## APPENDIX 1 Q3 REVIEW TO 31 MARCH 2014

#### QUARTER PERFORMANCE

In February, the Basin Reserve hosted the NZ v India test match. The match went the full five days and featured Brendan McCullum's triple century performance. As a result, the match drew a large crowd of 17,000 spectators.

The Facilities Management Plan continues to be implemented and has completed all projects on time and on budget.

The Trust has engaged with the Board of Inquiry concerning the NZTA application for the proposed Basin Bridge project.

The NZ Cricket Players' Association (NZCPA) voted the Basin Reserve as having the best wicket in the country. Also, the Basin changing rooms & player viewing areas were voted the best in the country for the second year running

#### YEAR TO DATE PERFORMANCE

#### Events

- The Wellington Firebirds played 3 x 4-day first class cricket matches, 2 x Twenty20 domestic cricket matches and 4x1-day matches
- The Black Caps and West Indies played 1 x 5-day international test match (3 days played)
- The Black Caps and India played 1 x 5-day international test match
- The Wellington Blaze Women's team played 4x 1-day matches and 2x Twenty20 matches
- The Basin has hosted the Gillette Cup boys college final, the NZCT Cup girls college final, and 4x local college Twenty20 matches
- The Governor's XI and Parliamentarians XI games were hosted
- 1x Saturday morning cricket festival for 22 year-2 teams

#### Training

- 10x international team training sessions (West Indies, India & NZ)
- 51 training days for the Wellington Firebirds and the Wellington Blaze

#### SUMMARY FINANCIALS

FINANCIAL PERFORMANCE	Q3 Actual	Q3 Budget	Variance	YTD Actual	YTD Budget	Variance	FYE
Total Revenue	294	288	6	620	633	(13)	672
Operating Expenses	243	205	(38)	676	583	(93)	750
Net Surplus	51	83	(32)	(56)	50	(106)	(78
FINANCIAL POSITION							
Total Assets				972	1,142	(170)	97
Total Liabilities				80	122	(42)	8
Equity				892	1,020	(128)	892
CASH FLOWS							
Total Net Cash Flows				153	178	(45)	92
Opening Cash				82	100	(18)	10
Closing Cash				235	278	(63)	19

The Trust had an operating surplus for the quarter of \$51k after allowing for depreciation of \$102k, \$32k behind budget.

Income was \$294k, \$6k ahead of budget. However, YTD Trust revenue is 2% (\$13k) behind budget partly as a result the ground being closed to winter sports during Q1. Winter sports activity will resume in 2014

Expenditure for the quarter of \$243k was \$38k over budget as a result of timing differences.

As a result of unbudgeted legal costs in Q1 and Q2 for consultation in relation to the NZTA's Basin Flyover proposal, the Trust is currently projecting a Year End deficit of -\$145k, \$67 behind budget. This is an improvement on the figure projected in the Q2 report.



### **KPI DASHBOARD**

		Q3	YTD	3 Year	
MEASURE		31 Mar 14	31 Mar 14	Trend	Comments
Cricket Events	<i>Target</i> Actual	10 16 🗸	12 21 🗸	Improving	The SOI targets were agreed before the West Indies test match was confirmed. The figures also Twenty20 domestic cricket matches that were rescheduled from January 2015.
Other Sports Events	<i>Target</i> Actual	0 0 🗸	0 0 🗸	Steady	The figures for other sports events have been affected by the closure o the ground over the last two winter seasons for repairs and drainage work. However, the ground will be available again for winter sporting codes from 2014.
Community Events	<i>Target</i> Actual	1 1 🗸	1 1 🗸	Steady	Although the number of community events has shown a marked decline in recent years, this is largely as a result of work on the ground that has prevented activity being scheduled.
Cricket Event Days	<i>Target</i> Actual	24 23 🗙	32 38 ✔		The SOI targets were agreed before the West Indies test match was confirmed. The figures also include Twenty20 domestic cricket matches that were rescheduled from January 2014.
Other Sports Events Days	<i>Target</i> Actual	0 0 🗸	0 0 🗸		
Community Event Days	<i>Target</i> Actual	1 1 🖌	1 1 🖌		
Practice Facility Usage Days	<i>Target</i> Actual	40 42 ✔	70 93 🗸	NA	This is a new measure in 2013/14 so no trend information is available. Teams training at the Basin Reserve include the Black Caps, West Indies, the Firebirds and the Blaze (Wellington women's team)
Numbers attending events	<i>Target</i>	25,000 22.214 ×	26,600 27.814 🗸	$\stackrel{\text{Steady}}{\rightarrow}$	Figures include those for the unbudgeted West Indies test match and rescheduled domestic Twenty20 matches.

### **ISSUES & OUTLOOK**

- Work has begun on developing a Master Plan for the Basin Reserve which will present the Trust's vision, work programme and investment requirements for the future of the Basin, including its relationship with the community and other stadia in the city.
- The Trust will complete the delivery of the maintenance programme identified in the FMP. It is currently anticipated to be delivered on time and on budget.
- Based on current projections, the Trust is not likely to meet its Financial Performance target as a result of unbudgeted legal expenses in relation to the Basin Reserve Flyover work with NZTA.
- Hawkins' naming rights sponsorship of the Basin Reserve came to an end in April 2014. The Trust is currently working on options for securing a new naming rights sponsor.
- Preparations continue for hosting teams at the Basin Reserve during Cricket World Cup 2015.





## **BASIN RESERVE TRUST**

## **REPORT NO. 3**

## 2013-14

## Prepared for Wellington City Council C.C.O. Monitoring Subcommittee

For the 3<sup>rd</sup> Quarter 2013-14

Signed

Date

Basin Reserve Trust Report No. 3 WCC Monitoring Subcommittee

For the quarter to 31 March 2014



### 1. OVERVIEW

The three month period under review generally represents the busiest period of operation for the Basin Reserve, as this is the period of heaviest cricket activity.

The Trust has been active as follows:

### **Cricket Programme**

A change to the NZC domestic cricket schedule meant that the Basin Reserve did not feature as much first-class cricket as originally planned, however the three months under review still hosted a manageable amount of cricket matches, and practice sessions.

Of particular note was the international test match between NZ and India (14-18 February). The match ended as one of the most memorable and historic matches in NZ cricket history. NZ captain Brendan McCullum scored NZ's first triple century, while there were several other long-standing records broken. The match went uninterrupted for the full five days, and drew the largest crowd (17,000) for many years. The national and international media exposure and profile for the Basin Reserve and Wellington city was significant, and both experienced tremendous goodwill as a result. A very successful and high profile event.

Due to the late change in scheduling brought about by the Indian tour, one of the positive results was an ability to host more 'community' or non-elite cricket on the ground than is often the case. The result was that many college teams (12 teams), junior cricketers (22 Year 2 teams), and adult cricketers all experienced the opportunity to access one of the world's great cricket venues.

## **Basin Bridge**

The Board of Inquiry into the NZTA application for the proposed "Basin Bridge" started in February. The Trust has engaged with the process, and is being advised by solicitors as to progress and the readiness of Trust expert witnesses to appear at the inquiry.

### **Facilities Management Plan (FMP)**

Council officers have been progressing the FMP with Trustees. Project Managers for the Trust have been engaged, and have reviewed the FMP to prioritise the various tasks highlighted.

Additionally, the Trust has formed a "Steering Committee" to prepare and document a 10 year vision for the Basin Reserve. This Committee includes representatives from the Trust, Wellington City Council, and Cricket Wellington. It will further engage with other stakeholders, including Westpac Stadium, the NZC Museum Trust, and NZ Historic Places Trust. It is proposed that this 'Strategic Plan' for the venue will support applications into the Council's LTP in mid-2014.

### **Other Events**

Discussions and planning continued for the venue to host a St Kilda Saints (AFL) team practice on 24 April, and the NZAFL to host a Fan Day on 26 April.

Additionally, further discussions were held regarding the Basin Reserve being used for the ANZAC Centenary Commemoration services in April 2015. At this early stage the proposal is to use the venue to showcase WWI vehicles and memorabilia.



## 2. OPERATIONS

## 2.1 Performance Analysis

## Events

- 1 x 5-day international test match
- 1 x 4-day first class cricket matches
- 4 x 1-day first class cricket matches
- 2 x Women's Twenty20 first class cricket matches
- 4 x Women's One-day first class cricket matches
- 10 x international team training sessions (5 x NZ, 3 x India, 2 x West Indies)
- 1 x local boy's college match (Gillette Cup final)
- 1 x local girl's college match (NZCT final)
- 4 x local college T20 matches
- 2 x community cricket matches (Governor General's XI v Willows CC, and Parliamentarians XI v Wanderers CC)
- 1 x Saturday morning festival cricket (22 x Year 2 teams)

## 2.2 Performance Measures

The actuals against budget are attached.

As described above the late re-scheduling of the Indian tour in particular provided an opportunity to host more 'community' cricket on the Basin Reserve. This resulted in higher than forecasted 'events', however the crowd attendance figures remains as forecasted, reflecting that the community matches do not attract sizeable crowds.

## 3. FINANCIAL REPORT

Financial accounts are attached.

# **APPENDIX 1**

(\$,000's)	Actual Q3 2013/14	Budget Q3 2013/14	Variance Q3 2013/14	Actual YTD 2013/14	Budget YTD 2013/14	Variance YTD 2013/14	2013/14 Budget Full Year	2012/13 Actual Prev Q3
Statement Of Comprehensive Income								
Income								
Grant Income	177	177	-	355	355	-	355	177
Ground Hire Income	79	68	11	163	152	11	153	80
Other Income	37	42	(5)	98	123	(25)	161	69
Interest Income	1	1	-	4	3	1	3	1
Total Income	294	288	6	620	633	(13)	672	327
Building Expenses	15	16	1	43	47	4	63	29
Ground Expenses	15	51	36	59	128	69	163	48
Occupancy Expenses	28	33	5	81	101	20	128	30
Event Running Expenses	34	21	(13)	51	53	2	55	37
Administration Expenses	41	26	(15)	196	88	(108)	127	17
Other Expenses	8	8	-	44	16	(28)	16	7
Finance Costs	-	-	-	-	-	-	-	-
Depreciation	102	50	(52)	202	150	(52)	198	69
Total Expenditure	243	205	(38)	676	583	(93)	750	237
Total Comprehensive Income (Deficit) for the Period	51	83	(32)	(56)	50	(106)	(78)	90

(\$,000's)	Actual Q3 2013/14	Budget Q3 2013/14	Variance Q3 2013/14	Actual YTD 2013/14	Budget YTD 2013/14	Variance YTD 2013/14	2013/14 Budget Full Year	2012/13 Actual Prev Q3
Statement of Financial Position								
Total Non Current Liabilities Total Current Liaibilities Total Trust Funds				- 80 892	- 122 1,020	(42) (128)	- 80 892	- 163 1,155
Total Trust Funds and Liabilities				972	1,142	(170)	972	1,318
Assets								
Non Current Assets Current Assets				714 258	734 408	(20) (150)	685 287	956 362
Total Assets				972	1,142	(170)	972	1,318
Statement of Cash Flows								
Net Cash Flows from Operating Activities Net Cash Flows from Investing Activities Net Cash Flows from Financing Activities				177 (24) -	178 - -	(1) (24)	92 - -	181 (38) -
Net Increase (Decrease) in Cash Held				153	178	(25)	92	143
Cash at the Beginning of Year				82	100	(18)	100	42
Cash at the End of Period				235	278	(43)	192	185



(\$,000's)	Actual Q3 2013/14	Budget Q3 2013/14	Variance Q3 2013/14	Actual YTD 2013/14	Budget YTD 2013/14	Variance YTD 2013/14	2013/14 Budget Full Year	2012/13 Actual Prev Q3
Statement Of Comprehensive Income								
Income								
Grant Income	177	177	-	355	355	-	355	177
Ground Hire Income	79	68	11	163	152	11	153	80
Other Income	37	42	(5)	98	123	(25)	161	69
Interest Income	1	1	-	4	3	1	3	1
Total Income	294	288	6	620	633	(13)	672	327
Building Expenses	15	16	1	43	47	4	63	29
Ground Expenses	15	51	36	59	128	69	163	48
Occupancy Expenses	28	33	5	81	101	20	128	30
Event Running Expenses	34	21	(13)	51	53	2	55	37
Administration Expenses	41	26	(15)	196	88	(108)	127	17
Other Expenses	8	8	-	44	16	(28)	16	7
Finance Costs	-	-	-	-	-	-	-	-
Depreciation	102	50	(52)	202	150	(52)	198	69
Total Expenditure	243	205	(38)	676	583	(93)	750	237
Total Comprehensive Income (Deficit) for the Period	51	83	(32)	(56)	50	(106)	(78)	90

(\$,000's)	Actual Q3 2013/14	Budget Q3 2013/14	Variance Q3 2013/14	Actual YTD 2013/14	Budget YTD 2013/14	Variance YTD 2013/14	2013/14 Budget Full Year	2012/13 Actual Prev Q3
Statement of Financial Position								
Total Non Current Liabilities Total Current Liaibilities Total Trust Funds				- 80 892	- 122 1,020	(42) (128)	- 80 892	- 163 1,155
Total Trust Funds and Liabilities				972	1,142	(170)	972	1,318
Assets								
Non Current Assets Current Assets				714 258	734 408	(20) (150)	685 287	956 362
Total Assets				972	1,142	(170)	972	1,318
Statement of Cash Flows								
Net Cash Flows from Operating Activities Net Cash Flows from Investing Activities Net Cash Flows from Financing Activities				177 (24) -	178 - -	(1) (24)	92 - -	181 (38) -
Net Increase (Decrease) in Cash Held				153	178	(25)	92	143
Cash at the Beginning of Year				82	100	(18)	100	42
Cash at the End of Period				235	278	(43)	192	185



### Basin Reserve Trust Performance Targets 2013/14

	Actual Q3 2013/14	Budget Q3 2013/14	Variance Q3 2013/14	Actual YTD 2013/14	Budget YTD 2013/14	Variance YTD 2013/14	2013/14 Budget Full Year	2012/13 Actual Prev Q3
Administrative Achieve targets within allocated budgets Comply with financial, technical and regulatory standards Asset management plan carried out	Achieved Achieved	Annual Quarterly Quarterly		Achieved Achieved	Annual Quarterly Quarterly		Annual Quarterly Quarterly	Achieved Not Achieved
<b>Operating - Number of Events</b> Cricket Other Sports Community	16 0 1	10 0 1	6	21 0 1	12 0 1	9	12 6 1	10 0
<b>Operating - Number of Event Days</b> Cricket Other Sports Community	23 0 1	24 0 1	-1	38 0 1	32 0 1	6	6 2	20 0
Numbers attending events Practice facility usage Hirer satisfaction with venue and events Playing surface to be maintained to an international standard Council subsidy per visitor	22,214 41 Achieved	25,000 40 Quarterly Annual	-2,786 1	27,814 93 Achieved	26,600 70 Quarterly Annual	1,214 23	28,000 70 Quarterly Annual	30,242 N/A Achieved
Financial Results within budget Capital expenditure - within budget Council % of revenue ratio Event income Non-event income as a % of total income Business plan developed	Not Achieved Not Achieved 60% \$79,000 73%	Achieved Achieved 61% \$67,500 76% Annual		Not Achieved Not Achieved 57% \$163,000 74%	Achieved Achieved 56% \$152,500 76% Annual		Achieved Achieved 53% \$152,500 77% Annual	Achieved Not Achieved 54% \$80,000 76%