

Friday, 22 October 2021

Finance and Performance Committee Wellington City Council

WCCL QUARTERLY REPORT (FY 2021-22 Q1)

Dear Councillors Calvert and Foon,

Below you will find a summary of the 1st quarter performance for Wellington Cable Car Limited (WCCL). It is divided into 5 sections;

- 1. Operating performance summary
- 2. WCCL Q1 results compared to SOI targets
- 3. Capex summary
- 4. Key initiatives this quarter
- 5. Looking ahead

1. Operating performance summary

- Q1 revenue is down on budget by \$120k.
- WCCL applied for and received \$67k in government subsidy (Wage subsidy and Resurgence support)
- The lower revenue is offset by reduced expenses, a \$90k savings compared to budget.
- YTD the Cable Car has made a loss of \$440k compared to a budgeted loss of \$480k
- YTD cash losses have been funded through a reallocation of asset replacement funds, as per budget.
- The full-year Revenue re-forecast is \$1.71M, down \$127k from an original budget of \$1.84M
- Cable Car closed for 7 days (26/7 1/8) for 2021 Annual Maintenance Shutdown (AMS)
 All scheduled work completed on schedule with no major incidents/accidents
- During Q1, the Cable Car was closed for a total of 21 days as a result of COVID lockdowns
 - AL4 15 Days 18/8 31/8
 - AL3 6 Days 1/9 7/9



2. WCCL Q1 results compared to SOI targets

The table below shows summarises key SOI parameters for Passenger Numbers and Reliability targets.

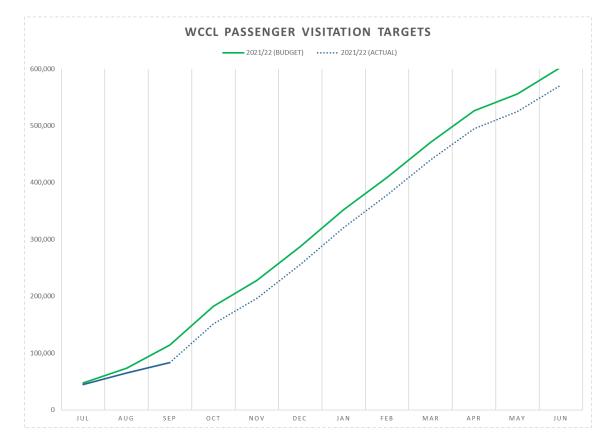
Wellington Cable Car - FY 2021-22 Q1 Results



Passenger Numbers	Jul-21	Aug-21	Sep-21	Q1 Total
SOI Target	47,674	25,648	41,148	114,469
Actual	44,766	19,977	18,403	83,146
FY 21-22 Q1 Variance	-2,908	-5,671	-22,745	-31,323

Reliability	Jul-21	Aug-21	Sep-21	Q1 Total
SOI Target	99.00%	99.00%	99.00%	99.00%
Actual	98.36%	100.00%	99.95%	99.44%
FY 21-22 Q1 Variance	-0.64%	1.00%	0.95%	0.44%

- Despite a short shut-down periods due to flooding & minor maintenance issues in July, overall reliability exceeded target for the quarter.
- Unexpected COVID alert level changes negatively impacted both passenger numbers and revenue.
- Passenger number variance for August and September reflect 28 operational days lost due to COVID lockdowns (unplanned) and AMS (planned)
- While we didn't forecast overseas visitors, local visitation has also been negatively impacted due to the ongoing Auckland lockdown.
- FY 2021/22 Q1 Passenger visitation target with forecast passenger visitation summarised below
- The full-year Passenger re-forecast is 571k, down 31k from an original budget of 602k



3. Capital expenditure summary

•	\$3.38M of WCC funding has been included in the Council's LTP for Cable Car tunnel strengthening. The yearly	FY	 FIRMED WCC P FUNDING
	breakdown is illustrated on the right.	21/22	\$ 72,030
	The total amount is approximately 25% less than the original	22/23	\$ 1,641,500
	funding request from the WCCL to WCC.	23/24	\$ 588,000
		24/25	\$ 784,000
-	During Q1, WCCL was notified that Waka Kotahi had not	25/26	\$ 196,000
	allocated funds for the Cable Car tunnel strengthening	26/27	\$ 98,000
project as requested.		27/28	
•	This leaves a gap of approximately \$3.52M compared to the	28/29	
original estimated cost of the full p	original estimated cost of the full project.	29/30	
		30/31	
		Total	\$ 3,379,530

In FY 2021/22 WCCL is planning to complete the following projects:

Description	YEAR	Estimated Cost	NOTES
Tunnel Strengthening Middle Tunnel - Upper, Complete Detailed design and Tender	2022	\$ 50,000	Next Steps Detailed design & Tendering
Seismic Assesment - Bridges - Stage 1	2022	\$ 40,000	Proposal received
Lambton Terminal - Seismic Investigations and Detailed Design	2022	\$ 60,000	

- Out of the three projects scoped initially, the highest priority project is Strengthening Middle Tunnel.
- WCCL has engaged WSP to complete sufficient design to enable an independent cost estimate for the physical strengthening works.
- Cost estimation to be completed by the end of October 2021, at which stage the WCCL Board will confirm the proposed approach with Council
- Cost of committed spend to date \$20,200.
- If approved, Phase two will comprise of completing detailed design, drawings, specifications, building consent application and managing the tender process.
- At this stage, it is anticipated that the tender will be focused on the Tunnel portal and adjacent Wall with the tunnel barrel out of initial scope, given the reduced funding.

4. Highlights and initiatives

KIDS RIDE FREE

- After 22 days of AL4 and AL3 lockdown in Wellington, the Cable Car celebrated reopening with a tamariki / Whānau led promotion
- Kids ride Free was in the market from 11 to 30 September 2021.
- The aim is to get a feel-good message out in the local community and support Wellingtonians in getting out and about after a challenging three weeks.
- The promo was considered a success, with 395 kids travelling for free on the Cable Car during that period



WCCL FY 2021-22 Q1

BARK and RIDE TRIAL

- Initially, it was to go live on 26 August (international Dog Day), however, due to AL4, the trial was postponed
- The Cable Car sees an opportunity to support Wellingtonians who live in the central city get access to the best green space in the capital (Wellington Botanical Gardens)
- Press release on 12 August generated a lot of media interest and overwhelming support from the community
- The trial has been rescheduled for November



COMMUNITY SUPPORT

Since the start of the year, the Cable Car has hosted over 1,000 local tamariki on the Cable Car. Over 450 kids had to cancel due to COVID 19 lockdowns

Since the start of the year, the Cable Car has supported the following organisation with in-kind donations

Mary Potter Hospice	Wellington City Mission Men's Group
Brown Owl Kindy	Kiwi Class, refugee group
Miramar North School	KWA – Kids with Arthritis
NZ School of Tourism Diploma Class	Diabetes Youth Wellington
Kapi Mana Multiples	West Coast Cancer Society
Big Buddy Charity	One School Global
Hutt School Playground fundraiser	Hutt Gymnastics
Library Raffle	



5. Looking ahead

- Update with initial design & costings for stage 1 of tunnel strengthening project
- Bark n Ride Trial 1 31 November 2021
- Pricing adjustments for general fares
 - The last price adjustment for Cable Car casual fares was in 2018
 - o Looking at opportunities to introduce commuter dedicated products

Cesar Piotto

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WCCL Chief Executive