategies and policies

77. The 2023/24 Annual Plan is year 3 of the Council's 2021-31 Long Term Plan which outlines the approach to meeting Council strategies and policies.

Engagement and Consultation

78. The body of the report and Attachment One summarises the community engagement approach and findings for 2023/24 Annual Plan.

Implications for Māori

79. The Annual Plan will be year 3 of the 2021-31 LTP which commits to a programme of work and funding to increase the level of partnership with mana whenua. This programme of work is directed by our Tūpiki Ora Action Plan (adopted by Council Sept 22)
80. Mana whenua and Māori aspirations were at the centre of Tūpiki Ora and remain the guiding pillar for us. We will give effect to these aspirations with the support our partners, Council Controlled Organisations, stakeholders and the wider community.
81. Our focus has shifted to implementing the Tūpiki Ora Action Plan and now that there are initiatives in motion we've begun to shape our monitoring and reporting framework so we can measure the impact of our collective efforts.

Financial implications

82. The financial implications are outlined in the body of this committee report.

Legal considerations

83. Legal considerations relevant to the decisions are outlined in this report.

Risks and mitigations

84. Risks related to this annual plan are outlined in the body of this report. They mainly relate to the level of uncertainty in the Council's operating environment heading into and during the 2023/24 year. These risks will be monitored and be relevant for decision making for final deliberations on the 2023/24 Annual Plan in June 2023.

Disability and accessibility impact

85. N/A

Climate Change impact and considerations

86. Council's investment and contribution to climate change are outlined in the Draft 2023/24 Annual Plan, including an update on Te Atakura

Communications Plan

87. N/A








Health and Safety Impact considered

88. N/A

Ngā mahinga e whai ake nei | Next actions

89. Following deliberations on 31 May Officers will prepare the final 2023/24 Annual Plan document and budget for adoption at the Council meeting of 29 June 2023 based on:
- decisions made in this Committee meeting; and
 - any other editorial changes necessary to finalise the document before adoption.
90. The Council is required to adopt the Annual Plan prior to the start of the new financial year. Adoption is to be on 29 June 2023.

Attachments

Attachment 1.	2023-24 Annual Plan Engagement Report ↓ 	Page 138
Attachment 2.	2023/24 Community funding requests ↓ 	Page 157
Attachment 3.	2023-2024 Annual Plan - Correct fees for Waterfront ↓ 	Page 161
Attachment 4.	2023-2024 Annual Plan Capital Projects and Programmes ↓ 	Page 162
Attachment 5.	2023-2024 Annual Plan Operating Projects and Programmes ↓ 	Page 168
Attachment 6.	 2023-2024 Annual Plan - proposed structure ↓ 	Page 178

Annual Plan

Summary of engagement and feedback received

May 2023



Overview of AP engagement

- A. [Overview of engagement activities](#)
- B. [Feedback on AP as per engagement material](#)
- C. [Specific feedback received through engagement](#)
- D. [Oral submissions](#)

351
submissions

27
oral hearings



A. Overview of engagement activities



Engagement activities

Website traffic and other activity

- 3.4k pageviews on the main AP website page
- 6.7k sent Annual Plan newsletter, with 77% open rate, 780 clicks through (11.8%). Above the average for this type of newsletter.
- Webpage banner: [Plans, policies and bylaws - Annual Plans](#)
- Our Wellington story: [2023/24 Annual Plan engagement open now](#)
- Media release: [Wellington City Councillors approve draft annual plan budget](#)
- E-newsletter items - was the 'top pick' in main e-newsletter, This Week in Our Wellington, which goes out to about 7k people.
- 11 documents available to the public:
 - Annual Plan Engagement Document
 - Projects and Programmes overview
 - Fees and User Charges overview
 - Ward based project information

3.4k pageviews on AP website
by 2,429 people

1.9k downloads of AP
information

351 Annual Plan submissions

- incl. **36** oral hearing requests
- **236** via website
- **30** via hard copy or email
- **85** via Councillor-initiated forms (with limited reach)



Engagement activities (continued)

Social media campaign

- Social media reach included Facebook, Twitter and Instagram content, with multiple posts on each platform across the five weeks.
- Content was posted on the main WCC channels and the Mayor's channels.
- 394 link clicks from Facebook and 19 from Instagram from WCC channels
- 27.8k reach of Facebook and Instagram posts on WCC channels.
- Mayor's social media channels:
 - Mayoral post on LinkedIn, over 10k reach
 - Three Instagram stories – 4k reach and 197 clicks through to AP website
 - Facebook post – 3.4k reach and 91 clicks through

Reach: number of unique people that saw the content

35.2k reach of Facebook and Instagram posts

701 link clicks to AP website across WCC and Mayoral channels



B. Feedback from the Council's survey

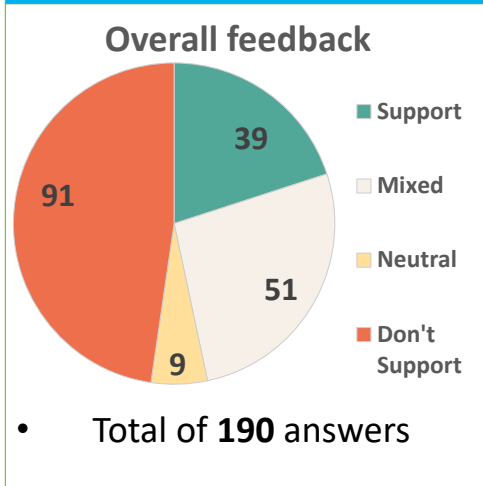
NOTE: Categories for the analysis of submission data is as follows:

- **Support** – comment/submitter was in favour of the plan as proposed. Positive in tone.
- **Neutral** – this is often where a general comment was made about the category but it wasn't possible to determine support for the plan or not.
- **Mixed** – where the comment is supportive of the plan, but had caveats.
- **Don't support** – comment/submitter did not support the plan at all. Negative in tone



Community Engagement Results - the Overall Plan

Q: Do you have any overall feedback on our 2023/24 Annual Plan?



The feedback was split between support/mixed (47%) and those opposed to the plan (48%).

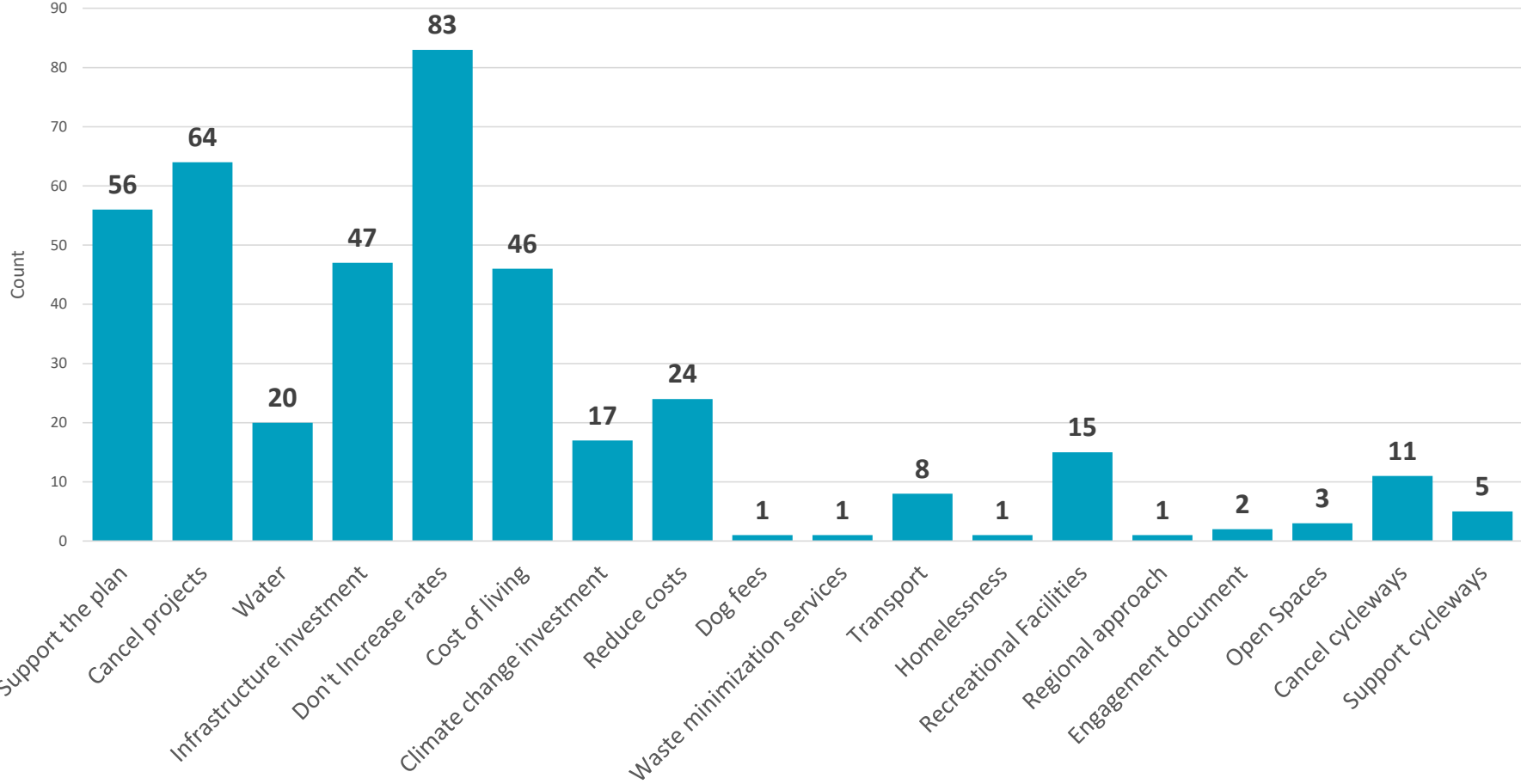
- However, the negative views were more direct, with those supporting the plan often having a caveat attached. For example:
 - “I support rates increases if it is for good infrastructure development.”
 - “I support it but there should be greater action on climate change.”
- There was opposition to the proposed rates increase by those against the plan and in some of the mixed comments.

Themes included cost of living, reducing services and costs, climate change, infrastructure investment and access to services.

Examples of responses:

- “I’m very anti a rates hike again. We need to think of other ways of generating revenue or revisit the plan”
- “I support the direction of the council and appreciate the willingness to follow through with the long-term plan.”
- “It's getting too expensive to pay rates. I would rather the council didn't increase rates so quickly again but instead found ways to cut down on spending until the economy improves a little.”
- “It's great. We need to put our money where our mouth is and truly invest in our city to see it thrive.”

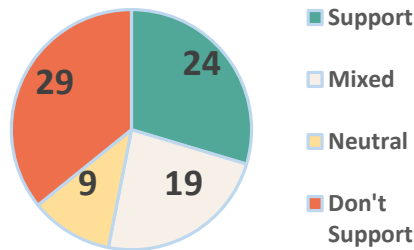
Overall plan - comment themes



Community Engagement Feedback - fees

Do you have any feedback on the proposed material fees increases?

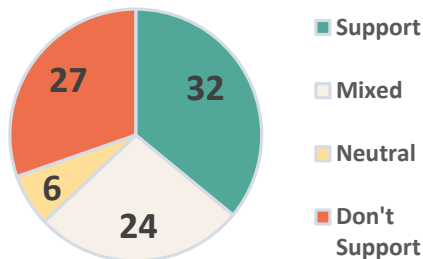
Material fees sentiment



• Total of 81 answers

Do you have any feedback on the proposed new fees?

New fees sentiment



• Total of 89 answers

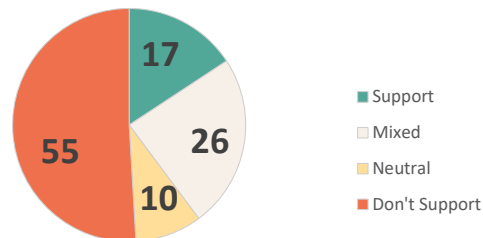
The feedback was mixed on the three fees questions.

Themes included not increasing fees above inflation, increasing commercial fees (consents, parking) but not community ones (swimming lessons, sportsfields/centers), and cost of living.

Continued the theme from overall comments of looking at what can be stopped / cut / reduced before costs go up.

Do you have any additional feedback on the proposed fee changes?

Other fees feedback



• Total of 89 answers

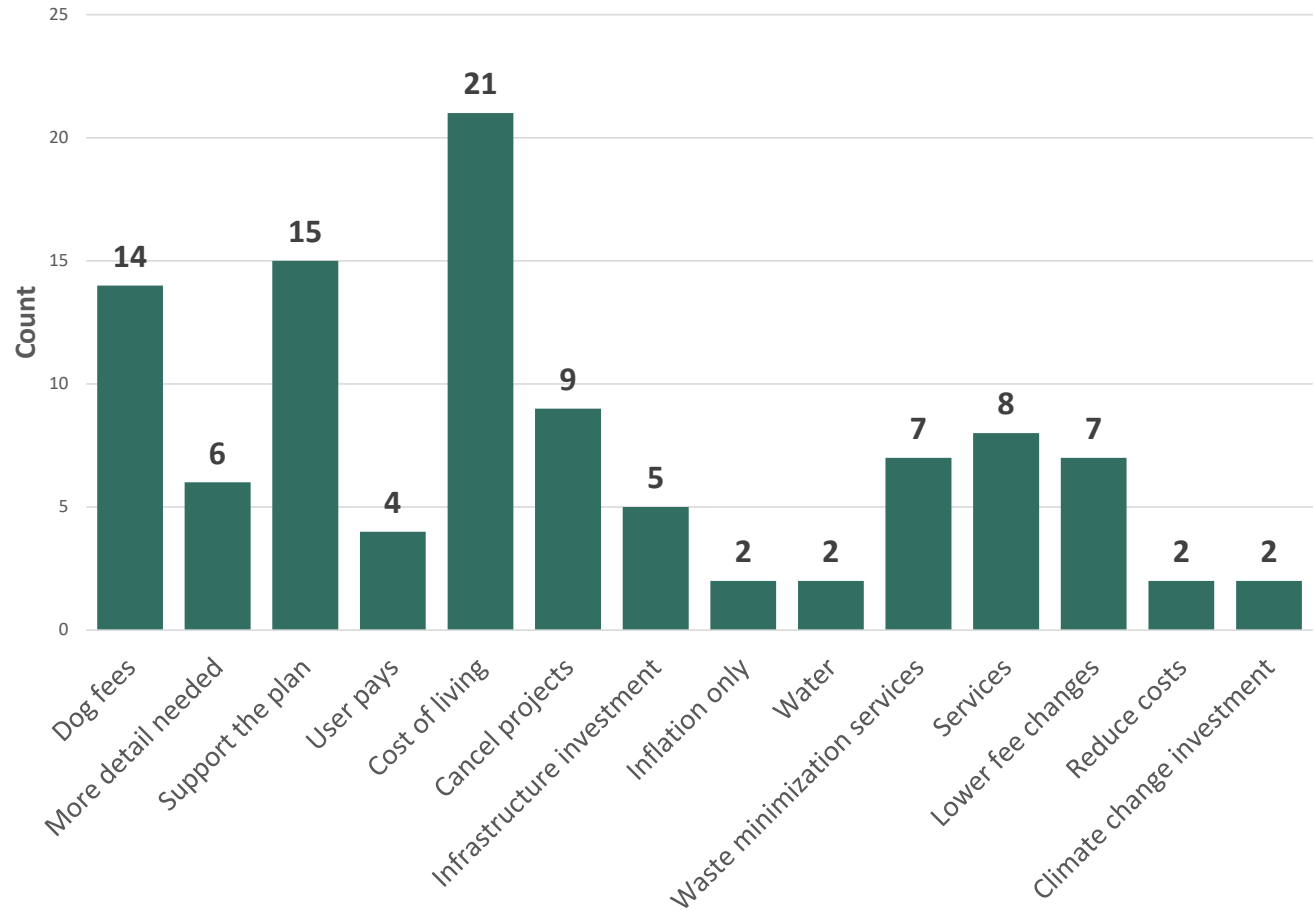
Examples of responses:

- "I'm happy for the fees to be increased."
- "No - please do not increase dog fees. Instead, please review and reduce the range of non-essential council services."
- "Increase these as opposed to rates."
- "Most of these things should be fully user funded."
- "Increases should not go beyond the rate of inflation."
- "Lots of little fees for extra things that probably costs more to administer than just having a higher overall rates bill."
- "Once again, scrutinise the budget, and hold back inessential costs which can be considered in future years."
- "Anything child related should not be increased, especially around safety issues like learning to swim. It should be encouraged."
- "I prefer you to hold increasing your costs on items relating to health and wellbeing of the majority (sports centres and swimming pools), and traumatic situations (burials and cremations.)"

Material fees comment themes

The following areas were categorised as having **material increases**.

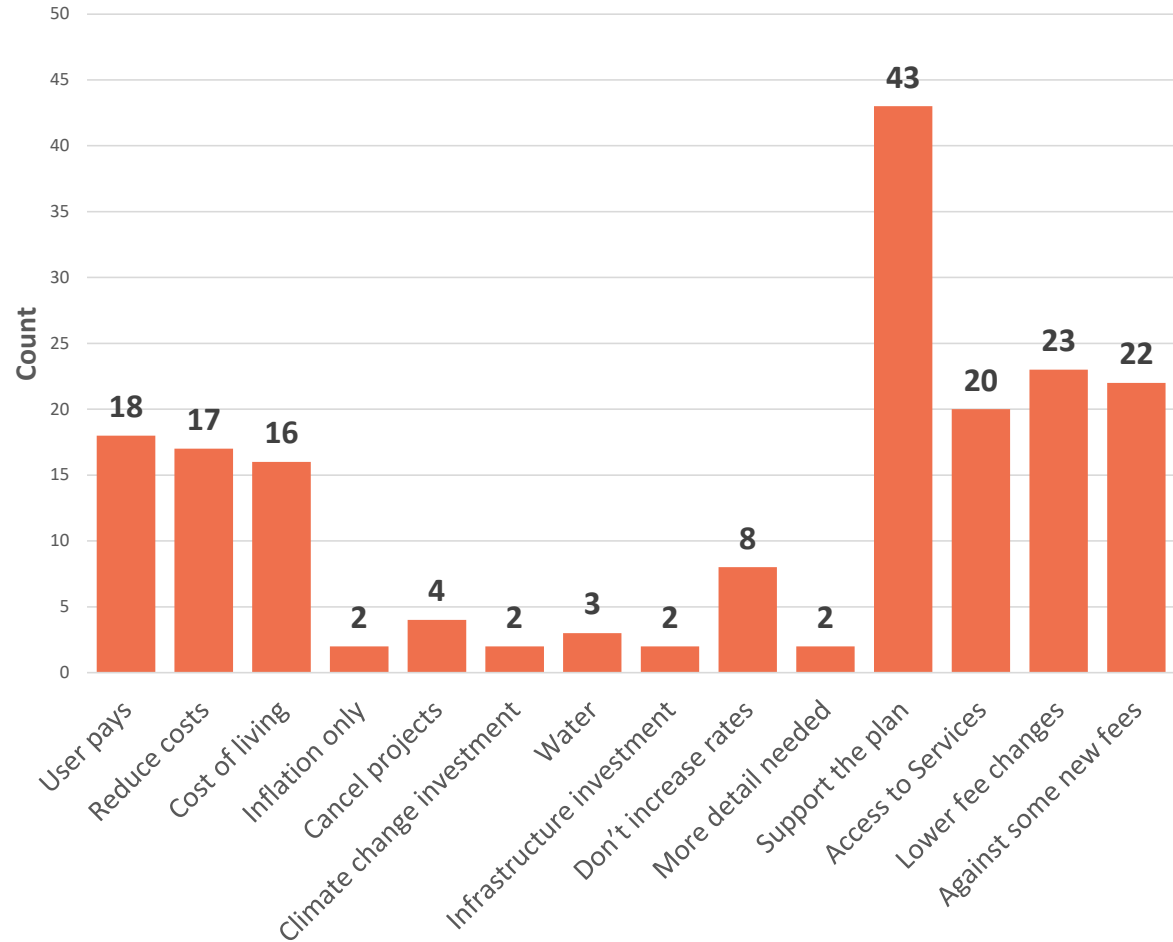
- **Town Belts & Reserves** – implementation of the Trading and Events in Public Places Policy
- **Public health regulation** – registration fee for Responsible dog owners, which has not been adjusted for several years
- **Waste minimisation services** – increased ETS costs and Waste Minimisation Act levy
- **Building control and facilitation** – alignment of some existing fees to new fee structure



New fees comment themes

The following areas were categorised as new fees:

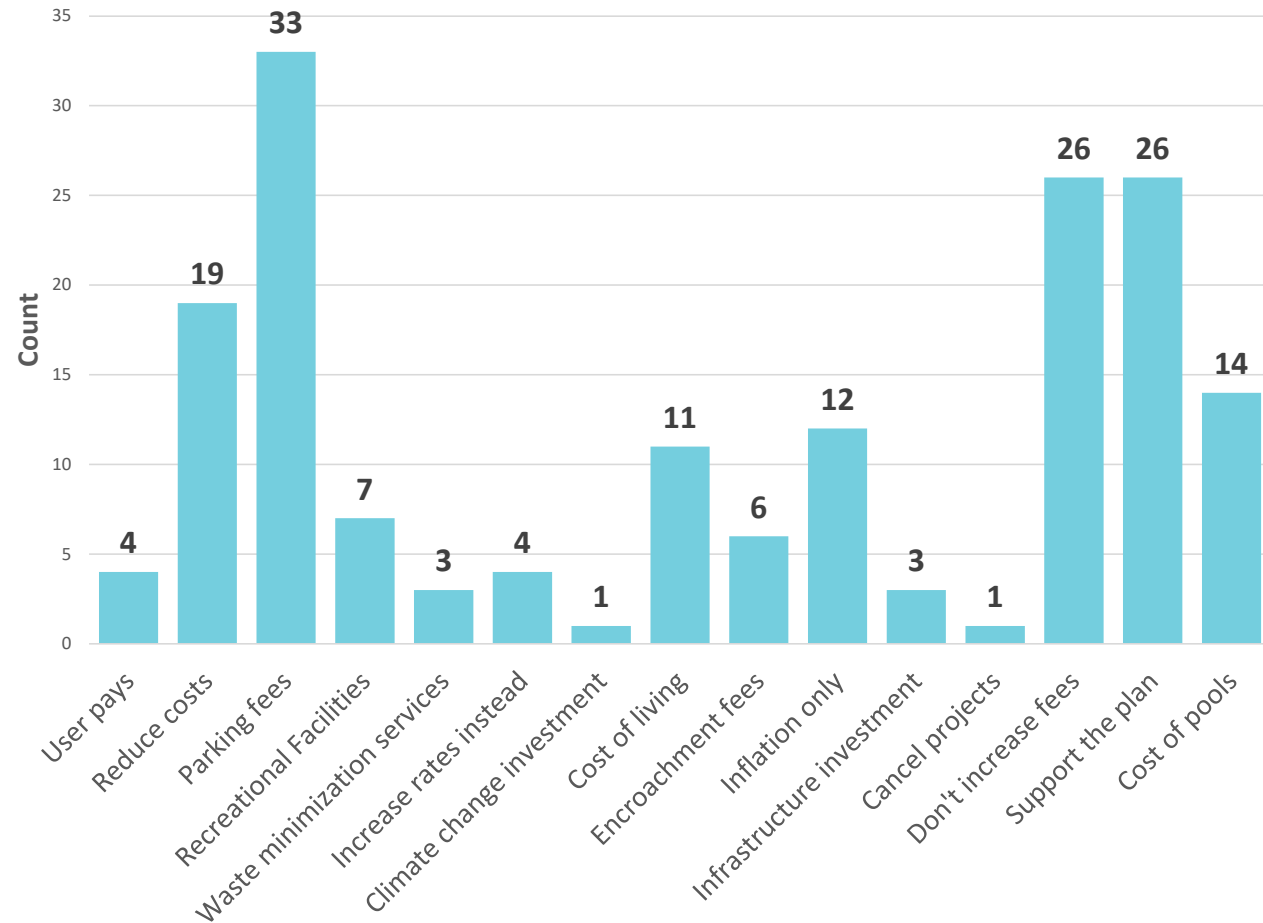
- **Waterfront Public Spaces** - multiple new fees relating to taking over management from Centreport
- **Swimming pools** – multiple new fees relating to pool party offerings
- **Botanical gardens** – including new picnic kits and hire rates for Bolton Cottage
- **Sports fields** – including a new sandcourt hire fee and hire rates for the Newton Park function room
- **Recreation Centre** – multiple new fees for booking Ākau Tangi Sport Centre sessions
- **Marinas** – fees for new services for boat pump-out and service outside license agreement
- **Burials and Cremation** – Ash Plots Makara extensions
- **Public Health regulations** – Parklet permissions
- **Building Control & facilitation** – New minor works fee, New LIM fast track option



Material fees comment themes - additional feedback

The following areas were categorised having standard inflation increases:

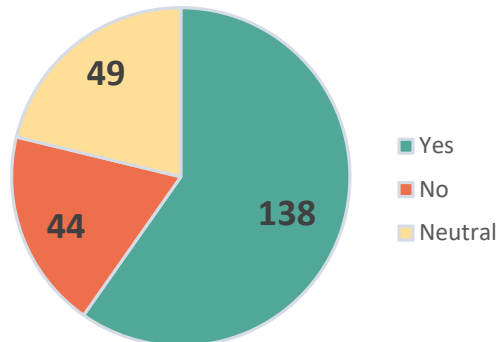
- Parking
- Encroachment licences
- Botanical gardens
- City Archives
- Waterfront public spaces
- Swimming pools
- Recreation centres
- Marinas
- Burials and cremations
- Public health regulations
- Building control and facilitation
- Development control and facilitation
- Sewerage collection and disposal
- Waste minimisation



Community Engagement Results - rates policy changes

Do you support these Rates remission and Rates postponement policies policy changes?

Support for policy changes



• Total of 231 answers

For the small changes proposed to the Rates remission and Rates postponement policies, the majority (59.7%) of submissions were in support of the changes.

No free text question was asked in support of this change. However, some submitters made comments in relation to other questions. For example:

- “I support the increase in rates to fund projects, on the basis that remission is applied for those people who can't afford part/all of the increase. I would like to see this extended to renters in some way.”



Councillor's Initiated Survey

Summary

Question	Summary
Additional funding for WWL (Support - 29, Not Support - 2, Support with changes - 54)	Respondents indicated support however majority would like council to find equivalent savings in other areas rather than impact rates
Scaling back building pace of 15.3km bike route plan (Support - 85, Not Support - 0)	Respondents indicated support scaling back to enable resources to be applied in other works
Scaling back and readjusting plans to save costs and disruption for the LGWM projects (Support - 79, Opposed and see current plans proceed - 5)	Respondents indicated support for scaling back and readjusting LGWM projects
Putting the demolition of CAB and MOB on hold (Support - 76, Opposed and see current plans proceed - 5)	Respondents indicated support for putting the demolition on hold to reduce debt
Council rates increase (Support current plans - 3, Not Support - 59, Support but to reprioritise work - 23)	Respondents indicated that they do not support the proposed rates increase. Those that do support the increase wants Council to reprioritise work

General feedback

Themes from the respondent feedback are:

- Stop building cycleways
- Rates rise too high, no more increases, fix rates system, and/or keep at inflation rate
- Make water, essential infrastructure and core services a high priority
- Prudent financial management and make savings and live within means

C: Specific feedback received through engagement



Summary - Work Programme Requests

Work requests:

- Some submitters asked us to consider specific operational requests such as changes to the planned work programme or new projects.
- These will be reviewed, and advice / responses provided.
- The submissions that had specific funding requests for this Annual Plan are included as a separate report.
- The other questions will be responded to as part of the feedback provided to submitters when the plan is adopted.

Examples include:

- Living wage for apprentices
- Ian Galloway Park Masterplan and public toilets
- Maintenance and costs of sportsfields
- Accessibility of facilities and services
- Locky docks installation
- Support for sports
- Support for the natural environment



D: Oral submissions



Overview of hearings

- Of people wanting to be heard:..
 - 9 submitters presented online via Zoom and 13 in-person at the Council Chambers.
 - After hours and afternoon times were more popular
- Hearings were held over two days.
- Hearings included a broad range of submitters including both organisations, individual submitters, and community groups.
- Hearings were conducted in a formal setting with those representing organisations or groups having 10 mins to present and individuals having 5 mins. Forums were not offered this year due to the smaller number wanting to speak.

22 oral hearings

4.5 hours of hearings

13 organisations presented

9 individuals presented



Oral Hearing - themes

Topics raised in oral hearings included:

- Rates increase - both for and against
- Spending on services and facility upgrades
- Ian Galloway Park masterplan
- SNAs
- Living Wage
- Supporting sports in the city
- Disability access and cost of living
- Rating Policy Review
- Huetepara Park
- Supporting the natural environment



Submitter funding requests

1. *David Harkness & CVRA*

Submission

Ian Galloway Park Masterplan completed by December 2023. Temporary Toilet Facilities - \$150k - at the southern end of Ian Galloway Park to service the BMX, skate and dog park users until the outcome of the masterplan and permanent location is implemented.

Background / analysis

There is nothing currently budgeted for public toilets at Ian Galloway Park. The master planning work is part of the current planning budget for this community park (mainly internal labour resources and some consultant funding). The masterplan scoping will commence in the 2023/24 financial year.

The cost of a public toilet and landscaping around the toilet would be approximately \$300-\$350K for a double accessible toilet. Council has already invested in power and sewerage at this site for a future toilet. Funding and the final location for a toilet will be considered as part of the master planning for Ian Galloway Park and any additional funding for implementing the master plan will be considered as part of a new business case in the Long-term Plan.

We have currently opened the toilets in the changing rooms from 7am – 9pm daily and have signage down by the dog park indicating the location and distance to the facilities.

Officer recommendation

Consider the priority for investing in public toilets at Ian Galloway Park as part of a new business case for the next LTP. Noting that the Community Facilities Review includes public toilet provision and will be completed to inform the next LTP.

2. *Huetepara Park*

Submission

Oral submission: https://www.youtube.com/watch?v=1E5BZhp0V_c [From 48:14]

Summary: Wanting a signal of continued support of the project. Funding for the ramp and viewing platform for Huetepara Park at the site at Lyall Bay. Costed out at \$1.3m. Want funding for this in this financial year.

Background / analysis

This project was proposed to Council by a community group from Lyall Bay in late 2020.

The project scope proposed included Changing Places toilets, decks, boardwalks, storage for The Board Riders, public storage lockers, a food truck area, a skate half pipe and pump track and a high viewing platform with accessible ramp.

The community group advised elected members that the cost of the project would be \$1.3m. Council accepted the group's proposal and included the \$1.3m in the 2021-31 LTP.

Subsequently, officers' advice to the group after the LTP decision was that the proposed project would exceed \$4m. Officers also raised concerns about development on this site from a resilience perspective with coastal erosion an existing problem in this section of Lyall Bay.

Council officers have continued to work with the group. After completing detailed design, a formal QS was undertaken and the full scope of works estimated at \$4.03m in May 2022, this QS excluded any consenting conditions placed on the project and roading changes that would be required as part of traffic and pedestrian safety.

Taking a staged approach to implementing the project was agreed with the community group. This would be breaking the project into three stages. The stage one scope was significantly reduced from the original proposal including removing the changing places toilet, the boardwalks and the viewing platform.

- **Stage 1 Scope***
 - Courtyard Area, Raised Decking, accessible Public Toilets, outdoor cold shows, public lockers, skate half Pipe, Pump Track
 - *will require inclusion of pedestrian safety measures and resource consent conditions and mana whenua interpretation
- **Stage 2 Scope**
 - Boardwalks connecting Decks and Pump Track, Raised Viewing Platform and Accessible Ramp
- **Stage 3 Scope**
 - Changing Places Toilet, Play Area, Boardriders Club Storage

An updated QS for stage one and two received in May 2023 has indicated significant cost escalation. The project cost is now: Stage one \$2.1m; and Stage two \$1.8m. These costs exclude traffic design costs (estimated at \$200k) and, any other conditions placed on the project during consenting. At this time Stage 3 costs are not confirmed. The original QS estimated it at \$775k.

To date we have spent design and consultancy fees of \$115k and officers time on this project.

Budget Summary

- Original budget for full scope - \$1.3m
- QS for full scope (May 2022) - \$4.03m (full project)
- QS for stage 1 and 2 (May 2023) \$3.9m
- QS for stage 3 (May 2022) \$775k
- Budget exclusions, pedestrian safety improvements, officers time, Lizard management Mana whenua interpretation (additional \$300k)

Officer recommendation

The 2021 LTP existing budget of \$1.35m plus the requested additional \$1.3m by the community group is insufficient to complete stages one and two based on the recent QS.

The Lyall Bay group have requested an additional funding \$1.3m

Options that can be considered are :

- Fund the full project (Estimated \$4.9m)
- Fully fund stages one and two as well as pedestrian safety, consenting conditions and mana whenua interpretation (Estimated \$4.2m)
- Not continue with the project at this time and re-consider the capex requirements through the 2024-34 Long-term Plan

Officers' recommendation is, due to the increase in costs, to pause the project and consider the capex funding as part of the 2024-34 Long-term Plan.

3. Cancer Society Wellington

Submission

We would like to make the following recommendations for your consideration in developing and designing the above play spaces, parks and recreation areas.

Areas of opportunity:

- Kilbirnie Destination Skate Park
- Grenada North Park Upgrade
- Huetepara Park
- 44 Frederick Street Urban Park
- Cuba Street Playground
- Frank Kitts Park Playground
- Play areas (208 areas according to your summary)
- Free public events (approximately 25, especially from September to April when UV radiation levels are high)

Background / analysis

The 2017 Playspaces policy identifies that it is not practicable or desirable to shade entire play spaces. To do so would reduce the amount of money that can be spent on play equipment and the play experience. There are also health benefits for limited and safe exposure to the sun.

We do differentiate between the amenities that can be provided in different categories of play areas.

For a neighbourhood play area, this is designed as an accessible place for a short play experience. As such, we do not prioritise providing shade in these play areas as a general rule and have historically looked towards planting trees or using existing trees to provide some shade.

For a community play area, this play experience is designed to keep children/families entertained for an hour or longer. Therefore, we do look to provide shade or shelter for some of the equipment or furniture. Shade can be provided by planting trees, using existing trees or construction of an artificial shade structure.

Requests for shade in playgrounds is a consistent theme during our public consultation for renewing playgrounds. Artificial shade structures have increased in costs in recent years. A couple of examples of the cost where we have installed/are investigating installing artificial shade sails; The shade sail installed at Chelsea St community play area cost \$21,000 in 2022. At the Botanic Garden play area, we have scoped two shade sails in the final design and this estimated at \$36,000. In addition to this, there are operational costs to maintaining artificial shade structures.

Officer recommendation

Continue to provide shade structures in community playgrounds as appropriate and within existing capital and operating budgets. Continue to plant trees as part of the landscaping renewal of our playgrounds. Officers are happy for the Cancer Society to engage with us directly to explore options.

4. Liz Springford and Scott Springford Metcalfe

Submission

“Minimal-cost interim safety changes along the South Coast road - Houghton Bay to Lyall Bay

Lastly, this is a suggestion for a small practical project that could be completed within weeks - with immediate gains for cycling safety. We realise the South Coast road is in the Council's plans thanks (ref. <https://www.transportprojects.org.nz/current/bikenetwork/the-network/>). And we like the cycleway network project's approach of both fast fixes and permanent changes. This is a fast fix that could be completed within weeks, not years, and at minimal cost.

2. Fast fixes

- (i) Paint frequent sharrows along the road.
- (ii) Drop the speed zone to 30kph instead of 50kph
- (iii) Widen the road shoulder in several flat areas by a couple of metres to create slow lane shoulder stretches. (In spots that are currently gravel or grassed)
- (iv) Look into widening footpath where possible.”

Background / analysis

WCC is responsible for delivering 110km of the strategic bike network, which will take up to 15 years to install. The programme is broken down into 14 areas which have been prioritised based on finishing projects that had already started and starting those with the highest potential for cycling uptake. South Coast Road – Houghton Bay to Lyall Bay is part of the ‘Southern Bays’ area which is ranked 13th in order of priority.

To accelerate the delivery of the bike network a rapid transition programme was identified prioritising the key central connections from Newtown and Botanic Gardens to the City, along with connections to Ngaio, Aro Valley, Karori, Molesworth and Mulgrave streets, Island Bay and eastern suburbs.

Officer recommendation

Speed reductions to 30km/hr along the Lyall Parade were approved as part of the Kilbirnie connections approval on the 11 May and will be implemented in 2023/24 financial year.

At present, the Paneke Pōneke programme is focused on delivering sections of the network that connect to the city centre and other key destinations in line with the strategic bike network plan and programme business case. However, when work such as resealing of roads or footpath improvements are scheduled, opportunities to ‘build back better’ and improve outcomes for cyclists will be considered and actioned where justified.

Other submitter questions to be answered through the Annual Pan engagement report back to submitters.

- Signals for the 2024 LTP
- Sports Fees
- Maintenance of upgraded buildings
- Upgrades to facilities or services
- Engagement with business groups
- Accessibility of services and facilities
- Locky docks installation

Recommended 2023/24 Fees and User Changes

Activity Group	Name of Fee	Annual Plan 2022/23 Fee	Proposed fee Annual Plan 2023/24
2.1.9 Waterfront Public Spaces	Harbourside Market Monthly Fee Small Unpowered	\$180.00	\$190.00
	Harbourside Market Monthly Fee Medium Unpowered	\$255.00	\$265.00
	Harbourside Market Monthly Fee Large Unpowered	\$1,115.00	\$1,130.00
	Harbourside Market Monthly Fee Small Powered	\$215.00	\$225.00
	Harbourside Market Monthly Fee Medium Powered	\$305.00	\$315.00
	Waterfront Food Trucks Daily Unpowered	\$50.00	\$55.00
	Waterfront Food Trucks Daily Powered	\$55.00	\$60.00
	Annual license/permit renewal fee	New service	\$100.00
	Application fee (Mobile trading/Group Fitness/Rec equipment/Commercial activities etc)	New service	\$191.50
	Waterfront - Day - 15 to 20 metres	New service	\$90.00
	Waterfront - Day - 20 to 25 metres	New service	\$110.00
	Waterfront - Day - 25 to 30 metres	New service	\$110.00
	Waterfront - Day - 30 to 40 metres	New service	\$120.00
	Waterfront - Day - Over 40 metres	New service	POA
	Waterfront - Day - under 15 metres	New service	\$60.00
	Waterfront - Key Bond	New service	\$100.00
	Waterfront - Keys/Cards charge	New service	\$25.00
	Waterfront - Month - 15 to 20 metres	New service	\$1,016.50
	Waterfront - Month - 20 to 25 metres	New service	\$1,078.50
	Waterfront - Month - 25 to 30 metres	New service	\$1,366.00
	Waterfront - Month - 30 to 40 metres	New service	\$2,021.00
	Waterfront - Month - Over 40 metres	New service	POA
	Waterfront - Month - Under 15 metres	New service	\$762.50
	Waterfront - Over 40m & 500 GRT	New service	POA
	Waterfront - Under 40m & 500 GRT	New service	\$657.80
	Waterfront - Yearly - 15 - 20 metres	New service	\$12,201.00
	Waterfront - Yearly - 20 - 25 metres	New service	\$12,942.00
	Waterfront - Yearly - 25 - 30 metres	New service	\$16,395.00
	Waterfront - Yearly - 30 - 40 metres	New service	\$24,257.00
	Waterfront - Yearly - Over 40 metres	New service	\$24,257.00
Waterfront - Yearly - under 15 metres	New service	\$9,142.00	

Strategy	Activity Group	Activity	Activity Description	Project	Project Description	2022/23 Annual Plan (\$000)	2023/24 Budget (\$000)	Variance		
Governance	1.1	2000	Committee & Council Processes	2000002000	Democratic Services - Mayoral Vehicle / Committee Room Renew	134	0	(134)		
			Committee & Council Processes Total			134	0	(134)		
		2143	EV Fleet Transformation	2010902143	EV Fleet Transformation	919	879	(40)		
			EV Fleet Transformation Total			919	879	(40)		
		2144	Public EV Chargers	2010912144	Public EV Chargers	685	685	0		
			Public EV Chargers Total			685	685	0		
		2145	Car sharing enhancement	2010922145	Car sharing enhancement	52	52	0		
			Car sharing enhancement Total			52	52	0		
		1.1 Total						1,789	1,615	(174)
		Total 1 Governance						1,789	1,615	(174)
Environment	2.1	2001	Property Purchases - Reserves	2010302001	Cemetery Land	1,541		(1,541)		
			Land Purchases	2010312001	Land Purchases	0	1,463	1,463		
		Property Purchases - Reserves Total					1,541	1,463	(78)	
		2003	Parks Infrastructure	2000022003	PSR Parks Infrastructure - Renewals (CX)	369	323	(46)		
				2005932003	Parks Infrastructure General Upgrades	61	61	0		
				2005942003	Dog Exercise Area Improvements	11	11	0		
				2008672003	Parks Infrastructure Renewals	220	220	(0)		
			Parks Infrastructure Total				662	616	(46)	
		2004	Parks Buildings	2000042004	PSR Parks Buildings - FM Renewals	393	629	236		
				2005972004	Building Renewals Not FM	358	158	(200)		
		Parks Buildings Total				751	787	36		
		2005	Pilmer Bequest Project	2000062005	PSR Pilmer Bequest Expenditure (CX)	0	282	282		
			Pilmer Bequest Project Total				0	282	282	
		2006	Botanic Garden	2000072006	Botanic Garden Citycare renewals	582	663	82		
				2006392006	PSR Botanic Wayfinding Signs & Interpret	11	79	68		
				2006412006	PSR Bolton St Grave & Memorial Repairs	21	21	(0)		
				2006512006	Botanic Garden Asset Renewals	448	501	52		
				2006832006	PSR Allocation P&D	1	1	0		
				2006852006	PSR Allocation - Property (Architects)	31	37	6		
				2007892006	Otari Walkway upgrades	105	0	(105)		
				2010342006	Begonia House and Café	144	647	503		
				Botanic Garden Total				1,342	1,948	607
				2007	Coastal - upgrades	2000092007	Coastal Beautification	70	75	5
		Coastal - upgrades Total					70	75	5	
		2008	Coastal	2000102008	PSR Coastal - Renewals (CX)	331	187	(144)		
			Coastal Total				331	187	(144)	
		2009	Town Belt & Reserves	2000112009	PSR Town Belt & Reserves - Renewals (CX)	377	559	182		
				2010002009	Other BU Labour Allocations Property Urban Design	37	0	(37)		
				2010362009	Fish Passages	15	15	0		
				2010372009	Signage	12	12	0		
				2011142009	Huetepara Park Lyall Bay	154	1,177	1,023		
				2011182009	Workingmen's Bowling Club Newtown	0	1,500	1,500		
		Town Belt & Reserves Total				596	3,264	2,668		
		2010	Walkways renewals	2000132010	Walkway Renewals General	263	180	(83)		
				2006042010	Community Special Trail Initiatives	87	87	0		
				2006072010	Townbelt Trails	84	84	(0)		
				2006082010	Outer Green Belt Trails	55	55	0		
				2006092010	Northern Reseve Trails	55	55	0		
				2006102010	Makara Peak Upgrade Supporters Priorities	31	31	0		
				2006112010	Suburban Reserve Trails	44	44	0		
2007852010	Skyline Extension			329	169	(160)				
2010402010	Makara Peak Trails			111	111	0				
2011082010	Te Kopahau Trails			200	0	(200)				
Walkways renewals Total						1,258	815	(442)		
2.1 Total								6,550	9,437	2,887
2.2	2011			Southern Landfill Improvement	2000152011	2011 Southern Landfill Extension	4,271	7,553	3,282	
		2000172011	Southern Landfill Carbon Unit Purchases		0	3,706	3,706			
		2000182011	Southern Landfill Infrastructure Renewals		79	79	0			

			Southern Landfill Improvement Total	4,351	11,339	6,988		
2.2 Total				4,351	11,339	6,988		
2.3	2013	Water - Network renewals	2008002013 WCC PW Network Renewals	8,350	12,786	4,436		
		Water - Network renewals Total		8,350	12,786	4,436		
	2016	Water - Network upgrades	2008032016 PW Network Upgrades 2010592016 WCC PW Network Upgrades - Growth	1,238 614	5,942 970	4,704 356		
		Water - Network upgrades Total		1,852	6,912	5,060		
	2019	Water - Reservoir renewals	2008092019 WCC PW Reservoir renewals	876	4,963	4,087		
		Water - Reservoir renewals Total		876	4,963	4,087		
	2020	Water - Reservoir upgrades	2008102020 WCC PW Reservoir upgrades 2010602020 WCC PW Reservoir Upgrades - Growth	1,729 13,011	2,754 0	1,026 (13,011)		
		Water - Reservoir upgrades Total		14,740	2,754	(11,985)		
	2.3 Total				25,817	27,415	1,598	
	2.4	2023	Wastewater - Network renewals	2008072023 WCC WW Network renewals	13,885	17,361	3,475	
Wastewater - Network renewals Total				13,885	17,361	3,475		
2024		Wastewater - Network upgrades	2008052024 WCC WW Network upgrades 2010612024 WCC WW Network Upgrades - Growth	2,058 15,446	0 15,990	(2,058) 543		
		Wastewater - Network upgrades Total		17,504	15,990	(1,515)		
2146		Sludge Minimisation	2010932146 Sludge Minimisation	22,663	277	(22,386)		
		Sludge Minimisation Total		22,663	277	(22,386)		
2.4 Total				54,052	33,627	(20,425)		
2.5	2028	Stormwater - Network upgrades	2008062028 WCC SW Network upgrades 2010582028 WCC SW Network Upgrades - Growth	3,566 168	6,983 319	3,417 152		
		Stormwater - Network upgrades Total		3,734	7,302	3,569		
	2029	Stormwater - Network renewals	2008082029 WCC SW Network renewals	4,012	7,012	3,001		
		Stormwater - Network renewals Total		4,012	7,012	3,001		
2.5 Total				7,745	14,314	6,569		
2.6	2033	Zoo renewals	2000672033 Zoo renewals - Zoo Renewals	1,246	1,247	1		
		Zoo renewals Total		1,246	1,247	1		
	2034	Zoo upgrades	2008522034 Snow Leopards Habitat	1,000	0	(1,000)		
		Zoo upgrades Total		1,000	0	(1,000)		
2.6 Total				2,246	1,247	(999)		
Total 2 Environment				100,762	97,379	(3,382)		
Economic Development	3.1	2035	Wellington Venues renewals	2000712035 Venues property renewals - General capex 2000812035 Venues property renewals - Internal labour allocations 2010182035 BU 21 CCO Venues Operational Assets	6,635 45 1,111	785 46 1,086	(5,850) 1 (24)	
			Wellington Venues renewals Total		7,791	1,917	(5,874)	
			Events Centre upgrades	2010732036 Venues Upgrades	2,050	0	(2,050)	
		Events Centre upgrades Total		2,050	0	(2,050)		
		Venues Upgrades	2010732036 Venues Upgrades	0	4,500	4,500		
		Venues Upgrades Total		0	4,500	4,500		
	3.1 Total				9,841	6,418	(3,423)	
	Total 3 Economic Development				9,841	6,418	(3,423)	
	Cultural Wellbeing	4.1	2038	Gallery & Museum Upgrades	2008392038 Bond Store Upgrade 2011242038 Spaceplace renewals	1,515 967	(0) 210	(1,515) (757)
				Gallery & Museum Upgrades Total		2,481	210	(2,271)
			2041	Te ara o nga tupuna - Maori heritage trails	2000832041 Toa Pou	968	730	(238)
				Te ara o nga tupuna - Maori heritage trails Total		968	730	(238)
2042			Arts Installation	2000842042 Arts Installation - Arts Installation 1	67	164	97	
		Arts Installation Total		67	164	97		
2129		Wellington Convention & Exhibition Centre (WCEC)	2002982129 Wellington Convention and Exhibition Centre	29,339	112	(29,227)		
		Wellington Convention & Exhibition Centre (WCEC) Total		29,339	112	(29,227)		
4.1 Total					32,855	1,216	(31,639)	
Total 4 Cultural Wellbeing					32,855	1,216	(31,639)	
Social and Recreation	5.1	2043	Aquatic Facility upgrades	2008782043 Khandallah Swimming Pool Upgrade	0	4,830	4,830	
			Aquatic Facility upgrades Total		0	4,830	4,830	
		2044	Aquatic Facility renewals	2000862044 PSR Aquatic Facility - Renewals (CX) 2010562044 Earthquake Resilience	3,080 2,080	2,037 0	(1,044) (2,080)	
	Aquatic Facility renewals Total			5,160	2,037	(3,124)		
	2045	Sportsfields upgrades	2000872045 PSR Sportsfields - Renewals (CX) 2008602045 Grenada North Community Sports Hub 2011212045 FIFA Fifa Lighting Sportsfields	541 0 1,900	566 206 0	25 206 (1,900)		
		Sportsfields upgrades Total		2,441	772	(1,670)		

2046	Synthetic Turf Sportsfields renewals	2010422046 Synthetic Turf Renewals	2,952	1,315	(1,637)	
	Synthetic Turf Sportsfields renewals Total		2,952	1,315	(1,637)	
2048	Recreation Centre Renewal	2000912048 PSR Recreation Centres - Renewals (CX)	1,088	902	(186)	
	Recreation Centre Renewal Total		1,088	902	(186)	
2049	ASB Sports Centre	2000932049 PSR ASB Sports Centre - Renewals (CX)	975	391	(584)	
	ASB Sports Centre Total		975	391	(584)	
2050	Basin Reserve	2000942050 Basin Reserve (Balance of Master Plan)	1,920	785	(1,136)	
		2000962050 Basin Reserve - Basin Reserve Renewals	0	383	383	
	Basin Reserve Total		1,920	1,168	(753)	
2051	Playgrounds renewals & upgrades	2000972051 PSR Playgrounds - Renewals (CX)	2,907	2,581	(326)	
		2010942051 Skate Park Upgrades	411	0	(411)	
		2011222051 Destination Skate Park – Kilbirnie Park	0	300	300	
	Playgrounds renewals & upgrades Total		3,317	2,881	(437)	
2052	Evans Bay Marina - Renewals	2000992052 PSR Evans Bay Marina - Renewals (CX)	435	593	158	
	Evans Bay Marina - Renewals Total		435	593	158	
2053	Clyde Quay Marina - Upgrade	2001002053 PSR Clyde Quay Marina - Upgrade (CX)	1	1	(0)	
		2003012053 PSR Clyde Quay Marina - Renewal (CX)	70	67	(4)	
		2007662053 PSR Clyde Quay Marina - FM renewals	0	23	23	
	Clyde Quay Marina - Upgrade Total		71	90	19	
5.1 Total			18,361	14,978	(3,383)	
5.2	2054	Library Materials Upgrade	2001012054 Library Materials Upgrade - Library Collection	2,202	3,313	1,111
		Library Materials Upgrade Total	2,202	3,313	1,111	
	2055	Library Computer and Systems Replacement	2003372055 Computer Renewals	158	376	218
		Library Computer and Systems Replacement Total	158	376	218	
	2056	Central Library - Upgrades and Renewals	2010842056 Central Library – Upgrades & Renewals	20	(0)	(20)
		Central Library - Upgrades and Renewals Total	20	(0)	(20)	
	2058	Branch Library - Renewals	2005702058 Community services Assessability Funds	514	168	(346)
			2010822058 Branch Library – Renewals	389	485	95
			2010832058 Branch Library – Western Cluster	6	21	15
			2011022058 Libraries Accessible Signage	0	100	100
			2011032058 Libraries - CMS Accessible Website	0	100	100
		Branch Library - Renewals Total	909	874	(35)	
	2059	Housing upgrades	2010232059 Healthy Homes Standard Programme	5,488	4,000	(1,488)
		Housing upgrades Total	5,488	4,000	(1,488)	
	2060	Housing renewals	2001182060 Housing renewals - BAU Capex	9,704	5,000	(4,704)
			2009252060 Housing renewals - Balconies - GRA	2,729	0	(2,729)
			2010242060 Single Capital Programme	8,527	13,000	4,473
		Housing renewals Total	20,961	18,000	(2,961)	
	2061	Community Centres and Halls - Upgrades and Renewals	2001312061 Community Services - Renewals	86	86	0
			2001322061 Community Services - Other Renewals	1,400	0	(1,400)
			2001362061 Community Services - Aro Valley Community Centre	798	0	(798)
			2001382061 Community Services - Newtown Community Centre	0	0	(1,072)
			2001392061 Community Services - Strathmore Community Centre	1,167	0	(1,167)
			2001402061 Community Halls - upgrades & renewals	0	0	(0)
			2010222061 Community Services - Karori Event Centre Fitout	1,044	1,044	0
			2010862061 Aho Tini – Venues Programme	0	205	205
			2010872061 Children and Young People Policy - Youth Spaces	0	600	600
			2011042061 Tawa & Linden Community Centres	0	700	700
		Community Centres and Halls - Upgrades and Renewals Total	5,566	2,635	(2,930)	
5.2 Total			35,303	29,197	(6,105)	
5.3	2062	Burial & Cremations	2001412062 PSR Makara Ash Plot Development	1	3	1
			2006902062 PSR Upgrades Headstone Beams Makara Cem	58	63	5
			2006932062 PSR Cemetery Open Space Renewals	322	470	149
			2007672062 Cemetery FM Renewals	21	26	5
		Burial & Cremations Total	402	562	161	
	2063	Public Convenience and pavilions	2001432063 PSR Pub & Pav RnwI NON FM Discret	1,098	486	(613)
			2006332063 FM Model	27	45	18
			2006342063 FM Renewals and Discretionary	941	908	(34)
			2008612063 Lincolnshire Stebbings Public Convenience	0	0	0
			2010462063 Pub Conven/Pavil Upg	0	308	308
			2011202063 FIFA Changing room upgrades (Gender Neutral)	805	0	(805)
		Public Convenience and pavilions Total	2,872	1,747	(1,125)	
	2064	Safety Initiatives	2005782064 Community Services - Safety Initiatives	120	120	0

			2010802064	Community Services – Te Aro Park Safety	1,615	2,191	576
		Safety Initiatives Total			1,735	2,310	576
	2065	Emergency Management renewals	2001452065	2065 Civil Defence Deployable Assets	82	28	(54)
		Emergency Management renewals Total			82	28	(54)
	5.3 Total				5,090	4,648	(443)
Total 5 Social and Recreation							
Urban Development	6.1	2067	Wgtn Waterfront Development	2001492067 Build Wellington - FKP Playground	1,284	2,250	966
				2010472067 Site 9 Upgrade	1,274	0	(1,274)
			Wgtn Waterfront Development Total		2,558	2,250	(308)
	2068	Waterfront Renewals	2006432068	PSR Waterfront Public space renewals	590	433	(157)
			2006442068	PSR Waterfront Jetty & Wharf Structure Renewals	577	577	0
			2006462068	PSR Waterfront Artworks	21	21	(0)
			2006472068	PSR Waterfront Seawalls	21	21	0
			2006482068	PSR Waterfront Building renewals	157	157	(0)
			2009382068	Waterfront Crane Renewals	0	385	385
			2010492068	Salls	0	14	14
			2010522068	Shed 5	1,605	1,945	340
			2010532068	Shed 1	3,200	0	(3,200)
		Waterfront Renewals Total			6,172	3,554	(2,618)
	2070	Central City Framework	2001552070	Laneways	360	58	(302)
			2010652070	GNP – Central City Greening	154	0	(154)
			2010662070	Pocket parks - 44 Fedrerick Street	3,911	1,350	(2,561)
			2010852070	Poneke Promise – Streetscape	32	2,324	2,292
		Central City Framework Total			4,458	3,732	(725)
	2073	Suburban Centres upgrades	2003152073	Small Centre Beautification	1,863	1,664	(198)
			2003812073	Karori Upgrade	0	209	209
		Suburban Centres upgrades Total			1,863	1,874	11
	2074	Minor CBD Enhancements	2001582074	Minor CBD Enhancements - Minor CBD Enhancements	49	49	0
		Minor CBD Enhancements Total			49	49	0
	2136	Housing Investment Programme	2008252136	Build Wellington - Housing Investment Programme Cpx	2,339	2,253	(86)
			2009652136	SHIP – Harrison Street	2,964	0	(2,964)
			2009662136	SHIP – Nairn Street	1,626	0	(1,626)
			2009852136	SHIP – 132 Owen Street	1,277	2,218	941
		Housing Investment Programme Total			8,207	4,472	(3,735)
	2137	Build Wellington Developments	2008542137	Build Wellington - Great Harbour Way - Carriageway Shelly Ba	0	2,451	2,451
		Build Wellington Developments Total			0	2,451	2,451
	6.1 Total				23,306	18,382	(4,924)
	6.2	2076	Earthquake Risk Mitigation	2001652076 EQS - Zoo		0	(200)
				2003202076 Build Wellington - EQS - Town Hall	33,058	46,309	13,251
		Earthquake Risk Mitigation Total			33,258	46,309	13,051
	6.2 Total				33,258	46,309	13,051
Total 6 Urban Development							
Transport	7.1	2077	Wall, Bridge & Tunnel Renewals	2001722077 2077 Sea Wall Renewals	2,815	2,316	(499)
				2001732077 2077 Retaining Wall Renewals	5,757	1,648	(4,110)
				2001762077 2077 Bridges Renewals	215	216	0
		Wall, Bridge & Tunnel Renewals Total			8,787	4,179	(4,608)
	2078	Asphalt & Other Seal Renewals	2001772078	2078 Asphalt & Other Seal Renewals	1,382	1,502	120
		Asphalt & Other Seal Renewals Total			1,382	1,502	120
	2079	Chipseal Renewals	2001782079	2079 Chipseal Renewals	5,353	6,773	1,420
		Chipseal Renewals Total			5,353	6,773	1,420
	2080	Preseal Preparations	2001792080	2080 Preseal Preparations	4,012	4,571	558
		Preseal Preparations Total			4,012	4,571	558
	2081	Shape & Camber Correction	2001802081	2081 Shape & Camber Correction	3,246	2,802	(444)
		Shape & Camber Correction Total			3,246	2,802	(444)
	2082	Drainage Renewals	2001812082	2082 Drainage Renewals	285	323	37
		Drainage Renewals Total			285	323	37
	2083	Wall Upgrades	2001832083	2083 Retaining Walls Upgrades	3,401	3,404	3
		Wall Upgrades Total			3,401	3,404	3
	2084	Service Lane & Road Boundary Upgrades	2003422084	2084 Service Lane & Road Boundary Upgrades	1,055	60	(995)
		Service Lane & Road Boundary Upgrades Total			1,055	60	(995)
	2085	Tunnel & Bridge Upgrades	2001912085	2085 Bridge Improvements	1,342	1,345	3
			2001922085	2085 Tunnels Upgrades	258	260	1
		Tunnel & Bridge Upgrades Total			1,601	1,605	4

2086	Kerb & Channels Renewals	2001962086	2086 Kerb & Channel Renewals	1,979	2,630	650
	Kerb & Channels Renewals Total			1,979	2,630	650
2088	Emergency Route Walls Upgrades	2008192088	2088 Ngaio Gorge Resilience Upgrades	2,064	160	(1,905)
		2009422088	2088 Wadestown Route Resilience Upgrades	2,284	489	(1,795)
	Emergency Route Walls Upgrades Total			4,348	649	(3,700)
2089	Roading Capacity Upgrades	2007422089	2089 Roading Capacity Upgrades	2,008	0	(2,008)
	Roading Capacity Upgrades Total			2,008	0	(2,008)
2090	Roading Rebuild	2002012090	2090 Roading Rebuild	1,863	2,859	996
	Roading Rebuild Total			1,863	2,859	996
2094	Cycling Network Renewals	2006662094	2094 Cycleways Minor Works	1,031	1,035	4
		2006692094	2094 East Corridor - Evans Bay	7,140	7,172	31
		2006732094	2094 East Corridor - Kilbirnie	1,007	1,084	77
		2006762094	2094 Cycleways	15,581	4,410	(11,171)
		2008552094	2094 Island Bay Cycleway 2018 (CC297)	1,724	4,895	3,171
		2010962094	Transitional Cycleway Program	0	10,931	10,931
		2010952094	Cycleway Masterplan Refresh	0	293	293
	Cycling Network Renewals Total			26,483	29,820	3,337
2095	Bus Priority Planning	2002102095	2095 Bus Shelters	178	180	2
		2002112095	2095 Bus Priority Improvements	118	122	3
	Bus Priority Planning Total			297	301	5
2096	Footpaths Structures Renewals & Upgrades	2002132096	2096 Footpaths Structures Upgrades	303	304	1
		2009502096	2096 Footpaths Structures Renewals	28	28	0
	Footpaths Structures Renewals & Upgrades Total			331	332	1
2097	Footpaths Renewals	2002152097	2097 Footpaths Renewals	4,342	6,030	1,688
	Footpaths Renewals Total			4,342	6,030	1,688
2098	Footpaths Upgrades	2002162098	2098 Safer Routes to Schools	286	572	286
		2002172098	2098 Footpaths Upgrades	3,334	3,415	81
	Footpaths Upgrades Total			3,620	3,987	368
2099	Street Furniture Renewals	2002182099	2099 Street Furniture Renewals	197	248	51
	Street Furniture Renewals Total			197	248	51
2100	Pedestrian Network Accessways	2002192100	2100 Pedestrian Accessways Renewals	269	292	24
	Pedestrian Network Accessways Total			269	292	24
2101	Traffic & Street Signs Renewals	2002202101	2101 Traffic & Street Signs Renewals	1,251	1,421	170
	Traffic & Street Signs Renewals Total			1,251	1,421	170
2102	Traffic Signals Renewals	2002212102	2102 Traffic Signals Renewals	1,078	1,000	(77)
	Traffic Signals Renewals Total			1,078	1,000	(77)
2103	Street Lights Renewals & Upgrades	2002282103	2103 Street Light Renewals	906	667	(239)
		2002292103	2103 Street Light Upgrades	103	103	0
		2008262103	2103 LED Street Light Transition	2,445	627	(1,818)
	Street Lights Renewals & Upgrades Total			3,454	1,397	(2,057)
2104	Rural Road Upgrades	2002302104	2104 Rural Road Upgrades	356	128	(228)
	Rural Road Upgrades Total			356	128	(228)
2105	Minor Works Upgrades	2002312105	2105 Minor Works Upgrades	4,297	4,893	596
		2006592105	2105 Drainage Upgrades	718	733	16
	Minor Works Upgrades Total			5,015	5,627	612
2106	Fences & Guardrails Renewals	2002322106	2106 Fences & Guardrails Renewals	900	857	(43)
	Fences & Guardrails Renewals Total			900	857	(43)
2107	Speed Management Upgrades	2002332107	2107 Speed Management Upgrades	458	7,083	6,625
	Speed Management Upgrades Total			458	7,083	6,625
2141	LGWM - City Streets	2010102141	PT - Bus Priority Early Improvements	4,544	7,517	2,973
		2010122141	Walking - Central Area Walking Early Improvements	364	20	(344)
		2010172141	Cycling - Central Area Cycling Early Improvements	156	8	(147)
	LGWM - City Streets Total			5,064	7,545	2,481
2142	LGWM - Early Delivery	2010142142	Golden Mile	11,983	12,234	250
		2010152142	Thorndon Quay and Hutt Road	919	15,022	14,102
		2010162142	Central City and SH1 Walking Cycling and Safe Speeds	2,696	1,013	(1,683)
	LGWM - Early Delivery Total			15,598	28,269	12,670
7.1 Total				108,033	125,693	17,660
7.2 2108	Parking Asset renewals	2002342108	Parking Meter Renewals	2,272	2,569	297
	Parking Asset renewals Total			2,272	2,569	297
2109	Parking Upgrades	2002362109	2109 Parking Upgrades	190	194	5
	Parking Upgrades Total			190	194	5
7.2 Total				2,462	2,764	302

Total 7 Transport			110,495	128,456	17,962			
Council	10.1	2111	Capital Replacement Fund	2003132111	Corp Finance Capital Replacement Fund - Unallocated	3,387	3,387	0
			Capital Replacement Fund Total			3,387	3,387	0
		2112	Information Management	2002452112	Strategic Initiatives - Trove	300	0	(300)
				2002482112	Strategic Initiatives - Orthophotography	300	0	(300)
				2010292112	Digitisation Services Project	3,616	854	(2,762)
			Information Management Total			4,216	854	(3,362)
		2114	ICT Infrastructure	2002502114	Infrastructure Upgrade - Hardware Upgrades	702	(0)	(702)
				2002512114	Infrastructure Upgrade - Infrastructure Upgrade	120	2,208	2,088
			ICT Infrastructure Total			822	2,208	1,386
		2116	Strategic Initiatives	2010882116	Children and Young People Survey Tool	51	0	(51)
			Strategic Initiatives Total			51	0	(51)
		2118	Health & Safety - Legislation Compliance	2003122118	HS Legislative Compliance CAPEX - Unallocated	360	360	0
			Health & Safety - Legislation Compliance Total			360	360	0
		2119	Civic Property renewals	2002632119	Civic Property Renewals - General capex	513	514	0
				2002652119	Civic Property Renewals - Internal labour allocations	74	76	2
			Civic Property renewals Total			587	590	3
		2120	Commercial Properties renewals	2002662120	Commercial property renewals - Te Whaea Roof Works	3,000	3,000	0
				2002702120	Commercial property renewals - General capex	1,456	1,273	(183)
				2002722120	Commercial property renewals - Internal labour allocations	19	157	138
				2007212120	Commercial Property Renewals - City to Sea Building	129	0	(129)
				2010892120	Te Whaea/Tawhiri Project	2,554	2,000	(554)
			Commercial Properties renewals Total			7,158	6,430	(728)
		2121	Community & Childcare Facility renewals	2002772121	Community property renewals - General capex	1,944	1,244	(700)
				2002792121	Community property renewals - Internal labour allocations	48	49	1
			Community & Childcare Facility renewals Total			1,991	1,292	(699)
		2126	Business Unit Support	2002862126	Business Support - Support for BU Initiatives	4,100	4,100	0
			Business Unit Support Total			4,100	4,100	0
		2128	Civic Campus Resilience and Improvements	2002972128	Te Ngakau - Public Realm Improvements	0	4,736	4,736
				2009542128	Civic Centre - MOB Redevelopment	3,008	0	(3,008)
				2010272128	Central Library - Remediation	0	781	781
				2010772128	Te Ngakau - Separation of Services	2,563	1,508	(1,054)
				2010972128	Te Matapahi - Remediation	11,349	76,430	65,081
			Civic Campus Resilience and Improvements Total			16,920	83,456	66,535
		2133	Quarry Renewals & Upgrades	2008452133	2133 Kiwi Point Quarry Renewals	17	237	221
				2008462133	2133 Kiwi Point Quarry Upgrades	10,177	1,354	(8,823)
				2008472133	2133 New Quarry	435	331	(104)
			Quarry Renewals & Upgrades Total			10,628	1,922	(8,706)
		2140	Security	2010082140	Security Capex Program	642	657	15
			Security Total			642	657	15
		10.1 Total				50,862	105,255	54,393
Total 10 Council						50,862	105,255	54,393
Grand Total						421,921	453,854	31,932

Strategy	Activity Group	Activity	Activity Description	2022/23		2023/24 Draft	
				Income/	Annual Plan	Budget	Variance
Governance	1.1	1000	Annual Planning	Expense	1,762	1,893	131
			Annual Planning Total		1,762	1,893	131
		1001	Policy	Expense	1,807	1,732	(75)
			Policy Total		1,807	1,732	(75)
		1002	Committee & Council Process	Expense	9,045	8,046	(999)
				Income	(203)	(26)	177
			Committee & Council Process Total		8,842	8,020	(822)
		1003	Strategic Planning	Expense	524	625	101
			Strategic Planning Total		524	625	101
		1004	Tawa Community Board - Discretionary	Expense	18	17	(1)
			Tawa Community Board - Discretionary Total		18	17	(1)
		1005	Smart Capital - Marketing	Expense	3	3	0
			Smart Capital - Marketing Total		3	3	0
		1007	WCC City Service Centre	Expense	5,568	5,737	169
				Income	(105)	(109)	(4)
			WCC City Service Centre Total		5,463	5,628	165
		1009	Rating Property Valuations	Expense	818	706	(112)
				Income	(232)	(240)	(8)
			Rating Property Valuations Total		586	465	(121)
		1010	Rateable property data & valuation management	Expense	1,184	1,213	29
			Rateable property data & valuation management Total		1,184	1,213	29
		1011	Archives	Expense	2,015	2,064	49
				Income	(215)	(171)	44
			Archives Total		1,800	1,894	93
		1220	Climate change response	Expense	2,848	4,396	1,548
				Income	0	(350)	(350)
			Climate change response Total		2,848	4,046	1,198
		1221	Business Climate Action Support	Expense	520	396	(123)
			Business Climate Action Support Total		520	396	(123)
		1222	Workplace Travel Planning	Expense	256	136	(120)
			Workplace Travel Planning Total		256	136	(120)
		1223	Home Energy Audits	Expense	327	269	(58)
			Home Energy Audits Total		327	269	(58)
1224	Future Living Skills	Expense	69	67	(2)		
	Future Living Skills Total		69	67	(2)		
1225	Climate and Sustainability Fund	Expense	291	226	(64)		
	Climate and Sustainability Fund Total		291	226	(64)		
	1.1 Total		26,300	26,632	331		
	1.2	1012	Funding agreements – Maori	Expense	1,597	0	(1,597)
			Funding agreements – Maori Total		1,597	0	(1,597)
			Maori Partnerships	Expense	0	1,543	1,543
			Maori Partnerships Total		0	1,543	1,543
		1013	Maori Engagement	Expense	1,796	0	(1,796)
			Maori Engagement Total		1,796	0	(1,796)
			Maori Strategic Advice	Expense	0	1,888	1,888
			Maori Strategic Advice Total		0	1,888	1,888

	1218	Maori Capability and Success	Expense	1,275	1,242	(34)	
		Maori Capability and Success Total		1,275	1,242	(34)	
	1.2 Total			4,669	4,673	4	
Total 1 Governance				30,969	31,305	335	
Environment	2.1	1014	Parks and Reserves Planning	Expense	1,260	1,414	154
			Parks and Reserves Planning Total		1,260	1,414	154
	1015	Reserves Unplanned Maintenance	Expense	246	227	(18)	
		Reserves Unplanned Maintenance Total		246	227	(18)	
	1016	Parks Mowing- Open Space & Reserve Land	Expense	1,587	1,664	76	
			Income	(46)	(49)	(2)	
		Parks Mowing- Open Space & Reserve Land Total		1,541	1,615	74	
	1017	Park Furniture and Infrastructure Maintenance	Expense	2,013	2,344	331	
			Income	(37)	(39)	(2)	
		Park Furniture and Infrastructure Maintenance Total		1,976	2,305	329	
	1018	Parks and Buildings Maint	Expense	1,694	1,658	(36)	
			Income	(320)	(335)	(15)	
		Parks and Buildings Maint Total		1,375	1,323	(52)	
	1019	CBD and Suburban Gardens	Expense	2,528	3,016	488	
			Income	(35)	(37)	(2)	
		CBD and Suburban Gardens Total		2,493	2,979	486	
	1020	Arboricultural Operations	Expense	2,057	2,011	(46)	
			Income	(156)	(118)	38	
		Arboricultural Operations Total		1,901	1,893	(8)	
	1021	Wellington Gardens (Botanic,Otari etc)	Expense	6,426	7,247	821	
			Income	(520)	(627)	(107)	
		Wellington Gardens (Botanic,Otari etc) Total		5,905	6,620	714	
	1022	Coastal Operations	Expense	1,479	1,646	167	
			Income	(49)	(51)	(2)	
		Coastal Operations Total		1,430	1,595	164	
	1024	Road Corridor Growth Control	Expense	2,807	2,886	79	
			Income	(826)	(1,036)	(210)	
		Road Corridor Growth Control Total		1,981	1,850	(131)	
	1025	Street Cleaning	Expense	8,541	8,982	441	
			Income	(415)	(496)	(81)	
		Street Cleaning Total		8,126	8,486	360	
	1026	Hazardous Trees Removal	Expense	416	370	(47)	
			Income	(6)	(6)	(0)	
		Hazardous Trees Removal Total		410	363	(47)	
	1027	Town Belts Planting	Expense	1,043	1,155	113	
		Town Belts Planting Total		1,043	1,155	113	
	1028	Townbelt-Reserves Management	Expense	6,694	7,773	1,079	
			Income	(296)	(321)	(25)	
		Townbelt-Reserves Management Total		6,398	7,453	1,055	
	1030	Community greening initiatives	Expense	751	705	(46)	
		Community greening initiatives Total		751	705	(46)	
	1031	Environmental Grants Pool	Expense	105	102	(3)	
		Environmental Grants Pool Total		105	102	(3)	
	1032	Walkway Maintenance	Expense	1,277	1,344	67	
		Walkway Maintenance Total		1,277	1,344	67	
	1033	Weeds & Hazardous Trees Monitoring	Expense	1,461	1,651	190	
		Weeds & Hazardous Trees Monitoring Total		1,461	1,651	190	

1034	Animal Pest Management	Expense	2,178	1,935	(244)
	Animal Pest Management Total		2,178	1,935	(244)
1035	Waterfront Public Space Management	Expense	8,771	10,401	1,630
		Income	(455)	(482)	(28)
	Waterfront Public Space Management Total		8,317	9,919	1,602
1217	PSR Nursery Operations	Expense	460	540	80
		Income	(45)	(47)	(2)
	PSR Nursery Operations Total		415	493	78
2.1 Total			50,589	55,426	4,837
2.2 1036	Landfill Operations & Maint	Expense	12,267	14,910	2,642
		Income	(15,920)	(18,728)	(2,808)
	Landfill Operations & Maint Total		(3,652)	(3,818)	(165)
1037	Suburban Refuse Collection	Expense	4,662	4,670	8
		Income	(5,098)	(5,476)	(378)
	Suburban Refuse Collection Total		(436)	(806)	(370)
1038	Domestic Recycling	Expense	7,502	7,073	(429)
		Income	(4,886)	(5,315)	(429)
	Domestic Recycling Total		2,616	1,758	(858)
1039	Waste Minimisation	Expense	3,396	4,535	1,140
		Income	(1,656)	(1,753)	(97)
	Waste Minimisation Total		1,739	2,782	1,043
1040	Litter Enforcement	Expense	99	112	13
	Litter Enforcement Total		99	112	13
1041	Closed Landfill Gas Migration Monitoring	Expense	718	172	(546)
	Closed Landfill Gas Migration Monitoring Total		718	172	(546)
1042	EV Charging & Home Energy Audits	Expense	60	44	(16)
		Income	0	0	0
	EV Charging & Home Energy Audits Total		60	44	(16)
2.2 Total			1,144	245	(900)
2.3 1044	Water - Network Maintenance	Expense	10,616	13,738	3,122
	Water - Network Maintenance Total		10,616	13,738	3,122
1045	Water - Water Connections	Income	(47)	(49)	(2)
	Water - Water Connections Total		(47)	(49)	(2)
1046	Water - Pump Stations Maintenance-Operations	Expense	730	768	39
	Water - Pump Stations Maintenance-Operations Total		730	768	39
1047	Water - Asset Stewardship	Expense	41,032	36,673	(4,360)
	Water - Asset Stewardship Total		41,032	36,673	(4,360)
1049	Water - Monitoring & Investigation	Expense	858	2,523	1,665
	Water - Monitoring & Investigation Total		858	2,523	1,665
1051	Water - Bulk Water Purchase	Expense	21,519	27,183	5,664
	Water - Bulk Water Purchase Total		21,519	27,183	5,664
2.3 Total			74,708	80,836	6,127
2.4 1052	Wastewater - Asset Stewardship	Expense	35,208	45,017	9,808
		Income	(863)	(905)	(41)
	Wastewater - Asset Stewardship Total		34,345	44,112	9,767
1055	Wastewater - Network Maintenance	Expense	8,729	9,658	929
	Wastewater - Network Maintenance Total		8,729	9,658	929
1058	Wastewater - Monitoring & Investigation	Expense	920	2,526	1,606
	Wastewater - Monitoring & Investigation Total		920	2,526	1,606
1059	Wastewater - Pump Station Maintenance-Ops	Expense	1,228	1,353	125
	Wastewater - Pump Station Maintenance-Ops Total		1,228	1,353	125

	1060	Wastewater - Treatment Plants	Expense	29,411	31,645	2,234
		Wastewater - Treatment Plants Total		29,411	31,645	2,234
	1219	Sludge Minimisation	Expense	108	(28)	(136)
		Sludge Minimisation Total		108	(28)	(136)
2.4 Total				74,742	89,266	14,524
	2.5 1063	Stormwater - Asset Stewardship	Expense	28,798	36,018	7,219
		Stormwater - Asset Stewardship Total		28,798	36,018	7,219
	1064	Stormwater - Network Maintenance	Expense	4,517	4,838	321
		Stormwater - Network Maintenance Total		4,517	4,838	321
	1065	Stormwater - Monitoring & Investigation	Expense	355	377	23
		Stormwater - Monitoring & Investigation Total		355	377	23
	1067	Drainage Maintenance	Expense	1,455	1,503	48
			Income	(196)	(233)	(37)
		Drainage Maintenance Total		1,259	1,270	11
	1068	Stormwater - Pump Station Maintenance-Ops	Expense	133	141	8
		Stormwater - Pump Station Maintenance-Ops Total		133	141	8
2.5 Total				35,062	42,645	7,583
	2.6 1069	Zealandia	Expense	1,572	2,050	478
		Zealandia Total		1,572	2,050	478
	1070	Wellington Zoo Trust	Expense	6,183	6,867	684
		Wellington Zoo Trust Total		6,183	6,867	684
2.6 Total				7,756	8,917	1,162
Total 2 Environment				244,001	277,334	33,333
Economic Development	3.1 1073	WellingtonNZ Tourism	Expense	6,210	6,396	186
		WellingtonNZ Tourism Total		6,210	6,396	186
	1074	Events Fund	Expense	5,265	5,423	158
		Events Fund Total		5,265	5,423	158
	1075	Wellington Venues	Expense	14,889	16,407	1,518
			Income	(10,661)	(13,316)	(2,655)
		Wellington Venues Total		4,228	3,091	(1,137)
	1076	Destination Wellington	Expense	1,958	1,958	(0)
		Destination Wellington Total		1,958	1,958	(0)
	1077	CBD Free Wifi	Expense	30	192	163
		CBD Free Wifi Total		30	192	163
	1078	Wellington Convention & Exhibition Centre (WCEC)	Expense	5,638	19,670	14,032
			Income	0	(11,212)	(11,212)
		Wellington Convention & Exhibition Centre (WCEC) Total		5,638	8,457	2,820
	1081	Economic Growth Strategy	Expense	390	1,110	720
		Economic Growth Strategy Total		390	1,110	720
	1082	City Growth Fund	Expense	2,092	2,139	48
		City Growth Fund Total		2,092	2,139	48
	1086	Sky Stadium	Expense	0	2,330	2,330
		Sky Stadium Total		0	2,330	2,330
	1087	International Relations	Expense	808	828	20
		International Relations Total		808	828	20
	1089	Business Improvement Districts	Expense	422	450	28
		Business Improvement Districts Total		422	450	28
3.1 Total				27,038	32,374	5,336
Total 3 Economic Development				27,038	32,374	5,336
Cultural Wellbeing	4.1 1090	Wellington Museums Trust	Expense	10,098	10,754	656
		Wellington Museums Trust Total		10,098	10,754	656

1092	Te Papa Funding	Expense	2,250	2,250	0
	Te Papa Funding Total		2,250	2,250	0
1093	Carter Observatory	Expense	829	864	35
	Carter Observatory Total		829	864	35
1095	City Events Programme	Expense	3,575	4,431	856
		Income	(324)	(324)	0
	City Events Programme Total		3,251	4,107	856
1097	Citizen's Day - Mayoral Day	Expense	24	22	(2)
	Citizen's Day - Mayoral Day Total		24	22	(2)
1098	Cultural Grants Pool	Expense	1,288	1,565	277
	Cultural Grants Pool Total		1,288	1,565	277
1099	Subsidised Venue Hire For Community Groups	Expense	745	215	(530)
	Subsidised Venue Hire For Community Groups Total		745	215	(530)
1100	City Arts Programme	Expense	1,295	1,558	263
		Income	(76)	(84)	(7)
	City Arts Programme Total		1,218	1,474	256
1101	NZSO Subsidy	Expense	216	216	0
	NZSO Subsidy Total		216	216	0
1102	Toi Poneke Arts Centre	Expense	2,044	2,023	(20)
		Income	(581)	(615)	(34)
	Toi Poneke Arts Centre Total		1,463	1,409	(54)
1103	Public Art Fund	Expense	547	507	(40)
	Public Art Fund Total		547	507	(40)
1104	New Zealand Ballet	Expense	164	173	9
	New Zealand Ballet Total		164	173	9
1105	Orchestra Wellington	Expense	304	317	12
	Orchestra Wellington Total		304	317	12
1106	Regional Amenities Fund	Expense	609	609	0
	Regional Amenities Fund Total		609	609	0
1207	Capital of Culture	Expense	1,115	1,615	500
	Capital of Culture Total		1,115	1,615	500
	4.1 Total		24,121	26,096	1,975
	Total 4 Cultural Wellbeing		24,121	26,096	1,975
Social and Recreation	5.1				
1107	Swimming Pools Operations	Expense	28,155	30,949	2,794
		Income	(7,597)	(8,692)	(1,095)
	Swimming Pools Operations Total		20,558	22,257	1,699
1108	Natural Turf Sport Operations	Expense	4,015	4,176	162
		Income	(354)	(371)	(17)
	Natural Turf Sport Operations Total		3,660	3,805	145
1109	Synthetic Turf Sport Operations	Expense	1,671	1,900	230
		Income	(652)	(690)	(38)
	Synthetic Turf Sport Operations Total		1,019	1,210	191
1110	Recreation Centres	Expense	4,107	4,528	421
		Income	(950)	(995)	(45)
	Recreation Centres Total		3,157	3,533	376
1111	ASB Sports Centre	Expense	7,181	7,159	(22)
		Income	(1,759)	(1,843)	(84)
	ASB Sports Centre Total		5,422	5,316	(106)
1112	Basin Reserve Trust	Expense	1,908	2,071	162
	Basin Reserve Trust Total		1,908	2,071	162
1113	Recreational NZ Academy Sport	Expense	47	47	0

			Recreational NZ Academy Sport Total		47	47	0
1114			Playground and Skate Facility Maintenance	Expense	1,298	1,395	97
			Playground and Skate Facility Maintenance Total		1,298	1,395	97
1115			Marina Operations	Expense	812	841	29
				Income	(724)	(759)	(35)
			Marina Operations Total		88	82	(6)
1116			Municipal Golf Course	Expense	263	243	(20)
				Income	(75)	(79)	(4)
			Municipal Golf Course Total		187	163	(24)
1117			Recreation Programmes	Expense	554	564	9
				Income	(77)	(80)	(3)
			Recreation Programmes Total		477	484	7
5.1 Total					37,822	40,363	2,541
	5.2	1118	Library Network - Wide Operation	Expense	14,137	14,436	299
				Income	(101)	(57)	44
			Library Network - Wide Operation Total		14,036	14,379	343
1119			Branch Libraries	Expense	10,004	10,504	500
				Income	(312)	(262)	51
			Branch Libraries Total		9,692	10,243	551
1120			Passport to Leisure Programme	Expense	138	132	(5)
			Passport to Leisure Programme Total		138	132	(5)
1121			Community Advice & Information	Expense	1,961	2,736	775
			Community Advice & Information Total		1,961	2,736	775
1122			Community Group Relationship Management	Expense	182	251	69
			Community Group Relationship Management Total		182	251	69
1123			Support for Wellington Homeless	Expense	224	233	8
			Support for Wellington Homeless Total		224	233	8
1124			Social & Recreational Grant Pool	Expense	4,188	4,734	546
			Social & Recreational Grant Pool Total		4,188	4,734	546
1125			Housing Operations and Maintenance	Expense	40,462	32,829	(7,633)
				Income	(27,559)	(14,116)	13,442
			Housing Operations and Maintenance Total		12,904	18,712	5,809
1126			Housing Upgrade Project	Expense	1	1	0
			Housing Upgrade Project Total		1	1	0
1127			Community Property Programmed Maintenance	Expense	640	775	135
				Income	(4)	(4)	(0)
			Community Property Programmed Maintenance Total		636	771	135
1128			Community Halls Operations and Maintenance	Expense	889	1,462	574
				Income	(46)	(48)	(2)
			Community Halls Operations and Maintenance Total		843	1,415	572
1129			Community Prop & Facility Ops	Expense	3,571	3,922	351
				Income	(304)	(319)	(15)
			Community Prop & Facility Ops Total		3,267	3,603	336
1130			Rent Grants For Community Welfare Groups	Expense	232	232	0
			Rent Grants For Community Welfare Groups Total		232	232	0
1208			CBD Library Services Network	Expense	6,811	9,141	2,330
				Income	(47)	0	47
			CBD Library Services Network Total		6,764	9,141	2,377
5.2 Total					55,068	66,583	11,515
	5.3	1131	Burial & Cremation Operations	Expense	2,251	2,457	206
				Income	(1,069)	(1,120)	(51)

		Burial & Cremation Operations Total	1,182	1,337	155	
1132		Public Toilet Cleaning And Maintenance	Expense	3,989	4,403	413
		Public Toilet Cleaning And Maintenance Total	3,989	4,403	413	
1133		Public Health (Food & Alcohol Premises, Dog Registrations)	Expense	5,873	6,342	469
			Income	(2,943)	(4,061)	(1,118)
		Public Health (Food & Alcohol Premises, Dog Registrations) Total	2,930	2,281	(649)	
1134		Noise Monitoring	Expense	834	902	68
			Income	(2)	(3)	(0)
		Noise Monitoring Total	831	899	68	
1135		Anti-Graffiti Flying Squad	Expense	1,402	1,857	455
		Anti-Graffiti Flying Squad Total	1,402	1,857	455	
1136		Safe City Project Operations	Expense	2,137	2,463	327
		Safe City Project Operations Total	2,137	2,463	327	
1137		Civil Defence	Expense	2,588	2,618	29
			Income	(14)	(14)	(0)
		Civil Defence Total	2,574	2,603	29	
1138		Rural Fire	Expense	41	64	24
		Rural Fire Total	41	64	24	
	5.3 Total			15,086	15,907	822
	Total 5 Social and Recreation			107,976	122,853	14,877
	Urban Development					
	6.1	District Plan	Expense	7,458	6,523	(935)
		District Plan Total	7,458	6,523	(935)	
	1141	Build Wellington Developments	Expense	2,310	2,165	(145)
		Build Wellington Developments Total	2,310	2,165	(145)	
	1142	Public Art and Sculpture Maintenance	Expense	434	445	10
		Public Art and Sculpture Maintenance Total	434	445	10	
	1143	Public Space-Centre Development Plan	Expense	3,553	4,929	1,376
		Public Space-Centre Development Plan Total	3,553	4,929	1,376	
	1145	City Heritage Development	Expense	1,324	1,403	79
		City Heritage Development Total	1,324	1,403	79	
	1206	Housing Investment Programme	Expense	7,228	7,708	481
			Income	(5,643)	(5,989)	(347)
		Housing Investment Programme Total	1,585	1,719	134	
	1215	Te Ngakau Programme	Expense	2,318	8,551	6,233
		Te Ngakau Programme Total	2,318	8,551	6,233	
	1226	Sub-Surface Asset Data Project	Expense	0	2,840	2,840
			Income	0	(2,610)	(2,610)
		Sub-Surface Asset Data Project Total	0	230	230	
	6.1 Total			18,984	25,966	6,982
	6.2	Building Control and Facilitation	Expense	19,640	21,216	1,576
			Income	(13,813)	(14,174)	(361)
		Building Control and Facilitation Total	5,827	7,042	1,215	
	1148	Development Control and Facilitation	Expense	9,188	9,670	482
			Income	(4,519)	(4,677)	(158)
		Development Control and Facilitation Total	4,670	4,993	324	
	1149	Earthquake Assessment Study	Expense	250	0	(250)
		Earthquake Assessment Study Total	250	0	(250)	
	1151	Earthquake Risk Building Project	Expense	4,736	1,497	(3,239)
			Income	(3)	(3)	(0)
		Earthquake Risk Building Project Total	4,733	1,494	(3,239)	
	6.2 Total			15,479	13,529	(1,951)

Total 6 Urban Development			34,463	39,494	5,031		
Transport	7.1	1152	Ngauranga to Airport Corridor	Expense	662	662	0
			Ngauranga to Airport Corridor Total		662	662	0
		1153	Transport Planning and Policy	Expense	356	1,356	1,001
				Income	(313)	0	313
			Transport Planning and Policy Total		43	1,356	1,313
		1154	Road Maintenance	Expense	2,763	2,992	228
				Income	(1,196)	(1,487)	(292)
			Road Maintenance Total		1,568	1,504	(63)
		1155	Tawa Shared Driveways Maintenance	Expense	26	33	7
				Income	0	(2)	(2)
			Tawa Shared Driveways Maintenance Total		26	32	5
		1156	Wall, Bridge & Tunnel Maintenance	Expense	379	381	2
				Income	(113)	(125)	(12)
			Wall, Bridge & Tunnel Maintenance Total		266	256	(10)
		1157	Drains & Walls Asset Management	Expense	9,290	13,636	4,346
				Income	(185)	(195)	(11)
			Drains & Walls Asset Management Total		9,106	13,441	4,335
		1158	Kerb & Channel Maintenance	Expense	921	960	39
				Income	(425)	(511)	(86)
			Kerb & Channel Maintenance Total		496	449	(47)
		1159	Vehicle Network Asset Management	Expense	30,787	35,148	4,361
				Income	(356)	(385)	(29)
			Vehicle Network Asset Management Total		30,431	34,762	4,331
		1160	Port and Ferry Access Planning	Expense	76	70	(6)
			Port and Ferry Access Planning Total		76	70	(6)
		1161	Cycleways Maintenance	Expense	183	203	20
				Income	(87)	(108)	(21)
			Cycleways Maintenance Total		97	95	(1)
		1162	Cycleway Asset Management	Expense	1,288	148	(1,140)
				Income	(7)	(8)	(1)
			Cycleway Asset Management Total		1,280	140	(1,140)
		1163	Cycleways Planning	Expense	712	5,017	4,306
				Income	(204)	(689)	(485)
			Cycleways Planning Total		508	4,328	3,821
		1164	Lambton Quay Interchange Maintenance	Expense	865	1,009	144
				Income	(447)	(465)	(18)
			Lambton Quay Interchange Maintenance Total		418	544	126
		1165	Street Furniture Advertising	Expense	3	4	1
				Income	(1,309)	(1,362)	(52)
			Street Furniture Advertising Total		(1,306)	(1,358)	(51)
		1166	Passenger Transport Asset Management	Expense	975	1,143	168
				Income	(3)	(3)	(0)
			Passenger Transport Asset Management Total		972	1,140	168
		1167	Bus Priority Plan	Expense	199	141	(58)
			Bus Priority Plan Total		199	141	(58)
		1168	Cable Car	Expense	1,654	602	(1,052)
			Cable Car Total		1,654	602	(1,052)
		1170	Street Furniture Maintenance	Expense	331	358	27
				Income	(24)	(47)	(24)
			Street Furniture Maintenance Total		307	310	3

1171	Footpaths Asset Management	Expense	6,593	11,079	4,485
		Income	(94)	(100)	(6)
	Footpaths Asset Management Total		6,499	10,978	4,479
1172	Footpaths & Accessway Maintenance	Expense	1,031	1,066	35
		Income	(462)	(553)	(91)
	Footpaths & Accessway Maintenance Total		569	513	(57)
1173	Footpaths Structures Maintenance	Expense	211	200	(11)
		Income	(102)	(107)	(5)
	Footpaths Structures Maintenance Total		109	93	(16)
1174	Traffic Signals Maintenance	Expense	1,559	1,636	77
		Income	(694)	(733)	(39)
	Traffic Signals Maintenance Total		866	904	38
1175	Traffic Control Asset Management	Expense	3,097	3,459	362
		Income	(226)	(239)	(13)
	Traffic Control Asset Management Total		2,871	3,220	349
1176	Road Marking Maintenance	Expense	1,878	1,926	48
		Income	(864)	(915)	(51)
	Road Marking Maintenance Total		1,014	1,011	(4)
1177	Traffic & Street Sign Maintenance	Expense	418	391	(28)
		Income	(185)	(196)	(10)
	Traffic & Street Sign Maintenance Total		233	195	(38)
1178	Network Planning & Coordination	Expense	3,215	3,196	(19)
		Income	(1,347)	(1,412)	(65)
	Network Planning & Coordination Total		1,868	1,784	(84)
1179	Street Lighting Maintenance	Expense	2,778	9,742	6,965
		Income	(1,900)	(5,058)	(3,158)
	Street Lighting Maintenance Total		878	4,684	3,807
1180	Transport Education & Promotion	Expense	873	335	(538)
		Income	(248)	(257)	(9)
	Transport Education & Promotion Total		625	79	(547)
1181	Fences & Guardrails Maintenance	Expense	451	486	36
		Income	(209)	(865)	(656)
	Fences & Guardrails Maintenance Total		242	(379)	(620)
1182	Safety Asset Management	Expense	3,491	4,211	720
		Income	(183)	(192)	(9)
	Safety Asset Management Total		3,308	4,019	711
1209	LGWM - Mass Rapid Transit	Expense	9,897	15,613	5,716
	LGWM - Mass Rapid Transit Total		9,897	15,613	5,716
1210	LGWM - State Highway Improvements	Expense	3,934	5,207	1,273
	LGWM - State Highway Improvements Total		3,934	5,207	1,273
1211	LGWM - Travel Demand Management	Expense	337	704	367
	LGWM - Travel Demand Management Total		337	704	367
1212	LGWM - City Streets	Expense	3,014	1,373	(1,641)
	LGWM - City Streets Total		3,014	1,373	(1,641)
7.1 Total			83,068	108,475	25,407
7.2 1184	Parking Services & Enforcement	Expense	17,745	19,330	1,584
		Income	(39,469)	(40,691)	(1,222)
	Parking Services & Enforcement Total		(21,724)	(21,361)	363
1185	Waterfront Parking Services	Expense	172	173	1
		Income	(484)	(501)	(17)
	Waterfront Parking Services Total		(312)	(328)	(16)

		7.2 Total		(22,036)	(21,689)	347
Total 7 Transport				61,033	86,786	25,753
Council	10.1	1186	Waterfront Commercial Property Services	Expense 4,936	6,183	1,247
				Income (2,357)	(2,459)	(102)
			Waterfront Commercial Property Services Total	2,579	3,724	1,145
		1187	Commercial Property Management & Services	Expense 6,593	8,374	1,780
				Income (3,117)	(3,017)	100
			Commercial Property Management & Services Total	3,476	5,357	1,880
		1190	Information Services SLA	Expense 108	108	0
				Income (108)	(108)	0
			Information Services SLA Total	(0)	0	0
		1191	NZTA Income on Capex Work	Income (28,514)	(38,892)	(10,378)
			NZTA Income on Capex Work Total	(28,514)	(38,892)	(10,378)
		1193	Self Insurance Reserve	Expense 1,608	1,445	(163)
			Self Insurance Reserve Total	1,608	1,445	(163)
		1194	Information Management	Expense (0)	(0)	(0)
			Information Management Total		(0)	(0)
		1196	External Capital Funding	Income (2,290)	(88)	2,202
			External Capital Funding Total	(2,290)	(88)	2,202
		1197	Plimmer Bequest Project Expenditure	Income 0	(776)	(776)
			Plimmer Bequest Project Expenditure Total	0	(776)	(776)
		1198	Waterfront Utilities Management	Expense 633	614	(19)
				Income (254)	(266)	(12)
			Waterfront Utilities Management Total	379	348	(31)
		1200	Org	Expense 18,750	10,107	(8,567)
				Income (454,220)	(504,724)	(50,581)
			Org Total	(435,470)	(494,617)	(59,147)
		1203	PPORGGroundLease	Expense 213	213	0
				Income (10,246)	(10,246)	0
			PPORGGroundLease Total		(10,033)	(10,033)
		1204	Sustainable Parking Infrastructure	Income 171	(179)	(350)
			Sustainable Parking Infrastructure Total	171	(179)	(350)
		10.1 Total		(458,061)	(533,710)	(75,650)
				(458,061)	(533,710)	(75,650)
		Total 10 Council				
				71,539	82,532	10,993
		Grand Total				

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Whanaketanga ōhanga | Economic development

Oranga ahurea | Cultural wellbeing

Pāpori me te hākinakina | Social and recreation

Tāone tupu ora | Urban development

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Ngā rōpū e here ana ki te Kaunihera | Council-Controlled Organisations (CCOs)

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Part D: Appendices

One: Ō Kaikaunihera | Your Mayor and Councillors

Part E: Online Appendix

(Note: The intention this year is to provide the detailed breakdowns of the Annual Plan in accessible documents that can be downloaded from the website)

Fees and user charges

Operating Expenditure by Activity

Capital Expenditure by Activity

Investment Projects and Programmes

 Takapū/Northern General Ward

 Wharangi/Onslow-Western General Ward

 Pukehīnau/Lambton General Ward

 Motukairangi/Eastern General Ward

 Paekawakawa/Southern General Ward

Key Performance Indicators

ACTIONS TRACKING

Kōrero taunaki | Summary of considerations

Purpose

1. This report provides an update on the past actions agreed by the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee, or its equivalent, at its previous meetings.

Strategic alignment with community wellbeing outcomes and priority areas

Aligns with the following strategies and priority areas:

- Sustainable, natural eco city
 - People friendly, compact, safe and accessible capital city
 - Innovative, inclusive and creative city
 - Dynamic and sustainable economy
- Strategic alignment with priority objective areas from Long-term Plan 2021–2031**
- Functioning, resilient and reliable three waters infrastructure
 - Affordable, resilient and safe place to live
 - Safe, resilient and reliable core transport infrastructure network
 - Fit-for-purpose community, creative and cultural spaces
 - Accelerating zero-carbon and waste-free transition
 - Strong partnerships with mana whenua

Relevant Previous decisions

Not applicable.

Financial considerations

Nil

Budgetary provision in Annual Plan / Long-term Plan

Unbudgeted \$X

Risk

Low

Medium

High

Extreme

Author	Alisi Folaumoetu'i, Democracy Advisor
Authoriser	Stephen McArthur, Chief Strategy & Governance Officer

Taunakitanga | Officers' Recommendations

Officers recommend the following motion

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

1. Receive the information.

Whakarāpopoto | Executive Summary

2. This report lists the dates of previous committee meetings (hui) and the items discussed at those hui.
3. Each clause within the resolution has been considered separately and the following statuses have been assigned:
 - In progress: Resolutions with this status are currently being implemented.
 - Complete: Clauses which have been completed, either by officers subsequent to the meeting, or by the meeting itself (i.e. by receiving or noting information).
4. All actions will be included in the subsequent monthly updates but completed actions will only appear once.

Takenga mai | Background

5. At the 13 Haratua May 2021 Council meeting, the recommendations of the Wellington City Council Governance Review were endorsed and agreed to be implemented.
6. On 25 Whiringa-ā-nuku October 2022 through memorandum, the 2022-2025 committee structure chosen by Mayor Tory Whanau was advised. This included establishment of the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee.
7. The Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee for the 2022-2025 triennium fulfills the functions of the Pūroro Tahua | Finance and Performance Committee and the Annual Plan/Long-Term Plan Committee of the 2019-2022 triennium.
8. The last meetings of the equivalent committees in the 2019-2022 triennium were held on the following dates:
 - Annual Plan/Long-Term Plan Committee – 30 Pīpiri June 2022
 - Pūroro Tahua | Finance and Performance Committee – 28 Mahuru September 2022
9. The purpose of this report is to ensure that all resolutions are being actioned over time. It does not take the place of performance monitoring or full updates. The committee could resolve to receive a full update report on an item if it wishes.

Kōrerorero | Discussion

10. Of the 26 resolutions of the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee in Poutū-te-rangi March 2023:
 - 20 are complete.

11. 4 in progress actions have been carried forward from the previous action tracking reports.
12. Note that, for public excluded resolutions, each individual clause will not be reported on in a public hui. These resolutions have been treated as a whole.
13. Updates on individual clauses of a public excluded resolution can be provided to Councillors outside of a formal hui.
14. Further detail is provided in Attachment 1.

Attachments

Attachment 1. Actions Tracking [↓](#) 

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Date	ID	Title	Clause number	Clause	Status	Comment
Thursday, 17 June 2021	296	4.1: Chaffers Marina Limited Options		All clauses	In progress	
Thursday, 18 November 2021	304	2.8 Te Upoko o Te Ika a Māui Commitment	3	Note that spend targets are yet to be developed and will brought back to the Committee for approval.	In progress	We are actively working with Mataaho Aronui, Iwi partners & Commercial Partnerships to develop and agree these targets and then will report back to the Committee for approval.
Thursday, 16 June 2022	307	2.3 Allocation of landfill surpluses	5	Request officers provide a full breakdown of the landfill surplus and its allocation through the Annual Plan and Long Term Plan process.	In progress	This will form part of the next Annual Plan and LTP processes.
Thursday, 23 February 2023	1358	2.2 Quarter 2 Performance Report	8	Note that the Pūroro Rangaranga Social, Cultural and Economic committee on 4 August 2022 agreed to apply for Better off Funding totalling \$14.42m available to Wellington City Council	In progress	
Thursday, 23 March 2023	1492	2.1 Rating Policy Review	1	Receive the information.	Completed	
Thursday, 23 March 2023	1493	2.1 Rating Policy Review	2	Note a rating policy review will address the resolutions made in June 2022 by the then Annual Plan/Long-term Plan Committee and the then Planning and Environment Committee. The review will also consider area of focus identified at the 15 February 2023 workshop with Councillors.	In progress	
Thursday, 23 March 2023	1494	2.1 Rating Policy Review	3	Note the rating policy review will be carried out as a parallel stream of work alongside the broader 2024-34 long-term plan development. The rating policy review has its own communication and engagement plan, which is closely aligned with the long-term plan communications and engagement plan.	In progress	
Thursday, 23 March 2023	1495	2.1 Rating Policy Review	4	Agree to proceed with a rating policy review.	In progress	
Thursday, 23 March 2023	1496	2.1 Rating Policy Review	5	Agree the process for completing the review, including the proposed engagement and communications approach for the rating policy review.	In progress	
Thursday, 23 March 2023	1497	2.2 Long-term Plan - Outcomes framework and engagement process	1	Receive the information.	Completed	
Thursday, 23 March 2023	1498	2.2 Long-term Plan - Outcomes framework and engagement process	2	Agree the draft Vision, Community Outcomes, Approaches and Priorities for community engagement, as outlined in the amended document tabled at this meeting.	Completed	
Thursday, 23 March 2023	1499	2.2 Long-term Plan - Outcomes framework and engagement process	3	Endorse the Long-term Plan engagement plan for five phases of engagement with the community from April 2023 to June 2024 – including the approach for Phase 1 in April/May – as outlined in Attachment 2.	Completed	
Thursday, 23 March 2023	1500	2.2 Long-term Plan - Outcomes framework and engagement process	4	Delegate to the Mayor and Chief Executive the authority to make editorial changes to the engagement content and supporting information to reflect decisions made at this meeting.	Completed	
Thursday, 23 March 2023	1501	2.2 Long-term Plan - Outcomes framework and engagement process	5	Agree to add a fourth approach: Value for money and effective delivery – we will deliver high quality, well managed programmes and projects to maximize value for our residents and the city.	Completed	
Thursday, 23 March 2023	1502	2.3 Adoption of 2023/24 Annual Plan Community Engagement and Supporting Information	1	Receive the information.	Completed	

Date	ID	Title	Clause number	Clause	Status	Comment
Thursday, 23 March 2023	1503	2.3 Adoption of 2023/24 Annual Plan Community Engagement and Supporting Information	2	Note that this draft budget is being prepared in an environment of material interest and inflation rate volatility, and that this has exposed the draft budget to extra cost pressures.	Completed	
Thursday, 23 March 2023	1504	2.3 Adoption of 2023/24 Annual Plan Community Engagement and Supporting Information	3	Note that the draft Annual Plan has been prepared with a 2023/24 average rates increase of 12.3% (after growth).	Completed	
Thursday, 23 March 2023	1505	2.3 Adoption of 2023/24 Annual Plan Community Engagement and Supporting Information	4	Note that any further reduction in the 2023/24 rates increase, without reducing service levels, is likely to require additional debt funding and consequential additional increases in the 2024/25 rates requirement.	Completed	
Thursday, 23 March 2023	1506	2.3 Adoption of 2023/24 Annual Plan Community Engagement and Supporting Information	5	Agree that Council is budgeting for a Net Deficit of \$69.8m for 2023/24 and this is considered to be financially prudent.	Completed	
Thursday, 23 March 2023	1507	2.3 Adoption of 2023/24 Annual Plan Community Engagement and Supporting Information	6	Agree the draft 2023/24 Annual Plan project and programme (operational / capital) budgets as supporting information for Community Engagement (Attachment Three and Four).	Completed	
Thursday, 23 March 2023	1508	2.3 Adoption of 2023/24 Annual Plan Community Engagement and Supporting Information	7	Note that the Community Engagement information covers the draft 2023/24 Annual Plan budget that was agreed by the Kōraū Tōtōpū Long-term Plan, Finance, and Performance Committee on 28 February 2023.	Completed	
Thursday, 23 March 2023	1509	2.3 Adoption of 2023/24 Annual Plan Community Engagement and Supporting Information	8	Note the approach to the Community Engagement document and supporting information (Attachment One) explains the proposed Annual Plan budget and outlines the process for obtaining community feedback.	Completed	
Thursday, 23 March 2023	1510	2.3 Adoption of 2023/24 Annual Plan Community Engagement and Supporting Information	9	Agree to include proposed amendments to the Rates Remission and Postponement Policies, to provide better support for ratepayers facing financial hardship, as outlined in the Community Engagement document and supporting information.	Completed	
Thursday, 23 March 2023	1511	2.3 Adoption of 2023/24 Annual Plan Community Engagement and Supporting Information	10	Delegate to the Mayor and Chief Executive the authority to make editorial changes to the Engagement document and supporting information to reflect decisions or feedback from this meeting.	Completed	
Thursday, 23 March 2023	1512	2.4 Karori Sanctuary Trust Deed Variation	1	Receive the information	Completed	
Thursday, 23 March 2023	1513	2.4 Karori Sanctuary Trust Deed Variation	2	Agree to the variations to the Trust Deed of the Karori Sanctuary Trust	Completed	
Thursday, 23 March 2023	1514	2.4 Karori Sanctuary Trust Deed Variation	3	Agree to initiate the process to appoint a councillor to the Sanctuary Trust Board	In progress	
Thursday, 23 March 2023	1515	2.4 Karori Sanctuary Trust Deed Variation	4	Agree to the mayor appointing a councillor as an observer until a formal appointment is made	In progress	
Thursday, 23 March 2023	1516	2.5 Actions Tracking	1	Receive the information.	Completed	
Thursday, 23 March 2023	1517	2.6 Forward Programme	1	Receive the information.	Completed	

FORWARD PROGRAMME

Kōrero taunaki | Summary of considerations

Purpose

1. This report provides the Forward Programme for the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee for the next two meetings.

Strategic alignment with community wellbeing outcomes and priority areas

Aligns with the following strategies and priority areas:

- Sustainable, natural eco city
 - People friendly, compact, safe and accessible capital city
 - Innovative, inclusive and creative city
 - Dynamic and sustainable economy
- Strategic alignment with priority objective areas from Long-term Plan 2021–2031**
- Functioning, resilient and reliable three waters infrastructure
 - Affordable, resilient and safe place to live
 - Safe, resilient and reliable core transport infrastructure network
 - Fit-for-purpose community, creative and cultural spaces
 - Accelerating zero-carbon and waste-free transition
 - Strong partnerships with mana whenua

Relevant Previous decisions

Not applicable.

Financial considerations

- Nil Budgetary provision in Annual Plan / Long-term Plan Unbudgeted \$X

Risk

- Low Medium High Extreme

Author	Alisi Folaumoetu'i, Democracy Advisor
Authoriser	Stephen McArthur, Chief Strategy & Governance Officer

Taunakitanga | Officers' Recommendations

Officers recommend the following motion

That the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee:

1. Receive the information.

Whakarāpopoto | Executive Summary

2. The Forward Programme sets out the reports planned for the Kōrau Tōtōpū | Long-term Plan, Finance, and Performance Committee in the next two meetings that require committee consideration.
3. The Forward Programme is a working document and is subject to change on a regular basis.
4. This report includes upcoming public forums for the committee's consideration.

Kōrerorero | Discussion

5. Rāpare Thursday, 29 Pīpiri June 2023
 - 2024 Long-term Plan Community Outcomes approval (Chief Strategy & Governance Officer)
 - Annual Report Process and Themes (Chief Strategy & Governance Officer)
 - CCO Statements of Intent 2023/24 (Chief Strategy & Governance Officer)
6. Rāpare Thursday, 17 Here-turi-kōkā August 2023

Attachments

Nil