



## What are we looking for?

#### **GIVE US 2 YEARS TO MAKE A PLAN WITH YOU**

Wellington City Council (WCC) is looking for a commitment from central government to partner with it, iwi and stakeholders - regional government, private enterprise and the community - to work together to agree a holistic plan that can optimise the benefits on offer for all the interests at Te Motu Kairangi/ Miramar Peninsula.

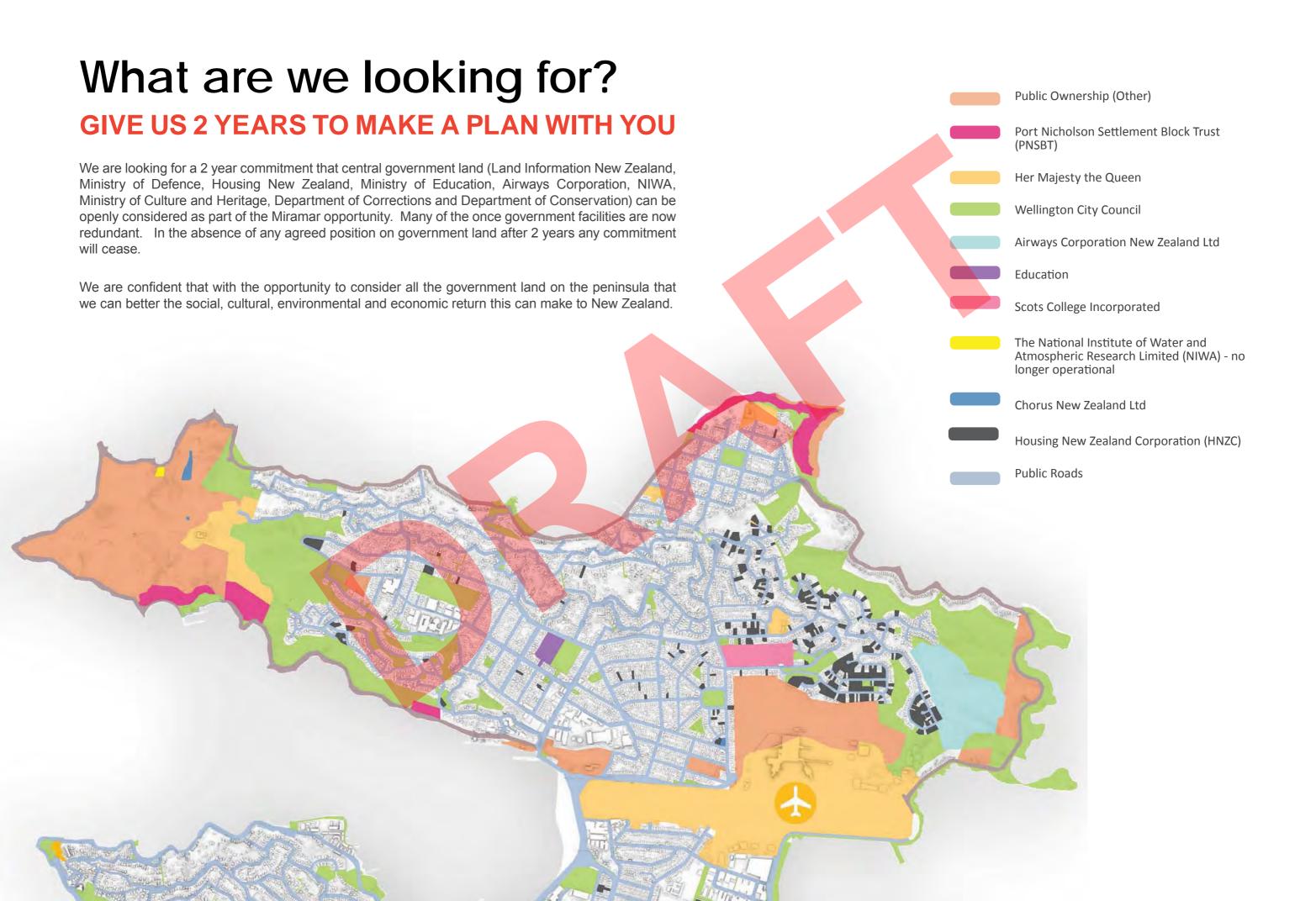
The opportunity is now, before firm committments have been made about all the large areas of government land. It is time to seize the day - lets create a plan for Te Motu Kairangi/Miramar Peninsula by bringing all the interests together. The process to make the plan allows mutual benefits to be discovered. WCC will resource the 2 year plan making process.

If we join together the sum of the parts can be greater than the whole.





THE



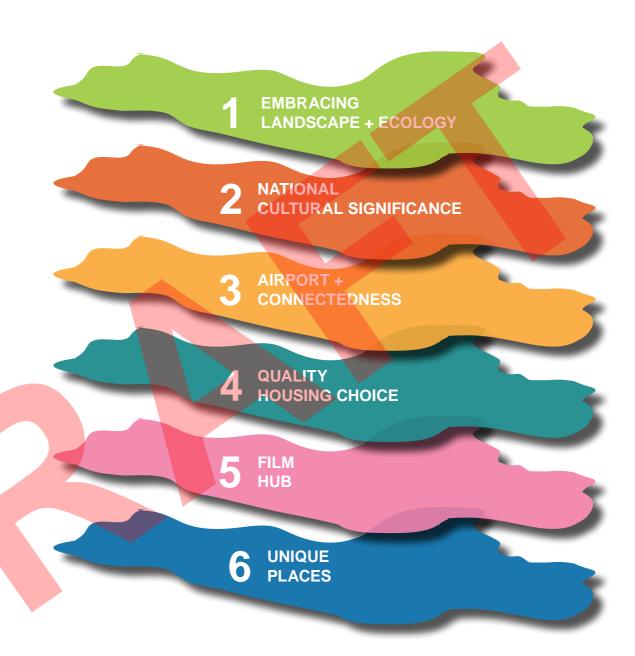
## Why Te Motu Kairangi/Miramar Peninsula?

## OVERLAPPING LAYERS OF OPPORTUNITY

Council has identified in its big ideas for economic growth that it will prepare a Miramar Plan.

This sits alongside the initiatives for a Convention Centre, Film Museum, Better Transport, Liveable City, and International Air Connections.

Miramar is special for the 6 overlapping layers of opportunity it presents – its not one special thing but its many things combined and the synergies between them that generate the interest.







#### **BEING IN THE LANDSCAPE**

The landscape is one all Wellingtonians are proud of – be that driving around the bays, the planned Great Harbour Way cycle path, the white sandy beach of Scorching Bay with iconic cafe, fishing from the rocks, looking out to the Cook Strait and the ferrys connecting to the South Island are all part of this attraction which feels like another place, but is just on the doorstep of our capital city.

We celebrate our ecology as a part of a living landscape which means native birds and animals are being encouraged to live along side us in the city. Te Motu Kairangi/Miramar Peninsula is now predator (possum) free to thanks to local people's efforts and its going for rats next...

Imagine sitting new public and tourism activities into this landscape - showcasing the landscape, it ecology and creative design that represents our place in its best light.



KEIDER OBSERVATORY, NORTHUMBERLAND, UK



TE MOTU KAIRANGI RESTORATION VOLUNTEERS



MAORI WAKA AT TE MOTU KAIRANGI/MIRAMAR PENINSULA. ARTIST GENERAL GOLD



LONGBUSH ECOSANTUARY SHELTER, GISBORNE - SAROSH MULLA DESIGN



Me Heke Ki Pōneke







#### **OUR NATIONAL HISTORY ON THE GROUND IN OUR CAPITAL CITY**

There are stories that would resonate nationally for all New Zealanders to be told in the cultural landscape – both Maori use and occupation over time as well as world war fortifications and memorials like Ataturk and Waihine. The network of sites and memorials throughout the capital city can be linked and interpreted cleverly - imagine what our creatives in Wellington could do with this if let loose.

If the Te Motu Kairangi/Miramar Peninsula places are identified, interpreted and connected to the knowledge and science house of Te Papa then amplified by the meaning afforded to the national memorial of Pukeahu we and our visitors will be literally able to 'read' our national history on the ground.

The responsibility to manage these heritage values sits with the owner - new things are being found all the time.



JAMES K BAXTER POEM - INTERPRETATION IN LANDSCAPE







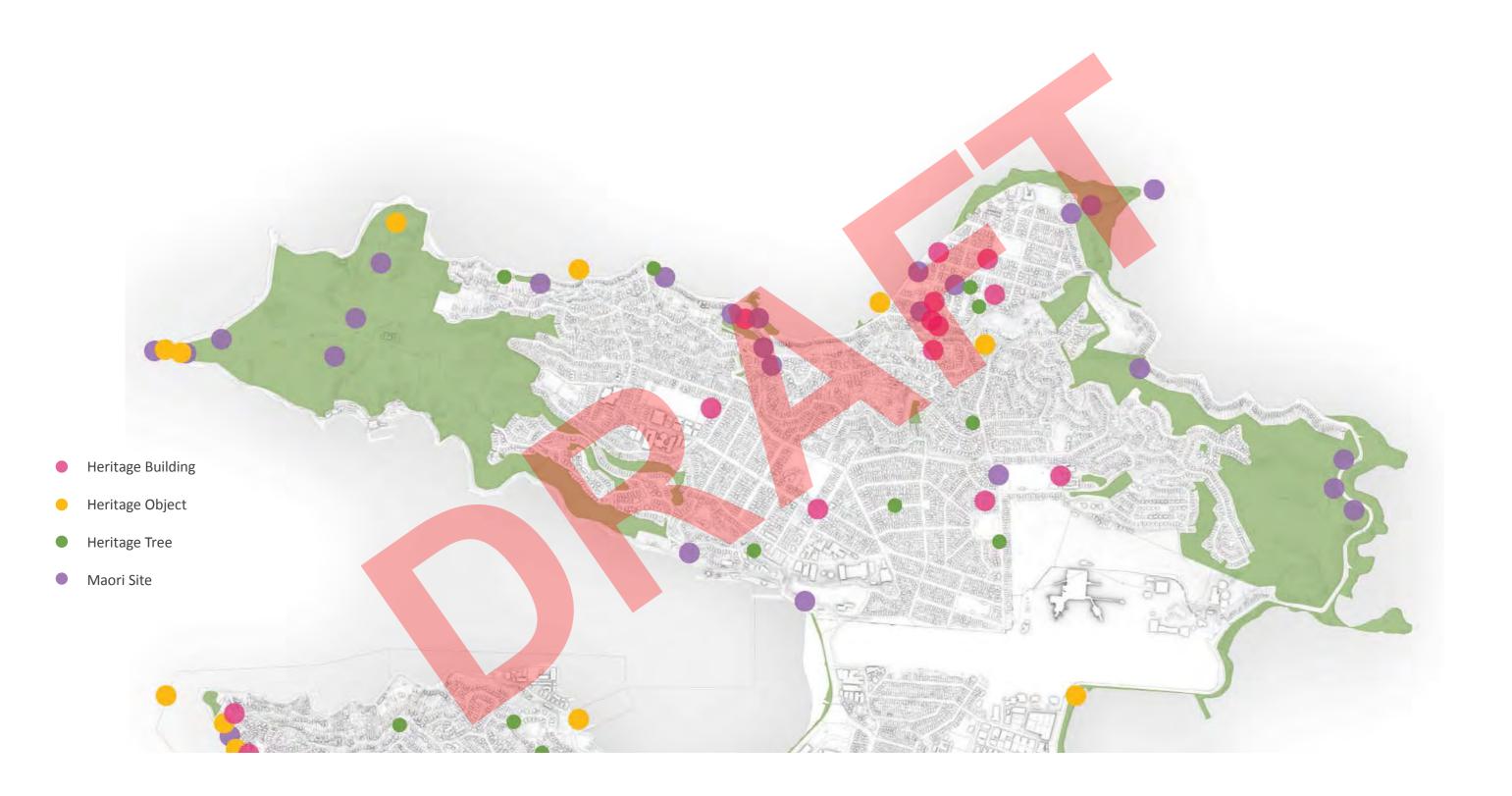
**FORT BALLANCE** 



PUKEAHU - ANZAC DAY



**GUN BARRELL HERITAGE UNCOVERED** 





#### **GETTING THERE**

The Wellington International Airport (WCC shareholder with Infratil) is flying - the new terminal recently opened and a hotel will be under construction shortly. It's proposed runway extension will further the opportunities to bring people direct to the capital from a wider range of countries. Its adjacency to Miramar makes for guick access or business, film, tourist and visitor experiences.

By 2030, passenger numbers at the airport are expected to double to 10 million and its contribution to the regional economy will increase to \$1.6b a year with flow-on impacts of \$3.1b.

It is also at the end of SH1 - the terminus of the Wellington RONS. There is a large area of land at the airport and in the current golf course (zoned as Airport) which present large scale development opportunities. A bus interchange could be incorporated.

The peninsula is connected by sea with harbour ferries (currently to Seatoun). There are great opportunities to link new development areas by boat - commuting as well as tourism expereinces can be enhanced. Imagine getting a ferry from Te Papa to the peninsula to explore the history, beaches and film industry. Or cycling the coastal edge and hopping on a ferry to get around the network of great places.



GREAT HARBOUR WAY PLANNED FOR HARBOUR EDGE



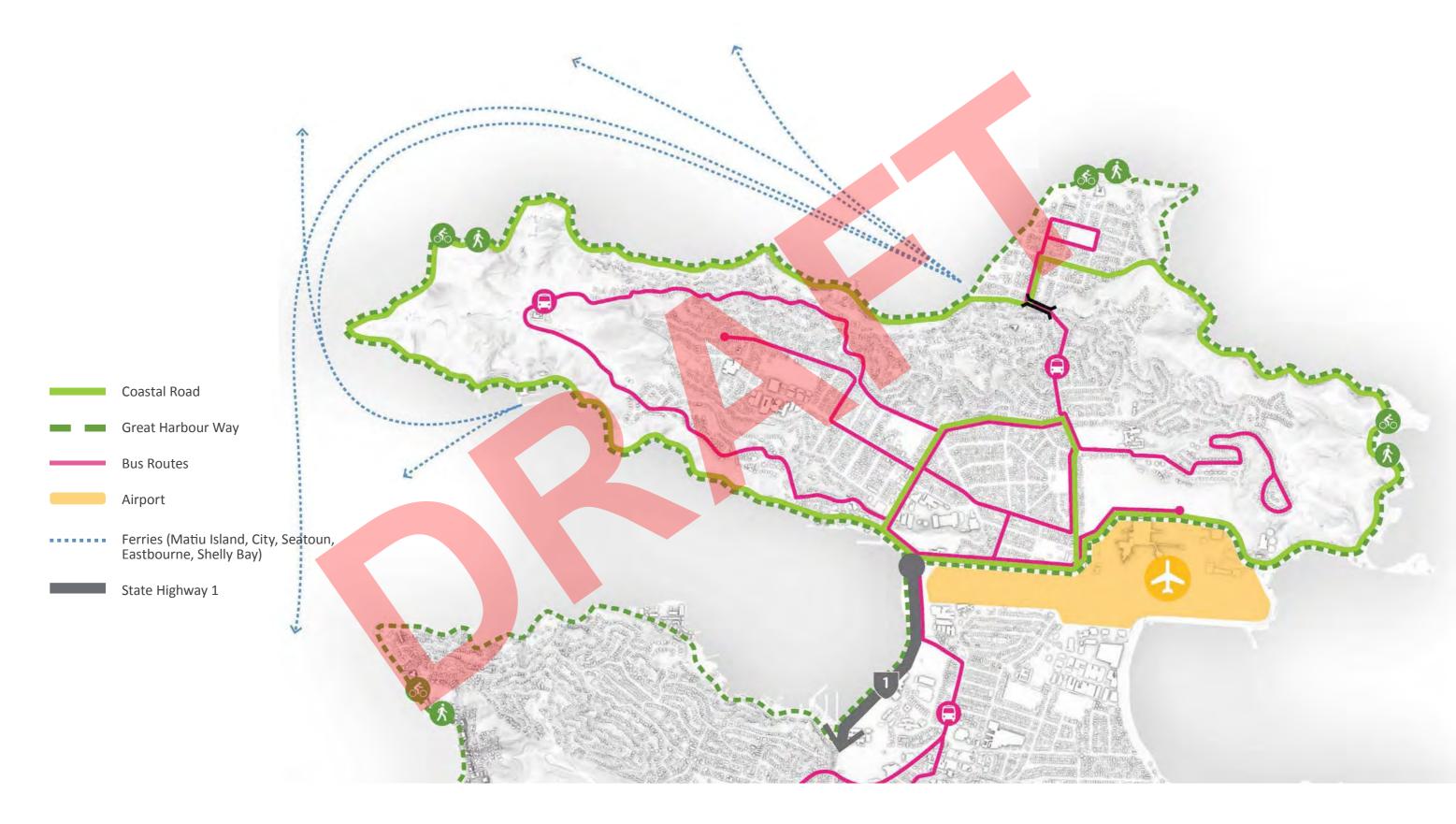
RUNWAY EXTENSION PUBLIC SPACE - BOFFA MISKELL



FERRY TO MONA, HOBART, TASMANIA



BUS STATION, HAMBURG, Blunck + Morgen Architekten







REGENT PARK, WELLINGTON -SOCIAL HOUSING - STAPLETON ARCHITECTS AND BOFFA MISKELL

ISLAND BAY - AFFORDABLE HOUSE - ANDREW SIMPSON



Across the Te Motu Kairangi/Miramar Peninsula there are opportunities to diversify housing types and provide choice in living for all needs. From high end movie star houses to affordable but still quality houses. Miramar is the home to the first state house and there is still a cluster of Housing NZ properties at Strathmore - these are not well located for people on low incomes - there is limited public transport or other facilities close.

There are areas close in to the Miramar centre where good quality places to live can be developed where access to transport is easy, shops are there and so is library and other services.

The opportunity to leverage from open space is significant also. Higher density housing that takes advantage of the outlook to space, views, sun and for recreation can be great places to live.

Airways Corporation, Housing NZ and other government land can be part of the spatial planning for more land capacity in the city – this is part of WCC plans for addressing the new government policy.

The peninsula can be a poster child for a 'green urban place' where our brand of NZ Urbanism – green living - can be celebrated as an achievable reality.

Changing District Plan rules to upzone areas at the edge of open space and also to enable density on flat areas with ground improvements for resilience and stormwater.

Me Heke Ki Pōneke



18





#### **TELLING STORIES**

There are fantastic opportunities to leverage from the film industry base established by Sir Peter Jackson and Richard Taylor with Weta workshop – this includes provisioning land for sets, National Film Unit and Archive, tourist experience, visitor accommodation and continuing to grow the employment base and skills and training for our people in this worldwide industry.

Weta Digital employs about 1250 people and "Wellywood" earned (2014) \$700 million from film production alone, with four out of every five Kiwi film dollars generated in the capital. They are among the biggest employers in Wellington.





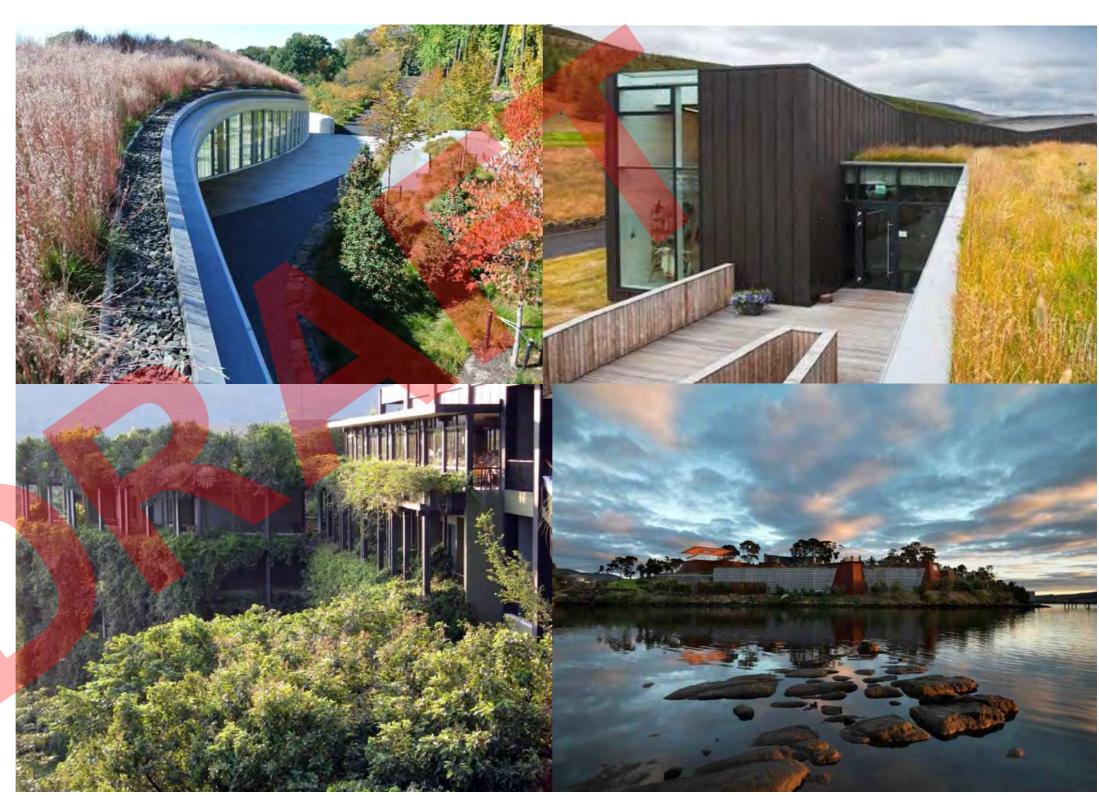




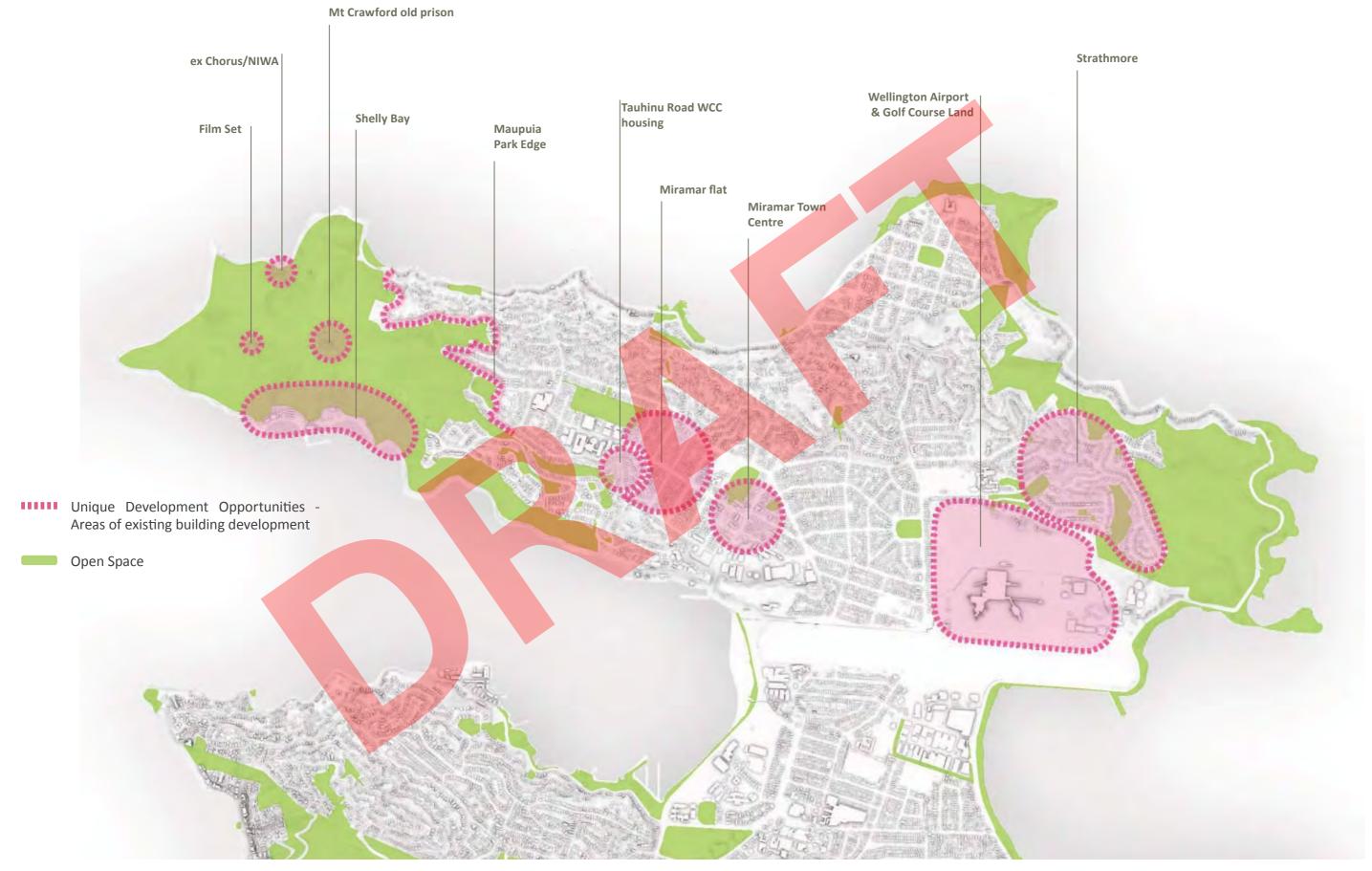
The development of land already built (Fort Dorset – Seatoun) or in planning stages (Shelly Bay with PNSBT) that have seen ex-government land re-purposed for private development with associated public benefits prove that there are very clear opportunities for other ex-government land to deliver on a similar basis.

Imagine a 5 star hotel at what was Mt Crawford prison or sensitively positioned visitors centre to tell our national heritage stories where they happened, or a new wharf where ferries can stop and people can connect to Te Motu Kairangi/ Miramar Peninsula for work, play or to live.

The concept of marrying up the open space land on the peninsula with new uses and structures that deliver associated public benefits is an opportunity to be explored by the planning process.



ICELAND HOTEL MONA, HOBART, TASMANIA

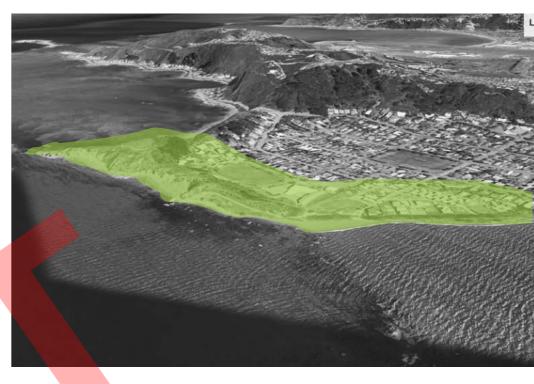


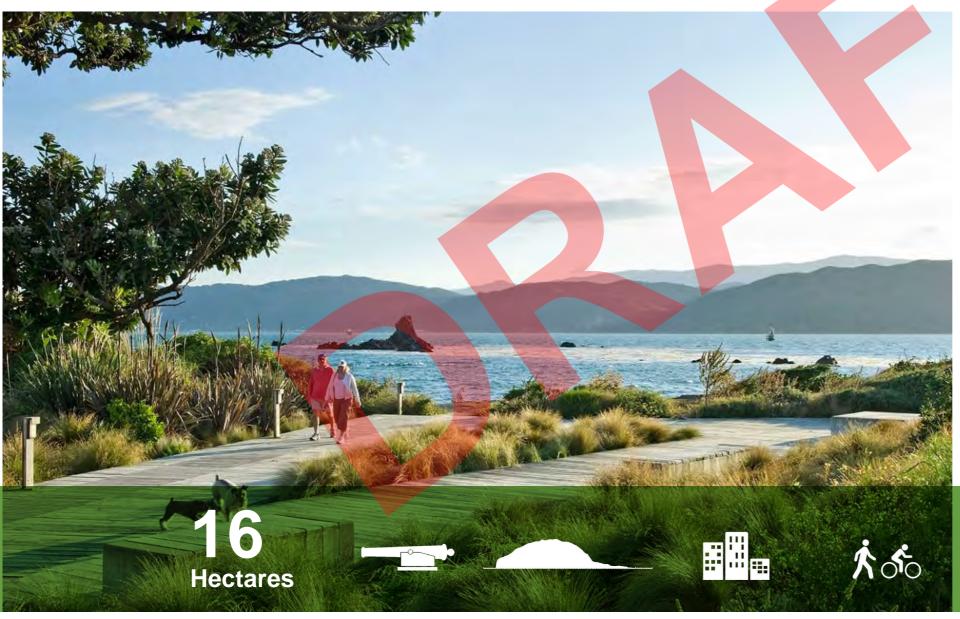
## **Case Studies Shelly Bay** North Head **Fort Dorset** Middle Head 900 hectares THE PRESIDIO, SHELLY BAY + FORT DORSET, HOBSONVILLE POINT, NORTH AND MIDDLE HEAD, GOVERNORS ISLAND, SAN FRANCISCO TE MOTU KAIRANGI/ **AUCKLAND SYDNEY NEW YORK**

**MIRAMAR PENINSULA** 





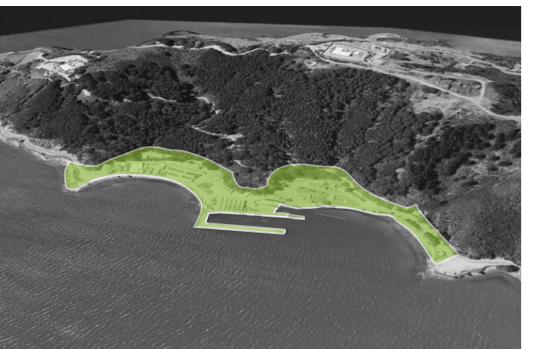




## Fort Dorset, Wellington NZ

#### **RELEVANCE FACTORS**

- PARTICIPATION
- PARTNERSHIP
- EX-DEFENCE LAND
- HARBOUR & HEADLANDS
- HERITAGE
- REMEDIATION
- RECREATION
- DEVELOPMENT
- INNOVATION

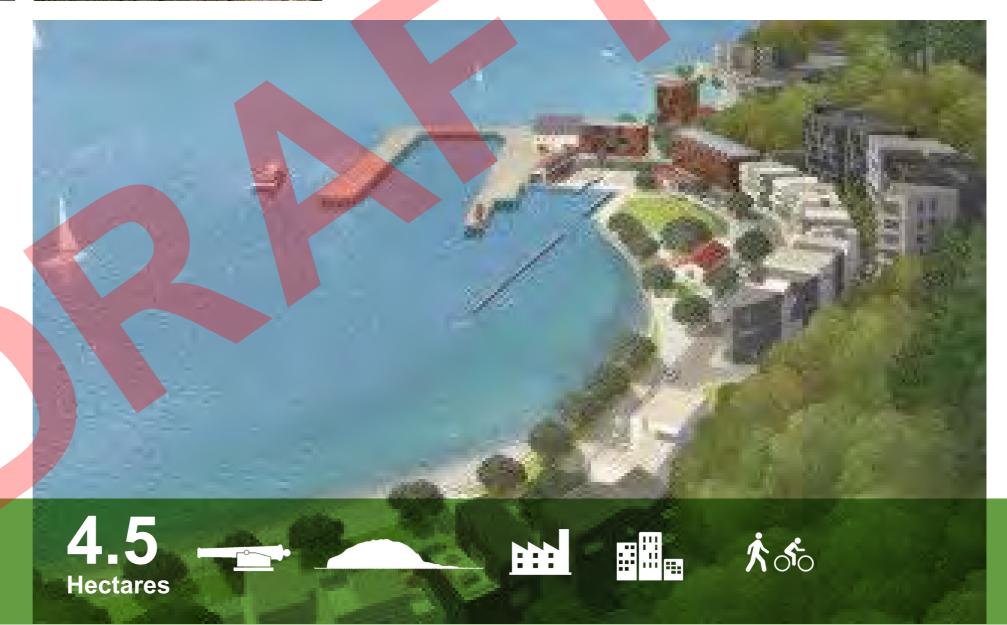




## Shelly Bay, Wellington, NZ

#### **RELEVANCE FACTORS**

- PARTNERSHIP
- **EX-DEFENCE LAND**
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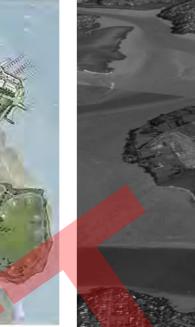


\$500 MILLION DEVELOPMENT 350 HOMES HOTEL, BREWERY, REST HOME WATERFRONT PUBLIC SPACES











#### **RELEVANCE FACTORS**

- PARTNERSHIP
- EX-DEFENCE LAND
- HARBOUR & HEADLANDS
- HERITAGE
- REMEDIATION
- RECREATION
- DEVELOPMENT
- INNOVATION



\$4 BILLION DEVELOPMENT
5000 HOMES
4 KM COASTAL PATHWAYS
30 HERITAGE BUILDINGS RESTORED









## North Head/ Middle Head, Sydney, Australia

#### **RELEVANCE FACTORS**

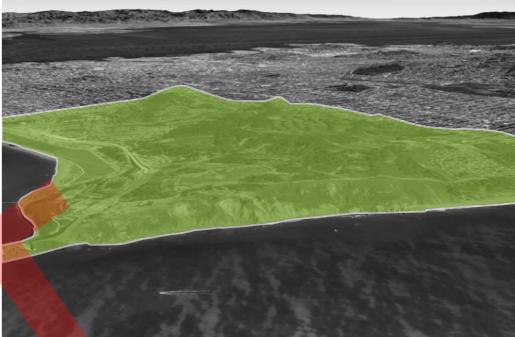
- **PARTICIPATION**
- **PARTNERSHIP**
- **EX-DEFENCE LAND**
- HARBOUR & HEADLANDS
- **HERITAGE**
- REMEDIATION
- **RECREATION**
- **DEVELOPMENT**
- **INNOVATION**

\$800 MILLION LAND PUBLIC IN PERPETUITY \$150 MILLION REHABILITATION COSTS FINANCIALLY SELF-SUFFICIENT IN 7 YEARS







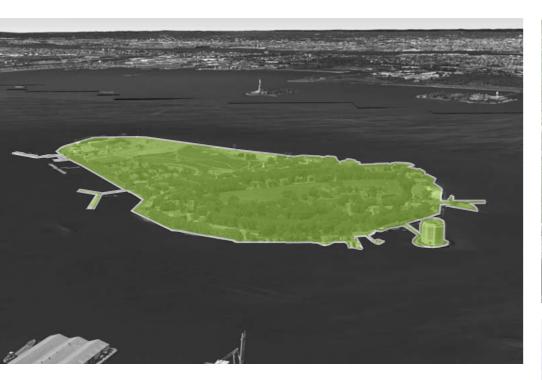


# The Presidio, San Francisco, USA

#### **RELEVANCE FACTORS**

- PARTICIPATION
- PARTNERSHIP
- EX-DEFENCE LAND
- HARBOUR & HEADLANDS
- HERITAGE
- REMEDIATION
- RECREATION
- DEVELOPMENT
- INNOVATION

NETWORK OF 3000 COMMUNITY VOLUNTEERS
39 KM PATHWAYS AND 4 CREEKS RESTORED
800 RE-PURPOSED BUILDINGS & 5000 RESIDENTS
FINANCIALLY SELF-SUFFICIENT 7 YEARS EARLY



## Governors Island, New York, USA

#### **RELEVANCE FACTORS**

- **PARTICIPATION**
- **PARTNERSHIP**
- **EX-DEFENCE LAND**
- HARBOUR & HEADLANDS
- HERITAGE
- REMEDIATION
- **RECREATION**
- **DEVELOPMENT**
- **INNOVATION**









NEW ENTITY CREATED TO ALIGN COMPLEX MULTI-PARTY STAKEHOLDERS & OWNERSHIP 1600+ VOLUNTEERS GAVE 7000 HOURS WORK IN 2016 \$100 MILLION STAGE 1 THE HILLS PARK

## **Case Study Success Factors**

- A SINGLE APPROACH AND ENTITY TO MOVE THINGS FORWARD
- ALIGN VALUES AND GOALS AND PLAY TO STRENGTHS AND ABILITIES
- LET EACH PARTNER PLAY TO THEIR STRENGTHS
- ADVOCATE EARLY TO DIVERSE COMMUNITIES OF INTEREST
- PARTNERING APPROACH WITH LOCAL COMMUNITIES
- CO-CREATING AN INSPIRATIONAL VISION ENCOURAGES BROAD PARTICIPATION
- SIGNIFICANT UP-FRONT INVESTMENT TO MAKE GOOD FOR PUBLIC / FUTURE USE
- TAKE A LONG TERM VIEW OF / HOLISTIC VIEW OF LONG TERM NET BENEFIT TO PUBLIC
- SIGNIFICANT VALUE-ADD DEVELOPMENT OPPORTUNITIES CAN BE UNLOCKED
- ALLOW SPACE FOR EXPERIMENTATION AND PILOT PROGRAMMES



### **Process**

months 1-4

confirm resource commitments

community led planning structure

governance structure

terms of reference

program

- methods for involvement confirmed
- publish process and how to get involved

months 5-9

• synthesise current research and data
• package and publish

- package and publish understanding of values
- community planning and design workshops objectives + opportunities +
  options
- exhibition of opportunities and options synthesised
- collate feedback and publish as series of option

months 10 - 16

optioneering and refinement

- facilitated community decision making process to distill primary options
- undertake further investigations and analysis of primary options
- governance review of options opportunities and costs
- refine primary option elements
- package and publish preferred options opportunities + benefits/costs

months 17-21

## draft Motu Kairangi Plan

- exhibit primary options and seek feedback
- develop design and planning outline, packages for development opportunities, roles/commitments of stakeholders, implementation
- draft Te Motu Kairangi/Miramar Peninsula Plan and review with governance group

months 22-24

- publish draft Te Motu
  Kairangi/Miramar Peninsula
  PlanPlan and seek feedback
  - collate feedback and develop responses
  - confirm Te Motu Kairangi/ Miramar Peninsula Plan with governance group and publish final with responses to feedback
  - celebrate
  - commit resources to

