

ORDINARY MEETING

OF

TAWA COMMUNITY BOARD

AGENDA

Time: 7.00pm
Date: Thursday, 12 February 2015
Venue: Tawa Community Centre
5 Cambridge Street
Tawa
Wellington

MEMBERSHIP

Graeme Hansen
Richard Herbert
Councillor Lester
Margaret Lucas (Deputy Chair)
Jack Marshall
Councillor Sparrow
Alistair Sutton
Robert Tredger (Chair)

Have your say!

You can make a short presentation to the Tawa Community Board. Please let us know by noon the working day before the meeting. You can do this either by phoning 803-8334, emailing public.participation@wcc.govt.nz or writing to Democratic Services, Wellington City Council, PO Box 2199, Wellington, giving your name, phone number and the issue you would like to talk about.

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Questions

1 Meeting Conduct

1.1 Apologies

The Chairperson invites notice from members of apologies, including apologies for lateness and early departure from the meeting, where leave of absence has not previously been granted.

1.2 Conflict of Interest Declarations

Members are reminded of the need to be vigilant to stand aside from decision making when a conflict arises between their role as a member and any private or other external interest they might have.

1.3 Confirmation of Minutes

The minutes of the meeting held on 11 December 2014 will be put to the Tawa Community Board for confirmation.

1.4 Public Participation

A period of at least 10 minutes shall be set aside near the beginning of Tawa Community Board meetings to enable members of the public to make statements about any matter that may be of importance to the residents of Tawa. The total time set aside for public participation may be extended with the majority agreement of the Board. A member of the public wishing to raise a substantive matter should be invited to present it under deputations.

1.5 Deputations

Unless the meeting determines otherwise, a limit of 10 minutes in total shall be placed on the members of the deputation addressing the meeting. No deputation shall be received by the Board unless an application stating the purpose of the deputation has been received by the Chief Executive and the Chairperson's approval has been obtained.

1.6 Items not on the Agenda

Any item not on the agenda may only be discussed if a motion to discuss the item is passed by a unanimous resolution of the meeting; and:

1. The item is a minor item relating to the general business of the local authority; and
2. The Chairperson explains at the beginning of the meeting, at a time when it is open to the public, that the item will be discussed at the meeting but no resolution, decision or recommendation may be made in respect of that item except to refer that item to a subsequent meeting for further discussion; and
3. The Chairperson explains to the meeting why the item is not on the agenda and the reason why discussion of the item cannot be delayed.

2 Oral Reports

- 2.1 Policing in Tawa
- 2.2 Tawa Volunteers Fire Brigade
- 2.3 Members' Reports
- 2.4 Tawa Community Board Discretionary Fund Update
- 2.5 Neighbours' Day

3. Reports

LTP 2015/25 UPDATE REPORT

Purpose

1. The purpose of this report is to inform members of the Tawa Community Board of progress on the draft Long-term Plan 2015/25, with reference to the Special Consultative Procedure taking place during March and April 2015.

Summary

2. The Long-term Plan 2015/25 is the implementation document that will steer the future of Wellington. Its purpose is to set out the Council's strategic direction, financial parameters and programme for the next 10 years.
3. The Mayor is responsible for leading the development of the plan and her provisional approach and overview of the plan is attached to this document.
4. Council will present key significant issues in a Consultation Document to Wellingtonians in early March-April during the formal consultation and engagement period.
5. Council has adopted a number of innovative approaches to consult as widely and broadly as possible with all Wellingtonians, ratepayers and residents on this plan.

Recommendation

That the Tawa Community Board:

1. Receive the information.

Background

6. The Long-term Plan is the most important planning tool that Council has to affect the future of Wellington and to ensure its prosperity in the coming years. Currently Council is in the process of finalising the draft Long-term Plan 2015/25 that will go out to the public for formal consultation in a Consultation Document.
7. The provisional Mayoral Overview takes a strategic choice: to "invest to grow" to secure the city's wellbeing and prosperity rather than just a "business as usual" programme.
8. This proposal will result in investing in projects that result in economic growth and an expansion of the rating base.
9. This Consultation Document, a new requirement under the Local Government Act 2002 (LGA 2002), will contain the most significant and important issues facing Wellington, the Council, and its residents and ratepayers.
10. The formal consultation and engagement period will run from 13 March – 17 April 2015 under the Special Consultative Procedure process, as prescribed by the LGA 2002.

11. In order to reach more residents and ratepayers, Council's draft Engagement Plan makes provision for more interactive discussions between Council, its Councillors and all Wellingtonians.
12. To promote this, Councillors proposed a ward forum format for each ward, fronted by the local councillors.
13. This Plan aims to reach our communities through the following tools:
 - Sector specific fora
 - Special interest groups fora
 - A ward forum in each ward
 - An interactive LTP webpage
 - Awareness campaign and press releases in the media
 - Social media opportunities
14. Interactive hearings will give submitters an additional platform to raise important issues with Council.
15. This decision of Council is supported in the newly amended LGA 2002.

Discussion

16. Both the LTP and the Engagement Plan are still in draft format and will be submitted to Council for final approval in late February.

Attachments

- Attachment 1. Mayoral Overview Page 10
Attachment 2. Mayoral Overview Attachment Page 13

Author	Marissa Cairncross, Snr Adv Planning & Reporting
Authoriser	Brian Hannah, Director Strategy and External Relations

SUPPORTING INFORMATION

Consultation and Engagement

Council engaged communities, special interest groups, including Maori stakeholders and sector specific groups in September 2014 in order to draft a formal Engagement Plan for the LTP.

Treaty of Waitangi considerations

All issues involving any related matter of the Treaty of Waitangi will be considered as part of the LTP process

Financial implications

All financial implications will be assessed and given due consideration as part of the LTP process

Policy and legislative implications

All policy and legislative considerations will be considered as part of the LTP process

Risks / legal

All legal and legislative requirements will be considered as part of the LTP process

Climate Change impact and considerations

All Climate Change impacts will be considered as part of the LTP process

Communications Plan

The Engagement and Consultation Plan will enable wide public participation, engagement and consultation around all key LTP issues

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MAYORAL OVERVIEW: LONG-TERM PLAN 2015-2025

Purpose

1. This report provides the mayoral overview of the draft long-term plan. It sets out the overall approach – a programme that invests in growth – and the key projects that support its implementation.

Recommendations

That the Governance, Finance and Planning Committee:

1. Receive the information.
2. Note the overall approach (to the draft 2015-2025 Long-term Plan as outlined in the Mayoral Overview in attachment 1) to sustain the city's wellbeing and prosperity by 'investing in growth' subject to detailed deliberations in February 2015 that will determine:
 - specific projects and their sequencing over ten years
 - funding policy settings
 - performance measures and targets.

Overview

3. Wellington City Council is required to have a Long-term Plan. Its purpose is to set out the Council's strategic direction, financial parameters and programme for the decade ahead. The mayor is responsible for leading the development of the plan.
4. The Mayor's approach and overview of the plan is attached as attachment 1 to this report.
5. The overview takes a strategic choice: to 'invest in growth' to secure the city's wellbeing and prosperity rather than just a 'business as usual' programme.
6. The proposal will result in a modest increase in rates and debt above that of the business as usual programme but will remain within prudential limits and below the average rates increase for the last 15 years. It will see the Council retain its AA credit rating.
7. Investing in projects that result in economic growth will see an expansion of the rating base. This in turn will see the cost of rates spread amongst a wider pool, lessening the impact of rates increases and providing the opportunity to invest back into services.
8. The plan would see the community benefit from:
 - **Improved connections:** an extended runway and direct connections to Asia / North America; and more transport choices with investment in cycleways, bus priority measures, and reduced bottlenecks with the support of NZTA's investments.
 - **Environmental management:** \$1.8 billion that includes sustained service levels for reserves and open spaces, real time monitoring to lessen the impact of contaminants entering our waterways, creation of a hydraulic model of the city to guide our future decisions in relation to planning rules and adaptation steps to climate change, and funding towards an Ocean Exploration Centre to add to the

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city's nature based attractions. The successful Smart Energy initiative also continues.

- A **social and recreation programme** that builds on significant investments in recent years. A new library will be built in Johnsonville to support growth in the northern area, the next phase in our upgrade of 2,300 social housing units will be completed, a hockey turf will be added at the National Stadium and a refresh of the Basin Reserve undertaken, free access to libraries and subsidised entry to our extensive network recreational facilities will be continued, as will our community grants, safety and resilience programmes.
 - **Economic and cultural initiatives:** the proposal makes provision for projects such as a tech hub, international film museum, performance arena, strengthening of the Town Hall and Civic campus, a commitment to the NZ Arts Festival to develop 'off-year' events, an extension to the Museum of City to Sea, events and celebrations to attract visitors and support retailers and others. We will also continue our support for tourism and business attraction campaigns through WREDA.
 - A sense of place: the proposal includes major **urban regeneration** initiatives that aim to stimulate the supply of housing and provide more choice, while maintaining the city's compact form lessening the impact on emissions that arise from sprawl. It also introduces an urban activation programme that would see small scale pop-up events occurring across the city, an expansion of the heritage grants to \$1million over the first three years to support strengthening works, and an upgrade of Frank Kitts Park including a Chinese Garden and revamped playground.
9. By investing in the right projects – those that generate economic returns as well as other benefits – this extensive programme will be delivered with lower average rates increases across the 10 years than the average over the past 15 years

Background

10. The proposal outlined in the mayoral overview is provisional. The funding policy, performance measures and sequencing of the projects will be presented in February. That will also provide the opportunity for amendments to the proposal to be made should there be any.
11. Once the draft plan is agreed, it will be consulted on using a core consultation document that will be agreed by Council. The draft plan will consist of a number of components:
- Financial Strategy: see the report on this agenda
 - Infrastructure Strategy: see the report on this agenda
 - Significant Forecasting Assumptions: see the report on this agenda
 - Significance and Engagement Policy: adopted on 5 November 2014
 - A performance measurement framework for activities: to be considered in February
 - A revenue and financing policy that guides the funding splits for activities: to be considered in February

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- Prospective financial statements: to be completed to reflect final decisions
- Ancillary matters such as, the Waterfront Development Plan, a fees and charges schedule: to be provided in February.
- An audit report: to be presented at Council at the time of adopting the draft.

Action

12. Wellington is at a pivotal moment. Cities around the world are competing for resources: jobs, tourism dollars, investment and people. This draft long term plan provides the platform for the Council to show leadership. A business as usual approach would see the city fall behind others. A programme that invests in growth is recommended to propel the city forward.
13. This will show confidence in Wellington's future.

Attachments

Attachment 1. LTP Mayoral Overview

Page 80

Author	Mayor Celia Wade-Brown
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Mayoral Overview

WELLINGTON CITY COUNCIL'S
DRAFT LONG TERM PLAN 2015-25.

He pai te tirohanga ki nga mahara mo nga raa pahemo engari ka puta te maaramatanga i runga i te titiro whakamua.

It's fine to have recollections of the past but wisdom comes from being able to prepare opportunities for the future.

It's true you can't live here by chance,
you have to do and be, not simply watch
or even describe. This is the city of action,
the world headquarters of the verb - - Lauris Edmond

This is a bold plan – one that lives up to Lauris Edmond's view of Wellington. It's a plan that builds on our strengths as a city: our stunning natural environment and quirky built heritage, our welcoming attitudes, our creativity and business savvy, our delight in those that are successful, and support for our most vulnerable citizens.

This is an ambitious plan. It doesn't waste rhetoric on trade-offs or service cuts. We are *not* here to manage decline. This plan invests in growth. It invests in our communities' ongoing prosperity.

Wellington sits at the edge of the world. We're the southern-most capital. The world starts *here*.

We *are* the place of the possible.

This plan reflects that fact – it sets out actions to shape the future of our city.

It's a plan for all Wellingtonians.

Celia Wade-Brown
Mayor of Wellington

This is Wellington's plan for sustainable growth.

It offers a simple choice.

Do we invest now to unlock Wellington's economic potential? Or do we continue along a 'business as usual' path, in which other cities grow faster and attract more people than Wellington does?

Do we commit fully to transforming our economy – making it smarter, more sustainable, and more creative? Or do we wait and hope?

Do we choose a future in which Wellington offers jobs and business opportunities that match its amazing environment and extraordinary quality of life? Or do we rely on government jobs, and leave the economy to others?

This long-term plan asks Wellingtonians to make that choice.

It sets out a 'business as usual' programme in which core Council services are maintained in line with current levels.

Under that programme, Wellington will continue to be a great place to live – but centre stage will elsewhere.

The better option is to 'invest for growth'. For a small and manageable increase in debts and rates, the Council will support new initiatives to unlock the city's growth potential.

Imagine Wellington with an international film museum, an indoor music arena, an extended airport runway able to bring in more visitors, students and business opportunities from Asia and North America.

Imagine the jobs that could be created by a convention centre, a tech hub, and a screen industry enterprise zone.

Imagine Adelaide Road and other parts of the inner city transformed into vibrant, mixed use areas with shops, offices, cafes and apartments.

The up-front investment is modest. The long-term benefit is potentially huge. We have the opportunity to make a difference.

Business as usual? Or invest for growth?

The choice is clear.

89%

Percentage of Wellington residents who rated their quality of life as 'good' or 'extremely good' in a February 2014 survey. This compares with 80% for both Auckland and Christchurch.

In national and international 'quality of life' surveys, Wellington consistently rates at or near the top.

In the 2014 Mercer International Quality of Living Survey, Wellington ranked 12th out of more than 200 cities globally.

58

Gigajoules of electricity used per person annually in Wellington. This compares with 81 gigajoules for an average European city and 228 gigajoules for an average Australasian city.

By any standard, Wellington is a low emission city. It is compact, its people are New Zealand's highest users of public transport, and it has significant areas of bush which offset carbon emissions.

But the main reason Wellington's carbon emissions are low is that its electricity comes from renewable sources: two wind farms west of the city together produce enough electricity for more than all the residential homes in the city.

In a 2012 survey of the environmental performance of Australasian cities, Wellington was a top performer in greenhouse gas emissions, energy consumption, waste reduction and recycling, and air quality.

1st place

In a 2014 survey of six NZ cities, Wellington residents were much more likely than residents of other cities to:

- say they were happy
- say they were healthy
- say they were satisfied with their lives
- rate their overall quality of life as good or very good
- be in paid employment
- be satisfied with their work-life balance
- use public transport
- feel safe in their city and neighbourhood
- value cultural diversity
- perceive their city and local area as great places to live
- be proud of the look and feel of their city and local area
- be positive about their city's urban design, including the quality of buildings and public spaces.
- perceive their natural environment as beautiful
- say they had easy access to a local park or other green space.

19%

Wellington city GDP growth -10 years to March 2014. This compared with 23% for Auckland, 27% for Tauranga, and 20.4% nationally.

Other New Zealand cities are also experiencing faster population growth, faster job growth, and faster retail and business growth than Wellington.

Although Wellington's economy hasn't reached its potential, the city does have huge strengths.

We are one of New Zealand's fastest growing tourism destinations.

We have competitive advantage in 'smart' industries such as screen production, science, education, and ICT.

We are New Zealand's most highly educated population.

Our culture values knowledge, creativity and new thinking.

Our city is compact – which makes it easy for people to get together and collaborate.

We are the Capital – and can connect with the diplomatic community, our public sector, and expertise from national institutions such as Te Papa, NIWA, GNS, the NZSO, NZ Ballet and more.

All of these factors will be increasingly important in the smart, clean economy of the future.

5

Number of Wellington tech companies in the TIN100 'EY Ten Companies to Watch' list 2013 – based on the 10 New Zealand tech companies with highest annual dollar value growth.

14

Number of Wellington companies in the Deloitte Technology Fast 500 Asia Pacific index 2014 – which ranks the 500 fastest-growing tech companies in the region. Auckland had 24 companies on the list, the Central North Island had 8 and Canterbury had 5.

A stronger economy means jobs, prosperity, and more opportunities for all Wellington residents.

Economic growth isn't only about business profits – though they are important. It is about providing opportunities for everybody.

Though Wellington offers outstanding quality of life, its economy has considerable untapped potential. Growing the city's economy is about:

- Making all residents more prosperous, so they can reach their potential and live enjoyable and fulfilling lives.
- Providing a wider range of opportunities – so residents have a choice of jobs, or creative or business opportunities – so they earn a living doing something they are passionate about.
- Making the city more vibrant – providing more entertainment and leisure opportunities, and a wider range of attractions.
- Improving Wellington's connections to the rest of the world – for the sake of business, tourism, education, and individual enjoyment.
- Releasing capital to invest in higher quality of life for all and a stronger environment.
- Increasing the city's value. After all, a bigger rating base means the costs of rates are spread across more people, making them more affordable.

Our plan focuses on core services, with an additional fund to sustain growth.

In the last 10 years, the Council has invested in capital works, and funded billions on its services for the community.

While the key spending priority has been infrastructure, there have been big increases in spending on community sport and recreation facilities, on tourism promotion, and on events.

In coming years, we will continue to focus on strong, resilient infrastructure; and we aim to maintain services in line with current levels.

We also propose to invest for economic growth – by establishing a programme of major projects and working in partnership with the private sector, the government and others in the region.

By focusing investment in this way, we can achieve real transformation of Wellington's economy, creating opportunities for future investment in quality of life.

Core services

Our plan aims to maintain and improve existing core services such as water supply, drainage, waste, parks and gardens, libraries, pools, sports fields recreation and centres, streets, social housing and so on.

One important area of focus will be on making infrastructure more resilient – better able to cope with environmental shocks such as earthquakes and climate change.

We'll continue to work to end homelessness and to include the most vulnerable citizens in city life.

We will keep working with others to make the city's transport system more efficient – by prioritising public transport, investing in new cycleways and walkways, and reducing bottlenecks on the road network.

We will continue to focus on reducing resource use, waste and pollution.

We will maintain existing levels of service for pools, recreation centres, sportsfields libraries and other Council-funded facilities. Our focus will be on accommodating demand within existing facilities. We want to make use of the capacity in the community facilities we have already invested before we face the expense of adding more.

Invest for growth

The proposal provides capacity for us to invest with others in a range of initiatives to stimulate economic growth in the city:

- A 300 metre extension to the Wellington International Airport runway, bringing extra visitors students and economic benefits.
- A new international film museum, to showcase talent and attract and encourage visitors to stay in the city for longer.
- A tech hub, supporting ICT start-ups to get established, collaborate with other businesses, and become successful exporters.
- Exploring a screen industry precinct, supporting the city's screen sector to create more film & TV productions.
- A large scale performance arena to fill a gap in our current offering and draw in more large concerts and more visitors.

In addition we aim to stimulate economic growth through:

- An urban development agency, to support the creation of vibrant, mixed use inner city neighbourhoods.
- Major urban regeneration projects to stimulate the supply of housing. The northern part of Adelaide Rd and the blocks along Kent and Cambridge Tce in Te Aro are priorities.
- An expansion of our arts and events programme including the New Zealand Festival.
- A contribution to the WW1 commemorative exhibition and capital provision for a permanent museum.

Expansions and smart projects

The *invest to grow* programme also has provision for a number of discretionary projects:

- Expansion of the City to Sea Museum adding to its appeal as one of the Top 50 museums in the world.
- Upgrade of Frank Kitts park with the inclusion of Chinese Garden and renewed playground.
- Funding for the creation of Ocean Exploration Centre on the south coast subject to matching funding from third parties.
- An urban activation fund that will see pop-up events making use of the existing open spaces around the city.
- A brand new library in Johnsonville to serve the growing northern area.
- A hydraulic model of the city to guide our planning and future investment decisions around climate change adaptation.
- A real time stormwater modelling system to improve the performance of the network and quality of our waterways.
- A new hockey turf at the National Stadium and rejuvenation of the Basin Reserve.
- Uptake of new LED lights to lower energy use and costs of lights and signals.
- A \$1m annual heritage building strengthening fund for three years.
- Provision for a living wage-rate for the Zoo and Museums trust.
- A development scheme to strengthen the Town Hall and Civic Square and create a prime NZ music hub.
- Te Motu Kairangi Heritage Park.

Business as usual	Activity	Objectives	Spending on capital works					\$ million				
			Total 2015/16-2025/26	Current 2014/15	2015/16	2025/26	Total 2015/16-2025/26	Operational Spending	Operational Spending	Operational Spending	Operational Spending	Operational Spending
Environment	Water, wastewater & stormwater; waste management; urban agriculture, gardens and reserves management; Zealandia & Wellington Zoo.	-Security of supply -Waste reduction -Access to green open spaces -Biodiversity	\$517.5	\$133.5	\$133.5	\$194.0	\$1,124					
Social & recreation	Social housing; libraries; community centres/halls; sport & recreation facilities, community grants and access subsidies; public health & safety.	-Social cohesion -Participation in city life -Greater use of existing facilities -Safety (and child friendly)	\$297.2	\$30.8	\$44.2	\$84.8	\$688.5					
Transport	Streets & roads; cycleways & walkways; bus priority lanes; road safety; parking; network planning & control.	-Increased active mode share -Road safety -Reliable transport routes -Reduced emissions	\$635.4	\$25.0	\$26.1	\$48.1	\$483.1					
Urban development	Development of waterfront & public spaces; urban planning; heritage; building & development control (including consents); managing earthquake-prone buildings	-Smart growth / urban containment -Resilience -Character protection	\$266.7	\$19.3	\$21.7	\$27.5	\$65.5					
Economic development	Tourism & city promotion; events; venues; regional & external relations; grants fund.	-Tourism spend -Investment attraction / digital exports -City vibrancy	\$16.9	\$23.8	\$23.5	\$43.4	\$X294.8					
Cultural and arts	Galleries & museums; festivals; grants; arts partnerships; community arts; cultural attractions (Te Papa & Carter Observatory)	-Sense of place and identity -Diversity and openness -Visitation -Exposure to creativity and innovation	\$65.6	\$17.2	\$28.2	\$19.4	\$170.9					
Governance	Local elections; informing & engaging with residents; managing service requests; research, relationships with mana whenua; City Archives.	-Democratic decision-making -Open access to information -Recognition of Maori	\$0.4	\$14.4	\$15.9	\$19.3	\$64.1					

Item 3.1 Attachment 2

Invest for growth projects	Airport runway extension, urban regeneration projects, convention centre, international film museum, indoor arena, tech hub, commemorative exhibition, expanded arts/events offering, efficient transportation – bus priorities, cycleways and working with NZTA on RONs in the city, Town Hall / Civic Square rejuvenation.	<ul style="list-style-type: none"> -Growing the economy -Growing the value of the city -Generating returns on investment -Accommodating growth and stimulating housing supply -Stimulating growth in tech and creative sectors -Providing real transport choices 	\$350				
Upgrades, expansions and smart projects	Ocean Exploration Centre, expansion of the City to Sea Museum, upgrade of Frank Kitts Park including playground and Chinese Garden, urban activation fund, a new Hockey turf, a new Johnsonville Library, a hydraulic model to guide investment decisions around climate change, a real time stormwater monitoring system, LED light transfers, expanded retail support with Xmas and New Year celebrations.	<ul style="list-style-type: none"> -Improved amenity -Better knowledge. 	\$29				
Savings	The proposal has been developed with a number of savings compared to past projections being included. These include the results of increased efficiency, lower IT costs, procurement practices and improved asset management practices.						

The overall invest to grow programme delivers the major growth projects and business as usual and the discretionary projects with only a modest increase in rates and debt.

The Council's strong financial position means we can afford to invest in growth.

Wellington City Council has an AA credit rating – the same as the New Zealand Government.

We have far less debt than most local authorities. All up, our debt levels are less than 100% of our annual income; that's the equivalent of a household earning \$50,000 a year having a mortgage of less than \$50,000.

Our strong financial position means we can afford to invest in projects that will support economic growth. In the short term, this will require modest increases in debt and rates. In the long term, rates increases should become lower due to growth in business activity, business numbers, and overall population.

If we keep going as we are...

3.1% The rates take will rise by 3.1% on average annually over the next 10 years. And by 4.1% annually, on average, over the next 3 years.

150% Council debt will be capped at a maximum of 150% of annual income – the same as a household earning \$50,000 a year having a mortgage of \$75,000.

The price of labour, materials and general inflation all mean that providing 'business as usual' will cost more year on year. Adding nothing new to the city's offering would see us fall behind other places. We would in effect be funding our decline.

If we invest for growth

3.9% The rates take will rise by 3.9% on average annually over the next 10 years. And by 4.5% annually, on average, over the next 3 years.

175% Council debt will be capped at a maximum of 175% of annual income – the same as a household earning \$50,000 a year having a mortgage of \$87,500.

The alternative is to continue current services *and* support a small increase in rates and debt, in order to fund the major new projects that bring and economic return. These in turn grow the value of the city – meaning the costs of rates are spread across a wider pool – getting more at affordable levels.

We've sharpened our financial approach

We've created headroom to allow us to deliver the programme within prudential limits. The key steps to ensure a sustainable financial approach include:

- an average 1% above inflation increase in rates over 10 years (c.\$175 million)
- lifting our borrowing limits – a target of 150% and maximum 175% of annual income (c.\$200 million)
- improved asset management practices and associated cost decreases (c.\$50 million)
- annual target of 1% savings from shared services and efficiencies (c.\$50 million)
- growth in the rates base – average increase of 1.2% a year (c.\$200 million).

We'll also aim to work with the Government on options to further capture the uplift that our investments have on the wider economy. This could include earn back arrangements where a portion of the increased taxation generated by growth are redirected back into city projects.

This overall financial approach provides the basis on which we can develop our programme and aim to leverage government and private sector investment to support their delivery.

A growing economy means more businesses and more rates, which allows us to reinvest in the things that make Wellington great and different. Every year the business community contributes about \$30 million to community services. By nurturing the business rate base, we can in turn invest more the city's social, recreational, cultural and environmental amenities. This is crucial because the Council's ability to afford the services it provides – or wants to provide – is a constant challenge.

Wellington's economy has been flat for the last six years. We have been prudent in recent years and are now in a strong financial position. The time is right to invest in game-changing projects – as the city did in the 1990s with Te Papa, the waterfront and the stadium – to grow the economy.

Did you know...

6 dollars

Wellington City Council's total spending will amount to just over \$450 million a year in 2014/15. That's about \$6 per resident per day, which is less than the combined cost of a loaf of bread and a 2l bottle of milk. For your \$6 a day, you get water, drainage, waste disposal & recycling, transport, parks & gardens, libraries, pools, and much more.

55%

Rates provide just over half of the Council's income. Just under 30% comes from operating activities. This includes user charges, development contributions, transport subsidies and grants. We also receive income from investments.

21%

Commercial ratepayers own 21% of Wellington's property (measured according to dollar value) but pay 46% of the rates. If this difference was evened out, homeowners would pay about \$30 million more every year. This ratio (the rates differential) has been reduced in recent years and it is not proposed to be changed as part of this plan.



"The city is humanity's laboratory, where people flock to dream, create, build, and rebuild." – Edward L. Glaeser

More people today, than at any other time in history have a choice about where they live.

That's why we need to invest.

Cities are in competition to secure a share of those choices: to attract people, jobs, trade and investment. Without investment, cities and towns *do* decline.

Successful cities recognise that:

- **Connections matter:** that's why we're proposing new infrastructure for air connections and mode choices.
- **The environment matters:** that's why the plan includes over \$1.8 billion on access to green spaces and nature attractions, biodiversity, management of water and wastewater, our award winning smart energy initiatives, and better information to guide our adaption to climate change.
- **People and social cohesion matter:** that's why we're moving to the next phase our upgrade of 2,300 social housing units, building a new library in Johnsonville, continuing to provide free and subsidised entry to our extensive network of libraries, swimming pools, and recreational facilities, as will offering our community grants , safety and resilience programmes.
- **Economic prosperity matters:** that's why the plan is focussed on growth and why we are investing in the tech and creative sectors.
- **A sense of place matters:** that's why the proposal is to increase funding in the arts and museums. And that's why we're investing in urban regeneration initiatives to stimulate housing supply and choice and vibrant mixed use in inner city neighbourhoods. We've also extended our grants for heritage strengthening so that they can be appreciated by future generations.
- **Partnerships matter:** that's why we'll be taking a fresh approach to our relationship with government. We'll develop the Wellington Deal. A prospectus, drawing on many of the major projects noted in this plan. It will take a city-region based approach to economic development. The aim is to build certainty in a coherent investment plan for local and central government and private investors.

This plan aims to ensure Wellington is competitive on all of these fronts. It builds towards the city's goal of a *Smart Capital*¹. The plan adds to the city so that people can choose this as here place to be.

¹ See Wellington Towards 2040: Smart Capital for a full outline of the Council's outcomes.

Things can change in ten years. We'll adapt to make sure the plan is successful.

Our decisions will be open to scrutiny.

The projects outlined in the long term plan are at different stages of development. Our 'business as usual' programmes are well established and, while we have no plans to change the level of service, we'll monitor and report on their effectiveness on an annual basis.

The proposed growth projects will be subject to business case development. The aim is to deliver them but other projects may emerge that provide even better returns or conditions beyond our control may make them less viable.

Before we commit the funds we'll give consideration to things like: the economic returns to the city; spill effects and the extent to which the project stimulates growth in other parts of the economy; partner's support; achievability; and the management of negative effects and risks.

Success will mean...

GDP growth **above** historical averages.

Faster population growth.

Value **uplift** in the city.

More business activity and **more** jobs.

Sustained high quality of life rankings.

Lower emissions.

Partnership **funding** secured.

Kāhore taku toa i te toa takitahi, he toa takitini

We cannot succeed without the support of those around us.

REPORT ON ACTIVITIES OF PARKS, SPORT AND RECREATION

Purpose

1. To update the Board on the activities of Parks, Sport & Recreation for the second quarter of the 2014/15 year.

Summary

2. Attendance at Tawa Pool continues to increase when compared to the same period from the previous year; Tawa Recreation Centre is slightly down on the same period last year. A new manager has been appointed for the pool and rec centre. Drainage work is nearly completed at Redwood Park, and upgrades are planned for two play areas.

Recommendation

That the Tawa Community Board:

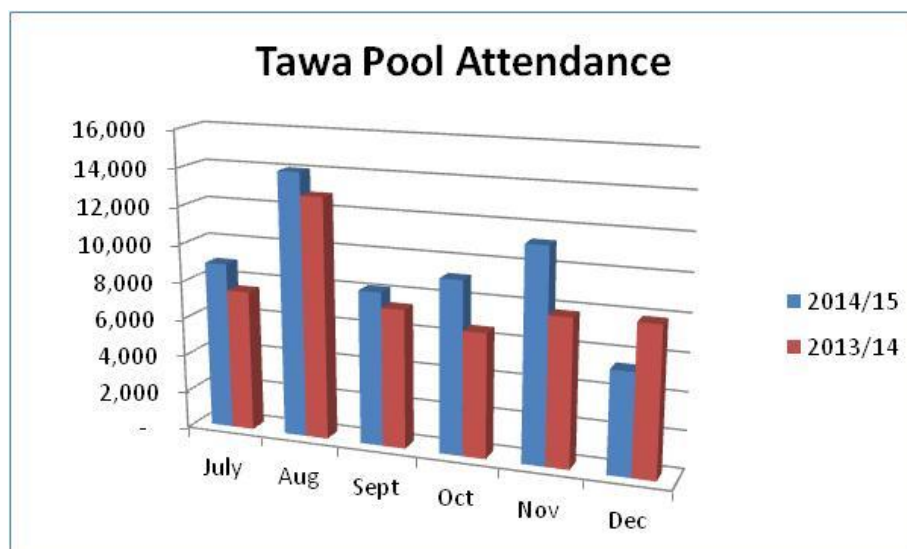
1. Receive the information.

Background

3. Chantal McCarthy (previously the Operations Team Leader at Karori Pool), has been successful as the new Tawa Pool & Recreation Centre Manager. Chantal took over the role in December and has been focusing on customer service and the current programmes.

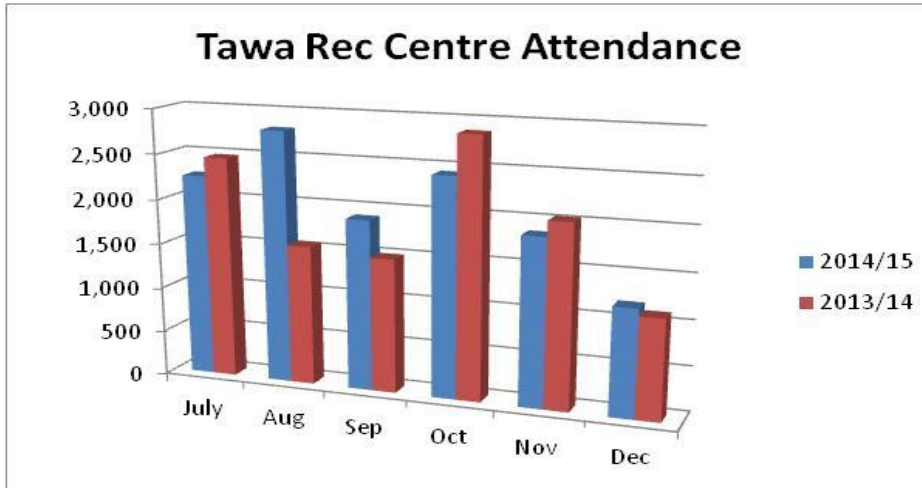
Discussion

4. The second quarter has seen the continued closure of Keith Spry Pool and customers displaced from there have continued to attend Tawa Pool. Overall attendance for the quarter was 25,850, an increase on the same period last year. With the opening of Keith Spry Pool in February, we have been undertaking a marketing campaign focusing on these two pools, retaining existing customers and attracting new ones.



Tawa Recreation Centre

- Attendance for the Tawa Recreation Centre was 5,479 for the quarter which was slightly down on last year. Generally there were fewer bookings this quarter than last year, with less people attending; however the holiday programme for the October school holidays was very successful and well attended. We were reassessed for our OSCAR (Out of School Care & Recreation) approval and passed



Parks & Open Spaces

- Work is nearly complete on the drainage and irrigation upgrade for the upper field at Redwood Park. The new drainage lines and irrigation have been installed, with just the sand topdressing of the playing field to be finished in the New Year.
- Plans for the upgrade of Tui Park and Lyndhurst Park Play Areas' were completed. Construction will be completed in the third quarter, and will see a range of new equipment installed at both play areas.
- Meridian continues with their work in Spicer Forest. They have been slightly delayed and are now due to finish at the end of January 2015. The Te Araroa Trail is open for public use; the remaining tracks will be reopened in February.

Attachments

Nil

Author	Paul Andrews, Manager Parks, Sport and Recreation
Authoriser	Greg Orchard, Chief Operating Officer

MERVYN KEMP LIBRARY AND TAWA COMMUNITY CENTRE QUARTERLY REPORT: OCTOBER - DECEMBER 2014

Purpose

1. To provide the Tawa Community Board with an update on the activities of the Mervyn Kemp Library, Tawa Community Centre and Linden Social Centre.

Summary

2. Mervyn Kemp Library offers circulation, information, outreach, class visits, preschool story times, holiday programmes and Baby Rock & Rhyme sessions. Tawa Community Center and Linden Social Centre continue to perform well, with two new groups starting attendance at Tawa CC.

Recommendation

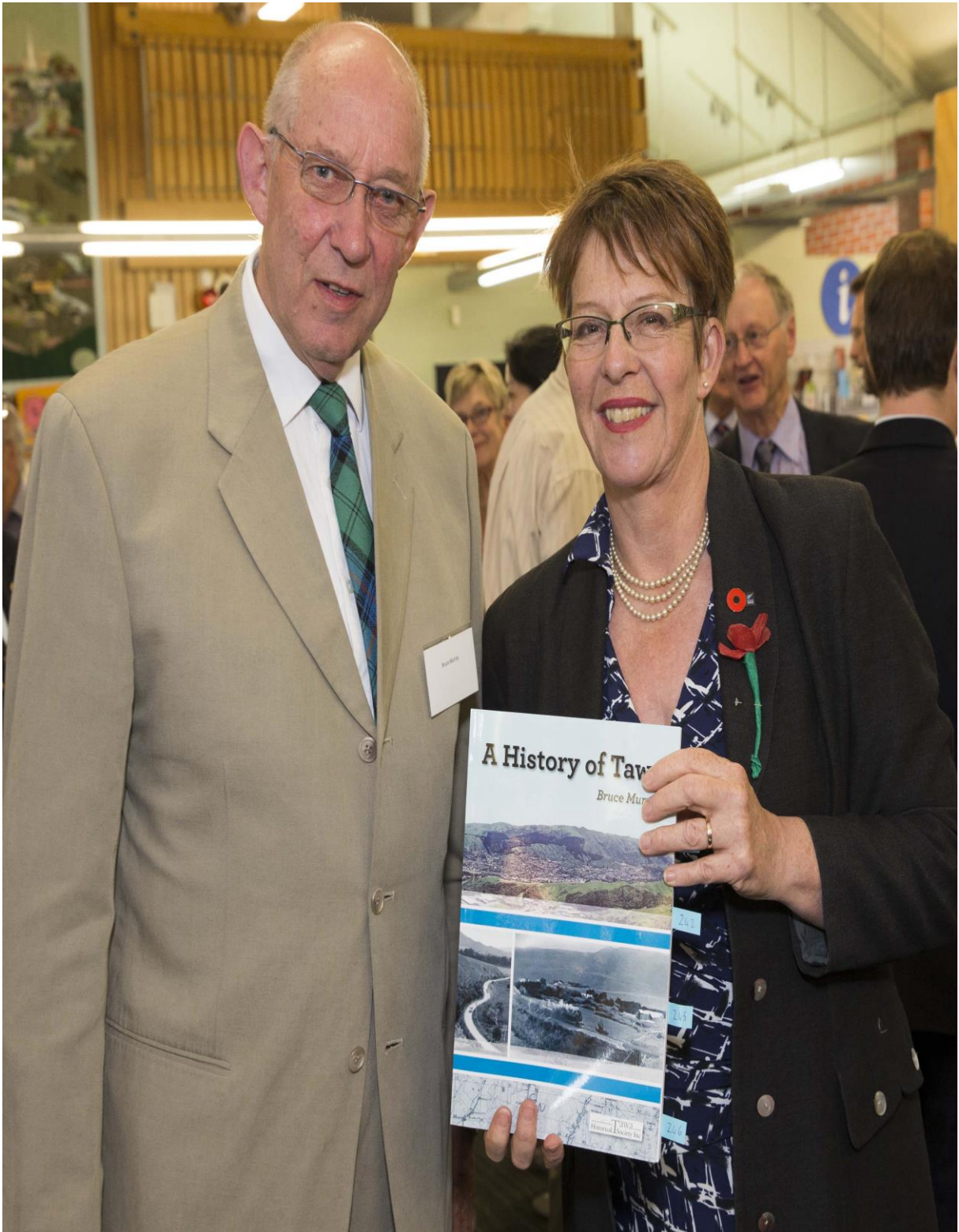
That the Tawa Community Board:

1. Receive the information.

Discussion

Mervyn Kemp Library

3. Pre-school story time – these sessions have increased in comparison to the same quarter last year.
4. Baby Rock & Rhyme – these sessions show a reduction in the number of attendees when compared with the same quarter last year (Oct-Dec 2013) – 2013 = 554; 2014 = 395. This is partly due to more parents being in the workforce and children attending childcare. The presenters will continue to promote this service to the public to increase awareness and attendance numbers.
5. School visits – visits to the library by local schools has reduced down to one school visiting on a regular basis.
6. School holiday programmes – a successful holiday programme was run in October 2014.
7. Late night events – To promote the library opening hours on Thursday (to 8.00pm), external groups and organisations have been invited to run activities/group talks, etc during the late night hours. These have been successful and a variety of people have run sessions such as: Hairy Maclary story time, Toastmasters, Speed Reading, Hour of Code, Christmas Story time, Parks & Gardens talk and many more. Once a month staff members run a special late night story time for all ages. These events see attendance figures averaging at 25 people.
8. Book Launch – Tawa Historical Society hosted a launch for their latest book, entitled 'A History of Tawa' at the library in November. Invited guests included Her Worship Celia Wade-Brown, Councillors Lester, Ritchie and Sparrow, Robert Tredgar and other members of the Tawa Community Board members, to name a few. Over 50 attendees enjoyed the talk by the book's author, Bruce Murray, as well as the refreshments and socialising. It was a pleasant evening and a number of books were sold.



9. Cans for fines – this initiative by Wellington City Libraries was well supported by customers of the Mervyn Kemp Library. A total of 169 cans were collected and donated to the local Salvation Army, in the fortnight before Christmas. Each can donated ensured \$3.00 was waived on overdue fees on library cards.
10. Tea & Tales – Each month about 5-6 customers meet at the library and spend an hour discussing books they have read.

11. Displays – the staff have set up a number of displays this quarter – spring, Diwali, Army tank, Christmas, conservation, and many more. The Army tank display was particularly popular, with customers of all ages.

12. Performance Statistics:

	Issues	Visitors	New borrowers	Children's attendance
Tawa Library:				
Oct-Dec 2013/13	25,775	17,902	63	739
Oct-Dec 2014/14	32,562	26,072	91	796
+/-% var	26.33%	45.64%	44.44%	7.71%

13. All figures reflect increases in comparison to the same quarter the previous year, due to the Library operating from the Community Centre in 2013 on a smaller scale. The above figures for children's attendance include story time, school visits, holiday programme and baby rock & rhyme.

Tawa Community Centre and Linden Social Centre:

14. Both of these centres continue to have a reasonable amount of maintenance being done over the last 3 months. The small room at Tawa CC has been re-wallpapered and re-painted and looks great. It is now a pleasant and inviting place. Linden SC has had a bit of graffiti/ tagging done to the walls of the centre; as usual, this was at the area by the back kitchen door.
15. Towards the end of the year two regular users dropped out of Tawa CC. One was due to following other interests, and the lack in attendance. But that user may be back in the new year. The other one leaving was Peter Dunne MP, due to his office relocating to a space on the main road. But there have been some new regular bookings, like Rachel who runs a dancing with Parkinson's class, which has become very popular. Probus hold their monthly management meetings here, a new table tennis class is trying to get underway, and Triple One Care are holding first aid courses here (and are also interested in renting office space too). Tracey Odell, a regular since the centre first opened, will be running an open day on Wednesday 4 February.
16. The Tawa Theatre group who run out of the Linden SC are still regularly meeting up for rehearsals and auditions, but their end-of-year production was cancelled.
17. Tawa Community Garden meetings are being held at the Doris Mills Lounge in Linden SC, as was the Neighbourly BBQ where over 150 people attended. Tawa CC have held the Primary School Citizens Awards, a meeting to "make Tawa more vibrant," plus the regular bookings from the Friends of Tawa Bush and the Progressive & Ratepayers Association.
18. Tawa & Linden Plunket Toy Library have relocated to the Tawa CC. They have had to sell their existing space in Oxford Street to cover the costs of the new build/ upgrade at the current Plunket rooms in Linden Ave. So they will be here until December 2015. They have two adjoining rooms which run between the main area and the Boardroom foyer area. They are open on Tuesday nights 7-8.30pm and Saturday mornings from 9.30-11.30am. This is an opportunity to build a new relationship, and a chance for more people to come and see the Community Centre. They are likely to have an open day, which is tentatively set for Saturday 14 February.
19. The hall floor at Tawa CC was polyurethaned during the Christmas/ New Year's closure period.

20. Actual occupancy per quarter for this quarter at Tawa Community Centre was 43.4%.
21. Actual occupancy per quarter for this quarter at Linden Social Centre was 37.4%.

Attachments

Nil

Author	Jay Robinson, T/L Libraries&Community Spaces
Authoriser	Greg Orchard, Chief Operating Officer

2015 COMMUNITY BOARDS CONFERENCE

Purpose

1. To advise the Tawa Community Board of the decision to agree for two Tawa Community Board members to attend the 2015 Community Boards Conference, held in the Bay of Islands from 14 – 16 May 2015. The Board will be required to nominate two members to attend.

Recommendations

That the Tawa Community Board:

1. Receive the information.
2. Note that the costs associated with attending the conference have been approved in accordance with the Deputy Mayor's delegation and that the costs are funded from the approved elected members' budget.
3. Nominate and agree two members of the Tawa Community Board to attend the New Zealand Community Boards Conference to be held from 14 – 16 May 2015.
4. Note that in accordance with Council policy, the attendees will be required to provide a written report back on the conference to a meeting of the Tawa Community Board.

Background

2. The Community Boards conference is held every two years, with the last conference held in May 2013. In February 2013, the then Strategy and Policy Committee approved the attendance of two Tawa Community Board members and two Makara/Ohariu Community Board members to attend. In March 2013, the Tawa Community Board nominated Robert Tredger and Malcolm Sparrow to attend.

Discussion

3. The theme of this year's conference is "Influencing Change" and will provide an opportunity for attendees to network and discuss issues with other Community Board members, Mayors, Chief Executives, Government agency staff, NGOs and other people interested in making a difference in their communities.
4. In addition to the numerous speakers who will be addressing the conference, there are a number of interactive workshops planned. The focus of the conference is to provide real life examples of how some communities across New Zealand have influenced change. The draft programme is attached to this report.

Costs

5. The total estimated cost for two Board members to attend is approximately \$3630. When deciding whether two Board members should attend, the Tawa Community Board will need to give consideration to the following:
 - Costs involved
 - The impact of attendance on the budget
 - Other conferences elected members may wish to attend later in the financial year.

6. The estimated cost of attendance per Community Board member has been calculated as follows:

Item	Description	Estimated Total
2015 Community Boards Conference	Full registration fees	\$745 (Earlybird paid in full on or by 01 April 2015) OR \$845 (Standard if paid after 01 April 2015)
Additional Conference Costs	Conference breakfast	\$60 (\$20 per person per day)
Flights	Wellington to Kerikeri return (flexi flights)	\$500 (approx. each return)
Accommodation	Three nights' accommodation	\$390 (at \$130 per night)
Miscellaneous	Taxi (Wellington travel from airport home)	\$120.00
		\$1815

Next Actions

7. A decision is required from the Tawa Community Board to approve the attendance of two Board members to attend the conference.

Attachments

Attachment 1. 2015 Community Boards Conference 14-16 May 2015 - Draft Programme Page 38

Author	Helga Sheppard, Governance Advisor
Authoriser	Anusha Guler, Manager Democratic Services

SUPPORTING INFORMATION

Consultation and Engagement

Not Applicable.

Treaty of Waitangi considerations

Not Applicable.

Financial implications

The financial implications have been covered in the report.

Policy and legislative implications

Not Applicable.

Risks / legal

Not Applicable.

Climate Change impact and considerations

Not Applicable.

Communications Plan

Not Applicable.

The draft programme for the 2015 Community Boards Conference is as follows:

Thursday 14 May 2015	
6.00pm	Welcome function at 35 South Aquarium Restaurant & Bar
Friday 15 May 2015	
7.30am	Registration desk open
8.30am	Welcome to the Far North John Carter, Mayor, FNDC
8.55am	Change agent or change inhibitor? Tania McInnes, Deputy Mayor, FNDC
9.45am	Community Empowerment: TCDC Case Study David Hammond, CEO, Thames CDC
10.15am	President's message Lawrence Yule, President, LGNZ
10.30am	Morning tea
11.15am	Minister's message Hon Paul Bennett, Minister of Local Government
11.45am	LGNZ Update Malcolm Alexander, CEO, LGNZ
12.30pm	Lunch

1.15pm	<p>Concurrent session one</p> <ul style="list-style-type: none"> • Another liquor licence application? Yeah nah! Laurie Gabites • TALENT NZ: Creating a place where talent wants to live Wendy McGuinness, McGuinness Foundation • Consulting with communities and councils on the roll out of broadband Gerard Linstrom, Chorus • Conflict intervention starts with you Jenny Rowan, Fairway Resolution
2.45pm	<p>Afternoon tea</p>
3.15pm	<p>Concurrent session two</p> <ul style="list-style-type: none"> • Coromandel: turning good examples into everyday normal David Hammond, CEO, Thames CDC with a CB member • Time to step up for our kids - the need for leadership in our communities Dr Justine Cornwall, Deputy Children's Commissioner • Growing great neighbourhoods Denise Bijoux, Inspiring Communities • Building strong relationships with Community Boards and Maori Bonita Bigham, South Taranaki DC
7.00pm	<p>Conference Dinner and Best Practice Awards</p> <p>Copthorne Hotel & Resort</p>
<p>Saturday 16 May 2015</p>	
8.30am	<p>Registration desk open</p>
9.00am	<p>Update from CBEC Chair</p> <p>Mike Lester, Chair, CBEC</p>
9.15am	<p>Maori Tourism</p> <p>Hone Mihaka</p>
10.30am	<p>Morning tea</p>

11.10am	<p>Concurrent session three</p> <ul style="list-style-type: none"> • Community or Local - what's the difference? Mike Reid • Local Government – spectators or players in Community wellbeing? Gina Scandrett and Monique Davidson, Horowhenua DC • TALENT NZ: Creating a place where talent wants to live Wendy McGuinness, McGuinness Foundation (<i>Repeat</i>) • Building strong relationships with Community Boards and Maori Bonita Bigham, South Taranaki DC (<i>Repeat</i>)
12.00pm	Lunch
12.45pm	<p>Youth perspective</p> <p>Dr Sudhvir Singh</p>
1.30pm	Community Board Zone Meetings
2.15pm	<p>Final thoughts and wrap up on the conference</p> <p>Peter Winder</p>
3.00pm	Long service celebration and official conference closing
3.30pm	Conference close
5.30pm	<p>Post conference BBQ</p> <p>Copthorne Hotel and Resort</p>

RESOURCE CONSENT APPLICATIONS AND APPROVALS FOR 26 NOVEMBER 2014 TO 26 JANUARY 2015

Purpose

1. In accordance with an agreement reached with the Tawa Community Board, the purpose of this report is to advise the Board of all resource consents lodged, along with decisions made by Officers acting under Delegated Authority, on Land Use and Subdivision resource consent applications.

Recommendation

That the Tawa Community Board:

1. Receive the information.

Background

2. This report advises the Community Board of resource consents lodged and decisions made during the period 26 November 2014 to 26 January 2015.

Discussion

3. For the period from 26 November 2014 to 26 January 2015, there were eight applications lodged with the Council.

Service Request	Address	Applicant
320650	32 Tawa Terrace	Dermott O'Shaughn
Subdivision and land use consent for a boundary adjustment and associated land use consent.		
320735	10 Larsen Crescent	Mark Grieg
Subdivision consent for a two lot fee simple.		
321293	6 Linden Avenue	Royal New Zealand Plunket Society
Land use consent for the replacement of the existing Plunket rooms with a relocatable building.		
321707	4 Davidson Crescent	Jacqueline & Geoffrey Wilson
Land use consent additions and alterations to an existing dwelling.		
322041	Various locations within the Tawa Residential Area	Chorus New Zealand Ltd
Land use consent for installation of ultra-fast broadband.		

323386	70 Bing Lucas Drive	Glen Patrick
Land use consent for a new dwelling in the ridgelines and hilltops area.		
323587	19 Raroa Terrace	Vertbuild Ltd
Subdivision consent for a two lot fee simple.		
323788	54 Ranui Terrace	John & Lorraine Staples
Land use and subdivision consent for a two lot fee simple and non-complying site coverage.		

4. For the period from 26 November 2014 to 26 January 2015, there were seven applications approved under delegated authority.

Service Request	Address	Applicant
318780	6 Linden Avenue	Wellington Water
Land use consent for a storm water upgrade.		
318954	16 Lincoln Avenue	Philip and Michelle Wilson
Subdivision consent for a two lot fee simple.		
318955	16 Lincoln Avenue	Philip and Michelle Wilson
Unit title subdivision.		
319439	10B Surry Street	Greater Wellington Regional Council
Land use consent for car park extension at Tawa Station.		
320650	32 Tawa Terrace	Dermott O'Shaughn
Subdivision consent for a boundary adjustment.		
320735	10 Larsen Crescent	Mark Grieg
Subdivision consent for a two lot fee simple.		
321707	4 Davidson Crescent	Jacqueline & Geoffrey Wilson
Land use consent additions and alterations to an existing dwelling.		

Attachments

Nil

Author	Kiri Whiteman, Executive Support Officer
Authoriser	Anthony Wilson, Chief Asset Officer

FORWARD PROGRAMME

Purpose

1. To provide the Tawa Community Board with a draft work programme for its amendment and approval.

Recommendations

That the Tawa Community Board:

1. Receive the information.
2. Amend the work programme if necessary.

Discussion

2. Below is the draft work programme for the Board's approval and amendment where necessary:

Thursday, 12 March 2015
Standing Items: <ul style="list-style-type: none">• Policing in Tawa• Community Speaker• Resource Consents• Upcoming Areas of Consultation (if any)• Tawa Community Board Discretionary Fund• Reports back from Board Members• Forward Programme• Proposed New Lease to Tawa Rugby Football Club Incorporated under the Reserves Act 1977• Update on Wellington Urban Grown Plan

Attachments

Nil

Author	Helga Sheppard, Governance Advisor
Authoriser	Lynlee Baily, Governance Team Leader

SUPPORTING INFORMATION

Consultation and Engagement

No consultation or engagement is required.

Treaty of Waitangi considerations

There are no Treaty of Waitangi considerations associated with this report.

Financial implications

There are no financial implications associated with this report.

Policy and legislative implications

There are no policy or legislative implications associated with this report.

Risks / legal

There are no risks or legal implications associated with this report.

Climate Change impact and considerations

N/A.

Communications Plan

N/A.

CURRENT AND UPCOMING COUNCIL CONSULTATIONS ITEMS

Purpose

1. To provide the Tawa Community Board with an update on the current items Council is seeking public feedback on and to advise the Board on upcoming items for consultations.

Recommendation

That the Tawa Community Board:

1. Receive the information

Discussion

2. The Council is currently seeking feedback on the following items:
 - Regional Land Transport Plan (submissions close 4.00pm, Friday, 20 February 2015.)
 - Our Natural Capital – Draft Biodiversity Strategy and Action Plan (submissions close 5.00pm, Friday, 6 March 2015.)
 - Social Housing Service Policy Review (submissions close 5.00pm, 27 March 2015.)
3. The Regional Land Transport Plan 2015 sets out the strategic direction for land transport in the Wellington region over the next 10-30 years. It also includes a programme of all the land transport activities in the region that the Council need funding for over the next six years.
4. The Draft Biodiversity Strategy and Action Plan outlines the Council's vision and goals for indigenous biodiversity, and the guiding principles they will work to. It sets priorities and timeframes around the actions the Council will take to achieve their objectives.
5. The Social Housing Policy Review guides who the Council will house and how they will set the rent levels.
6. All relevant information and supporting information is available on Council's website: <http://wellington.govt.nz/have-your-say/consultations>

Options

7. Should the Board wish to make a submission on any of these items; the submission will need to be ratified at the next Board meeting which is scheduled for 12 March 2015.

Attachments

Nil

Author	Cara des Landes, Governance Advisor
Authoriser	Helga Sheppard, Governance Advisor

SUPPORTING INFORMATION

Consultation and Engagement

All relevant supporting information and documentation relating to these items for consultation are available on Council's website and community input is being sought.

Treaty of Waitangi considerations

Any Treaty of Waitangi considerations will be taken into account.

Financial implications

Any financial implications will be considered.

Policy and legislative implications

Any policy and legislative implications will be considered.

Risks / legal

Any legal implications and risks will be taken into account.

Climate Change impact and considerations

Climate change impacts (if any) will be considered.

Communications Plan

Council's website details the next steps for each item that is being consulted.